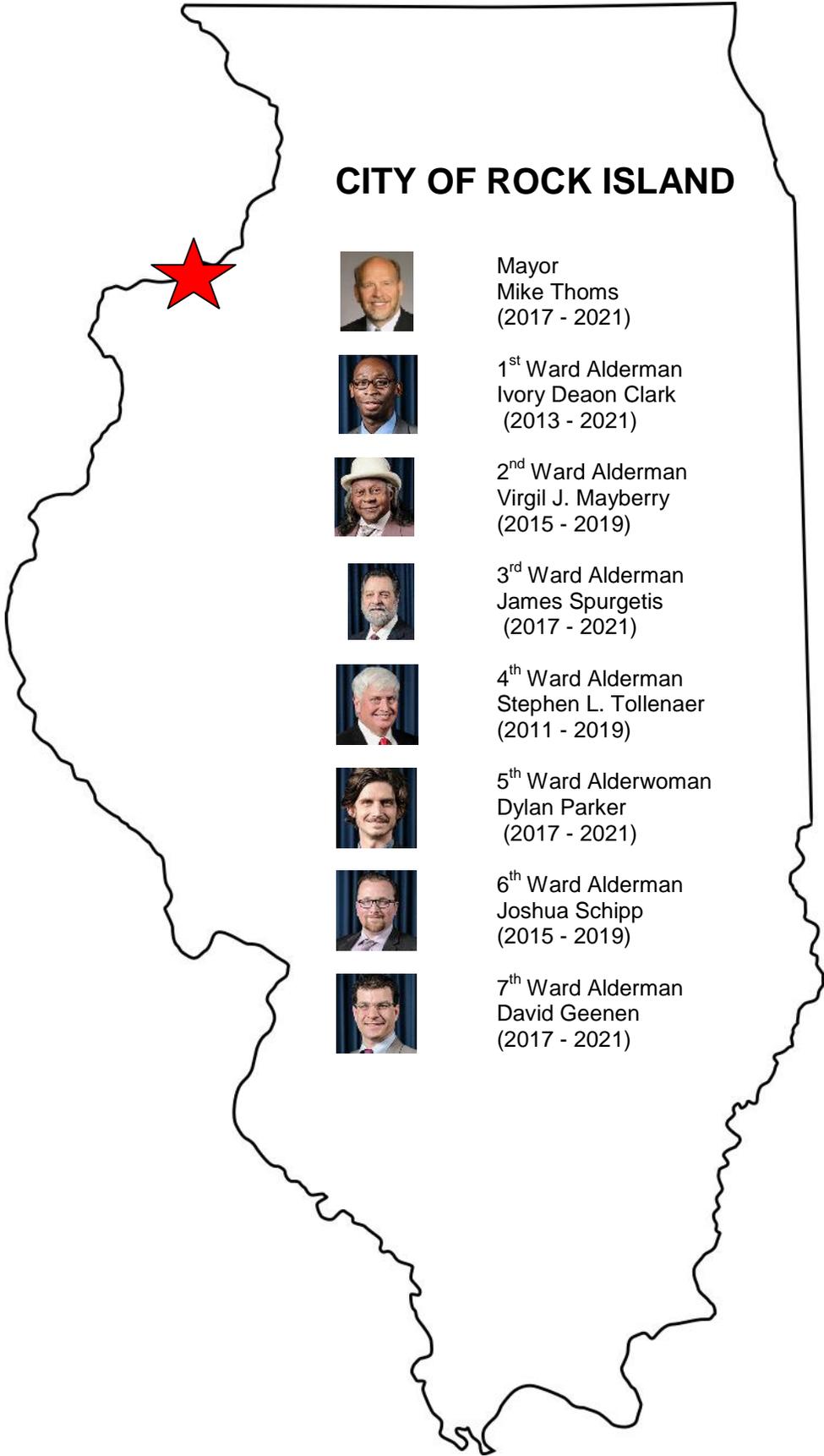




CY 2018  
Budget

ROCK ISLAND  
ILLINOIS



## CITY OF ROCK ISLAND



Mayor  
Mike Thoms  
(2017 - 2021)



1<sup>st</sup> Ward Alderman  
Ivory Deaon Clark  
(2013 - 2021)



2<sup>nd</sup> Ward Alderman  
Virgil J. Mayberry  
(2015 - 2019)



3<sup>rd</sup> Ward Alderman  
James Spurgetis  
(2017 - 2021)



4<sup>th</sup> Ward Alderman  
Stephen L. Tollenaer  
(2011 - 2019)



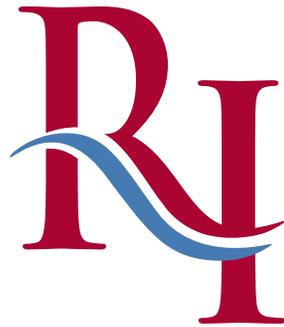
5<sup>th</sup> Ward Alderwoman  
Dylan Parker  
(2017 - 2021)



6<sup>th</sup> Ward Alderman  
Joshua Schipp  
(2015 - 2019)



7<sup>th</sup> Ward Alderman  
David Geenen  
(2017 - 2021)



# ROCK ISLAND

## ILLINOIS



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# EXECUTIVE SUMMARY

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November 15, 2017

Mayor and Members of the City Council:

I am pleased to submit the proposed 2018 budget plan to you for your review and consideration. This proposal includes recommended plans for public services during the calendar year that begins January 1, 2018 and ends December 31, 2018. It also outlines a plan to finance these services. The budget preparation cycle was triggered by the annual goal setting process conducted in June. The resulting Strategic Plan for 2017-2018 provides a broad vision of a growing community that is a desirable place to live and do business. It aspires to preserve its historic character while providing high-quality public services in an era of challenging fiscal realities.

The Mission Statement and Vision of the City is encapsulated in the Strategic Plan:

<p><b>ROCK ISLAND</b> is a <i>GROWING CITY</i> with a <i>VIBRANT DOWNTOWN</i>, and <i>LIVABLE NEIGHBORHOODS</i>.</p>
<p><b>ROCK ISLAND</b> <i>RESPECTS DIVERSITY AND HISTORY</i>.</p>
<p><b>OUR CITIZENS</b> enjoy <i>QUALITY HOMES</i> and <i>PLACES FOR ENJOYMENT AND FUN</i>.</p>

The Strategic Initiatives approved for 2017-2018 are:

## Policy Agenda

### *Top Priority*

- Street Service Level
- Budget CY '18 and Debt
- 11<sup>th</sup> Street Business Corridor Development
- Regional Collaboration for Reduced Cost of Service Delivery
- Columbia Park Business Expansion
- Highway 92 Corridor Blight Elimination Plan
- Human Rights Commission
- Crime/Shootings Reduction Plan

### *High Priority*

- Old Country Market (24<sup>th</sup> Street / 23<sup>rd</sup> Avenue) Study, Direction and Clean Up
- Community Engagement Strategy and Actions
- Bond Rating Retention / Improvement Plan
- S.W. Residential Development

- College Hill District Redevelopment / Business Development
- Community Information Technology Infrastructure
- Small Business Development / Growth Programs
- Solar Power Policy and Program
- Rock Island Downtown – Historic Place Designation
- Community Cameras Plan and Direction
- CORA – Fleeing and Eluding Ordinance

Management Agenda

*Top Priority*

- Comprehensive 360 Evaluation Program for Managers and Employees
- Zoning Ordinance: Revision / Update
- City Investment Policy
- City Brand and Marketing
- Best Building / Riverview Lofts
- College Hill Business Liaison
- Downtown Building and Land Inventory

*High Priority*

- Downtown Plan
- Downtown Streetscape Standards
- King Center Board Expansion
- Revenue Manual / Debt Collection
- Police and Fire Pensions
- Gaming Revenues
- 9-1-1 Communications Center
- Building / Fire Codes
- Wastewater Treatment Plant Equipment Rehabilitation / Replacement

The proposed 2018 budget incorporates the Capital Improvement Program, the Community Development Block Grant Program and other City funds. It allocates resources inasmuch as possible, to enable progress on the priorities established by the Mayor and City Council.

The proposed budget includes the following important features:

1. The budget includes the first year funding of the Five Year Capital Improvement Plan being presented to the City Council. This calendar year includes \$31,671,945 for capital and infrastructure projects/service contracts and a total of \$116,378,230 is planned for the remaining four years. Significant capital and maintenance projects in the 2018 budget include:

Water Treatment Filter Building	12,000,000
Street Improvements	6,450,000
Fleet Equipment Purchases	702,568
Ridgewood Tower Rehabilitation	325,000
Software Upgrades	176,020
Street Maintenance	173,000
Body Worn Cameras	<u>93,156</u>
	<u>19,919,744</u>

2. Municipal Services will be retained at a high level of quality.
3. The CY 2018 budget includes expenditures totaling \$5,500,194 from riverboat gaming revenues. Table 4, in the Miscellaneous Section, details the allocation of funds from gaming and general fund carryover to discretionary projects.

## GENERAL FUND

The City's General Fund finances many of the core services provided by the City. It includes Police and Fire protection, Street Maintenance as well as the support services such as the Finance and General Services departments. The general fund's largest source of revenue is derived from taxes such as property, sales, state income, use, replacement, utility, telecommunication, food/beverage, gas and hotel/motel which have remained flat or in some cases declining over the past few years.

As a result, the 2018 general fund budget has proved challenging. During the budget process the City had three goals:

- Keep financial impacts to the citizens and businesses of Rock Island to a minimum.
- Continue to provide quality services.
- Be fiscally responsible. Follow appropriate financial policies and maintain the City's current financial position and improve the future financial position.

The past two years the City has faced a potential general fund deficit during the budget process. Counting on future development, the City made temporary adjustments to balance the budget. These reductions included reductions in contracted maintenance, delayed fleet purchases, and leaving vacant positions open. Unfortunately, the economic development projects did not come to fruition as expected. Failure to permanently address the funding shortfalls now will impact the future financial stability of the City.

Three significant impacts to the 2018 budget include:

- As part of the State budget that was passed in July 2017 the City realized a reduction of projected revenue of \$700K this year. In 2018 the reduction amounts to \$1M for a total reduction of \$1.7M over 2017 and 2018.
- Rising Police and Fire pension costs. The Police and Fire pension costs in 2017 are \$2.5M higher than they were in 2012. During that same time property taxes have remained flat with minor fluctuation as the City maintained a level property tax rate. Revenue from property taxes was \$11.4M in 2012 and \$11.3M in 2017. Due to the rising pension costs, the amount of property taxes available to the General Fund has decreased from \$3.3M in 2012 to \$900K in 2017. Police and Fire pension costs will increase an additional \$400K in 2018. Police and Fire pensions are State mandated and were earned by current and former members of the Police and Fire Departments as part of their compensation to provide for the safety and well being of the Citizens of Rock Island. The City stands by the obligation to fund Police and Fire pensions but at the same time is cognizant of the budgetary impacts.
- Over 70% of operating costs relate to Personnel expenses. The majority of employees are subject to collective bargaining contracts with negotiated pay increases. In addition, health care costs continue to increase at a rate faster than CPI. It is estimated that personnel costs increase over \$1M annually.

Unfortunately, due to rising costs and reduced revenue the 2018 proposed budget includes some revenue increases. While any increase is unpleasant, the following recommendations represent a compromise in revenue increases and expenditure cuts (both long and short term) to present the best possible budget for the citizens and businesses of Rock Island.

The proposed revenue increases include:

- 3% increase in the sewer fees (This supports the Sewer Fund only, not the General Fund).
- \$1.00 per month increase in the refuse fee (This supports the Refuse Fund only, not the General Fund).
- An increase in ambulance fees more in line with comparable communities.
- A one cent increase in the gasoline tax from two to three cents.
- A 9.76% increase in the property tax rate. The new rate would be similar to the property tax rate in 2005. It is important to note that in 2017 the City's portion of the property tax bill is only 23% of the total tax bill. Any increase or decrease the City makes in the property tax rate applies only to that small percentage of the total bill. For a \$100,000 home the proposed increase amounts to less than \$5 per month.

The proposed budget includes the following proposed expenditures:

- The elimination of five vacant positions (two in Police, two in Public Works, and one in Information Technology). There will be delays in filling positions in other departments.
- A delay in 2018 and future fleet purchases including Fire and Public Works vehicles.
- A delay in contracted street maintenance, resurfacing, and reconstruction projects. Two large projects, the resurfacing of 18th Avenue from 17th Street to the Moline border and 38th Street from 7th Avenue to Blackhawk Road are still scheduled to begin in 2018.
- A reduction in Public Works materials and supplies.

In addition to the revenue and expenditure changes, the 2018 budget utilizes a portion of the balance in the Debt Service Fund (\$1,018,696) to fund debt service scheduled to be paid for with Gaming Funds. Those funds will then be used to cover the costs of some General Fund service contracts.

Cutting budgets and operating in a frugal manner is not new for the City departments. Rock Island has, over the years, worked hard to do more for residents at a lower cost. The 2018 general fund budgeted expenditures total \$35,182,219. This is an increase of \$366,821 (1%) from the CY 2017 revised budget (see Table 5). At the onset of the 2018 budget process, directors were requested to reduce their department budgets by 5% over the current budget.

#### TOTAL BUDGET

The total budget includes the General Fund, Enterprise Funds, Internal Service Funds and restricted Funds. The CY 2018 total budgeted expenditures are \$117,170,810 (see Table 7). This is a decrease of \$18,984,672 or 14% from the proposed CY 2017 budget. The majority of the decrease is related to fewer capital projects now that the LTCP improvements are nearing completion.

#### FUTURE OUTLOOK

The City's five-year projection (see Table 5) for the General Fund indicates that the cost of providing services is increasing more rapidly than the revenue to support them. The City will continue to monitor spending closely at the same time it seeks to expand the City's tax base through economic development efforts.

In regards to the City's efforts to expand the local economic base, several significant economic projects will either be completed or see significant progress in CY 2018. Further progress will be aided by the City's Comprehensive Plan which was completed in late 2014. This grant funded document will help guide future projects and redevelopment throughout the community. The City also completed a downtown plan in 2015 which outlines specific strategies for continuing downtown development.

Accomplishments of 2017 as cited in the Community and Economic Development budget include:

- The Best Building
- Dunkin Donuts

- Casey's General Store
- Old Mill Street Reconstruction
- Glenhurst Court Safety Camera Project
- Ward meetings and increase in neighborhood engagement
- 36 blighted structures (houses/garages) - demolished
- 12 Certificate of Occupancies (8 Commercial/ 4 Residential)
- Numerous on-going construction projects within the City
- 30th Street and 14th Avenue Donation for neighborhood engagement
- Dphilms Parking Improvement
- Healthy Harvest
- Igor's Café
- QC Pancake House purchase and renovation began

The downtown continues to benefit from new investment and added residents. The Locks, a 36 unit market rate rental complex developed by the Rock Island Economic Growth Corporation remains fully occupied. This organization also acquired and renovated the historic Star Block property. In the fall of 2016, the Garden District, consisting of seven newly constructed townhome style residences were approved for final occupancy. Downtown residents are able to take advantage of a resurgent downtown atmosphere, newly completed transient boat docks, and the Schwiebert Riverfront Park. In 2018, a downtown streetscape plan is being developed to further enhance this community amenity.

The City has recently experienced significant investment from institutional, private, and public stakeholders. Trinity Hospital completed construction of a \$61 million, 90,000 sq. ft. expansion to its Rock Island campus. The expansion included a modern cardiac care, an emergency room, and psychiatric patient services. Hill & Valley, a large bakery employing 150 people, relocated within Rock Island to the Columbia Park area and continues to grow and expand. Other projects of note include Federal Express' completion of an 189,000 sq. ft. facility in the Southwest Business Park and GTI's grow facility.

Watchtower Plaza redevelopment efforts continue to progress despite the September 2016 news that Wal-Mart would not be coming to the Rock Island market. In anticipation of Wal-Mart building on the site, many of the existing businesses were successfully relocated within Rock Island and the plaza is an attractive shovel-ready site. As of late 2017, a grocer consultant is analyzing the area to provide marketing support to attract development.

The City invested substantial resources over the last few years to meet the objectives of the Long Term Control Plan (LTCP). The four remaining components to the plan: improvements to the Black Hawk Lift Station, relocation of the #7 outfall, combined sewer separation (26<sup>th</sup> Street to 30<sup>th</sup> Street, 5<sup>th</sup> to 9<sup>th</sup> Avenue), and system control improvements will be completed before the 2018 deadline.

In summation, the City of Rock Island, which celebrated its 175<sup>th</sup> birthday in 2016, continues to strive to attract private and public development projects which will enhance the tax base and improve public perception of this community.

Rock Island has a long tradition of providing superior municipal services to residents. The proposed budget will allow the City to continue this tradition and maintain this standard in the years ahead.

Sincerely,



Randall Tweet, City Manager



ROCK ISLAND  
ILLINOIS



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Rock Island  
Illinois**

For the Fiscal Year Beginning

**January 1, 2017**

*Christopher P. Morrill*

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Rock Island, Illinois for its annual budget for the fiscal year beginning January 1, 2017. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



ROCK ISLAND  
ILLINOIS

The Budget Digest provides information on revenue and expenditure trends and the assumptions used to create the CY 2018 budget. Additional information about the City of Rock Island, including the economic condition, major initiatives and top priorities, organization of the budget document, budgetary procedures, budgetary accounting, and fund structure, are included in the Miscellaneous section.

## STRATEGIC PLAN

In preparing the CY 2018 budget, the City of Rock Island identified major programs needed to meet citizen service needs, safeguard the environment in conformity with applicable federal and state standards, and promote cultural and economic development. These programs are developed within the framework of a strategic plan. The Strategic Plan for 2018 is included in the Executive Summary.

## FIVE YEAR CAPITAL IMPROVEMENT PLAN

Maintenance and expansion of the community's general infrastructure (such as roads, bridges and sidewalks) remains a major priority of the City of Rock Island. To address this concern, the City has developed a five-year capital improvement plan that provides a framework for the development and maintenance of infrastructure to meet current and future needs. The City's 5-year capital improvement program is updated annually. The proposed 2018-2022 program anticipates the expenditure of \$148 million over the five-year period. In addition, the City continues aggressive economic development efforts. A variety of business assistance programs are available in the City to promote the creation of jobs and expansion of the City's tax base.

## FINANCIAL INFORMATION

Management of the City of Rock Island is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the City of Rock Island are protected from loss, theft or misuse, and to ensure that adequate accounting data are compiled to allow for preparation of financial statements in conformity with generally accepted accounting principals. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met.

Single Audit. As a recipient of federal and state financial assistance, the City of Rock Island is responsible for ensuring that an adequate internal control structure is in place to ensure and document compliance with applicable laws and regulations related to those programs. This internal control structure is subject to periodic evaluation by management of the City of Rock Island.

As part of the City of Rock Island's single audit, tests are made of the internal control structure and its compliance with applicable laws and regulations, including those related to federal financial assistance programs. Although this testing is not sufficient to support an opinion on the City of Rock Island's internal control system or its compliance with laws and regulations related to non-major federal financial assistance programs, the audit for the year ended December 31, 2016 disclosed no material internal control weaknesses or material violations of laws and regulation. There were, however, several findings regarding internal control which are discussed in the Comprehensive Annual Financial Report.

Budgeting Controls. The City of Rock Island maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual budget approved by the Rock Island City Council. Activities of all City funds, including the general fund, special revenue, capital improvement, debt service, enterprise, internal service, and fiduciary funds, are included in the annual budget and audited financial statements. Project-length financial plans are adopted for the capital projects funds.

The budget process begins with the annual Council goal setting session which occurred in June. This process identified Council priorities for the upcoming fiscal year. These priorities are then incorporated into department budgets. Departments submit their budgets to the finance department for review in August. This review culminates with budget meetings during which individual department budgets are reviewed in detail with the City Manager in September. The next step is adoption of a property tax levy, which in Illinois must occur before the end of December. This process requires a public hearing if the proposed property tax levy increase is greater than 5%. The City Manager presents a draft budget to Council in November. At this point in the process, the draft budget is available for public inspection on the internet at <http://www.rigov.org>. The budget presentation is followed by Council budget review meetings where the proposed budget of each department budget is reviewed. The next step is a formal public hearing on the proposed budget. The budget is adopted in December before the beginning of the fiscal year on January 1.

The budget is not amended during the fiscal year, however, the City Manager may make adjustments within any departmental budget as it becomes necessary, providing that those revisions do not delete or basically change any activity or program approved by the City Council in the budget ordinance. Any such adjustments shall not cause total expenditures within the budget to exceed the revenues anticipated to finance them unless City Council approval is obtained. Reported budget amounts represent the adopted budget. In some funds, budgeted expenditures may exceed budgeted revenue. This typically occurs when funds are accumulated for capital projects and the projects are carried forward from one fiscal year to another. Therefore, a budget is defined as balanced when cash plus budgeted revenue is equal to or exceeds budgeted expenditures. Due to the City's power as a home rule unit and its ordinance establishing budget policies and procedures, actual budget expenditures and operating transfers-out can exceed budgeted amounts without violating any State laws. However, spending and administrative control of expenditures and operating transfers-out is monitored through detailed line item department budgets. The City of Rock Island also maintains an encumbrance accounting system as one technique of accomplishing budgetary control.

Basis of Budgeting. The City budgets for governmental funds, which include the General Fund, Special Revenue Funds, Debt Service Funds, and Capital Projects Fund, based on the modified accrual basis of accounting. Under this method, revenues (income) are recognized in the period they become measurable and available to finance expenditures of the period and expenditures (expenses) are recorded when incurred with the exception of principal and interest on long term debt, which are recorded when due. Exceptions to the modified accrual basis of accounting are as follows:

- Encumbrances are treated as expenditures in the year they are encumbered, not when the expenditure occurs.
- Grants are considered to be revenue when awarded, not when earned.
- Contributions from the State for police and fire pensions are not considered to be revenues and expenditures.
- Sales and use taxes are considered to be revenue when received rather than when earned.
- Project length (continuing appropriation or projects that span more than one year) budgets adopted during the year are considered to reduce funds available in the year funds were originally appropriated.
- Overspending of project length (continuing appropriation or projects that span more than one year) budgets is considered to reduce funds available.
- The closeout of unspent project length (continuing appropriation or projects that span more than one year) budgets is considered to increase funds available.

The budgets for all proprietary funds, which include Enterprise Funds and Internal Service Funds, are prepared using the accrual basis of accounting, with exceptions listed below. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

- Capital outlay is budgeted as an expenditure in the year purchased.
- Interest capitalized on construction projects is budgeted as interest expense.
- Proceeds from the issuance of debt are considered to be revenues, not an increase in liabilities.
- Principal payments are shown as expenditures rather than reductions of the liability.

- Encumbrances are treated as expenditures in the year they are encumbered, not when the expense occurs.
- Grants obtained for the construction of assets are considered to be revenues, not capital contributions.
- Receipts of long-term receivables are considered to be revenues, not reductions of the receivable.
- Proceeds from the sale of assets are recognized as revenue; however, the related gain or loss is not.
- Purchases of inventory are considered to be expenditures when purchased, not when sold or used.
- Debt issue and discount costs are considered to be expended when paid, not capitalized and amortized over the life of the bonds.
- Gains or losses on the early retirement of debt are considered to increase or decrease the funds available in the year in which they occur and are not capitalized and amortized over the life of the bonds.
- Accrued compensated absences are not considered to be expenditures until paid.
- Interest earned on escrowed cash and investments is not considered to be revenue for budget purposes.
- Project length (continuing appropriation or projects that span more than one year) budgets are considered to be reductions of funds available when appropriated.
- Overspending of project length budgets is considered to reduce funds available.
- Closeout of unspent project length budgets is considered to increase funds available.

Funds. City resources are allocated to and accounted for in individual funds based upon the purpose for which they will be spent and the means by which spending activity is controlled. Each fund is considered to be a separate accounting entity with separate self balancing accounts that comprise its assets, liabilities, fund equity, revenue and expenditures.

## **GENERAL GOVERNMENT FUNCTIONS**

The following schedules present a summary of proposed General Fund, Special Revenue Funds and Debt Service Fund budgeted revenues and expenditures for the year ending December 31, 2018 and the amount and percentage of increases and decreases in relation to prior year budgeted revenues and expenditures. Governmental funds are those through which most governmental functions of the City are financed. The measurement focus is upon determination of changes in financial position, rather than upon net income determination.

### **General Fund Departments**

The General Fund is used to account for all financial transactions not properly included in other funds. Property tax, sales tax, state income tax, replacement tax, permit & license fees and charges for services provide the majority of revenue to the General Fund. Expenditures of the General Fund are accounted for in the following departments:

Mayor and City Council. Accounts for the costs related to the salaries and activities of the elected legislative body of the City.

General Administration. Accounts for the centralized administration of all City operations and activities. The costs related to the office of the City Manager are charged here.

City Clerk. Accounts for all costs of the office of the appointed City Clerk.

Human Resources. Accounts for all costs related to personnel, legal services, safety services, insurance coverage, unemployment compensation and all data and voice communication services for the City.

Information Technology. Accounts for maintenance and servicing of the City's computer infrastructure system.

Building Maintenance. Accounts for all maintenance costs for most non-enterprise facilities. These include: City Hall, Police station, Public Works Administration building, Street Maintenance facility, and the Centennial Bridge Visitor's Center.

Finance. Accounts for the administration and coordination of all financial services to the City. This includes coordinating the operations involved in billing, collections, parking enforcement, accounting, audit, budget preparation and treasury.

Community And Economic Development. Accounts for those expenditures for community development, economic development, planning, and inspection which are not included under the Community Development Block Grant programs.

Police. Accounts for cost related to police programs and activities.

Fire. Accounts for cost related to fire protection, prevention, ambulance service and emergency/disaster planning and response.

Public Works. Accounts for public works administration, streets and electrical maintenance. Beginning in CY 2016, refuse services are reported as Solid Waste Fund and reclassified as an Enterprise Fund.

### **Other General Fund Funds**

Also included as part of the General Fund are funds that have been set up to track various donations. They are tracked within separate funds due to the ease of tracking them but they are included as part of the General Fund per generally accepted accounting principles.

#225 DUI Fine Law. Accounts for the fines and fees received for driving under the influence (DUI) offenses. Funds received are required to be used for the purchase of DUI enforcement equipment.

#226 Court Supervision. Accounts for the fines and fees received for traffic violations. Funds received are required to be used for the acquisition and maintenance of police vehicles.

#227 Crime Laboratory. Accounts for revenue and expenditures related to charges to other governmental entities for services provided by the police criminalist.

#272 DARE. Accounts for revenue and expenditures related to police assistance provided to schools for drug awareness education.

#273 Police Contributions. Accounts for revenue and expenditures related to contributions for police programs including: animal shelter, K-9, bicycle patrol, patrol equipment, "Shop with a COP", and the senior volunteer program.

#274 Elderly Service. Accounts for revenue and expenditures related to police assistance and services specifically benefiting the elderly community. (Note: Fund closed in CY 2015.)

#276 Labor Day Parade. Accounts for revenue and expenditures related to the annual Labor Day parade.

#278 Adopt-A-School. Accounts for revenue and expenditures related to the City's adopt-a-school program that provides volunteer City employees and other forms of assistance for selected public elementary school within the City of Rock Island. (Note: Fund closed in CY 2017)

#279 Fire Donations Fund. Accounts for revenue and expenditures related to contributions to support Fire Department expenses.

**General Fund Revenues**

<b>General Fund Revenues</b>	<b>2017 Budget Adopted</b>	<b>2018 Budget Proposed</b>	<b>Percent of Total</b>	<b>Increase (decrease)</b>	<b>Percent Increase (decrease)</b>
Property Taxes	7,169,931	8,304,641	23.57%	1,134,710	15.83%
Local Taxes	7,102,225	6,999,588	19.86%	(102,637)	-1.45%
State Tax	10,662,350	10,134,006	28.76%	(528,344)	-4.96%
Business License/Permit	396,450	406,725	1.15%	10,275	2.59%
Non-Business License/Permit	472,300	449,100	1.27%	(23,200)	-4.91%
Grants	6,379	3,896	0.01%	(2,483)	-38.92%
Charges for Services*	2,856,224	3,049,514	8.65%	193,290	6.77%
Rents & Royalties	62,525	61,281	0.17%	(1,244)	-1.99%
Transfers	5,434,949	5,704,709	16.19%	269,760	4.96%
Investment & Loans	34,682	42,987	0.12%	8,305	23.95%
Other	78,500	81,030	0.23%	2,530	3.22%
	<b>34,276,515</b>	<b>35,237,477</b>	<b>100.00%</b>	<b>960,962</b>	<b>2.80%</b>

*\*2017 Budget Adopted adjusted for change in accounting for ambulance writedowns.*

Property Tax. For the year ending December 31, 2018, the property tax will be 24% of General Fund revenues. General fund property tax revenue includes levies for General Fund operations, Police Pension and Fire Pension. The property tax levy for General Fund operations increased \$718,081, while fire pension increased \$220,750 and police pension increased \$173,775. Police and fire pension levies are determined by an independent actuary.

Property Tax	Extended Levy CY 2017	Proposed Levy CY 2018	Difference	Variance
General Fund	901,427	1,619,508	718,081	79.66%
Police Pension	3,210,742	3,384,517	173,775	5.41%
Fire Pension	3,059,559	3,280,309	220,750	7.22%
Public Benefits	235,278	152,958	(82,320)	-34.99%
Library	2,051,360	2,088,900	37,540	1.83%
Recreation	665,817	678,001	12,184	1.83%
Park	1,006,511	1,024,930	18,419	1.83%
RIFAC	152,258	155,045	2,787	1.83%
	11,282,952	12,384,168	1,101,216	9.76%
General Fund	7,171,728	8,284,334	1,112,606	15.51%
Property valuation	472,445,853	475,915,439	3,469,586	0.73%
Property tax rate	2.3882	2.6022	0.2140	8.96%

Changes in property assessments have a significant impact upon the General Fund. Assessed valuation is the value of all real property in a taxing district. Property in Rock Island is assessed at 1/3 of market value less a homestead exemption of up to \$6,000 for those who qualify. The tax rate is applied to each one hundred dollars of assessed valuation to determine the amount of property tax. The City projects a total tax rate of \$2.6022 per \$100 of assessed property value. The rate had been level for almost ten years and due to increasing costs and reductions in State taxes, an increase in revenue is needed to maintain services. The overall levy is expected to increase \$1,112,606. The EAV is anticipated to increase .73%. This provides an increase to the Parks and Recreation Department of \$33,390 and \$37,540 for the Library Fund.

The following schedule shows anticipated trends for assessed valuations, property tax rates and property tax levies. The schedule projects an increase in assessed valuations of .73% for 2018, and a three percent increase annually thereafter through 2022.

Fiscal Year	Property values	Property tax levy	Property tax rate
2018	475,915,439	12,384,168	2.6022%
2019	490,192,902	12,755,693	2.6022%
2020	504,898,689	13,138,364	2.6022%
2021	520,045,650	13,532,515	2.6022%
2022	535,647,019	13,938,490	2.6022%

**Other Taxes.** Other tax revenues are comprised of sales and use taxes, income tax, personal property replacement tax, municipal utility tax, and gasoline/diesel tax. Other taxes decreased an additional \$630,981 after a \$280,481 reduction in CY 2017. Current year reductions are mostly a result of a 10% cut by the State of Illinois to the municipal distribution of income tax, a 23% reduction in replacement tax and a newly imposed sales tax administration fee of 2%.

**Utility and Telecommunication Tax.** On January 1, 1983, the City of Rock Island imposed a 1% tax on gas and electricity and a 5% tax on telephone service. Effective November 1, 1986, the tax on gas and electricity was increased from 1% to 5%. The tax on natural gas was reduced to 3.2% for six months

effective March 1, 2001 in response to the nationwide shortage that affected natural gas prices. The 6% telecommunications tax was added statewide in FY 03-04. It replaced the utility infrastructure tax that was ruled to be illegal. It also removed the communication component from the 5% utility tax. In 2017, the utility tax and telecommunications taxes will generate 8% of the General Fund revenue. Utility tax revenue is collected by utility companies and distributed to the City monthly. Telecommunication tax revenue is collected by the State of Illinois and also distributed to the City monthly. The utility and telecommunication taxes were historically a relatively stable revenue source but have both been declining with the lower rates and declining levels of consumption. The City has reached the statutory limit on the percentage of tax it can impose.

Income Tax. Income tax is 11% of General Fund revenues. The tax is collected by the State and distributed to the City monthly based upon population. As mentioned above, the budget reflects a decrease. This projection is based on the revenue estimate provided by the Illinois Municipal League. In July 2017, the State decreased the distribution of Income Tax to local governments by 10% when they passed their 2018 budget which began 7/1/2017. In return, they pledged to catch up on their payments which had been delayed. It is expected that the 10% reduction will only be for a one year period after which time income tax is projected to increase 2% annually.

Replacement Tax. The State of Illinois enacted this tax in August 1979 to provide replacement revenues to local taxing units that previously levied a tax on personal property. The tax came from three sources:

Invested Capital of:

Utility Companies	0.8%
Partnerships	1.5%
Corporations	2.5%

Taxing districts outside of Cook County received 48.35% of replacement tax revenues collected throughout the State. The tax is distributed based upon the percentage of personal property tax collections in 1977.

Replacement tax revenue is 7% of total General Fund revenue. Like income tax, revenue is dependent on the level of economic activity in the business community throughout the State. Since its enactment, revenue has been rather uneven with significant annual increases and decreases. The budget reflects a decrease for the CY 2018 budget. This projection is based on the Illinois Municipal League estimate and a reflection of the Illinois Department of Revenue's August 2017 announcement of a 23% reduction. The projection for the next five years assumes annual increases of 2% based on the new lowered base of replacement tax.

Sales Tax. Sales and use taxes are 11% of total General Fund revenue. The sales tax rate within the City of Rock Island is 8.5%. The State of Illinois collects the sales tax and distributes it to the City on a monthly basis. The tax of 8.5% is distributed as follows:

State of Illinois	5.00%
Rock Island County	0.25%
City of Rock Island	2.25%
County-School Facility	1.00%

The City's portion of the tax has two components; the state mandated 1.00% and the local option sales tax of 1.25%, which the City began collecting September 1, 1991. (The local option sales tax was increased from .75% to 1.25% on April 1, 2010.) Note that the County-School Facility portion increased 1% on July 1, 2017 as a result of a school funding referendum.

The budget projection for the next five years assumes annual increases of 2.0%. (Also see sales tax trends in the Financial Summary section of this document.)

Food and Beverage Tax. This tax on the retail purchase of prepared food and liquor was effective April 1, 2004. It was increased from 1.0% to 1.5% effective April 1, 2011. It is projected to produce \$905,750 during CY 2018.

Gasoline Tax. On April 6, 1987, the City imposed a user tax of \$.01 on retail and bulk purchases of motor fuel within the City. This tax was increased to \$.02 effective March 1, 2010. The 2018 budget proposes an additional \$ .01 tax. This tax is collected monthly from bulk fuel users and retail fuel establishments. Gasoline tax revenue represents 1% of total General Fund revenue.

Hotel / Motel Tax. On December 27, 1984, the City first imposed a tax on the rental of hotel or motel rooms within the City. Effective March 1, 2010, this tax was increased from 5% to 6% on the rent charged for a room in a hotel or motel having sixty (60) rooms or less available for rent and from 6% to 7% on the rent charged for a room in a hotel or motel having sixty-one (61) or more rooms available for rent. This tax is collected monthly from all hotels and motels in the City. Hotel / Motel Tax revenue represents just over 1% of total General Fund revenue.

Licenses & Permits. The two components of this revenue category are Business Licenses and Permits and Non-Business Licenses and Permits. Combined, they make up 2.4% of General Fund Revenues.

Federal, State & Local Grants. This is a category which fluctuates from year to year as the City receives grants which are one time grants and nonrecurring from year to year. It also includes state reimbursements for basic training of new police officers and fire fighters. A decrease is budgeted in this category.

Charges for Services. Charges for services include billings for the City ambulance services and other miscellaneous public health and public safety services. In 2017, an accounting change occurred for ambulance writedowns. Total charges for services increased \$193,290 due to proposed increases in ambulance rates.

Interest. Interest rates continue to be low and make up less than 1% of General Fund revenues.

Transfers. Included are General Fund charges to other funds for administrative services and operating transfers which increased 5%.

## General Fund Expenditures

The following schedule is a summary of budgeted General Fund expenditures for CY 2018 and the percentage of increases and decreases in relation to the prior year budget.

General Fund Expenditures	2017 Budget Adopted	2018 Budget Proposed	Percent of Total	Increase (decrease)	Percent Increase (decrease)
Personnel Services	26,507,476	26,876,281	76.39%	368,805	1.39%
Supplies	1,065,299	1,001,370	2.85%	(63,929)	-6.00%
Services	6,268,106	6,203,969	17.63%	(64,137)	-1.02%
Other	350,333	313,861	0.89%	(36,472)	-10.41%
Grants and Rebates	50,000	52,500	0.15%	2,500	5.00%
Capital	0	176,020	0.50%	176,020	NEW
Transfers	377,602	358,068	1.02%	(19,534)	-5.17%
Other/contingency*	252,090	200,150	0.57%	(51,940)	-20.60%
	34,870,906	35,182,219	100.00%	311,313	0.89%

\*2017 Budget Adopted adjusted for change in accounting for ambulance writedowns.

Personnel costs:	Seventy-six (76%) percent of General Fund expenditures are personnel related. Total personnel costs are up a modest 1.39% as a result of elimination of some vacant positions. This category includes wages, overtime, health insurance, pension costs and severance. General wage increases vary by employee group and bargaining unit with a range between 1.83% and 3%.
Supplies:	Supplies are budgeted to decrease 6% but only comprise 3% of the budget.
Services:	Services make up 18% of the General Fund budget and reflects a decrease of 1.02% or \$64,137. This reduction is predominately due to the deferment of projects and shifting of funding sources for services.
Other:	Other is less than one percent of total expenditures and reflects a slight decrease from the prior year.
Grants/Rebates:	This category makes up less than one percent of the total General Fund budget and reflects a slight increase from the prior year. Within this category is the City's contribution of \$50,000 to Rock Island social service agencies as part of a Community and Economic Development program.
Capital:	There are software related capital expenditures planned within the General Fund.
Transfers:	Transfers to other funds total \$358,068. See Table 11 in the miscellaneous section for detail of all transfers.
Other/Contingency:	City financial policies set the General Fund contingency at a level up to 1% of budgeted expenditures. Based upon this policy, a General Fund contingency of almost \$351,822 is recommended. Included in the CY 2018 budget is \$200,000.

### **General Fund Balance**

It is the policy of the City to establish and maintain sufficient cash in its General Fund so a positive cash balance and fund balance is maintained at the end of each fiscal year. It is the City's goal to maintain a positive unassigned fund balance at a level equal to an amount representing 90 days of budgeted operating expenditures. The City's policy is to transfer any general fund balance in excess of this requirement to the capital improvements fund at the completion of the annual audit. Council made an exception to this policy for the 2015 and 2017 budget years and chose to use a portion of this excess balance to fund the difference between budgeted expenses over budgeted revenues.

Although the financial condition of the General Fund has improved dramatically over the past twenty years, it remains a concern to the City. Decreasing state shared revenue, increasing operational costs (most notably personnel costs), flat sales tax revenues and the highly competitive nature of the gaming industry point to a need to be cautiously optimistic regarding the financial future of this fund.

Another concern is that future General Fund revenues are predicted to be relatively flat and statewide distributed tax revenue is projected to decline. The five-year General Fund forecast, which is included as Table 5 in the Miscellaneous section of this document, anticipates modest increases in revenues. However, expenditures are anticipated to continue growing at a faster rate than the increases in revenues.

This five-year projection (see Table 5) is an important financial tool for the City of Rock Island. It forces a review of trends over prior years for various revenues and expenses. It also enables the City to look ahead and view the longer-term impact of decisions made today, and serves to show the outside investment community that the City's financial planning is a normal continual process.

The projection, however, is only a tool. The assumptions are not statements of policy and should not be interpreted as what "will" occur. Rather, the projection is an indication of the direction the City will most likely take unless actions are taken to change the pattern. Considered in this light, the five-year projection is a useful planning and budgeting tool.

## **Special Revenue Funds**

Special revenue funds are used to account for the proceeds of specific revenue sources or to finance specified activities as required by law or administrative regulation. The City's special revenue funds and their purposes are:

#201 Tax Incremental Financing District Fund #1 Downtown. Accounts for incremental sales tax receipts within the City's downtown TIF district collected and distributed by the State of Illinois, and incremental property tax receipts with the district collected and distributed by Rock Island County.

#202 Tax Incremental Financing District Fund #2 South 11<sup>th</sup> Street. Accounts for incremental property tax receipts within the South 11<sup>th</sup> Street TIF district collected and distributed by Rock Island County.

#203 Tax Incremental Financing District Fund #3 North 11<sup>th</sup> Street. Accounts for incremental property tax receipts within the North 11<sup>th</sup> Street TIF district collected and distributed by Rock Island County.

#204 Tax Incremental Financing District Fund #4 Jumer's Casino Rock Island. Accounts for incremental property tax receipts within the Jumer's Casino Rock Island TIF district collected and distributed by Rock Island County.

#205 Tax Incremental Financing District Fund #5 Columbia Park. Accounts for incremental property tax receipts within the Columbia Park development area TIF district collected and distributed by Rock Island County.

#206 Tax Incremental Financing District Fund #6 Jumer's Crossing. Accounts for incremental property tax receipts within the Jumer's Crossing development area TIF district collected and distributed by Rock Island County.

#207 Community Development Fund. Accounts for revenue and expenditures for non-loan community and economic development projects, contributions and rebate programs, and promotion of tourism in the Quad City area. Revenue is gained through gaming and grants.

#208 Tax Incremental Financing District Fund #7 The Locks. Accounts for the incremental property tax receipts within The Locks TIF district collected and distributed by Rock Island County.

#209 Tax Incremental Financing District Fund #8 Watchtower Plaza. Accounts for the incremental property tax receipts within the Watchtower Plaza TIF district collected and distributed by Rock Island County.

#211 Martin Luther King Jr. Community Center. Accounts for costs related to the operation of the Martin Luther King Jr. Community Center.

#212 Martin Luther King Jr Community Center Facility Improvement Accounts for costs related to the building expansion of the Martin Luther King Jr. Community Center.

#213 Tax Incremental Financing District Fund #9 1<sup>st</sup> Street. Accounts for the incremental property tax receipts within the 1<sup>st</sup> Street TIF district collected and distributed by Rock Island County.

#221 Motor Fuel Tax Fund. Accounts for expenditures related to approved motor fuel tax projects. Revenue is received through the State gasoline tax which is collected and distributed by the State of Illinois.

#222 Foreign Fire Insurance Fund. Accounts for Fire Department expenditures financed with the Foreign Fire Insurance tax.

#223 River Boat Gaming Fund. Accounts for revenue and expenditures from river boat gaming.

#224 State Drug Traffic Prevention Fund. Accounts for revenue and expenditures related to enforcement of State of Illinois drug laws. Revenue is gained from forfeiture of assets of drug dealers.

#241 US Department of Justice Grant. Accounts for revenue and expenditures related to enforcement of federal drug laws. Revenue is gained from forfeiture of assets of drug dealers.

#242 Housing and Community Development Fund. Accounts for revenue and expenditures of the Community Development Block Grant programs.

#243 Federal Drug Prevention. Accounts for revenue and expenditures of funds received under federal drug forfeiture laws.

#244 Neighborhood Stabilization. Accounts for revenue and expenditures related to the federal pass through Illinois Housing Development Authority Community Development Block Grant for the Neighborhood Stabilization Program (NSP) authorized under Division B, Title III of the Housing and Economic Recovery Act (HERA) of 2008.

#245 Schwiebert Park Boat Dock. Accounts for revenue and expenditures related to the \$1.5 Million grant award received from U.S. Fish and Wildlife Service.

#246 Ridgewood Business Park. Accounts for revenue and expenditures related to a federal grant from the U.S. Department of Commerce/Economic Development Administration with matching funds from the City.

#251 Public Library Fund. Accounts for services related to the operation of the Rock Island Public Library.

### Special Revenue Funds Revenues

Special Revenue	Adopted Budget CY 2017	Proposed Budget CY 2018	Percent of Total	Increase (decrease)	Percent Increase (decrease)
Property Taxes	7,308,376	7,544,566	48.73%	236,190	3.23%
State & Local Taxes	4,972,000	5,442,000	35.15%	470,000	9.45%
Grants	1,271,626	994,711	6.43%	(276,915)	-21.78%
Charges for Services	414,106	438,000	2.83%	23,894	5.77%
Rents & Royalties	31,000	32,100	0.09%	1,100	3.55%
Investment & Loans	17,072	66,814	0.43%	49,742	291.37%
Contributions/Donations	114,000	71,600	0.46%	(42,400)	-37.19%
Operating Transfers	854,149	891,609	5.76%	37,460	4.39%
	14,982,329	15,481,400	99.88%	499,071	3.33%

Property Tax. Special revenue property tax revenue includes the levy for the Library (\$2,088,900) and TIF property tax increment. The levy for the Library increased \$37,540 from the 2016 property tax extension as a result of increased EAV plus additional extended funding support.

State & Local Taxes. State and local tax revenue is comprised of motor fuel tax, foreign fire insurance tax, and gaming tax. An increase in revenue is budgeted in this category related to gaming tax trends.

Grants. This category is comprised of federal grants, state grants, and local grants. This category reflects a 22% decrease. Most of this category is the Housing and Urban Development Block Grant. Anticipated CDBG grant funds for CY 2018 are \$940,886.

Charges for Services. This category includes Library charges for services at Milan/Blackhawk of \$237,000 and other Library fines and fees of \$51,000. Also included in this category are recovered drug funds of \$150,000.

Rents & Royalties. This category is up due to increased rentals anticipated at the Martin Luther King Community Center and the Library.

Operating Transfers. This category tends to fluctuate from year to year. It accounts for the transfer of gaming funded activity.

### Special Revenue Funds Expenditures

Special Revenue Expenditures	Adopted Budget CY 2017	Proposed Budget CY 2018	Percent of Total	Increase (decrease)	Percent Increase (decrease)
Personnel Services	2,655,343	2,576,664	15.30%	(78,679)	-2.96%
Supplies	158,559	176,032	1.05%	17,473	11.02%
Services	2,284,324	1,186,978	7.05%	(1,097,346)	-48.04%
Other	2,361,575	2,253,907	13.38%	(107,668)	-4.56%
CED Loan/Program Costs	2,789,912	2,712,653	16.11%	(77,259)	-2.77%
Capital	0	25,000	0.15%	25,000	#DIV/0!
Transfers	8,271,303	7,805,039	46.35%	(466,264)	-5.64%
Other/Contingency	149,000	102,900	0.61%	(46,100)	-30.94%
	18,670,016	16,839,173	100.00%	(1,830,843)	-9.81%

Personnel. Special revenue funds with personnel expenditures include TIF's, Library, Federal Programs (COPS grant) and Block Grant. Over 15% of special revenue fund expenditures are personnel. Any increases within this category are the result of contractual general wage increases and related expenses. However, the reduction within this category is the result of a combination of savings measures and a shift of payroll costs out of CDBG and the TIF funds.

Supplies. Approximately one percent of special revenue fund expenditures are supplies which reflects a slight increase.

Services. Seven (7%) percent of special revenue fund expenditures are services. This category shows a decrease in budgeted costs due to the timing of anticipated economic development activities.

Other. Over 13% of special revenue fund expenditures are categorized as other. These expenditures have a decrease as the result of contributions for economic development projects.

CED Loan/Programs Costs. Sixteen (16%) percent of special revenue fund expenditures are categorized as programs. These program costs are budgeted to decrease for economic development activity within the façade program and the 1<sup>st</sup> Street TIF District.

Transfers. Transfers have decreased for CY 2018. For a detail of transfers, please refer to Table 11 in the Miscellaneous section of the budget.

## Debt Service

The Debt Service funds are used to account for the accumulation of resources for payment of general long term debt principal, interest, and related costs. Special assessment debt service on individual special assessment projects is also included here. General long-term debt is supported by transfers from other funds.

Debt Service Revenues	Adopted Budget CY 2017	Proposed Budget CY 2018	Percent of Total	Increase (decrease)	Percent Increase (decrease)
Property Taxes	234,987	153,626	4.00%	(81,361)	-34.62%
Investment & Loans	7,404	14,928	0.39%	7,524	101.62%
Other Finance Sources	4,589,725	3,675,135	95.61%	(914,590)	-19.93%
	4,832,116	3,843,689	100.00%	(988,427)	-20.46%

Debt Service Expenditures	Adopted Budget CY 2017	Proposed Budget CY 2018	Percent of Total	Increase (decrease)	Percent Increase (decrease)
Services	65,728	64,985	1.37%	(743)	-1.13%
Debt Services	4,603,132	4,694,317	98.63%	91,185	1.98%
	4,668,860	4,759,302	100.00%	90,442	1.94%

Debt. See Table 12 in the Miscellaneous section for a detailed debt service schedule. Other Finance Sources declined due to reduced transfers from the Gaming Fund as existing fund balance from this fund will be used to pay debt service. Property Taxes revenue declined as this portion of the levy was reduced to lower the overall 2017 levy increase.

## PROPRIETARY FUND TYPES

Proprietary funds account for the City's ongoing activities that are similar to private business. The measurement focus is determination of net income. Proprietary funds are classified as enterprise or internal service funds.

### Enterprise Fund Descriptions

Enterprise funds are proprietary funds that account for operations that are financed and operated in a manner similar to private business enterprise, and where the City has decided that the periodic determination of revenue earned, expenses incurred, and net income is necessary for capital maintenance, public policy, management control and accountability. The City of Rock Island's enterprise operations consist of separate and distinct activities: Sunset Marina, Waterworks, Wastewater Treatment, Stormwater Management, Solid Waste, Park and Recreation, and Housing and Community Development loans. The following are the City's enterprise funds:

#501 Water Operation And Maintenance Fund. Accounts for the operating revenue and expenses of providing a safe and adequate water supply for fire protection and domestic and industrial usage.

#506 Wastewater Operation And Maintenance Funds. Accounts for the operating revenue and expenses for maintaining a dependable system for collecting and treating the waste waters of the City of Rock Island.

#507 Stormwater Operation and Maintenance Fund. Accounts for the operating revenue and expenses of maintaining a dependable system for collecting and treating the storm waters of the City of Rock Island.

#510 Solid Waste. New in CY 2016, this fund accounts for revenue and expenses for operations having to do with refuse, yard waste, and recycling.

#541 Sunset Marina Fund. Accounts for revenue and expenses for the operation and maintenance of Sunset Marina.

#555 Park Fund. Accounts for the operating revenue and expenses associated with park and recreation activities including the fitness center (RIFAC), Saukie Golf Course, Highland Springs Golf Course and Whitewater Junction.

#581 CDBG Loan Programs. The Housing and Community Development Loan fund accounts for loans funded by federal block grants. As loans are paid, the money is then made available for other repayable low-interest loans. These loans may be for housing rehabilitation within an established neighborhood strategy area.

#583 Community Development Loans. Accounts for the revenue and expenses associated with the issuance and collection of loans made from general tax revenues (not federal or state grant funds) for City development projects.

#584 Commercial and Industrial Revolving Loans (CIRLF). The CIRLF loan fund accounts for business loans funded by federal block grants. As loans are paid, the money is then made available for other repayable low-interest loans. These loans are used for the expansion of local business.

#585 MPF Endowment Loans. Accounts for the revenue and expenses associated with the pilot loan program through the Chicago Home Loan Bank.

#586 USEPA Brownfields Loans. Accounts for the revenue and expenses associated with the U.S. Environmental Protection Agency revolving loan program for remediation of City brownfields sites.

### Enterprise Funds Revenues

Enterprise Revenue	Adopted Budget CY 2017	Proposed Budget CY 2018	Percent of Total	Increase (decrease)	Percent Increase (decrease)
Property Taxes	1,824,126	1,863,234	4.93%	39,108	2.14%
Grants	179,264	29,264	0.08%	(150,000)	-83.68%
Charges for Services	21,100,009	21,119,888	55.93%	19,879	0.09%
Program Fees	417,180	455,600	1.21%	38,420	9.21%
Concessions	422,883	422,830	1.12%	(53)	-0.01%
Rents and Royalties	953,908	980,450	2.60%	26,542	2.78%
Transfers	641,454	434,365	1.15%	(207,089)	-32.28%
Investments and loans	98,930	15,906	0.04%	(83,024)	-83.92%
Contributions/donations	7,000	45,000	0.12%	38,000	542.86%
Debt Proceeds	23,289,709	12,084,947	32.00%	(11,204,762)	-48.11%
Other	257,662	308,799	0.82%	51,137	19.85%
	49,192,125	37,760,283	100.00%	(11,431,842)	-23.24%

Property Tax. The Park Fund activities are supported by property tax. The park's portion of the levy has increased 1.83% as the result of anticipated increase in the City's EAV plus added support due to rising costs. The Property Taxes revenue increased 2.14% as a result of the planned surplus of the S 11<sup>th</sup> Street TIF funds.

Government Grants. This category is made up of both Federal grants and State grants. Budgeting in this category consists of grant funds for the Solid Waste Enterprise fund.

Charges for Services. There is an increase reflected in this category in part due to rate increases.

Program Fees. Programs Fees comprises 1.21% of the total revenue and is budgeted for a slight increase.

Rents and Royalties. The budget includes the lease of water tower space to cellular telephone companies and golf cart rentals. An increase is budgeted as a result of an increase in facility rentals. Golf cart rental makes up \$392,500 of the revenue in this category.

Operating Transfers. Transfers are less than CY 2017 due to reduced CIP transfers. Table 11 in the Miscellaneous section details inter-fund transfers.

Debt Proceeds. This category reflects the budgeted loan proceeds from Illinois Environmental Protection Agency (IEPA). These loan proceeds were used to construct a Wet Weather Treatment System that is a major component of the U.S. EPA mandated Long Term Control Plan. This project is nearing completion. IEPA Loan Proceeds are also budgeted for the Water Treatment Filter Building.

### Enterprise Funds Expenses

Enterprise Expenses	Adopted Budget CY 2017	Proposed Budget CY 2018	Percent of Total	Increase (decrease)	Percent Increase (decrease)
Personnel	7,519,978	7,751,997	21.10%	232,019	3.09%
Supplies	2,353,374	2,581,059	7.02%	227,685	9.67%
Services	6,741,460	7,470,778	20.33%	729,318	10.82%
Other	150,470	149,338	0.41%	(1,132)	-0.75%
Programs	396,700	454,651	1.24%	57,951	14.61%
Capital	23,043,500	6,906,802	18.80%	(16,136,698)	-70.03%
Debt Service	5,442,047	5,401,088	14.70%	(40,959)	-0.75%
Transfers	2,273,675	2,304,819	6.27%	31,144	1.37%
Other	2,221,979	3,726,268	10.14%	1,504,289	67.70%
	50,143,183	36,746,800	100.00%	(13,396,383)	-26.72%

Personnel. Enterprise Funds with personnel expenditures include Water, Wastewater, Storm Water, Sunset Marina, Parks, and the newer Solid Waste Fund. Any increases within this category are the result of contractual general wage increases and related expenses.

Supplies. Supply expenses show an increase of over 9%. The increase is mostly due to maintenance needs at the wastewater treatment plant.

Services. This category makes up over 20% of total Enterprise Funds expenses and reflects an increase of 11%. This increase is partly made up of increases in utility costs and includes funds for consultant assistance in preparing an RFP for the privatization of utilities on the Rock Island Arsenal.

Other. This category is relatively flat compared with CY 2017 and represents less than 1% of the overall expenses.

Programs. Programs expenses increased 15%. This increase is the result of CDBG loans. These loans were budgeted at \$71,400 for CY 2017 and this has been increased to \$126,500 for CY 2018.

Capital. - See Table 1 in the Miscellaneous section of the document for a listing of capital projects.

Debt. See Table 12 in the Miscellaneous section for a detailed debt service schedule.

Transfers. See Table 11 in the Miscellaneous section of the document for a listing of transfers.

### Internal Service Fund Descriptions

Internal Service Funds account for the financing of goods or services provided by one department to other departments of the City on a cost reimbursement basis. In all these funds, revenue is generated by charging the costs of services provided to the user departments. The City of Rock Island has the following five Internal Service Funds:

#601 Fleet Maintenance Fund. The Fleet Maintenance Fund provides for the maintenance and repair of vehicles used in the operation of City services as well as the purchase of vehicles. Revenue is from rental charges to user departments. Expenses include costs of labor, materials, supplies and services. Replacement of equipment is part of the rental rate for equipment.

#606 Engineering Fund. This fund provides engineering services for all capital and major infrastructure maintenance projects.

#609 Hydroelectric Plant. This fund accounts for operational and capital costs associated with the City owned hydroelectric facility that supplies electricity to certain City facilities.

#621 Self Insurance Fund. The Self-Insurance Fund accounts for premium and claim payments for workers' compensation, general liability, and property insurance. The revenues and expenditures in this fund fluctuate depending on the volatility of claims encountered.

#626 Employee Health Benefit Fund. The Employee Health Benefit Fund accounts for premium and claim payments for the self-insured group health insurance plan for City employees provided through Blue Cross Blue Shield administration.

### Internal Service Fund Revenues

Internal Service Revenue	Adopted Budget CY 2017	Proposed Budget CY 2018	Percent of Total	Increase (decrease)	Percent Increase (decrease)
Charges for services	225,280	209,537	1.56%	(15,743)	-6.99%
Employer contribution	5,307,030	5,716,107	42.67%	409,077	7.71%
Employee contribution	1,321,916	1,474,855	11.01%	152,939	11.57%
Retiree contribution	351,799	387,414	2.89%	35,615	10.12%
Engineering	1,660,000	1,000,000	7.47%	(660,000)	-39.76%
Equipment maintenance	4,208,147	3,983,126	29.74%	(225,021)	-5.35%
Hydroelectric charges	200,000	242,452	1.81%	42,452	21.23%
Investment & Loans	41,158	80,493	0.60%	39,335	95.57%
Transfers	197,200	160,000	1.19%	(37,200)	-18.86%
Other	88,094	140,642	1.05%	52,548	59.65%
	13,600,624	13,394,626	100.00%	(205,998)	-1.51%

Charges for Services. Included are receipts from damage to City property, equipment repairs and street cuts. This category reflects a decrease due to internal charges for property damage which is based upon a 5 year average.

Employer Contribution. This category increased \$409,077. Premiums are actuarially determined and have increased over CY 2017. This category also reflects an increase due to internal charges for self insurance related to claims activity, which is based upon a 5 year average.

Employee Contribution. The employee share of health premiums increased \$152,939. As previously explained, premiums are actuarially determined.

Retiree Contribution. The retiree share of health premiums increased slightly but remains consistent with the prior year.

Engineering. This reflects revenue for engineering services performed on capital and infrastructure maintenance projects. This revenue is budgeted to decrease 40% as a result of less capital projects.

Equipment Maintenance. This revenue is derived from rental and service charges to user departments. Activity is less than the prior year.

Hydroelectric Charges. Revenue budgeted within this category represents hydro electric services generated and provided to the Water and Sewer facilities. This revenue is projected to increase.

Transfers. Transfers decreased 19%. See Table 11 in the Miscellaneous section of the document for a listing of transfers.

**Internal Service Fund Expenses**

Internal Service Expenses	Adopted Budget CY 2017	Proposed Budget CY 2018	Percent of Total	Increase (decrease)	Percent Increase (decrease)
Personnel	2,453,524	2,505,394	18.31%	51,870	2.11%
Supplies	1,261,430	1,083,553	7.92%	(177,877)	-14.10%
Services	7,220,426	7,843,462	57.33%	623,036	8.63%
Other	53,797	81,233	0.59%	27,436	51.00%
Capital	123,600	702,568	5.14%	578,968	468.42%
Debt Services	168,037	160,884	1.18%	(7,153)	-4.26%
Transfers	514,414	518,321	3.79%	3,907	0.76%
Other	660,519	786,066	5.75%	125,547	19.01%
	12,455,747	13,681,481	100.00%	1,225,734	9.84%

Personnel. Personnel costs reflect an increase of 2%. Any increases within this category are the result of contractual general wage increases and related expenses.

Supplies. Supplies decreased 14% mostly due to anticipated lower fuel costs.

Services. Services, which make up over half of the Internal Service Funds expenses, reflect a 9% increase over CY 2017. Included in this category are insurance claims and premium for self insurance.

Capital. Fleet equipment replacement purchases are budgeted at \$702,568. This is an increase of \$578,968 from CY 2017. See Table 1 in the Miscellaneous section of the document for a listing of fleet purchases.

### **FIDUCIARY FUND TYPES**

Trust and Agency Funds are used to account for assets held by the City as a trustee or agent for individuals, private organizations, and other governmental units. The following are the City's fiduciary fund types:

#701 Fire Pension Fund. The pension trust fund accounts for the firemen's pension. Revenue includes property taxes, contributions from participants, and interest earned. Total assets of the Fire Pension Fund were \$22,787,973 at December 31, 2016.

#706 Police Pension Fund. The Pension Trust Fund accounts for the police officer's pension. Revenue includes property taxes, contributions from participants, and interest earned. Total assets of the Police Pension Fund were \$34,646,543 at December 31, 2016.

#711 Cafeteria Plan. Accounts for revenue and expenditures related to the maintenance of the Section 125 Cafeteria Plan.

### **CAPITAL IMPROVEMENTS**

Proposed CY 2018 capital and infrastructure maintenance projects included in this operating budget are \$31,671,945. Detail of the CY 2018 capital outlay and major infrastructure maintenance projects is in the Miscellaneous section, Tables 1 and 2.

Capital assets include property, plant, equipment and infrastructure assets (e.g. roads, bridges and similar items). They are budgeted in the applicable governmental or business-type fund. Capital assets are defined by the City of Rock Island as assets with an initial, individual cost of more than \$25,000 and an estimated useful life in excess of three years. Such assets are recorded at historical cost or estimated historical costs if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend the assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is not included as part of the capitalized value of the assets constructed.

Property, plant and equipment of the City of Rock Island, as well as the component units, are depreciated using the straight-line method over the following estimated useful lives:

<u>Asset</u>	<u>Years</u>
Buildings	10 to 40
Improvements other than buildings	5 to 40
Machinery and equipment	3 to 20
Waterworks system	5 to 40
Wastewater treatment system	10 to 40

Bridges and approaches	10 to 67
Marina facilities	10 to 20
Infrastructure	50 to 100
(1969 to present = 50 years)	
(before 1969 = 100 years)	

**OTHER INFORMATION**

**Debt Administration**

At December 31, 2016, the City of Rock Island had \$65,060,000 of general obligation bonds outstanding. Property tax revenue is pledged for general obligation debt but currently is abated. Moody’s Investors Service assigned a rating of A1 with a negative outlook to the City’s 2017 general obligation bonds that were issued to fund street improvements and refund previously issued bonds for savings. Below is a history of the City’s bond rating for the last four issuances:

Moody’s Rating	Bonds
A1-	2017
AA3	2016
AA2	2015
AA2	2014

The City also has Loans Payable for loans received from the Illinois Environmental Protection Agency (IEPA). As explained earlier, these loan proceeds were used to construct a Wet Weather Treatment System and upgrading the Water Treatment Filter Building. At December 31, 2016, the total Loans Payable was \$53,333,439.

With the adoption of the 1970 Illinois Constitution, any municipality with a population of 25,000 or more automatically became a Home Rule city. Prior to 1970, municipalities had only those powers specifically granted by the legislature. Under Home Rule, local governments are given all powers not specifically denied by the Illinois legislature. Home Rule cities have unlimited power to incur debt payable from property taxes and other revenue, such as sales tax allotments. Rock Island is a Home Rule city. Therefore, the City has no legal debt limits and schedules concerning tax levy ceilings and computations of legal debt margins are not included in this budget.

**Cash Management**

Cash temporarily idle during the year was invested in time deposits, certificates of deposit and obligations of the U.S. Treasury. The Police Pension Fund achieved an actuarially computed rate of 10.2% and the Fire Pension fund achieved a rate of 7.7% for the year ended 12/31/2016. The pension fund rates are net of all investment and monitoring fees. City investments, other than pension funds earned \$273,566 for the year ended December 31, 2016.

The City’s investment policy was formally adopted by City Council during the fiscal year ended March 31, 1990. The objective of this policy is to minimize credit and market risks while maintaining a competitive yield on the portfolio. Accordingly, deposits were generally insured by federal depository insurance or collateralized. All collateral on deposits was held either by the City, its agent or a financial institution’s trust department in the City’s name.

## **Risk Management**

The City of Rock Island accumulates resources in two internal service funds, the Self-Insurance Fund and Employee Health Benefit Fund to meet potential losses from workers' compensation, general liability, and property and health benefit claims. Various risk control techniques, including employee accident prevention training, have been implemented in past years to minimize accident-related losses. Additionally, the City carries stop-loss coverage for most of these self insured areas.

## **Independent Audit**

State statutes require an annual audit by independent certified public accountants. The firm of Bohnsack and Frommelt, LLP was selected by the Rock Island City Council beginning for FY 13-14 for a five year contract. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the federal Single Audit Act of 1984 and related OMB Circular A-133. Generally accepted auditing standards and the standards set forth in the General Accounting Office's *Government Auditing Standards* were used by the auditors in conducting the engagement.

## **Awards**

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Rock Island for its Comprehensive Annual Financial Report for the fiscal year ended December 31, 2016. This was the thirty-sixth year that the City of Rock Island has received this prestigious award. In order to be awarded a Certificate of Achievements, the City of Rock Island published an easily readable and efficiently organized Comprehensive Annual Financial Report. This report satisfied both generally accepted accounting principles and applicable legal requirements.

The City of Rock Island has received the GFOAs Award for Distinguished Budget Presentation for its annual budget for thirty consecutive years. In order to qualify for the Distinguished Budget Presentation Award, the City of Rock Island's budget document was judged to be proficient in several categories including policy documentation, financial planning and organization.

## **Summary**

Council goals continue to stress the importance of economic development activities to increase property values and generate retail sales. Increased economic development will also have a positive effect on other revenues such as utility taxes, hotel/motel tax and support of the utility enterprise funds. The City must continue efforts to increase property values and retail sales, because it relies heavily on the property tax to support the General Fund's obligations to public safety pension contributions and continued support of the Library and Park funds. Property values that suffered steady steep declines in the 1980's were affected again by the recession that began in 2008. The City anticipates that recovery from this decline will take several years.

## DEPARTMENT BUDGET SCHEDULE

**CY 2018**

(revised 10/23/17)

Monday	05/15/17	Finance Department disseminates CY 2018 budget schedule.
Monday	05/15/17	Request for payroll assumptions sent to the Finance Department and Human Resources Department.
Wednesday	05/17/17	Following requests sent to departments: <ul style="list-style-type: none"><li>- ITSD requests submission of software/computer budget requests</li><li>- Equipment Maintenance requests submission of equipment budget requests</li><li>- Engineering requests submission of engineering budget requests</li></ul>
Wednesday	05/17/17	Finance Department distributes instructions for CY 2018 budget preparation.
Wednesday	05/17/17	Finance Department sends CIP request e-mail to all departments.
Monday	05/22/17	Departments instructed to develop ideas for potential revenue growth with submission by e-mail to Finance Director no later than Monday, June 5th.
Tuesday	05/30/17	Finance Department Identifies projects for which CIP/Gaming funds are already committed for next year and determines amount of Gaming funds available for use in CY 2018.
Thursday	06/01/17	Finance Department identifies amount of General Fund carryover available from CY 2016 actual for use in CY 2018.
Wednesday	06/07/17	Departments to have completed entry of all revenues in Budget Version 02.
Monday	06/19/17	Departments provided with expenditure guidelines and advised to begin entry of expenditures in Budget Prep module using Budget Version 02 (Startup).
Friday	06/23/17	City Council holds annual Goal Setting Session.
Saturday	06/24/17	City Council holds annual Goal Setting Session.
Thursday	07/06/17	Qualifying CIP requests presented to City Manager and Directors for review.
Wednesday	07/19/17	Finance Department compiles Financial Trend Monitoring System report.
Friday	07/21/17	Budget Team to provide departments with variance issues for their review and comment.
Friday	07/28/17	Variance analysis responses due from all departments.
July 28 to August 04		Budget analysis meetings held by Budget Team with Departments. <ul style="list-style-type: none"><li>- Public Works Department / 10:00 AM – 11:30 AM</li></ul>
Friday	08/18/17	Final budget change requests due from all departments.

Sept. 05 to Sept. 11 Budget review meetings held by City Manager with Departments.  
 - Finance Department / 9:00 AM – 10:30 AM  
 - Information Technology Department / 10:30 AM – 11:30 AM  
 - Community & Economic Development Department / 1:00 PM – 2:30 PM

Thursday 11/02/17 City Manager and Directors provided with finalized list of CIP requests to be reviewed with City Council.

Monday 11/13/17 Capital Improvement Program (CIP) to be reviewed by City Council during study session.

Monday 11/20/17 CY 2018 Proposed Budget document provided to Mayor / City Council members.

Monday 11/20/17 Capital Improvement Program (CIP) approved by City Council.

Monday 11/20/17 Finance Director provides Budget Presentation at Council Meeting.

Monday 11/20/17 Finance Director reviews Fiscal Policies at Council Meeting.

Monday 11/27/17 Budget Review meeting held by Mayor/CityCouncil with Departments.

Monday 12/04/17 Truth in Taxation public hearing held in Council Chambers.

Monday 12/04/17 Budget Version 05 (Council) closed and Budget Version 06 (Final) opened for use by Finance Department.

Monday 12/11/17 Public Hearing on Budget Ordinance.  
 City Council considers Budget Ordinance.  
 City Council considers Property Tax Levy Ordinance.  
 City Council considers Property Tax Abatement Resolutions.

Monday 12/18/17 City Council adopts Budget Ordinance.  
 City Council adopts Property Tax Levy Ordinance.  
 City Council adopts Property Tax Abatement Resolutions.

Tuesday 12/19/17 File Property Tax Levy and Truth in Taxation Certification with Rock Island County Clerk.

# FINANCIAL TREND MONITORING SYSTEM

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## **Introduction:**

The financial trend analysis is intended as a first step in the City's budget process and uses data available in 2017. Where possible, this data is taken from the City's most recent audited financial reports, which in this case is the Comprehensive Annual Financial Report for the Year Ended December 31, 2016. Ideally, the report provides a historical perspective and identifies potential financial problems before they occur. The report is a general overview of the City and therefore, does not draw specific conclusions. It does, however, reinforce current economic development directions set by the City Council during annual goal setting meetings by highlighting familiar revenue concerns such as the property tax, sales tax and the gaming tax.

The focus of the report is governmental fund types. These are the funds that finance general city operations. Governmental funds include the General, Special Revenue and Debt Service funds. Enterprise and Internal Service funds are not included in most of the analysis because they are largely financed by user charges. Some financial indicators were selected from the International City Management Association - Financial Trend Monitoring System. Others were developed from City financial reports or from data obtained from other cities, the Illinois Department of Labor, the Illinois Department of Revenue and the Bi-State Regional Commission. The financial indicators are grouped in six categories:

## **Community Growth Trends:**

These four trends were developed to provide information about trends in the community that influence the financial performance of the City. Trends include Assessed Value, Assessed Value by Township, and Assessed Value by Property Type, Population, and Unemployment Rate.

## **Comparative Trends:**

This data compares the financial picture of the City of Rock Island to other Illinois communities. Rock Island "competes" with other cities for resources like consumer dollars and tax revenues. These charts compare population, property tax revenue, sales tax revenue and home values. They are important not only as a measure of financial performance but also to gauge the competitiveness of the City of Rock Island.

## **Revenue Trends:**

These revenue trends continue the analysis of property and sales taxes from the preceding section. Trends for all major tax revenues are included in this section in addition to the property and sales tax charts.

## **Expenditure Trends:**

Major components of City expenditures are personnel and capital costs. The three trends included in this section are Expenditures per Capita, Fringe Benefits and Capital Expenditures.

## **Balance Sheet Trends:**

These charts focus on the General Fund. Included are charts showing trends of fund balances, liabilities, operating deficiencies and liquidity.

**Debt Service Trends:**

Debt Service trends, which provide an overview of total City debt, include charts showing self supported debt, gross bonded debt and overlapping debt.

**Overview of Findings:****What's Positive?**

In general, this report shows that Rock Island has been able to weather the recent economic downturn despite a significant loss in statewide shared tax revenue and increased costs for employee benefits.

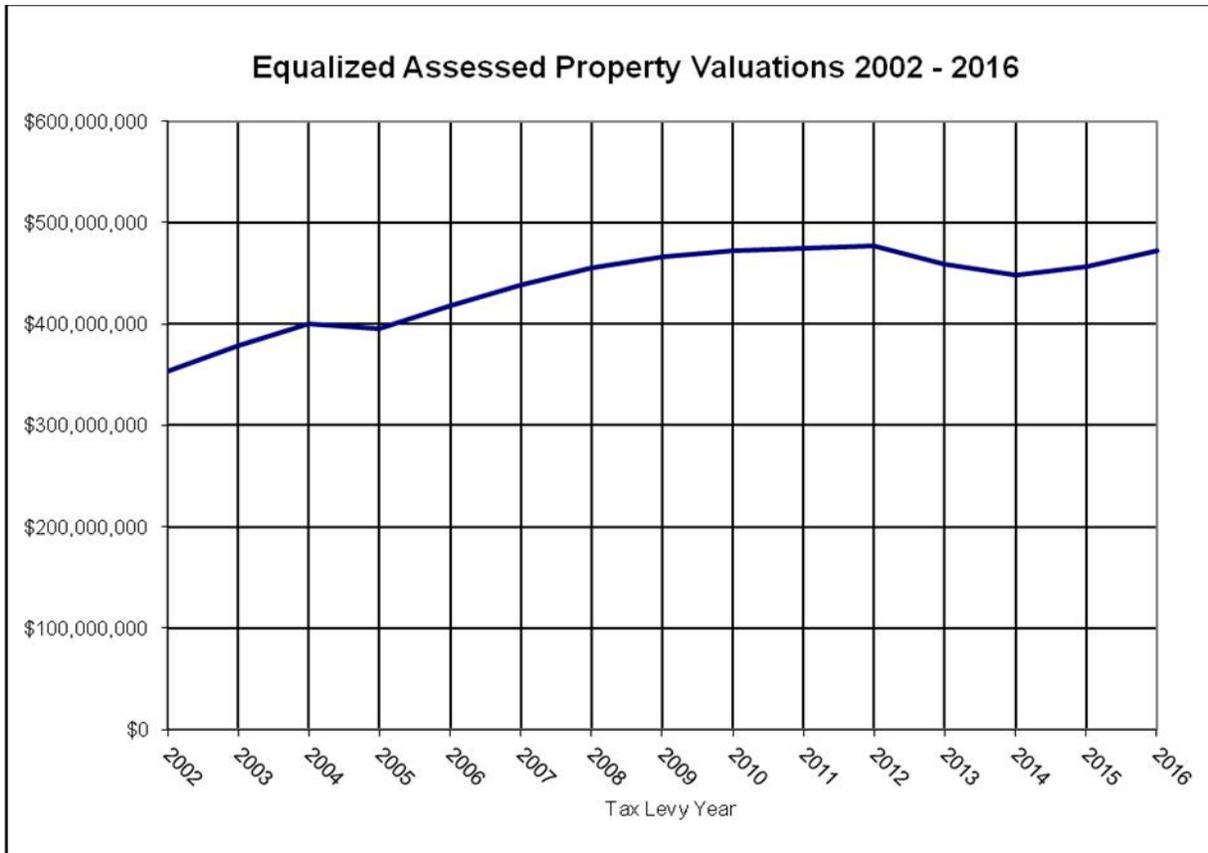
The City has managed to continue a ninety (90) day reserve balance in the General Fund. City financial policies require that any General Fund balance in excess of this requirement that has not been assigned to fund the general fund operations of the next fiscal year be transferred to the Capital Improvements Fund at the completion of the annual audit.

**Points of Concern**

The report also shows that the City must continue efforts aimed at increasing property values and retail sales. Property values have increased slightly in both 2015 and 2016 and are predicted to remain stable. Although the City's rate has been steady for nearly a decade, Rock Island's property tax rate is the fourth highest of the cities surveyed for the municipal portion and fifth highest for the total property tax rate. Rock Island also does not compare well to other cities with sales tax revenue per capita.

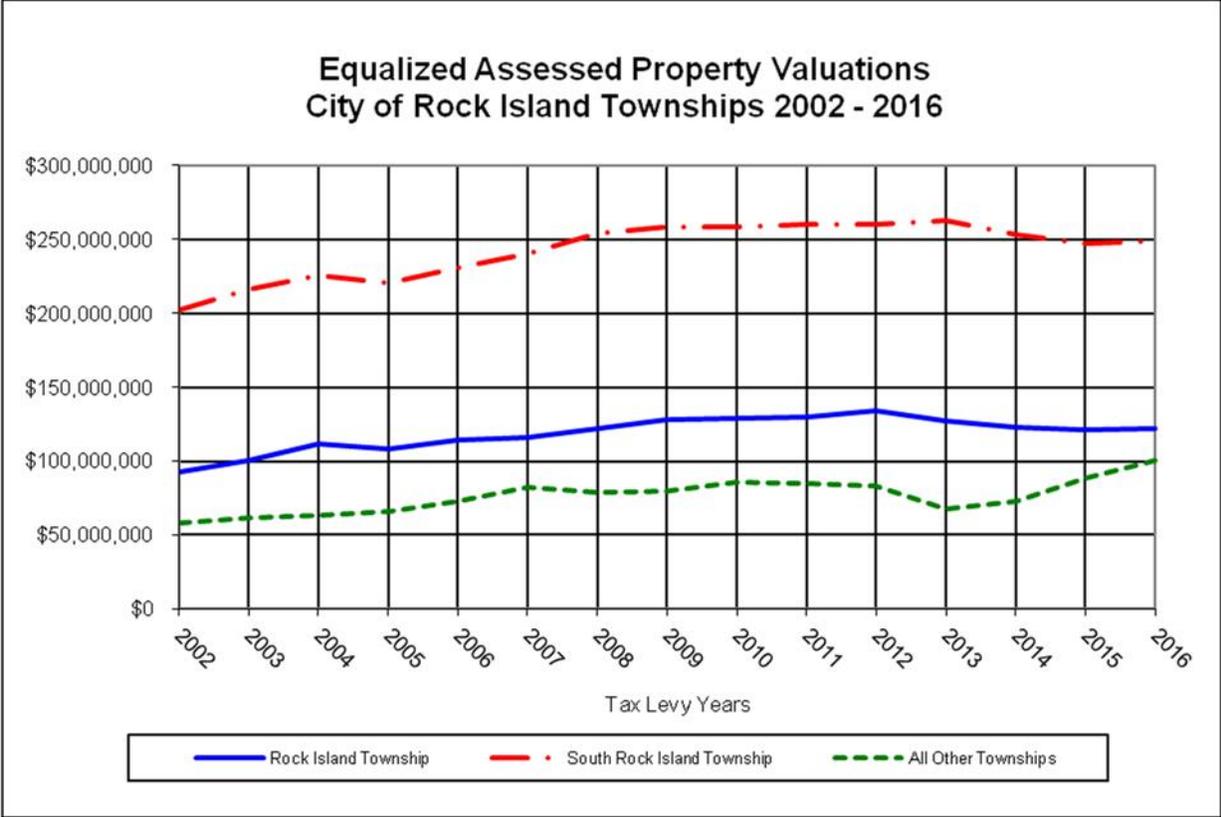
To address these concerns, the Rock Island City Council has consistently identified community and economic development as a top priority and has supported a number of initiatives directed at creating and retaining jobs in the community, expanding the City's tax base and promoting the City as "Rock Solid, Rock Island".

## **COMMUNITY GROWTH TRENDS**



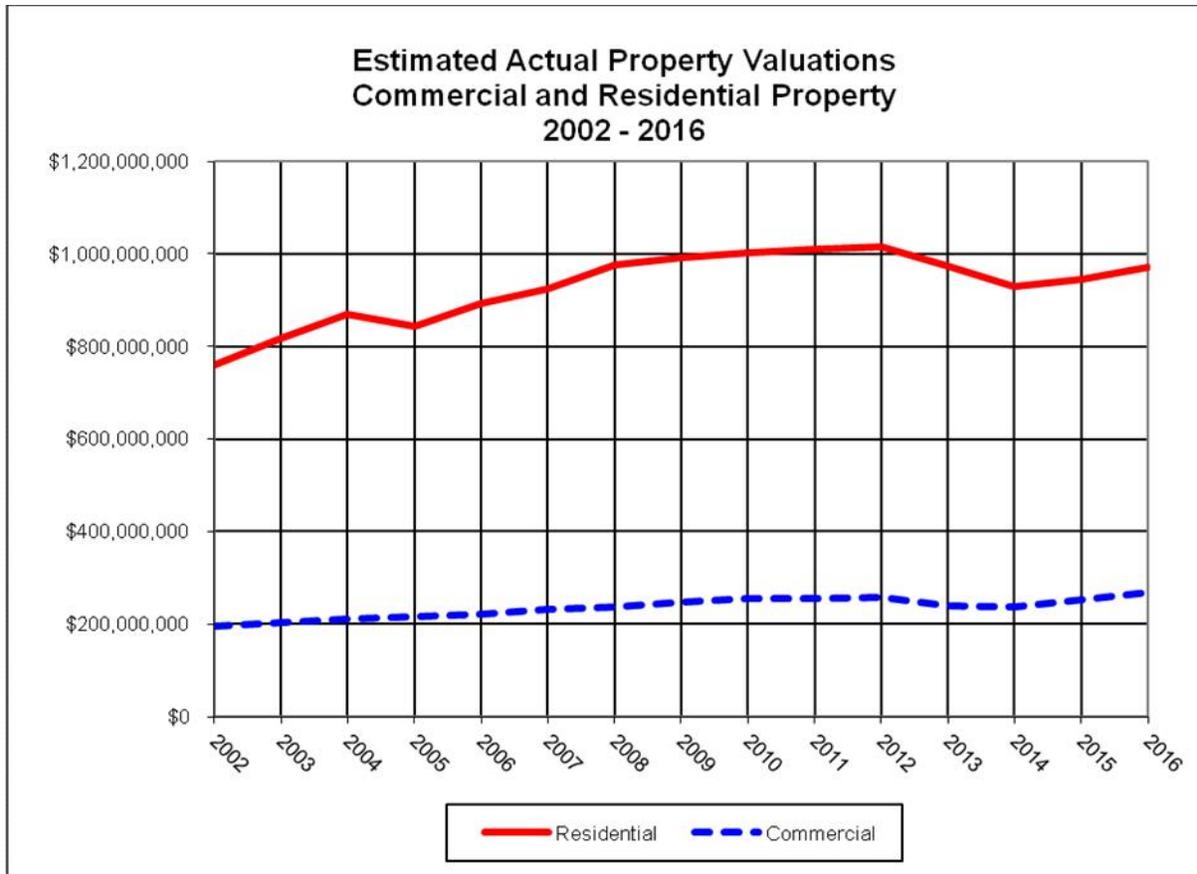
**INDICATOR DESCRIPTION:** Property tax is approximately 18.75% of total General Fund revenue, so changes in property assessments have a significant impact on the General Fund. Assessed valuation is the value of all real property in a taxing district. In Rock Island, property is assessed at 1/3 of market value. The tax rate is applied to each hundred dollars of assessed valuation. This chart shows actual City property valuations by the year of assessment. Taxes assessed and levied in the assessment year are collected in the following year.

**TREND ANALYSIS/CONCLUSION:** In 2005 the City experienced a slight decrease in assessed valuations to \$395,707,115 due to a change in state law associated with property tax exemptions. For 2014, the City experienced a 2.31% decrease to \$448,044,128 which followed a 3.98% decrease in 2013 due to the economic downturn. This was followed by a slight increase of 1.88% in 2015 and a larger increase of 3.50% in 2016 as the economy recovered. Over the last twenty-five years, property values have increased on average 3.86% per year.



**INDICATOR DESCRIPTION:** Two townships, Rock Island and South Rock Island, are the principal townships in the City. Portions of Blackhawk and South Moline Townships are also within the City. The older and downtown portions of the City are contained in Rock Island Township. The newer areas of the City are located in South Rock Island, Blackhawk and South Moline Townships.

**TREND ANALYSIS/CONCLUSION:** Since 2002 the City of Rock Island as a whole has seen an average increase in property values of 2.13%. During this period, property values increased at a faster rate in Blackhawk and South Moline townships (4.42%) than Rock Island township (2.08%) and South Rock Island township (1.53%). Economic downturns in 2005 and again in 2014 and 2015 saw percentage decreases in the property valuations in both Rock Island and South Rock Island townships though Blackhawk and South Moline townships experienced increases. For 2016, there were increases in all townships with Rock Island Township increasing 1.00%, South Rock Island township increasing 0.91% and Blackhawk and South Moline townships increasing 14.18%. This chart continues to point out the need for continued efforts towards improving property values in all its townships.

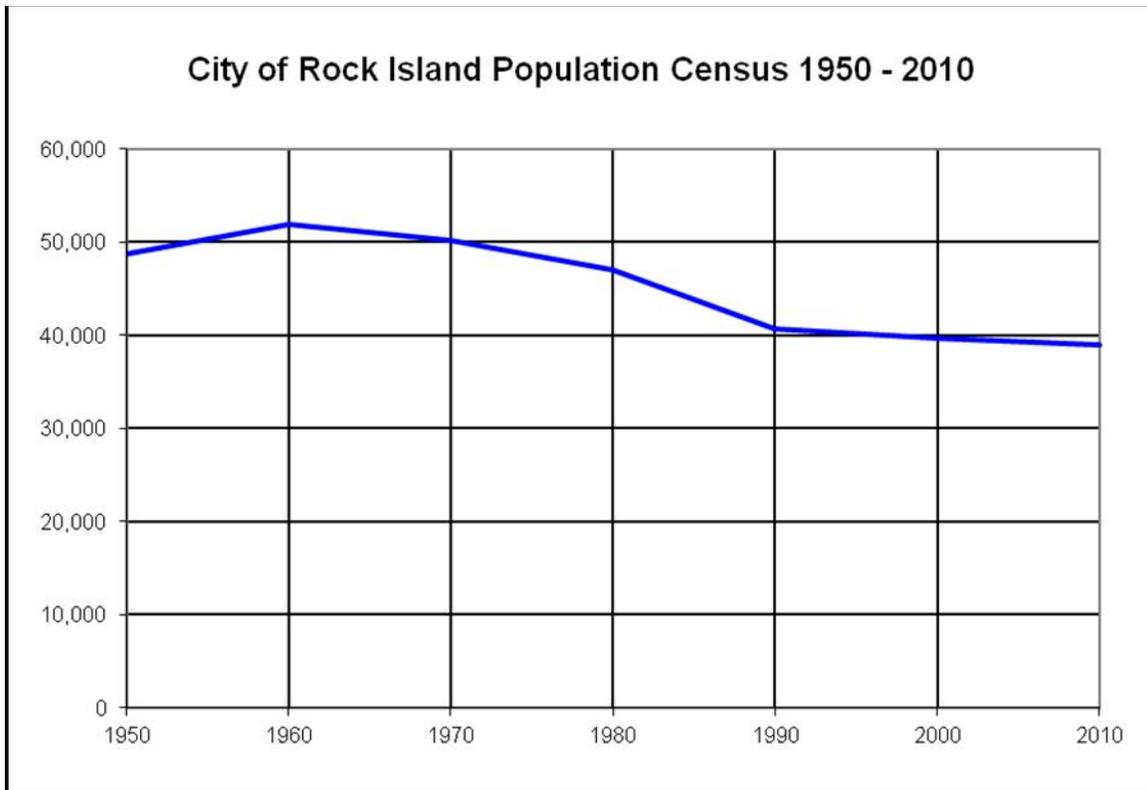


**INDICATOR DESCRIPTION:** The types of taxable property are: commercial, residential, industrial, farm and railroad. The majority of the taxable properties in the City are classified as commercial or residential. This chart compares commercial and residential property values from 2002 to December 31, 2016.

**TREND ANALYSIS/CONCLUSION:** Residential property values had almost doubled from \$433,806,712 in 1991 to \$869,508,657 in 2004, however, due to the depressed housing market, values dropped to \$843,185,790 in 2005 but recovered to \$1,015,601,808 in 2012. In 2013 and 2014, values have decreased due to the economic downturn. In 2015 there was a slight recovery with an increase of 1.56% followed by a 2.65% increase in 2016.

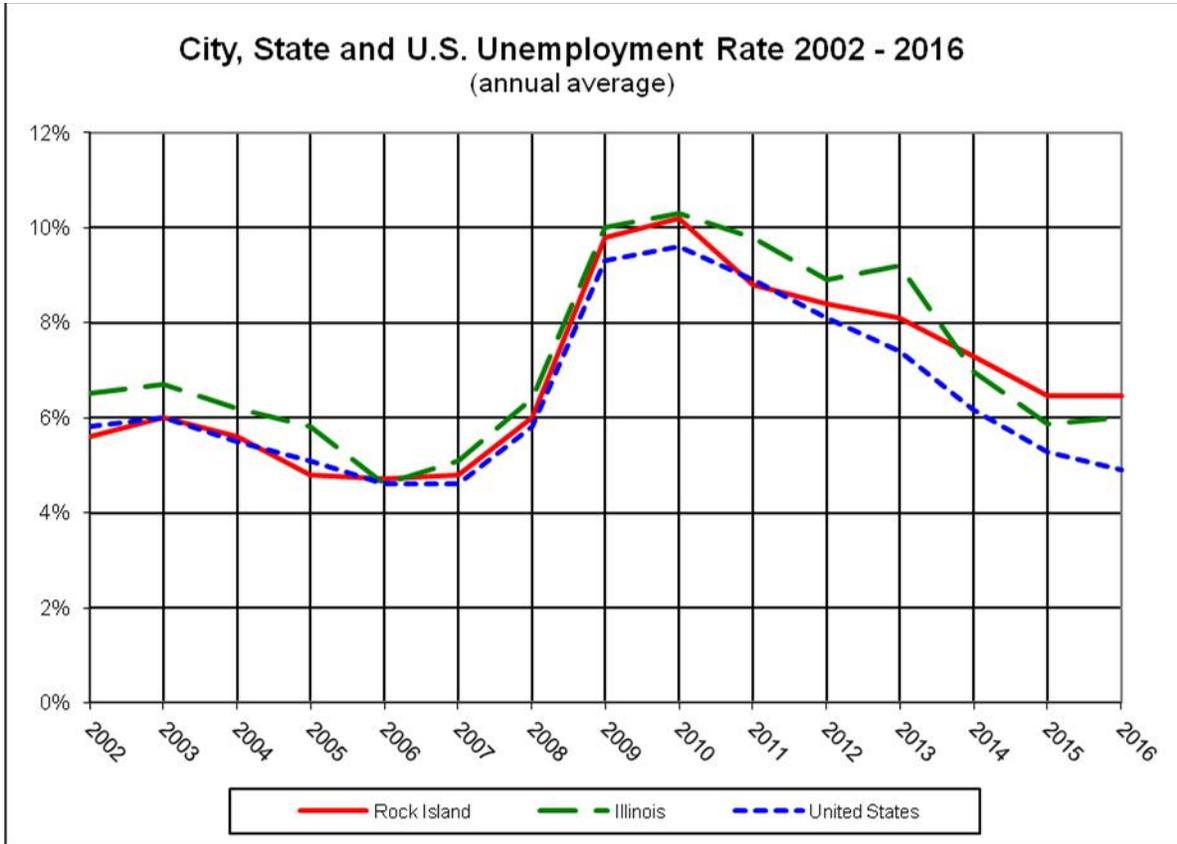
Commercial property values increased at a much slower rate becoming virtually stagnant from 1999 – 2001, but subsequently resumed their steady rise and in 2012 reached \$258,471,825. Values decreased 6.78% in 2013 and 2.0% in 2014 due to the economic downturn but then in 2015 saw an increase of 6.90% followed in 2016 by an increase of 6.41%.

As pointed out elsewhere within this document, the City has made significant investment in housing and economic development. With an improvement in the economy, the increases experienced in 2015 and 2016 should continue into 2017.



**INDICATOR DESCRIPTION:** This chart shows the population of the City of Rock Island over the past sixty years. The population peaked at 51,863 in 1960. Population since 1960 declined to 50,166 at the 1970 Census and 46,821 at the 1980 Census. The 1990 Census reported the City's population at 40,552, a decrease of 13.39% from 1980. The 2000 Census population of 39,684 was a decrease of 2.14% from 1990. Census figures for 2010 show a further population decline to 39,018, which is a decrease of 1.68%. At first glance a decline in population would appear to relieve the pressure for expenditures because there is less population to serve. In reality, a city faced with a declining population is rarely able to reduce expenditures in the same proportion as it is losing population because many costs such as debt service, pensions and government mandates are fixed and cannot be reduced in the short run. Therefore, a stable or growing population is key to the financial stability of a community.

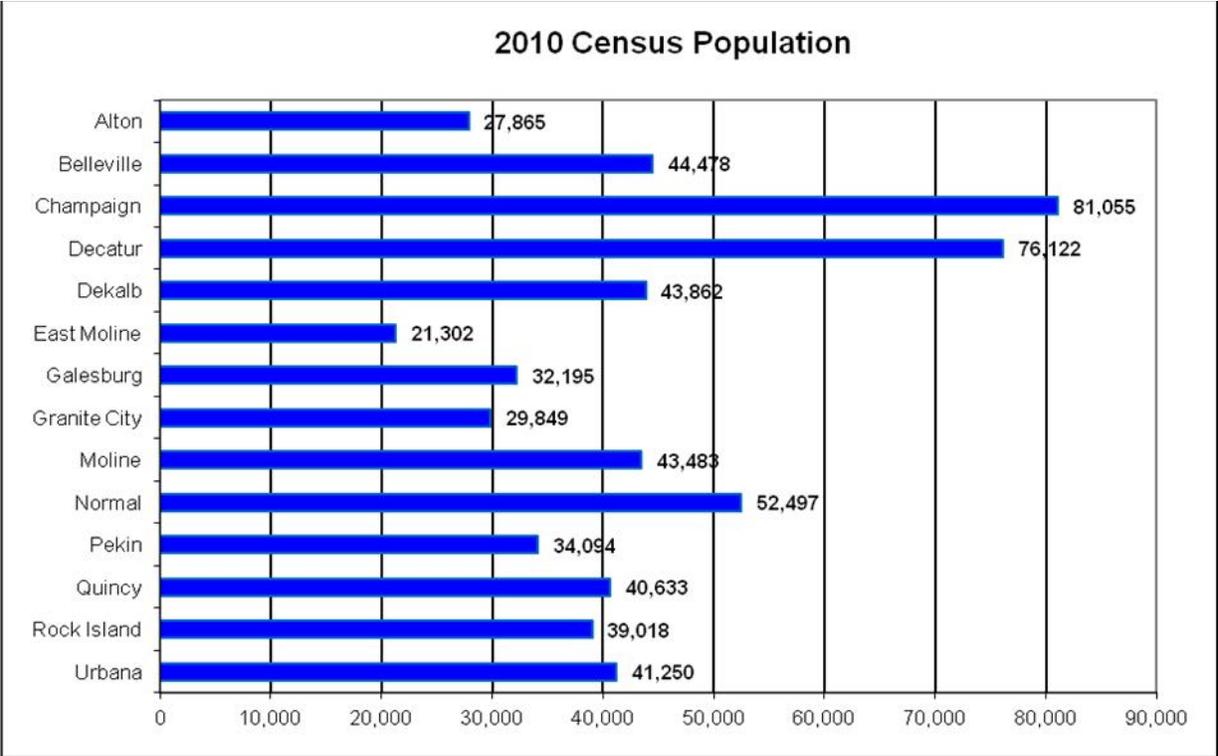
**TREND ANALYSIS/CONCLUSION:** The decline in the 1980's parallels the decline in property values during that same period. Since 1990, Rock Island's population continued to decline, but at a slower rate while property values increased. An increase in population through residential development is vital to the financial future for the City of Rock Island. Plans to continue to promote development in southwest Rock Island and to encourage infill residential development in developed areas of Rock Island are planned to reverse this trend. In addition, with the assistance of Rock Island Economic Growth, the City has made a significant investment in downtown housing with much success.



**INDICATOR DESCRIPTION:** This chart shows the average yearly unemployment rate for the City of Rock Island, State of Illinois, and United States of America from 2002 to 2016. The City unemployment rate, which previously peaked in 1992 at 7.2%, reached a new peak in 2010 at 10.2%. The lowest rate of 3.9% was reached in 1998 when statewide was 4.1% and the U.S. rate was 4.8%.

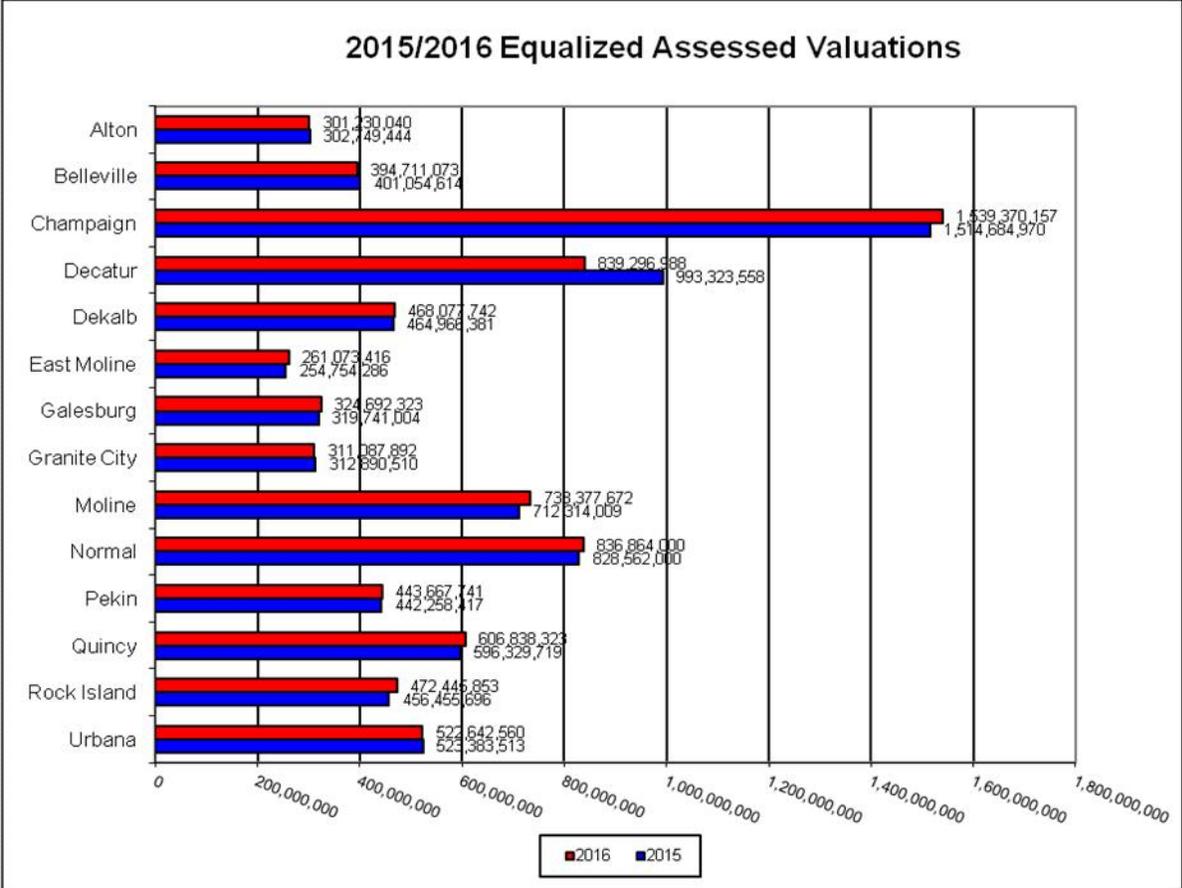
**TREND ANALYSIS/CONCLUSION:** This chart shows a dramatic increase in the City's unemployment rate starting in 2007. The City's unemployment rate sharply increased in 2008 and 2009 followed by a lesser increase in 2010 to a new all time high of 10.2%. Since that time, the unemployment rate has been decreasing with the unemployment rate for the City in 2016 being unchanged while nationally it decreased slightly and the Illinois state rate increase slightly.

## **COMPARATIVE TRENDS**



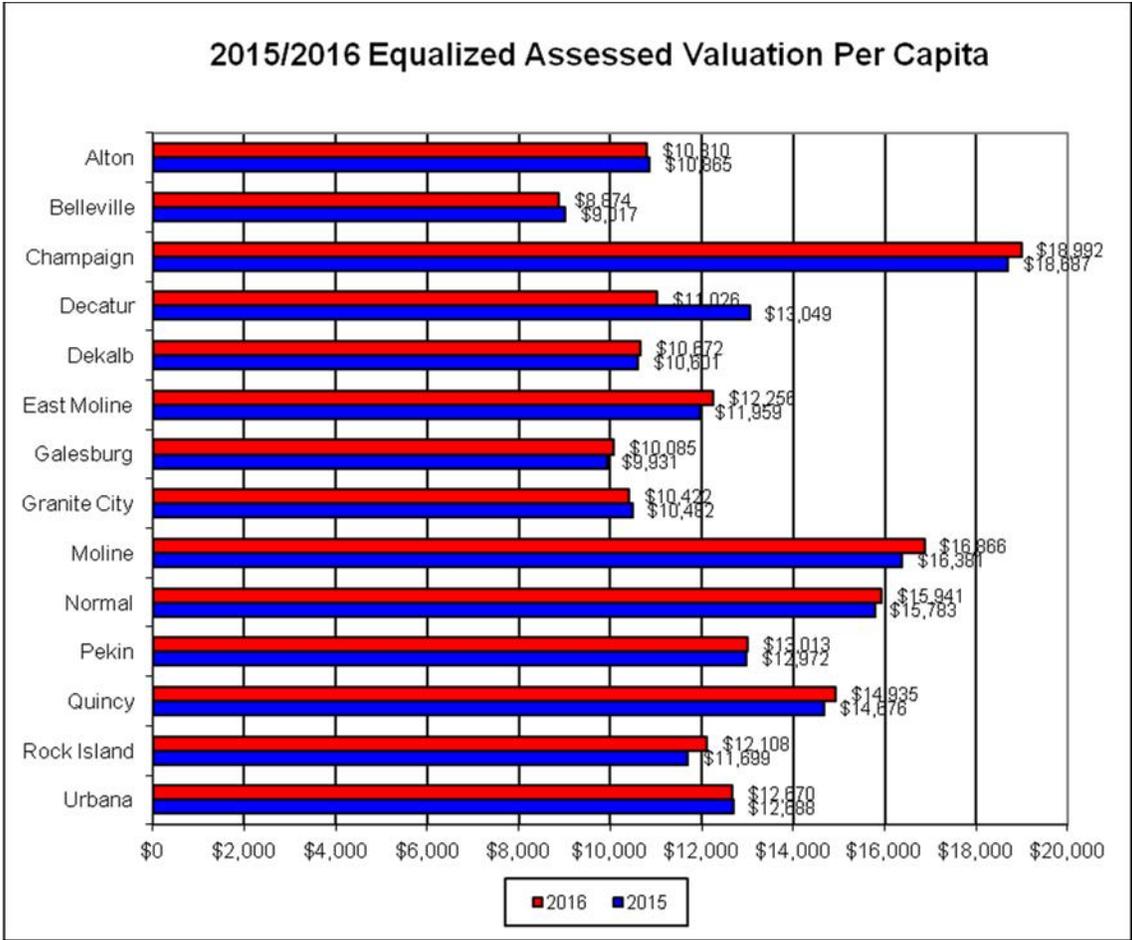
**INDICATOR DESCRIPTION:** 2010 Census populations for selected Illinois cities.

**TREND ANALYSIS/CONCLUSION:** Rock Island’s population is in the middle range of the fourteen cities included in the survey. Cities closest to Rock Island in population are Quincy and Urbana. Rock Island was one of six communities in this survey that declined in population from the 2000 census to the 2010 census.



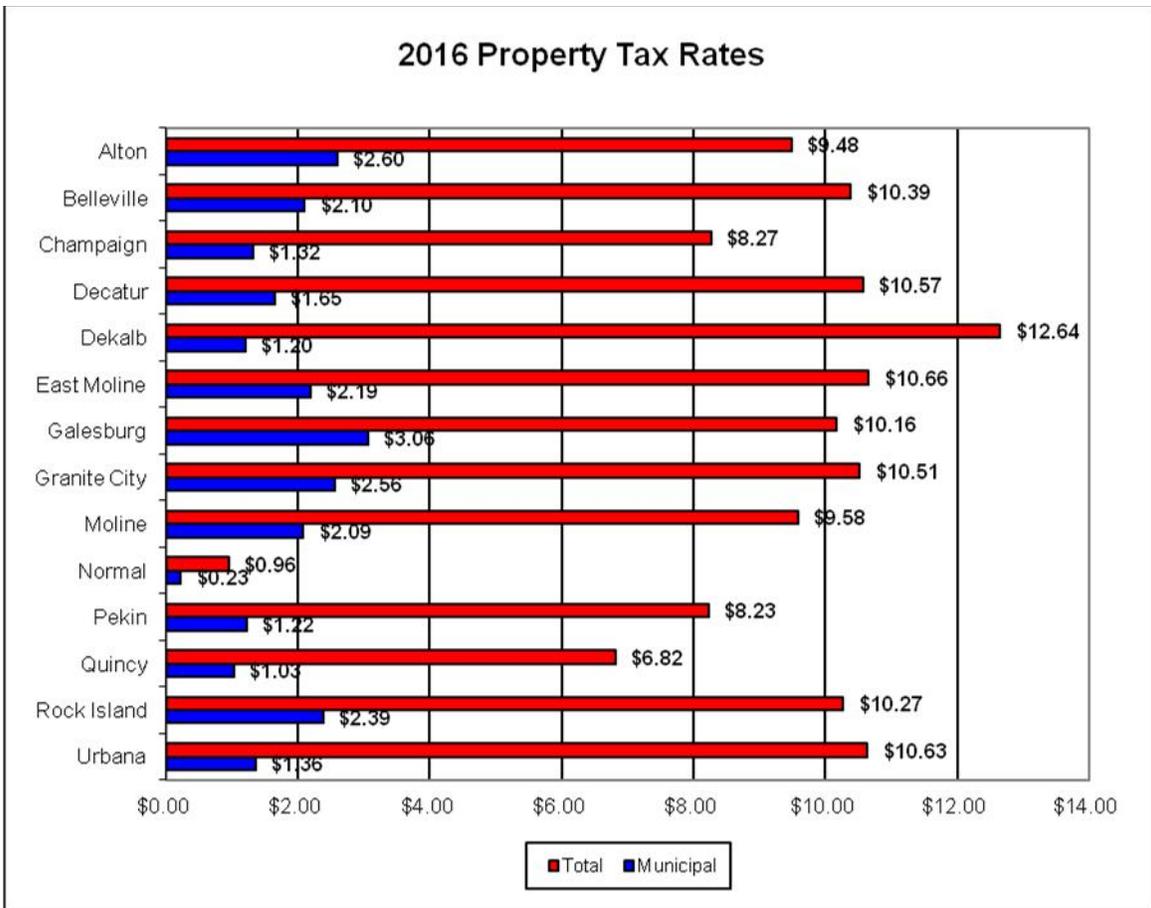
**INDICATOR DESCRIPTION:** Comparison of 2015 and 2016 property values for fourteen Illinois cities.

**TREND ANALYSIS/CONCLUSION:** Rock Island is below average for cities of comparable size included in the survey, though for 2016 Rock Island does have a higher Equalized Assessed Valuation than Alton, Belleville, Dekalb, East Moline, Galesburg, Granite City, and Pekin. The 2016 property value for the City of Moline is \$733,377,672. The property value for Moline is 55.23% greater than the property value for Rock Island even though Moline’s population is estimated to exceed Rock Island’s by only 11.44%. For 2016, nine of the fourteen cities listed saw an increase in their Equalized Assessed Valuations with Rock Island experiencing a 3.50% increase which was better than the average change for all fourteen cities which averaged -0.17%.



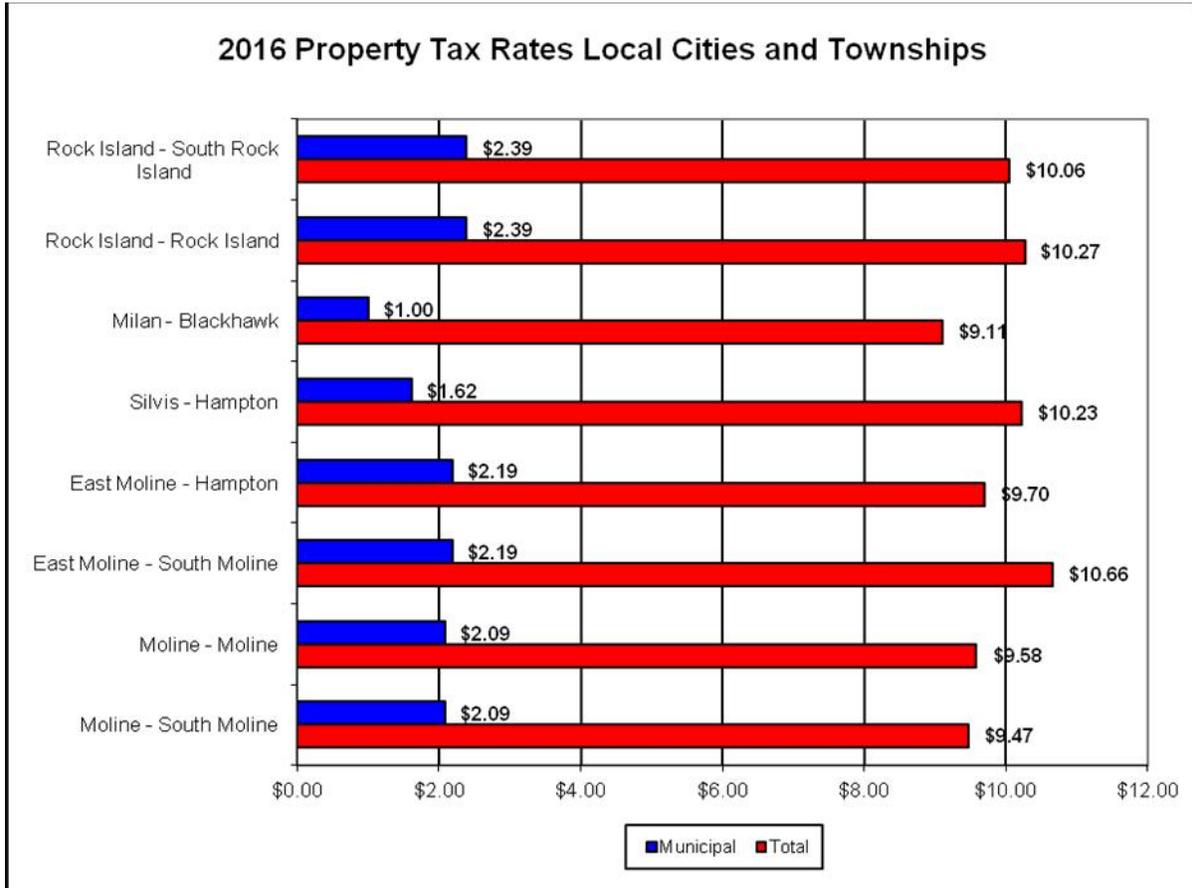
**INDICATOR DESCRIPTION:** The comparison of 2015 and 2016 property values per capita for fourteen Illinois cities.

**TREND ANALYSIS/CONCLUSION:** Of the fourteen Illinois cities included in the survey, there were five cities in 2016 having lower equalized assessed valuations per capita than Rock Island. The six cities were Alton, Belleville, Decatur, Dekalb, Galesburg, and Granite City. The equalized assessed valuation per capita for Rock Island has increased approximately 3.50% from the previous year. It should be noted that five of the fourteen cities in this survey had a decrease in their equalized assessed valuation per capita from 2015 to 2016.



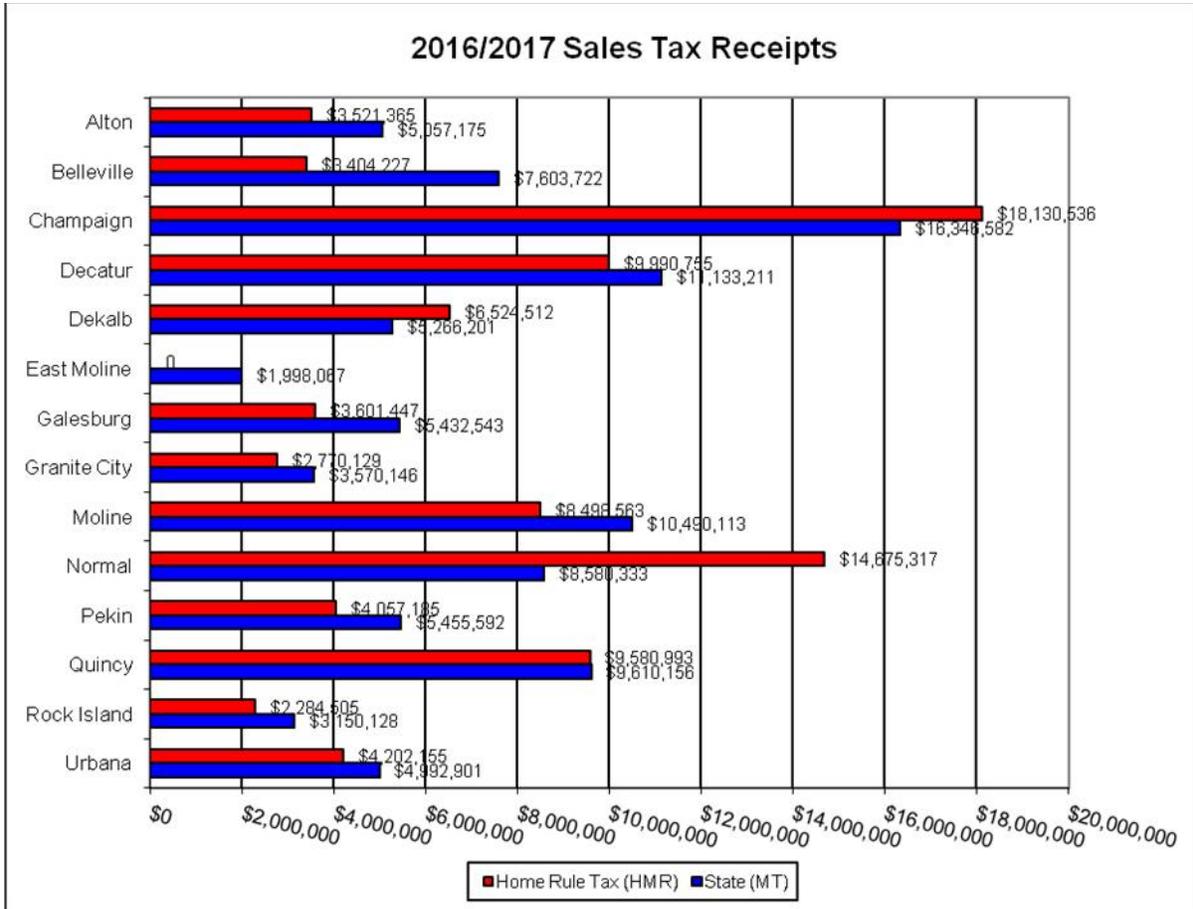
**INDICATOR DESCRIPTION:** The comparison of 2016 property tax rates for fourteen Illinois cities. (Taxes levied in 2016 and collected in 2017.) Shown are the municipal and total tax rates. The total tax rate includes rates for taxing bodies such as schools and other special districts and therefore compares the total tax due from a typical taxpayer.

**TREND ANALYSIS/CONCLUSION:** Rock Island (\$10.27) has the seventh highest total property tax rate and the fourth highest municipal rate (\$2.39) of the fourteen Illinois cities in this survey. This is an improvement from last year in the total property tax rate. It should be noted that prior to 2009 Rock Island was highest in both categories. The cities with a total tax rate higher than Rock Island are Belleville (\$10.39), Decatur (\$10.57), DeKalb (\$12.64), East Moline (\$10.66), Granite City (\$10.51), and Urbana (\$10.63). The cities with the municipal tax rate higher than Rock Island are Alton (\$2.60), Galesburg (\$3.06), and Granite City (\$2.56). This chart shows the need for economic development to increase property values so the property tax rate for the City can become more competitive with other cities.



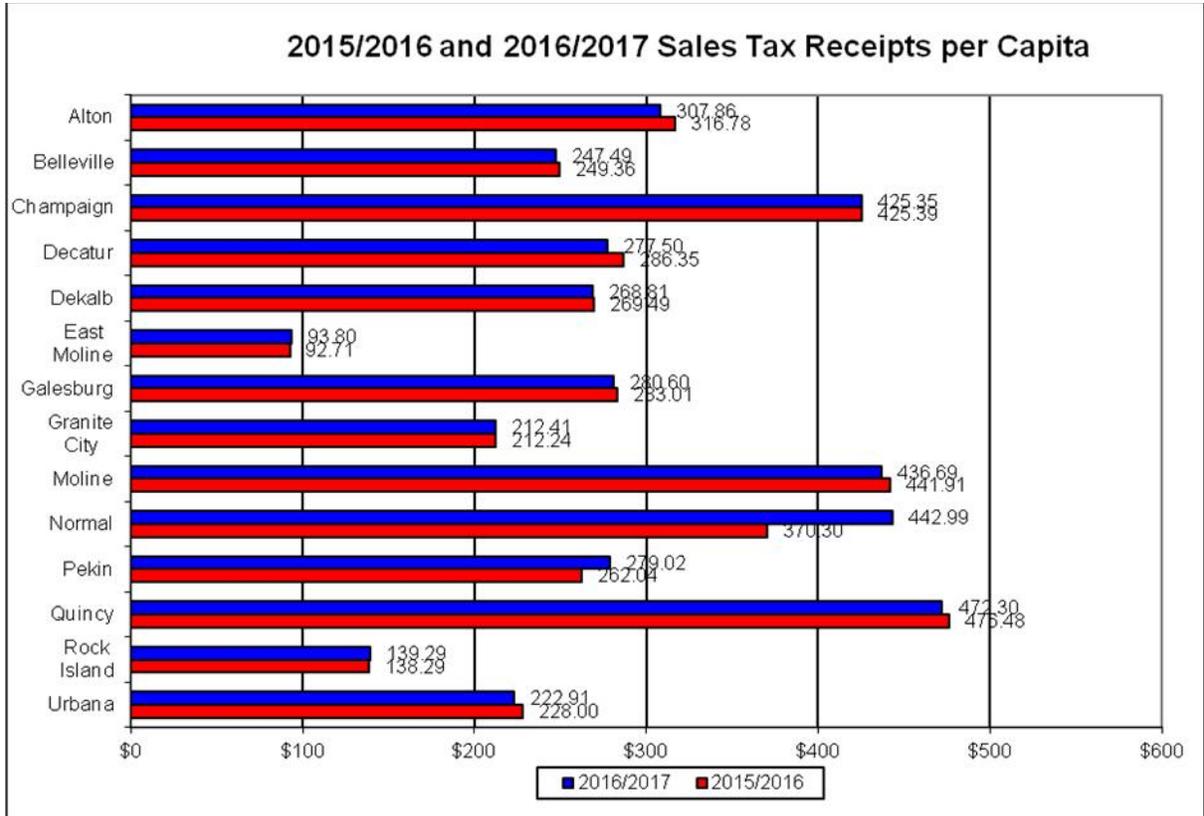
**INDICATOR DESCRIPTION:** This chart compares the total property tax rate and the municipal portion of that rate (including Parks and Library) for Illinois Quad-City townships. (Taxes levied in 2016 and collected in 2017.) It shows the relative tax burden for residents located within these townships. Cities that fall within these townships included in the analysis are Rock Island, Milan, Silvis, East Moline and Moline.

**TREND ANALYSIS/CONCLUSION:** The lowest municipal and total property tax rates are in Blackhawk Township, which includes the Village of Milan. The highest total property rate is East Moline - South Moline Township. The highest municipal tax rates are in Rock Island Township and South Rock Island Township. This chart again points out the need for continued economic development efforts to attract jobs and residents to the City, so the property tax rate for the City can become more competitive with the rates of other cities.



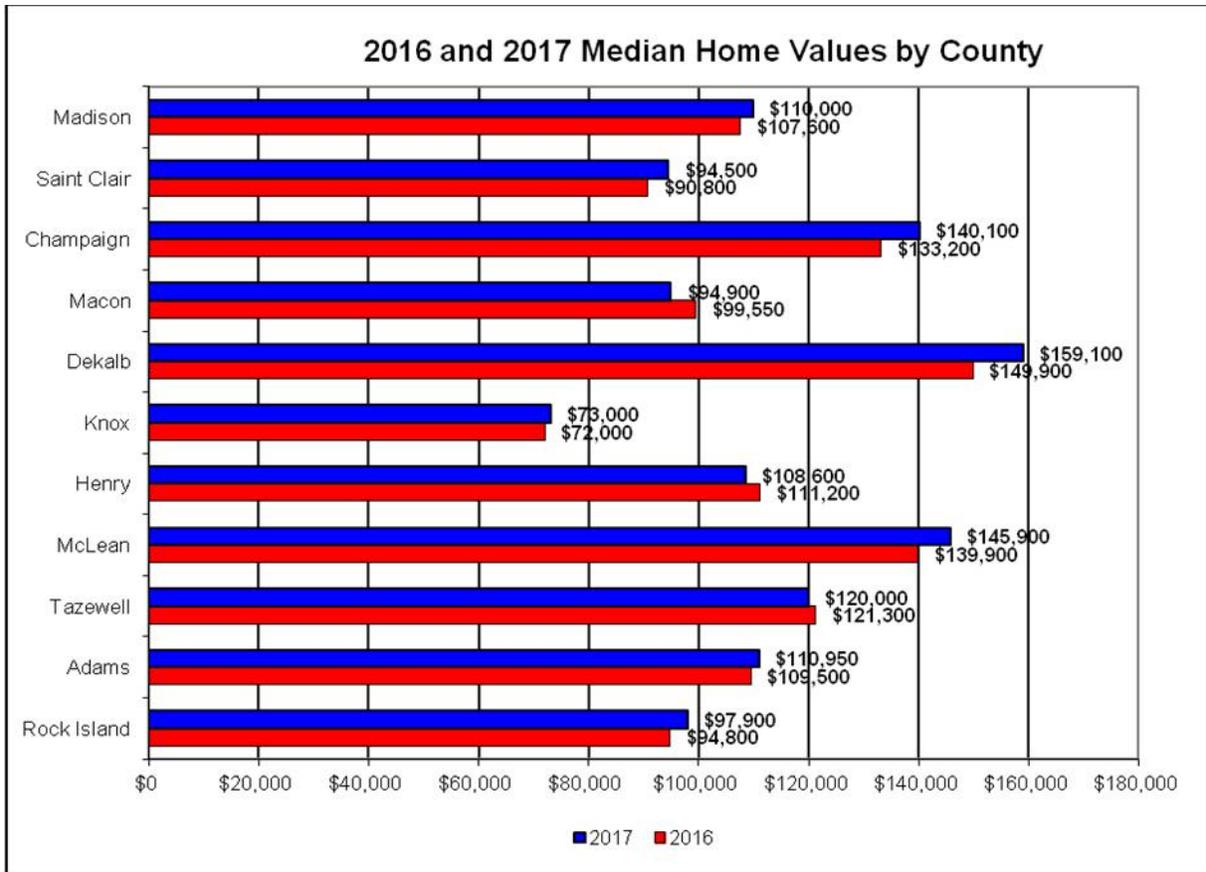
**INDICATOR DESCRIPTION:** Comparison of July, 2016 through June, 2017 sales tax collections for fourteen Illinois cities. The data for the chart came from the Illinois Department of Revenue. The State of Illinois collects 7.5% sales tax in the City of Rock Island. The State retains the 5.00% portion, returns a 0.25% portion to Rock Island County and returns a 2.25% portion to the City. Of this 2.25% portion, 1.00% is state sales tax and 1.25% is the local option sales tax.

**TREND ANALYSIS/CONCLUSION:** Rock Island’s sales tax collections are the second lowest of the cities included in the survey with the exception of East Moline – which is not a home rule city. Because of the poor sales tax revenue, Rock Island must place a greater reliance on the property tax as a revenue source. Rock Island continues to place emphasis on development that will increase retail sales, or development that will increase property values, to offset the low sales tax revenue.



**INDICATOR DESCRIPTION:** Comparison of 2015/2016 and 2016/2017, July through June total sales tax revenue per capita for fourteen Illinois cities.

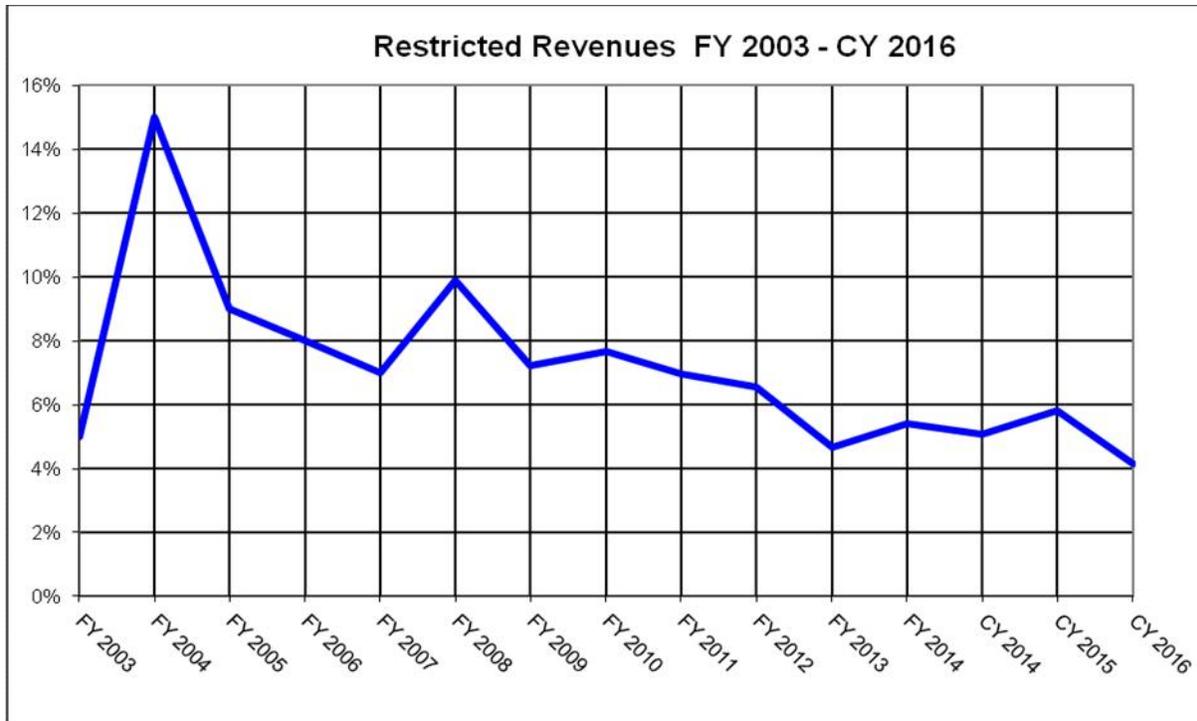
**TREND ANALYSIS/CONCLUSION:** Rock Island's sales tax collections are lowest per capita of the fourteen cities included in the survey with the exception of East Moline. However, East Moline's sales tax is generated entirely from the municipal portion of the state sales tax since East Moline cannot have a home rule sales tax. Rock Island must place a greater reliance on the property tax because of poor retail sales. Obviously, Rock Island and East Moline residents are shopping at the regional shopping centers in Moline since retail sales per capita for Moline is almost two times the sales tax per capita of Rock Island and East Moline. For 2016/2017, Rock Island's sales tax per capita increased 0.72% from the previous year while the average increase of these fourteen cities was 1.14%.



**INDICATOR DESCRIPTION:** Comparison of median home values by county incorporates the fourteen Illinois cities looked at in the previous chart for 2016 and 2017.

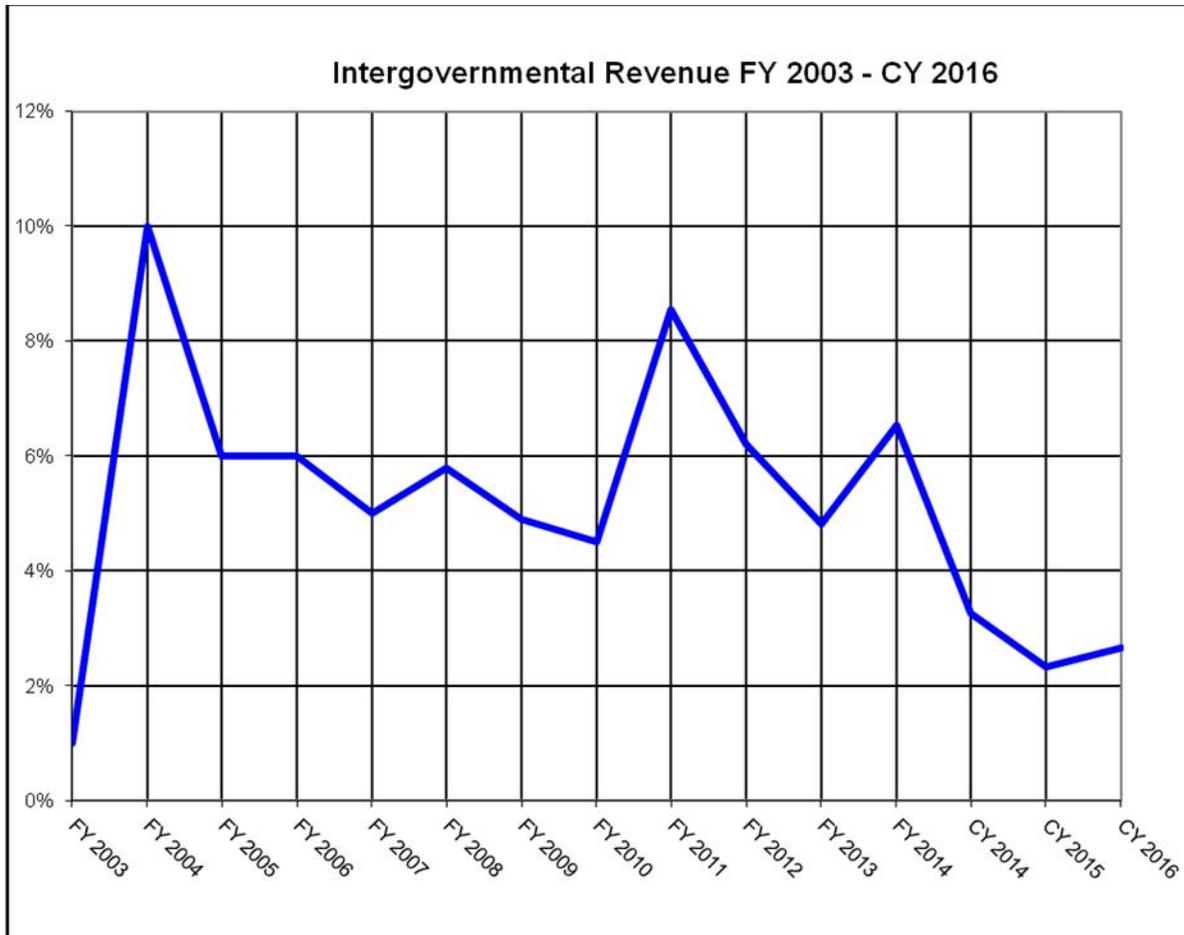
**TREND ANALYSIS/CONCLUSION:** This chart shows that Rock Island County remains competitive in the residential market compared to other counties. Median home values in Rock Island County increased 3.27% in 2017. There were four of the other ten counties on this list that experienced a greater increase. The City of Rock Island must not only increase the amount of residential housing, but also needs to increase the value of housing to remain competitive.

# REVENUE TRENDS



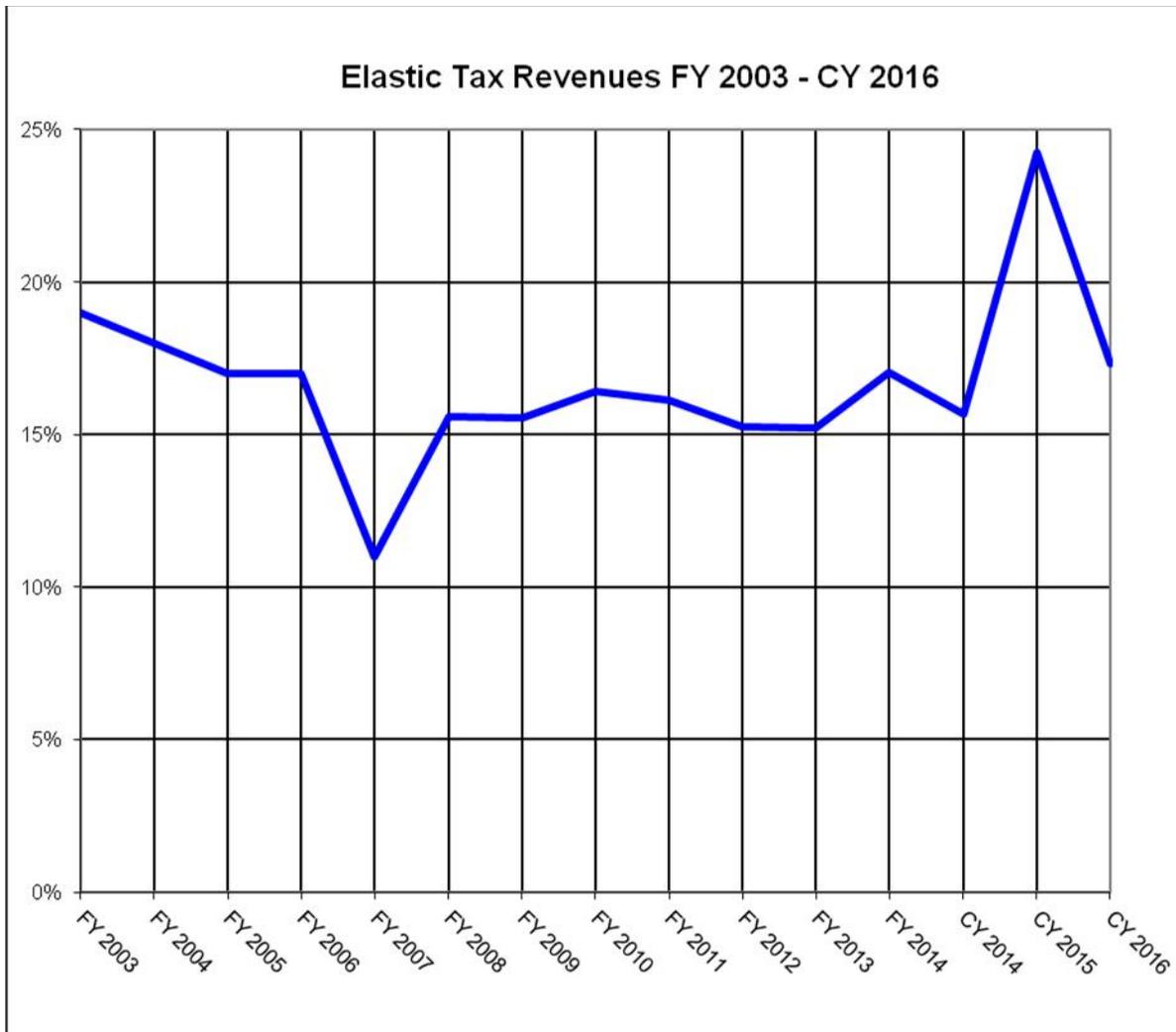
**INDICATOR DESCRIPTION:** This chart shows restricted revenues as a percentage of net operating revenue. Restricted revenues are funds, which must be spent on capital projects, grants, or other legal obligations. From one perspective, it would seem that many of these restrictions should not affect the financial health of a city because a city has the option of accepting the revenues and not providing the service. However, it is not always easy to provide necessary services, i.e., economic development, social service programs, etc., without outside funding. As the reliance on restricted revenues increases, a city loses its freedom to respond to changing conditions. A large proportion of restricted revenues also make a city's program mix vulnerable to dictates from the funding sources. This may also indicate a growing over-dependence on external revenue sources and signal a future inability to maintain certain services.

**TREND ANALYSIS/CONCLUSION:** The reason for the shifts in restricted revenues, including the sharp increase for 2004, is fluctuations in federal block grant draw downs from the U.S. Treasury. The 2004 drawdown was \$3,459,456 compared to 2003 (\$24,730) and 2002 (\$40,023). There has been a slight increase for 2015 from 2014. Future funding for Community Development Block Grants is a major concern for the City because the grants provide significant resources for staff support in the Community and Economic Development and the Martin Luther King Center departments.



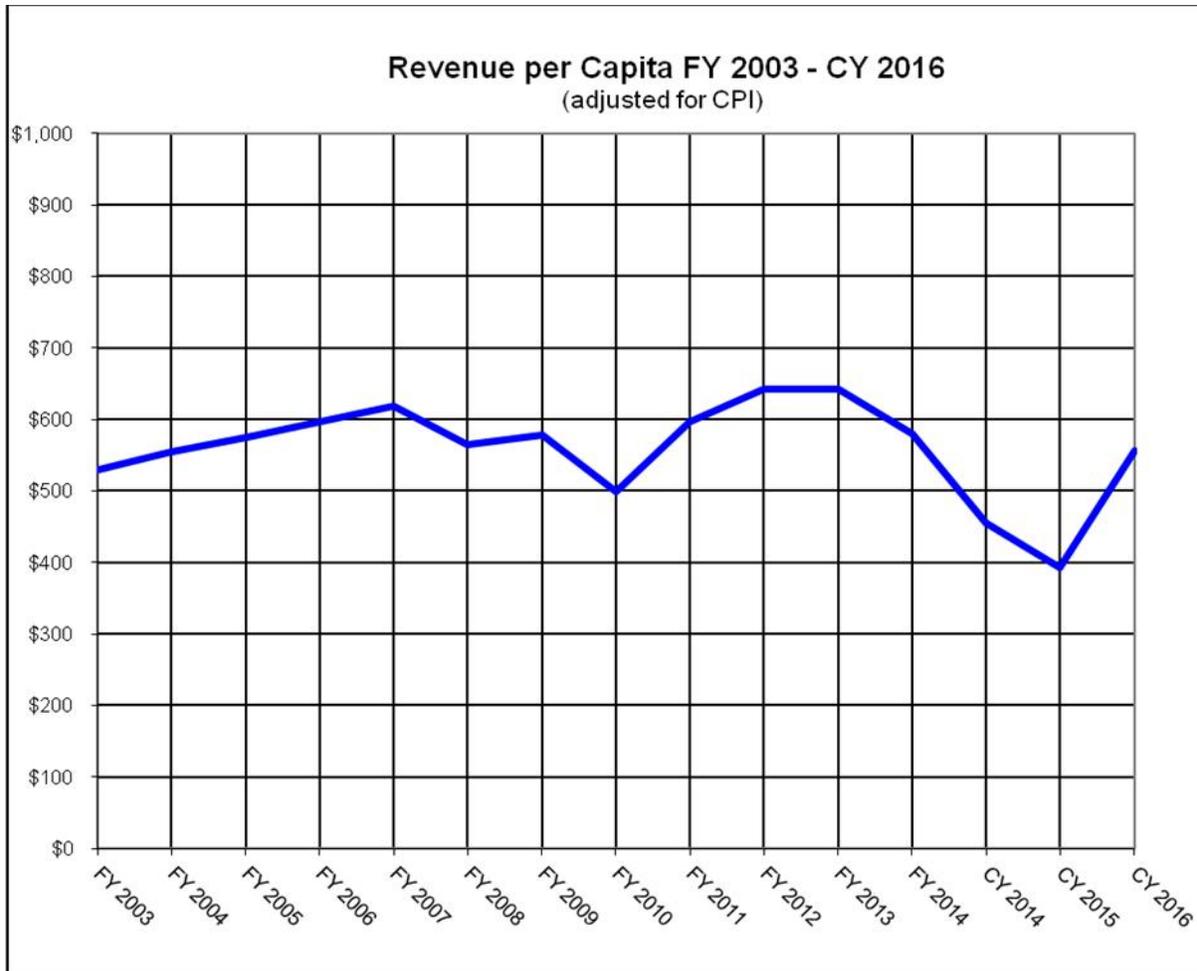
**INDICATOR DESCRIPTION:** Intergovernmental revenues are shown as a percentage of gross operating revenues. Gross operating revenues are defined as revenues to the General, Special Revenue, and Debt Service funds. Intergovernmental revenues are monies received from other government entities. An increasing trend indicates reduced freedom to respond to changing conditions. They are important to analyze because over-dependence on these revenues can have an adverse impact on financial condition. The conditions that the funding provider attaches may prove too costly, especially if future conditions change after a city has developed a dependency on the funds.

**TREND ANALYSIS/CONCLUSION:** This chart is similar to the Restricted Revenue chart. The reason for the shifts is fluctuations in federal block grant draw downs from the U.S. Treasury. The decline over the past decade is related to the decrease in the level of funding received from Community Development Block Grants and Motor Fuel Tax. Future funding for the Community Development Block Grants is a major concern for the City.



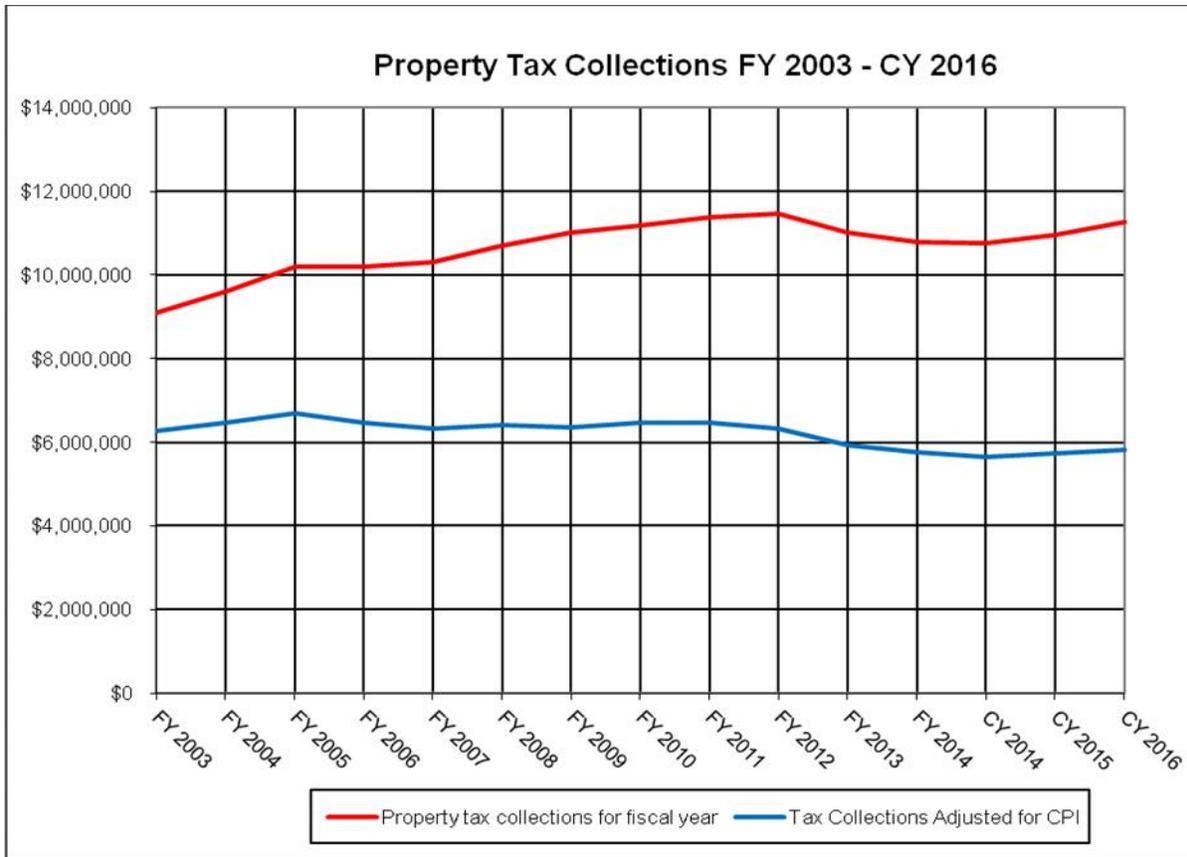
**INDICATOR DESCRIPTION:** Elastic tax revenues are shown as a percentage of net operating revenue. Their yields are responsive to changes in the economic base and inflation. (Inelastic revenues have fixed fees and are unresponsive to changes in economic conditions.) Elastic tax revenues decrease proportionately as the economic base and inflation increase. Sales tax and utility tax are defined as elastic revenues because they reflect the local economy --- residents are able to spend and conserve energy in proportion to their spending power. It is to the City's advantage to have a balance between elastic and inelastic revenues to respond to cyclical changes in economic conditions.

**TREND ANALYSIS/CONCLUSION:** This chart shows that the percentage of elastic tax revenues to net operating revenues remained relatively stable over the years. The decrease in 2007 was due to a slowdown in sales tax receipts from the State of Illinois and a decrease in utility tax revenues which recovered to a good extent in 2008. The increase for CY 2015 is the result of a significant drop in net operating revenue due to the construction of the new police station.



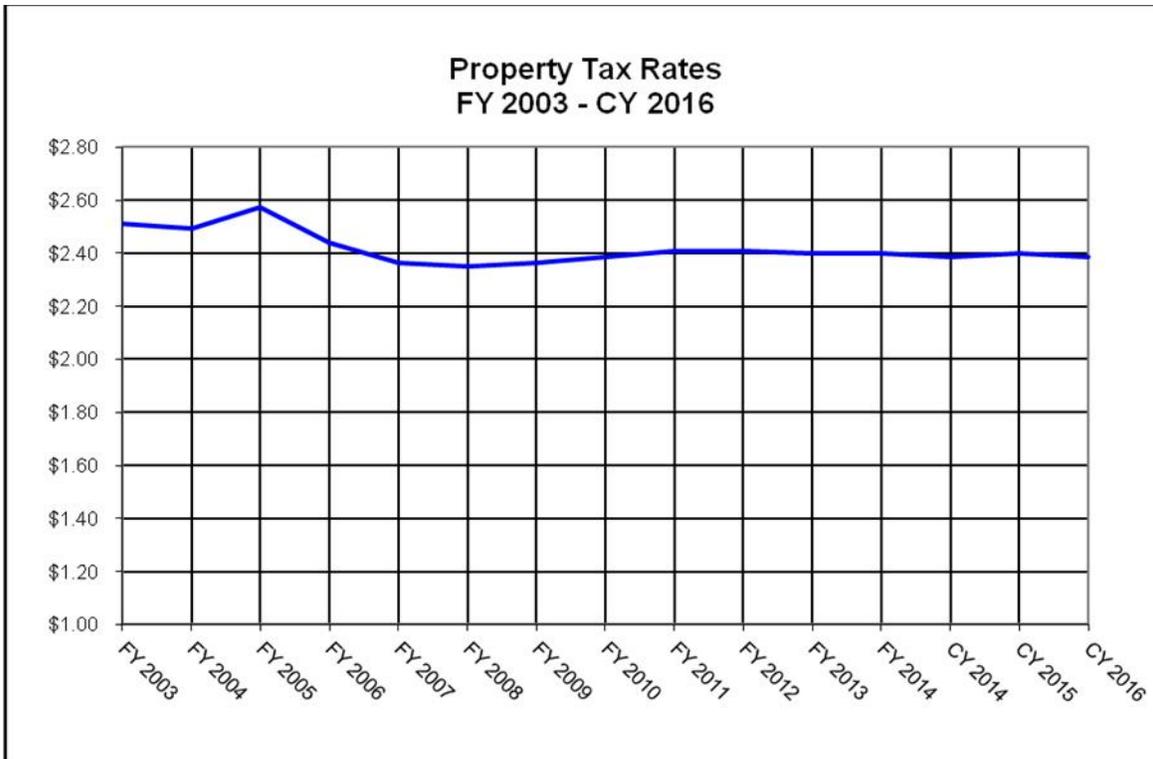
**INDICATOR DESCRIPTION:** This chart shows net operating revenue per person of governmental funds - adjusted for changes in the consumer price index. This chart shows how revenues are changing relative to changes in population. As population increases, it might be expected that the need for services would increase proportionately; therefore the level of per capita revenues should remain at least constant. Subsequently, if per capita revenues decrease, it would be expected that the City might be unable to maintain existing services with the same revenue sources.

**TREND ANALYSIS/CONCLUSION:** This chart shows that City revenue per capita has had a couple increasing trends, first occurred from FY 2003 through FY 2007 but declined again in FY 2010. This decline is attributed to a decrease in intergovernmental revenue and corresponds to the trend in expenditures per capita. In recent years, the City experienced an increasing trend in FY 2011 and FY 2012 followed by a stagnant year in FY 2013 and a decrease for FY 2014. The decrease in FY 2014 and again in CY 2014 is the result of increased expenditures for capital for the construction of the new Police Facility and retail development on 11<sup>th</sup> Street. For CY 2014, the decrease is also attributed to the fact that this was a nine month fiscal year as the City transitioned to having its fiscal year start January 1<sup>st</sup> instead of April 1<sup>st</sup>. The decrease shown for CY 2015 is related to the decline in net operating revenue followed by a recovery in CY 2016.



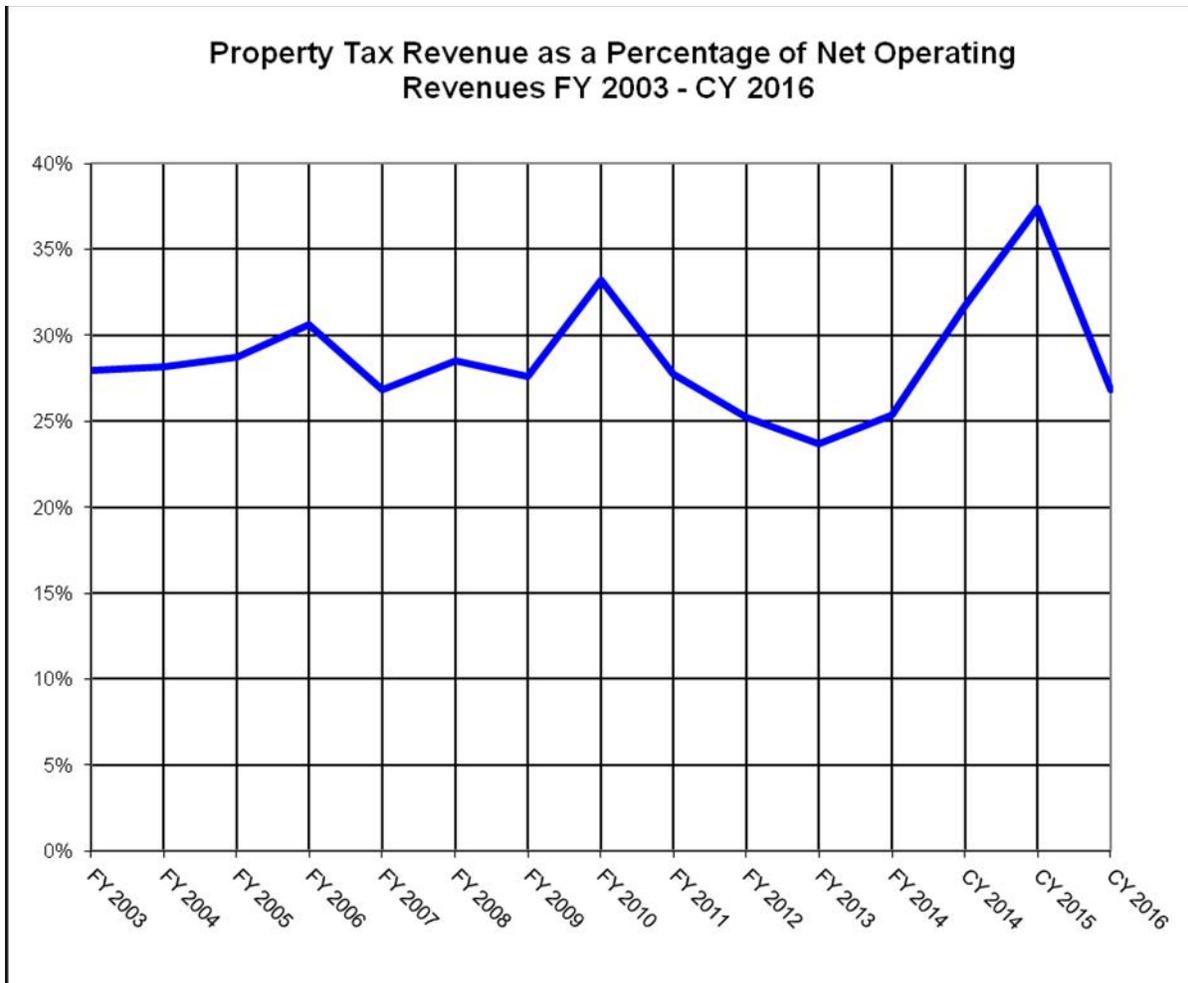
**INDICATOR DESCRIPTION:** Most cities are heavily reliant on property tax. A decline or growth in property taxes can result from a number of causes. First it may reflect an overall decline in a city's property values resulting from age, a decline in economic health, or a decline in population. Second, it might result from an inability of property owners to pay. Third, it might be a result of inefficient assessment or appraisal practices. Fourth, a decline could result from an unwillingness of property owners to pay because delinquency penalties are less than short-run interest rates and nonpayment becomes an economical way for private individuals and businesses to borrow money.

**TREND ANALYSIS/CONCLUSION:** This chart illustrates a general reduction in property tax collections in constant dollars from 2005 to 2007 followed by a greater decrease from 2011 to 2016. This points out the need for continued economic development strategies designed to attract, retain and increase the property values of businesses and households.



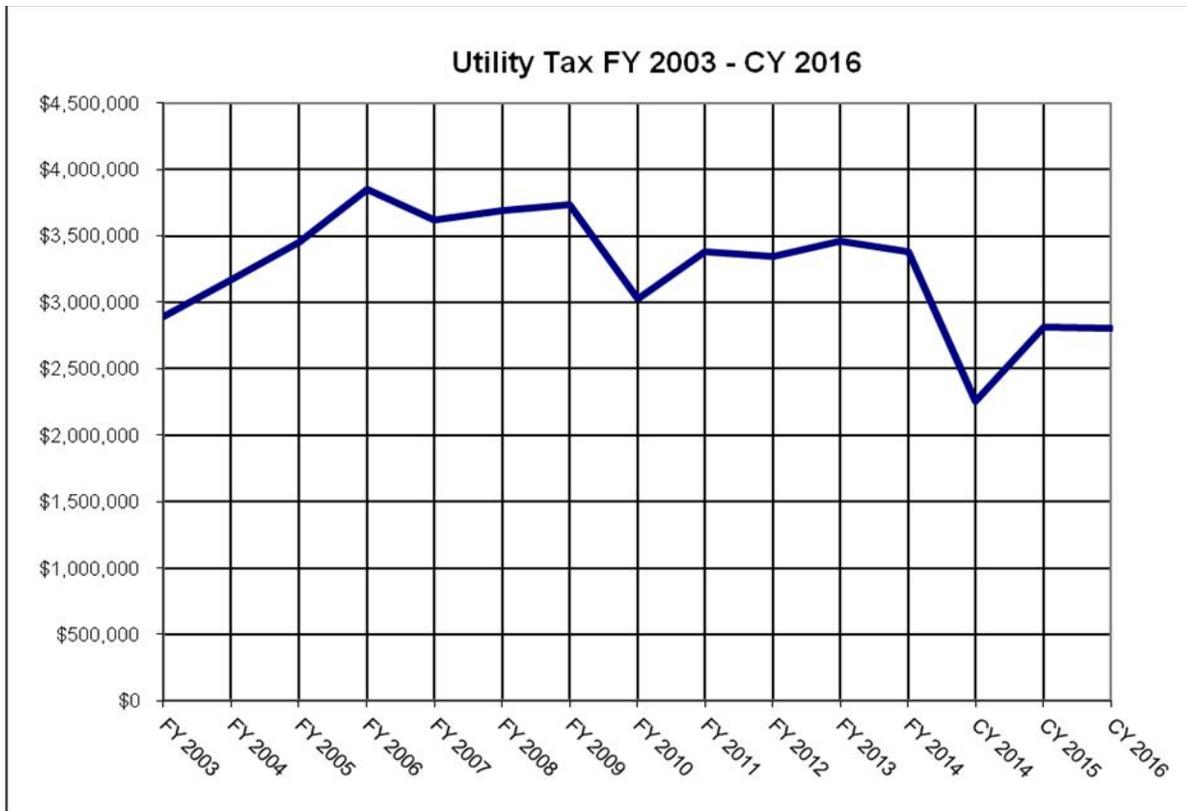
**INDICATOR DESCRIPTION:** This chart shows the changes in the municipal property tax rate for property taxes collected in the years from 2003 to 2016. The municipal rate includes levies for Parks and Library.

**TREND ANALYSIS/CONCLUSION:** This chart should be viewed with the first chart “Equalized Assessed Property Valuations”. Property tax rates peaked in 1990 at \$4.13. They steadily declined to a rate of \$2.4932 in 2004 (a 40% decrease since 1991). However, in 2005 the municipal property tax rate increased slightly to \$2.573 but decreased to a low of \$2.3502 in 2007 and remains at approximately the same rate for 2007 through 2016. The property tax rate for 2016 is \$2.3882.



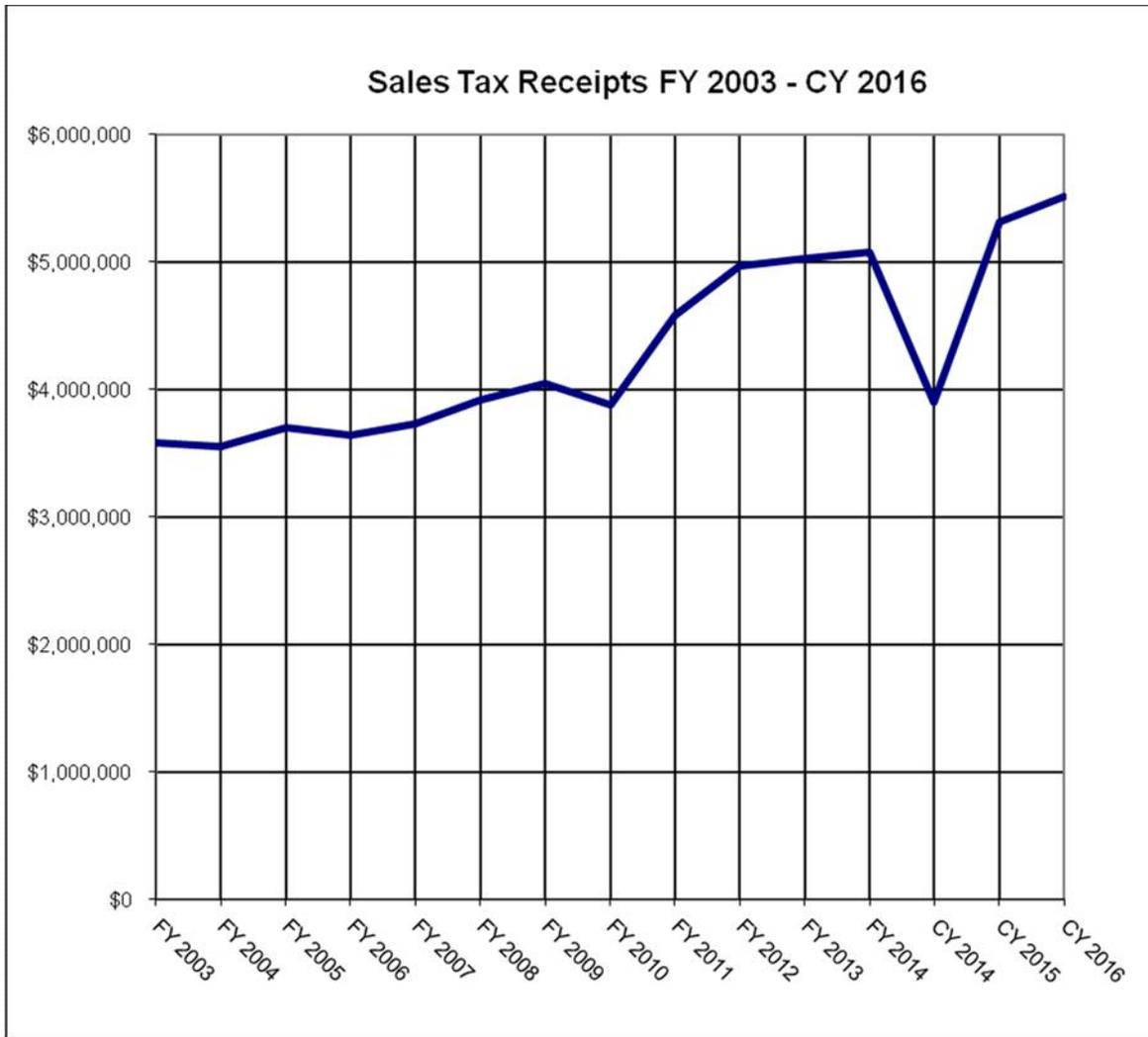
**INDICATOR DESCRIPTION:** This chart shows property tax collections as a percentage of Net Operating Revenue.

**TREND ANALYSIS/CONCLUSION:** The reliance on the property tax for funding city services had declined from 2010 to 2013 but has steadily increased since that time. This is not a positive trend for the City. It reflects a reduction in state collected revenue from income and replacement taxes putting additional pressure on locally generated revenue sources and local taxpayers to fund city services. During the past decade, a more diverse revenue mix had been created due to the addition of the gasoline tax, hotel/motel tax, local option sales tax, municipal utility tax and gaming fees. This allowed the City to reduce its reliance on the property tax creating a healthier mix of operating revenues. A major concern is the State of Illinois' ongoing fiscal crisis. Any tampering with the distribution of state shared revenue by the State legislature could have a long-term negative impact on the City's ability to provide services.



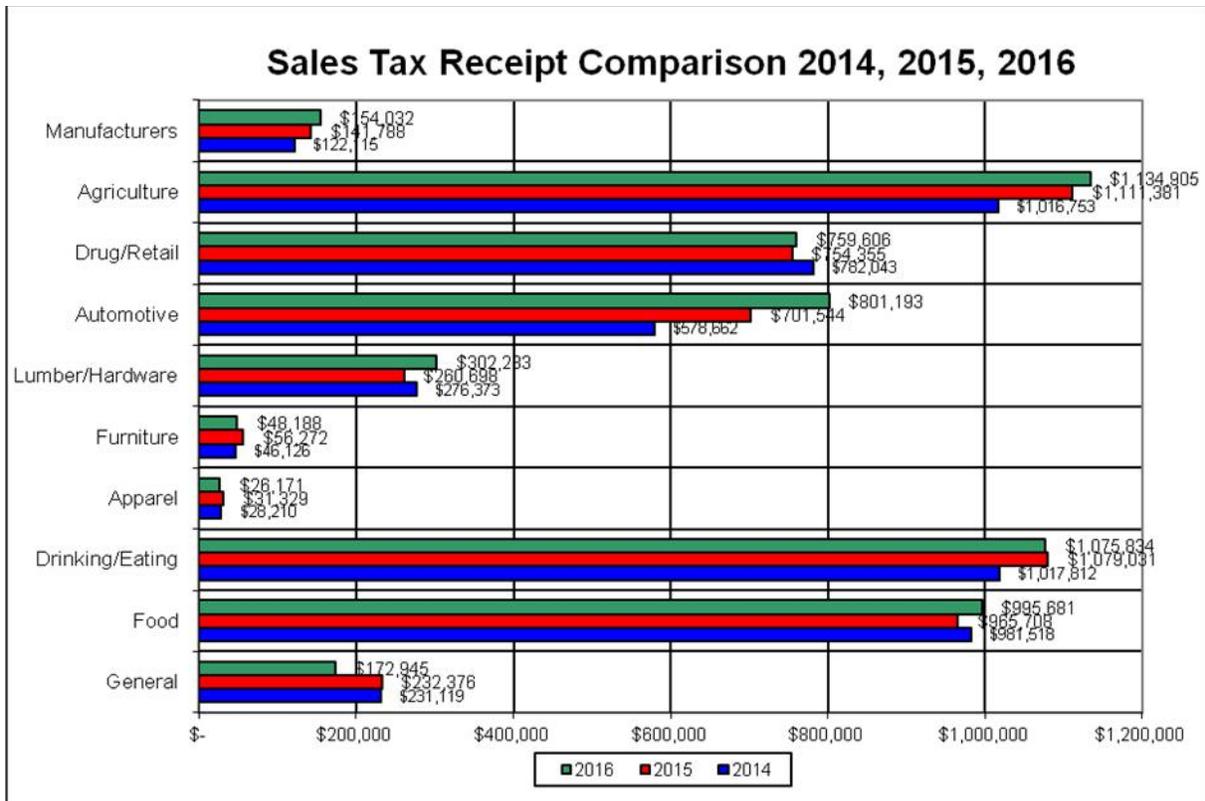
**INDICATOR DESCRIPTION:** On January 1, 1984 the City imposed a 1% tax on gas and electricity and a 5% tax on telephone service. On November 1, 1986, the tax on gas and electricity increased from 1% to 6%. The City has reached the statutory limit on the percentage of tax it can impose.

**TREND ANALYSIS/CONCLUSION:** The utility tax has been a relatively stable elastic revenue source fluctuating with the price and level of consumption. In FY 2003 the City adopted the new simplified telecommunication tax to replace taxes lost by the elimination of the utility infrastructure tax. Due to uncertainty over projected revenues, the City passed the tax ordinance at the maximum rate of 6%. Utility tax revenue for 2011 increased 8.6% from 2010 and remained relatively stable until 2014. It should be noted that the decrease for CY 2014 is the result of it being a nine month fiscal year as the City transitioned to having its fiscal year start January 1<sup>st</sup> instead of April 1<sup>st</sup>. Recent trends reveal a concerning decline in utility tax resulting from competition in the marketplace and the bundling of telecommunication services.



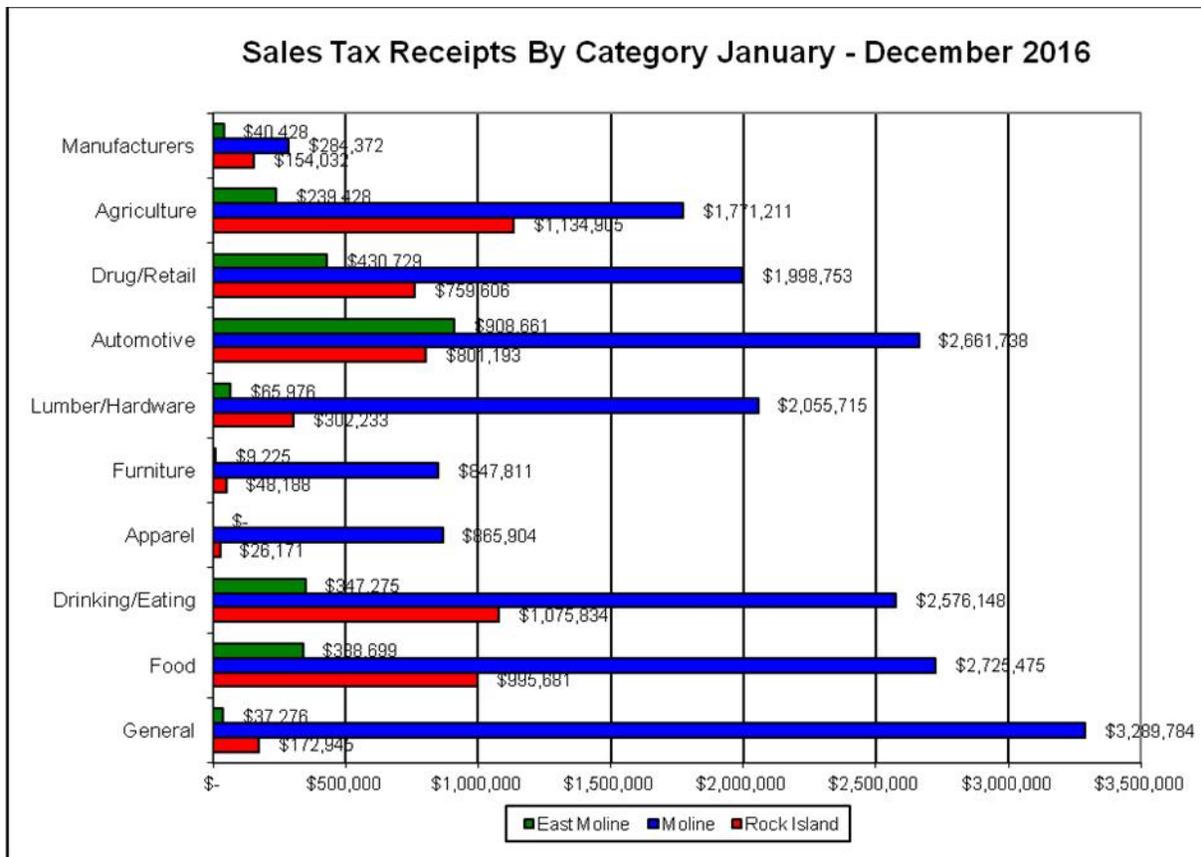
**INDICATOR DESCRIPTION:** This chart shows total sales tax receipts including the local option sales tax. The sales tax rate for purchases within the City is 7.5%. The tax is collected by the State of Illinois and distributed to the City on a monthly basis. The state retains 5%, sends 0.25% to Rock Island County and remits the 2.25% balance to the City. Of the total sales tax received by the City just over 42% is due to the local option sales tax. In 2017 the State of Illinois instituted a 2% collection fee on the sales tax revenue collected for local governments which will reduce the distribution to the City.

**TREND ANALYSIS/CONCLUSION:** The local option sales tax was adopted September 1, 1991 to enhance the revenue mix and reduce the reliance on the property tax. Sales tax revenue increased 13.3% for an average of 2.7% per year from 2004 to 2009, which, while still positive, is less than in past years when the average increase was 5.7%. The City increased the rate for the local option sales tax from 0.5% to 0.75% in FY 2003 due to the impact of the economic recession. Sales tax receipts for 2006 decreased slightly over the previous year but rebounded in 2007, 2008, and 2009, averaging 3.5% in these years. Sales tax receipts for 2010 fell 4% from 2009. In FY 2011 the City increased the local option sales tax from 0.75% to 1.25%, again to address an economic downturn, which resulted in an increase of 18.1% over 2010. Sales tax receipts have shown slight gains in 2013 (1.1%) and 2014 (0.9%). It should be noted that the decrease for CY 2014 is the result of it being a nine month fiscal year as the City transitioned to having its fiscal year start January 1<sup>st</sup> instead of April 1<sup>st</sup>. Sales tax receipts in CY 2016 increased by 3.8% over the previous year.



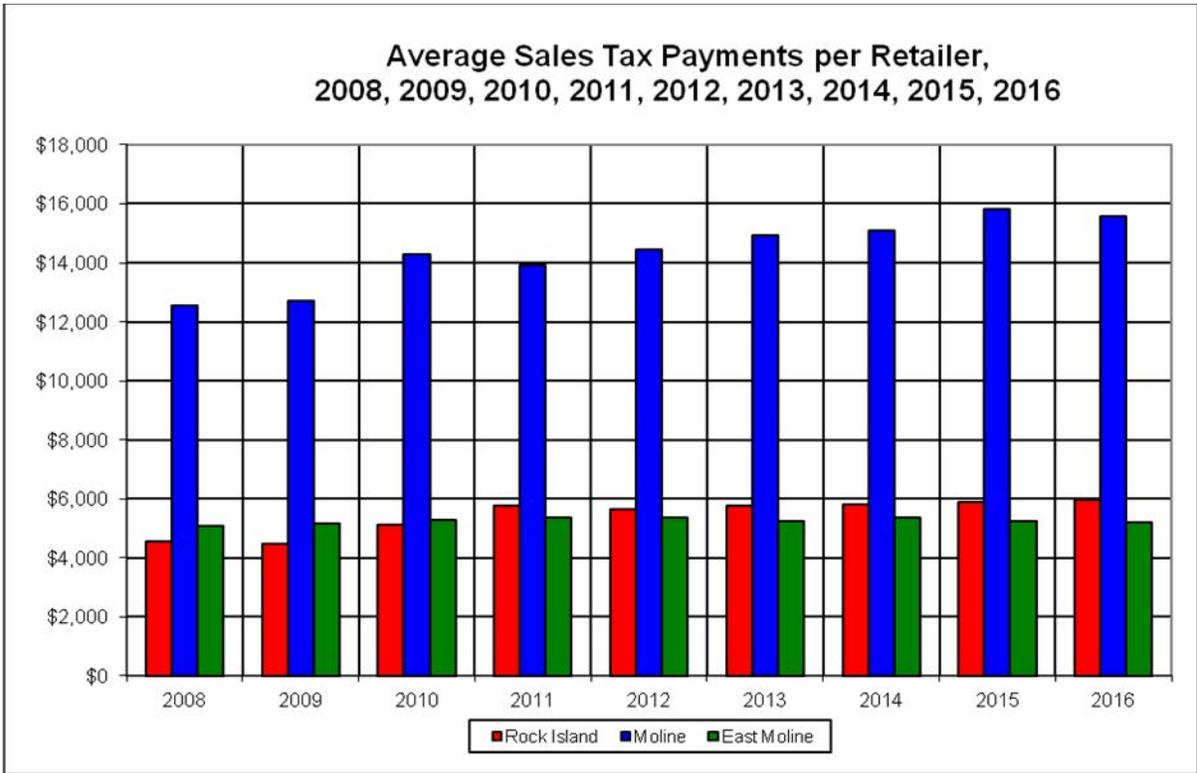
**INDICATOR DESCRIPTION:** This chart compares calendar year data supplied by the Illinois Department of Revenue for 2014, 2015, and 2016. This chart reflects both the municipal and home rule (local option) components of the total sales tax revenue.

**TREND ANALYSIS/CONCLUSION:** The 2016 Sales Tax receipts increased over 2015 in the following categories: Food, Lumber/Hardware, Automotive, Drug/Retail, Agriculture, and Manufacturers. Total sales tax receipts for 2016 were up 2.56% from 2015 whereas 2015 total tax receipts had increased 4.99% from 2014.



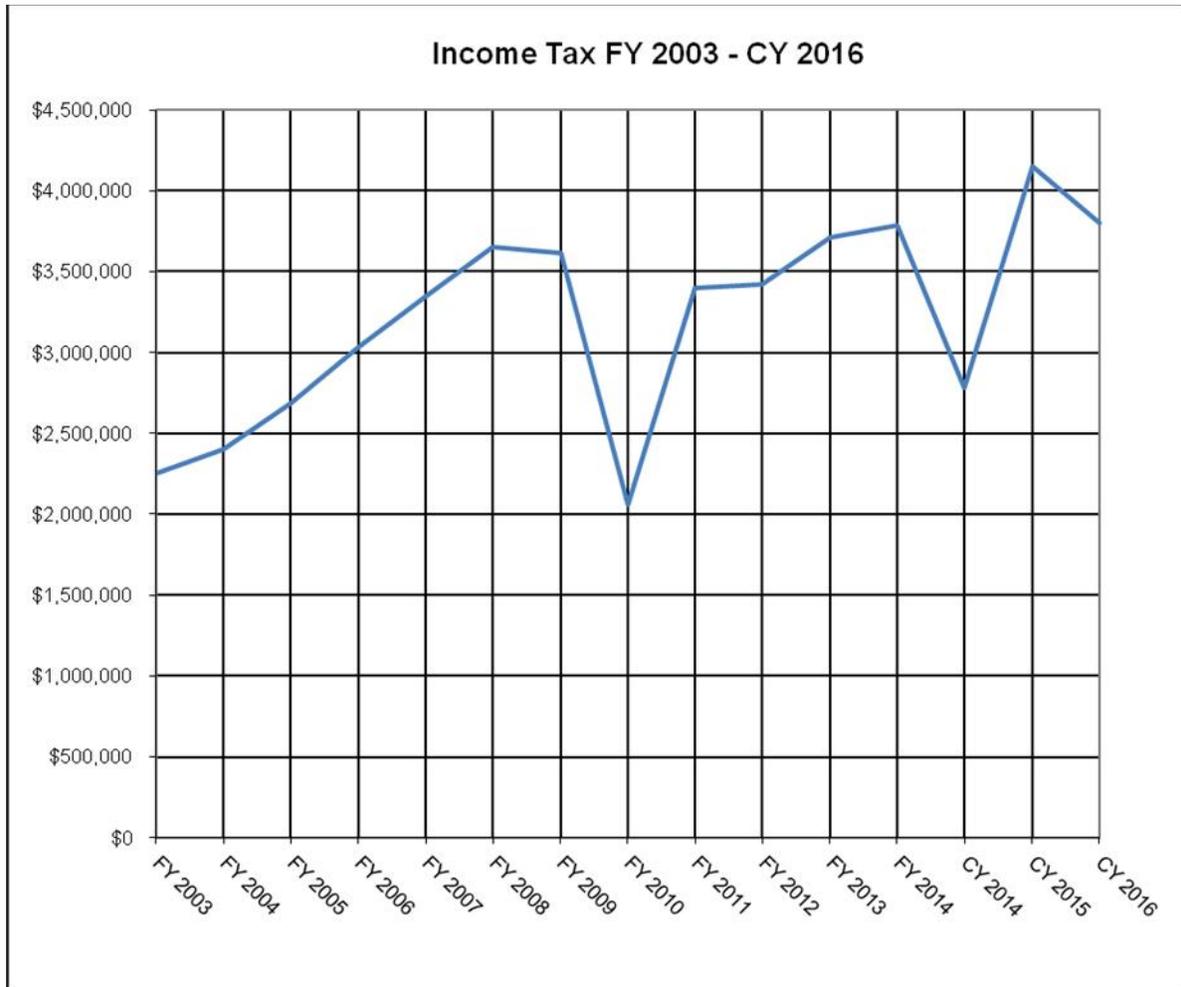
**INDICATOR DESCRIPTION:** This chart shows the City’s sales tax receipts by business category for the calendar year 2016 compared to East Moline and Moline. Since the City is essentially in competition with these communities, this chart is a useful tool for analyzing how the City of Rock Island compares to its neighbors. The data for the chart came from an Illinois Department of Revenue website.

**TREND ANALYSIS/CONCLUSION:** Rock Island is a distant second to Moline in all categories except for Automotive in which it is the lowest of the three communities. East Moline is not a home rule city and therefore does not have a home rule (local option) sales tax.



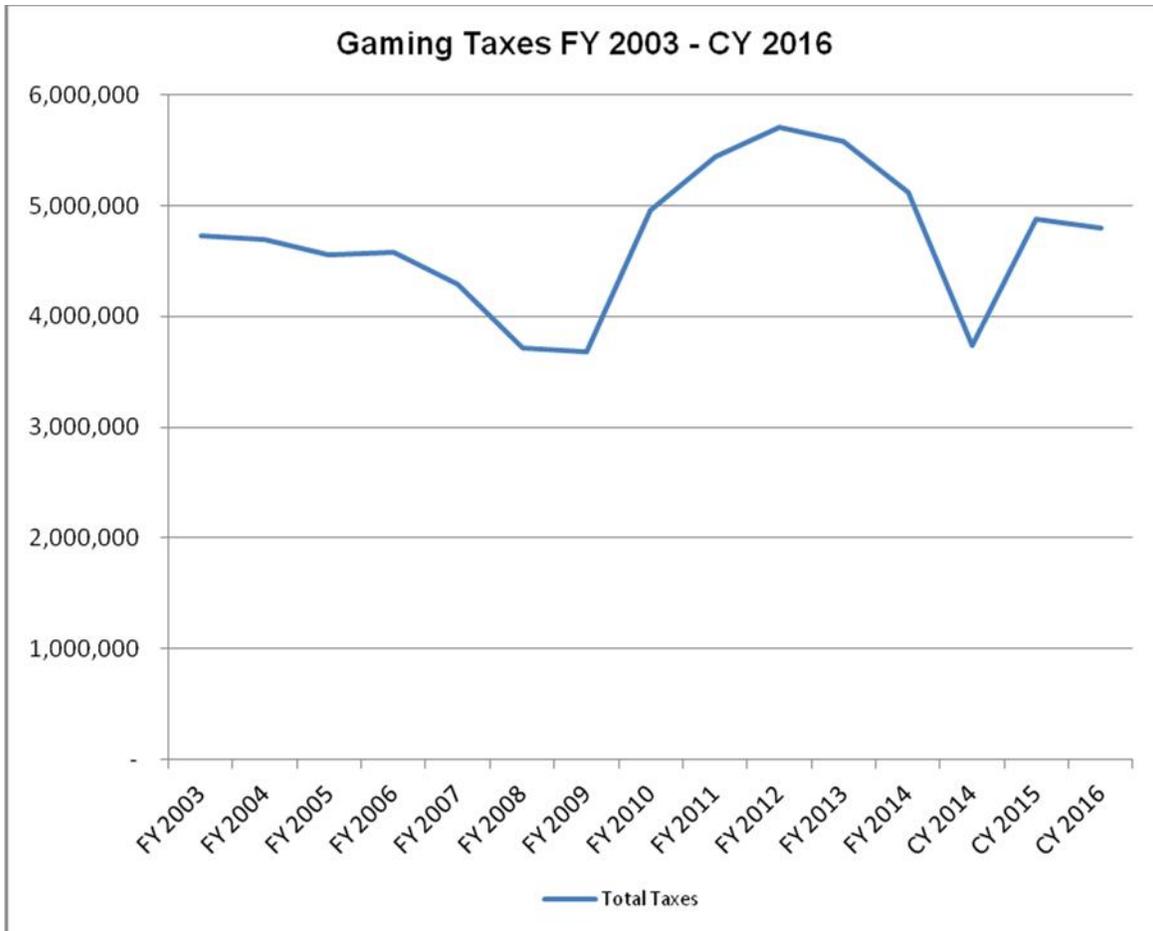
**INDICATOR DESCRIPTION:** This chart shows City of Rock Island sales tax receipts per retailer for the calendar years 2008 through 2016 as compared to East Moline and Moline. It was prepared by dividing the total sales tax receipts by the number of retail businesses in each city. The data for the chart comes from the Illinois Department of Revenue website.

**TREND ANALYSIS/CONCLUSION:** This chart shows that businesses in Rock Island and East Moline are generally smaller retailers that do not have the volume of sales as do retailers in Moline. Attraction of additional high volume businesses such as automobile dealers or major retailers would improve City sales tax revenue. Through 2010 Rock Island trailed both East Moline and Moline in average sales tax payments per retailer but Rock Island surpassed East Moline in 2011.



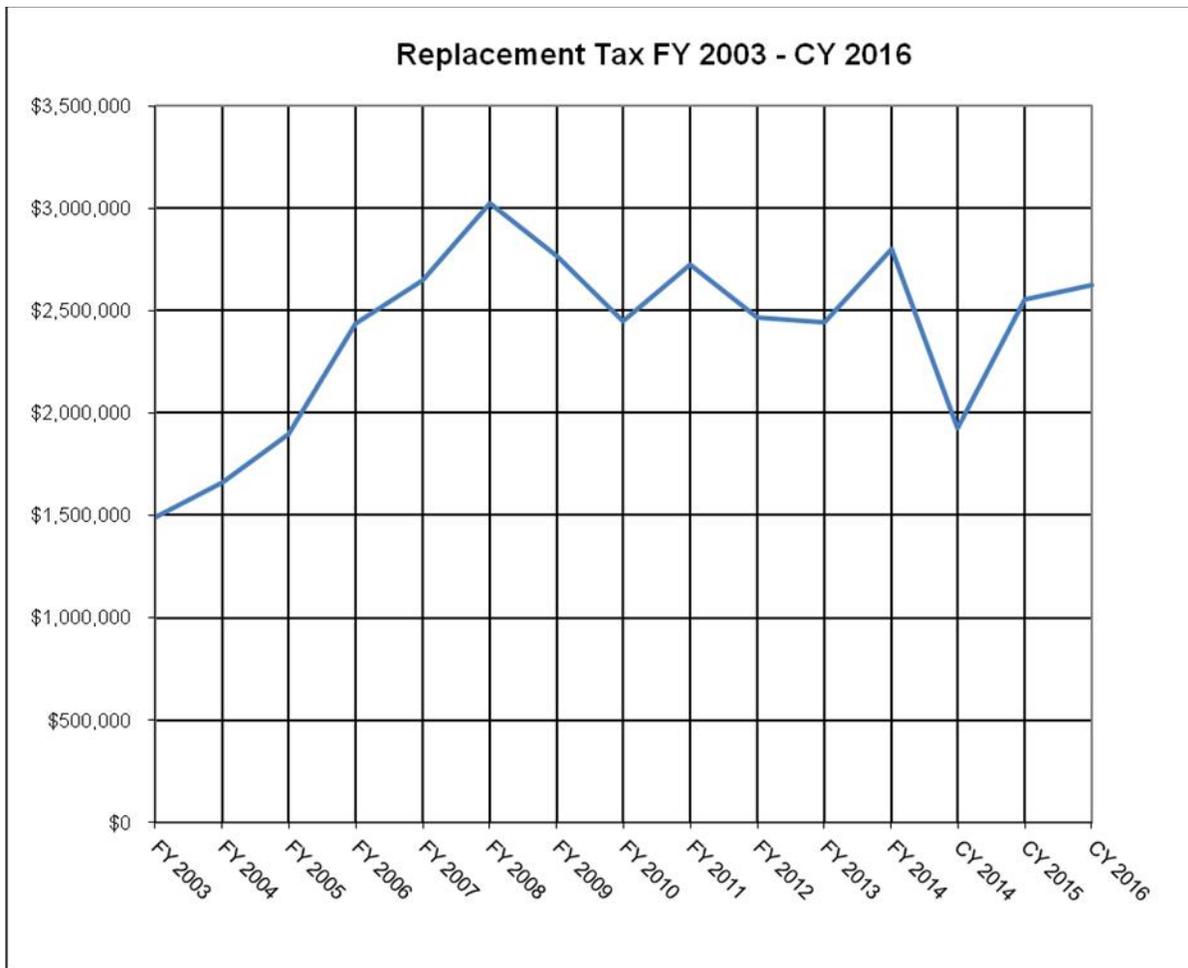
**INDICATOR DESCRIPTION:** City income tax revenue is generated from a 3.75% tax imposed by the State on net personal income. The tax is collected by the State and a portion is distributed to cities based on population.

**TREND ANALYSIS/CONCLUSION:** For the years 2004 through 2008, income tax revenues steadily increased. Due to the economic downturn in 2009 which continued in 2010, this revenue decreased significantly. Recovery of the state collected revenue occurred in 2011 and has continued to rise since then. For CY 2014, the decrease is attributed to the fact that this was a nine month fiscal year as the City transitioned to having its fiscal year start January 1<sup>st</sup> instead of April 1<sup>st</sup>. A major concern is the State's fiscal crisis. Any tampering with the distribution of state shared revenue by the State legislature could have a long-term negative impact on the City's ability to provide services.



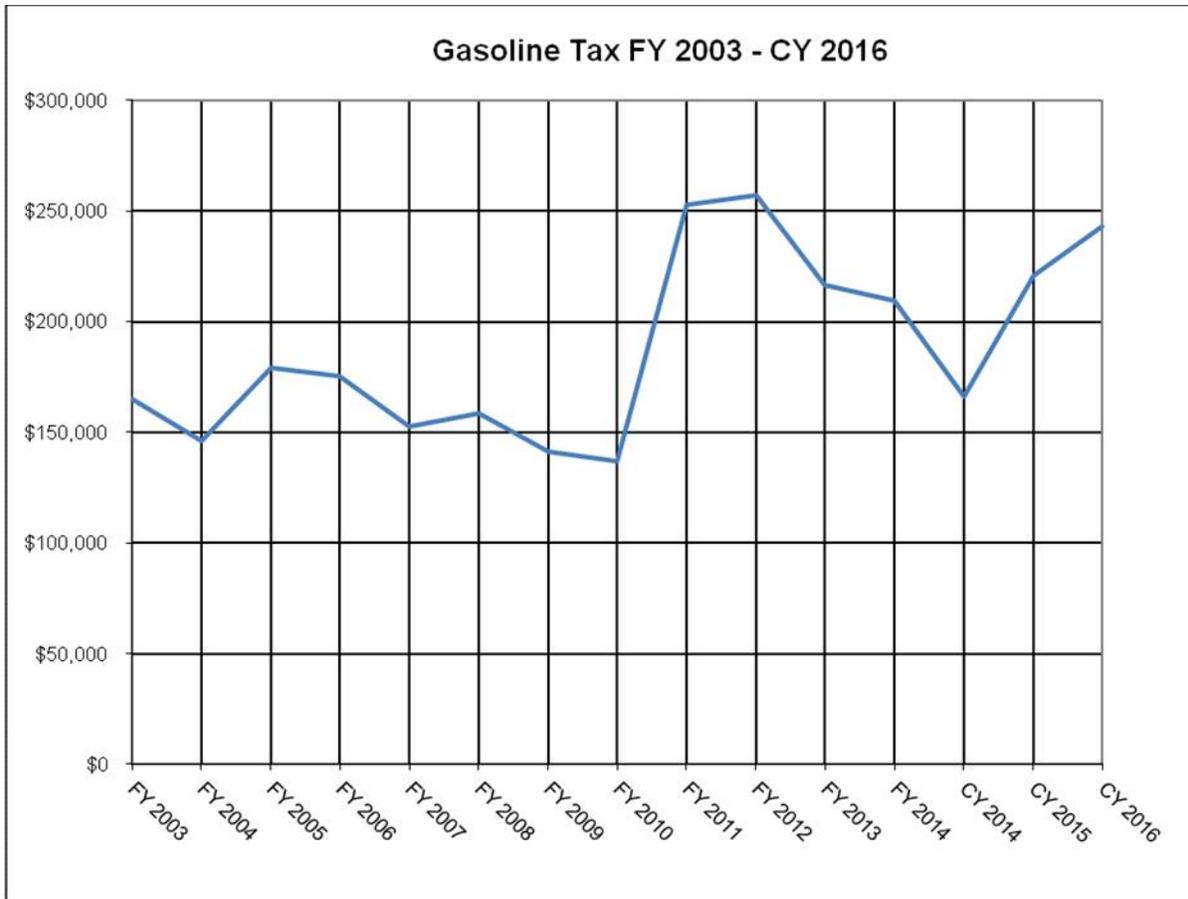
**INDICATOR DESCRIPTION:** The City receives approximately 5% of the wagering losses as a tax collected and remitted to the City by the State of Illinois since its inception in March, 1992. This chart shows these local and State revenues plus total gaming revenue for the period FY 2003 through CY 2016.

**TREND ANALYSIS/CONCLUSION:** Gaming revenues steadily increased until the beginning of dockside gaming in Iowa. Thereafter, the revenues began a steady decline. In July 1995 the Council approved a tax rebate agreement with the Casino until approval of Illinois dockside gaming legislation. Dockside gaming was approved by the Illinois legislature in May of 1999. The passage of dockside gaming by the state legislature changed the revenue picture for the City allowing expenditures from gaming revenues for capital improvement and economic development projects. For the period of FY 2009 through FY 2012, revenues had been higher as a result of the opening of the new casino in December 2008. More recently, revenues have declined 2.39% in FY 2013 and an additional 8.26% in FY 2014. This is the result of competition from video gaming devices, which the State of Illinois began licensing in 2012. For CY 2014, the decrease was attributed to the fact that this was a nine month fiscal year as the City transitioned to having its fiscal year start January 1<sup>st</sup> instead of April 1<sup>st</sup>. Gaming revenues will continue to receive pressure as the cities of Davenport and Bettendorf have both enhanced their gaming operations with new facilities in 2016.



**INDICATOR DESCRIPTION:** The State of Illinois enacted the replacement tax in August, 1979 to provide replacement revenues to local taxing units that previously levied a tax on personal property. The sources for the tax are income of corporations' - 2.5%, partnerships - 1.5% and invested capital of utility companies - 0.8%. The tax is collected by the State and distributed based upon the percentage of personal property tax collections. Taxing districts outside Cook County receive 48.55% of the tax distributions.

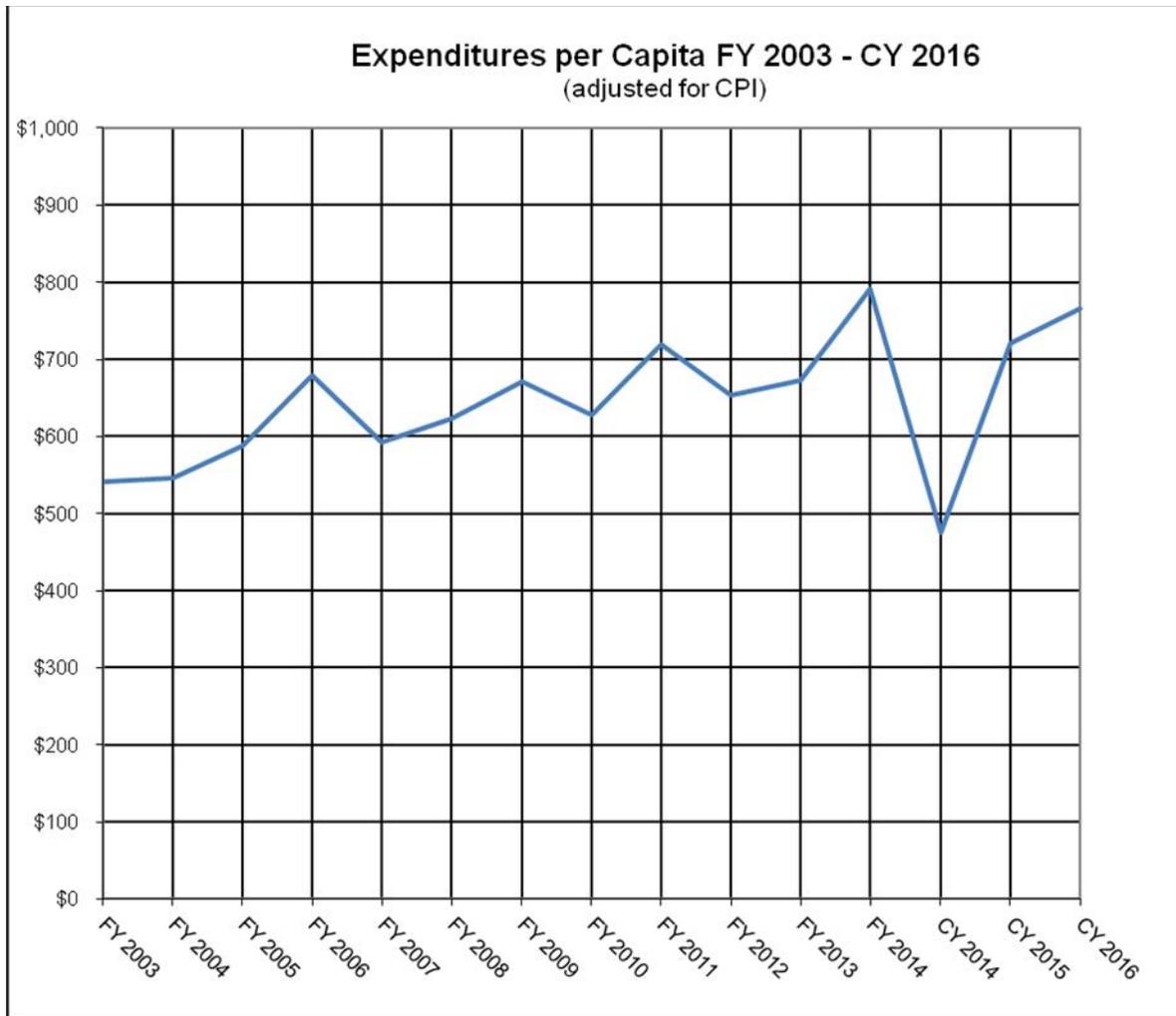
**TREND ANALYSIS/CONCLUSION:** As this chart demonstrates, replacement tax revenue is dependent on the level of economic activity throughout the entire state. The City experienced growth in replacement tax revenue from 2004 through 2008, followed by a decrease due to the economic downturn in 2009 and 2010. In 2011, replacement tax revenue recovered somewhat but experienced a slight decrease for 2012. For CY 2014, the decrease is attributed to the fact that this was a nine month fiscal year as the City transitioned to having its fiscal year start January 1<sup>st</sup> instead of April 1<sup>st</sup>. Shortly after the CY 2015 fiscal year closed, the State of Illinois disclosed an error in their calculation of distributions. The CY 2015 data reflects this overpayment. For CY 2016, replacement tax revenue has increased by 2.82% over the previous year.



**INDICATOR DESCRIPTION:** The City adopted a user tax of \$0.01 on retail and bulk purchases of motor fuel on April 6, 1987, replacing the wheel tax. Effective March 1, 2010, this tax rate was raised to \$0.02 on retail and bulk purchases of motor fuel.

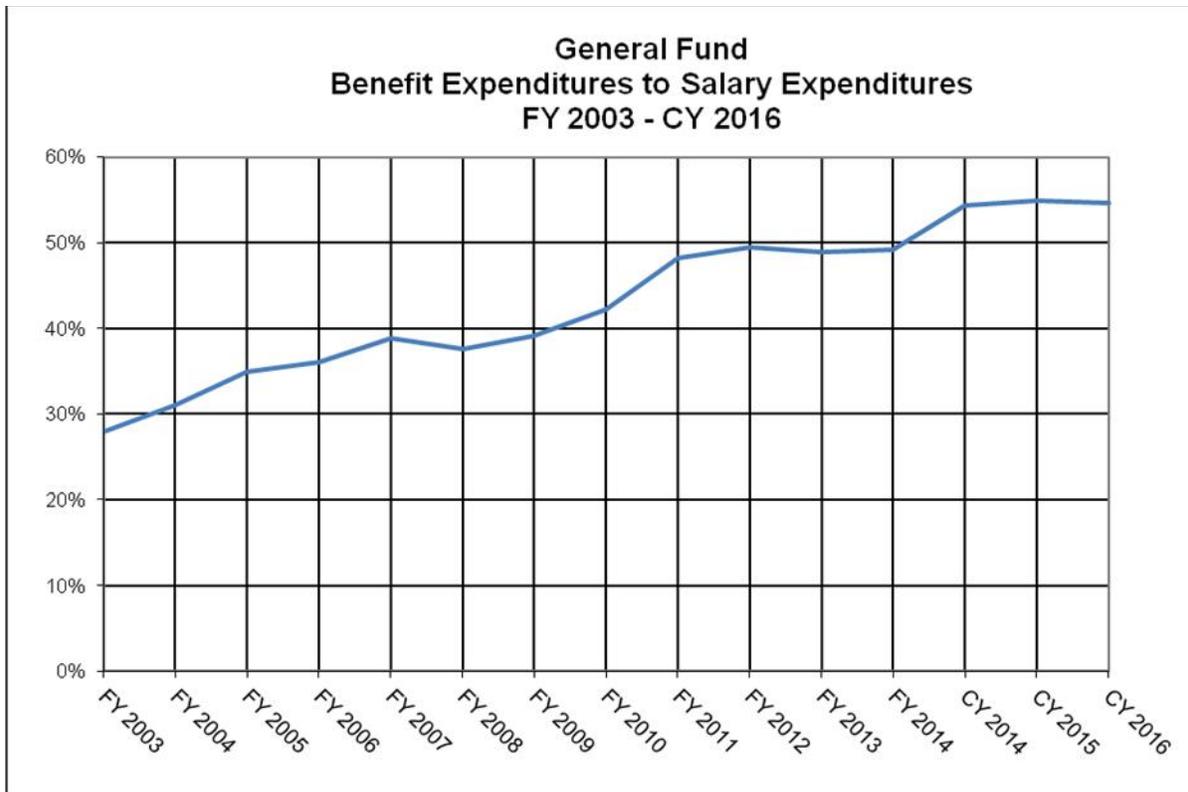
**TREND ANALYSIS/CONCLUSION:** Receipts from the gasoline tax remained steady at approximately \$160,000 through 2003. However, 2004 receipts dropped below \$150,000 for the first time in over fourteen years. Revenues remained consistent until 2009 when revenues again decreased for two years as a result of the economic downturn. In 2011, the City increased the gasoline tax from 1 cent to 2 cents per gallon effective March 1, 2010. In 2013 and 2014, the City again experienced a decrease in Gasoline tax due to effects from economic downturn. For CY 2014, the decrease is attributed to the fact that this was a nine month fiscal year as the City transitioned to having its fiscal year start January 1<sup>st</sup> instead of April 1<sup>st</sup>. For CY 2016, motor fuel tax revenue has increased by 10.05% over the previous year.

## **EXPENDITURE TRENDS**



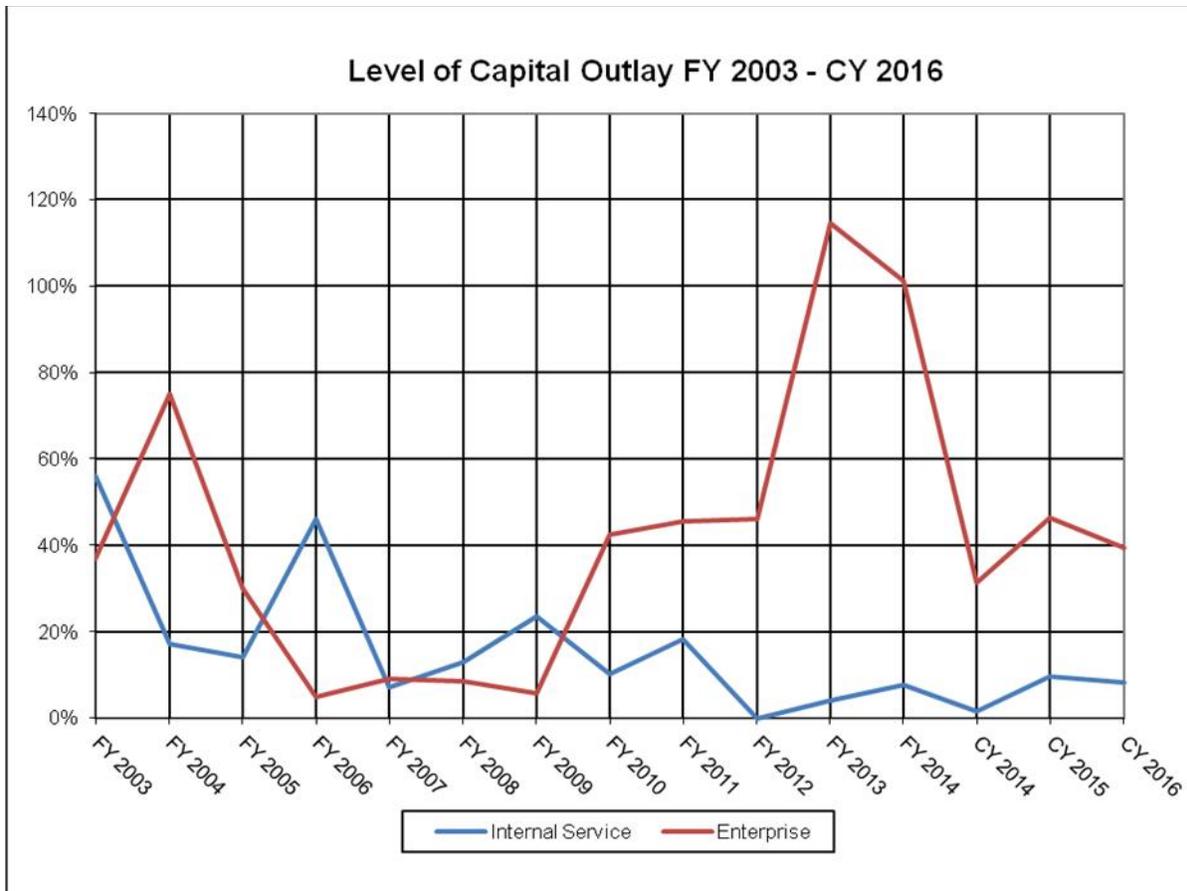
**INDICATOR DESCRIPTION:** This chart shows Net Operating Expenditures (adjusted for changes in the consumer price index) per person relative to changes in population. Increasing per capita expenditures can indicate that the cost of providing services is outstripping the community's ability to pay, especially if spending is increasing faster than the community's personal income or other relevant tax base. From a different perspective, if the increase in spending is greater than would be expected from continued inflation and cannot be explained by the addition of new services, it can be an indicator of declining productivity ---- the city is spending more real dollars to support the same level of services. From still another perspective it could indicate that the city is providing more services ---- a natural reaction to unfunded state and federal mandates.

**TREND ANALYSIS/CONCLUSION:** This chart suggests that the City has been able to maintain service levels despite a loss in population. The chart indicates a trend of increasing expenditures per capita until 2006 when they spiked briefly. For 2014 the upward trend experienced in 2013 accelerated. This spike is the result of one time economic development expenditures. For CY 2014, the decrease is attributed to the fact that this was a nine month fiscal year as the City transitioned to having its fiscal year start January 1<sup>st</sup> instead of April 1<sup>st</sup>. For CY 2016, expenditures per capita have increased by 6.06% over the previous year.



**INDICATOR DESCRIPTION:** The most common forms of fringe benefits are pension plans, health and life insurance, vacation, sick and holiday leave, and various types of educational and incentive pay. Together, they represent a significant share of operating costs. Some benefits, like health insurance, require an immediate cash outlay. Others, like accumulated sick leave, may require either paying the cost of not having the work done or paying the cost of additional workers to handle the workload. Because of the complexity of the funding and recording of fringe benefits, these costs can inadvertently escalate and place a financial strain on a city. This chart compares budgeted direct personnel benefits to budgeted salaries in the General Fund. Benefits included are FICA, IMRF, Police Pension, Fire Pension and Health Insurance. (The data for this chart represents budgeted amounts not actual amounts since it was taken from annual budgets and not annual audits).

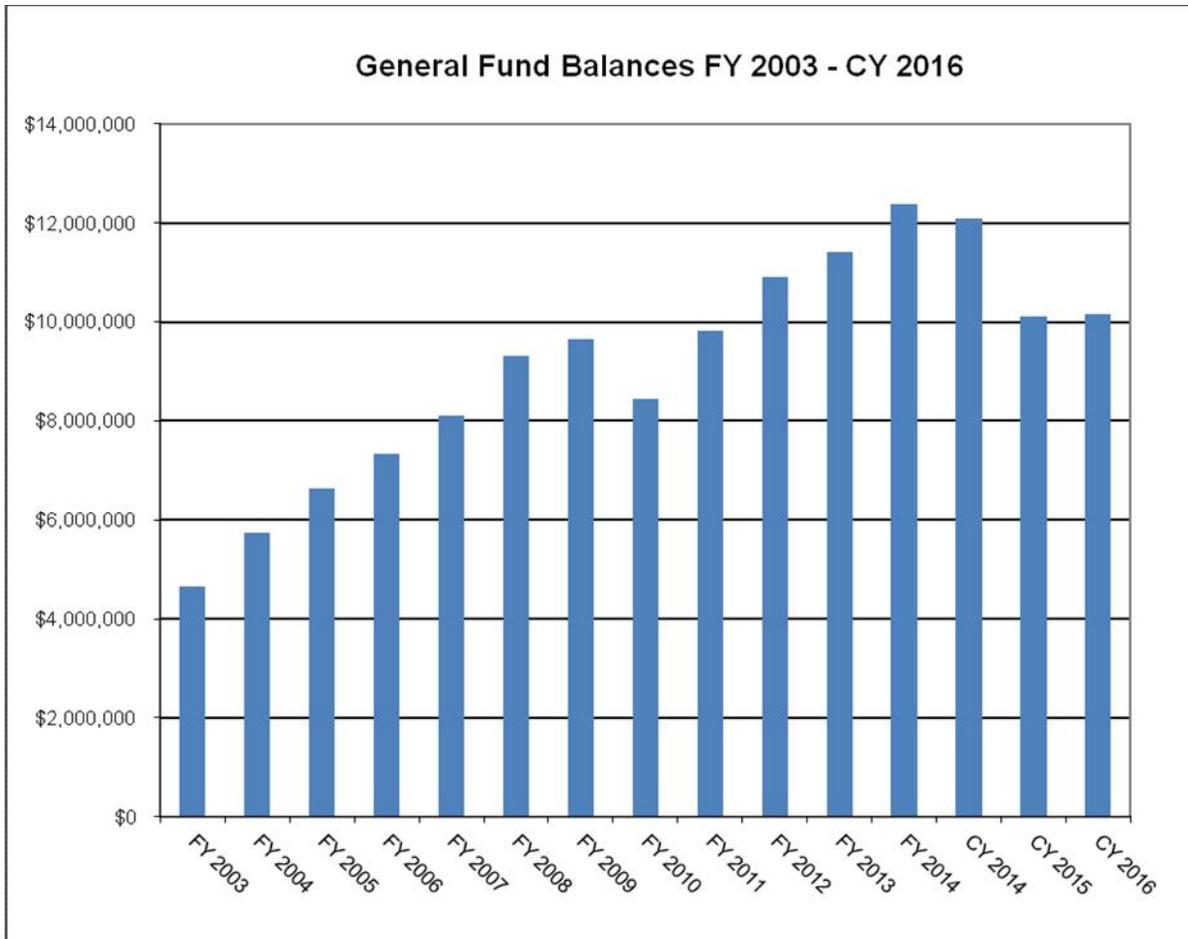
**TREND ANALYSIS/CONCLUSION:** As this chart illustrates, benefit expenditures are increasing and the negative trend is expected to continue as the cost of benefits, particularly pension and health benefits, increase each year. City staff has taken a proactive approach to rising health care costs and controlling salaries, but pension costs continue to increase.



**INDICATOR DESCRIPTION:** This chart shows the ratio of capital outlay to net operating expenditures of the Internal Service and Enterprise Funds. If this ratio is declining in the short run of one to three years, it could mean that the City's needs have temporarily been satisfied, because most equipment lasts more than one year. If the decline continues over three or more years, it can be an indicator that capital outlay needs are being deferred, resulting in the use of obsolete and inefficient equipment and the creation of a future unfunded liability.

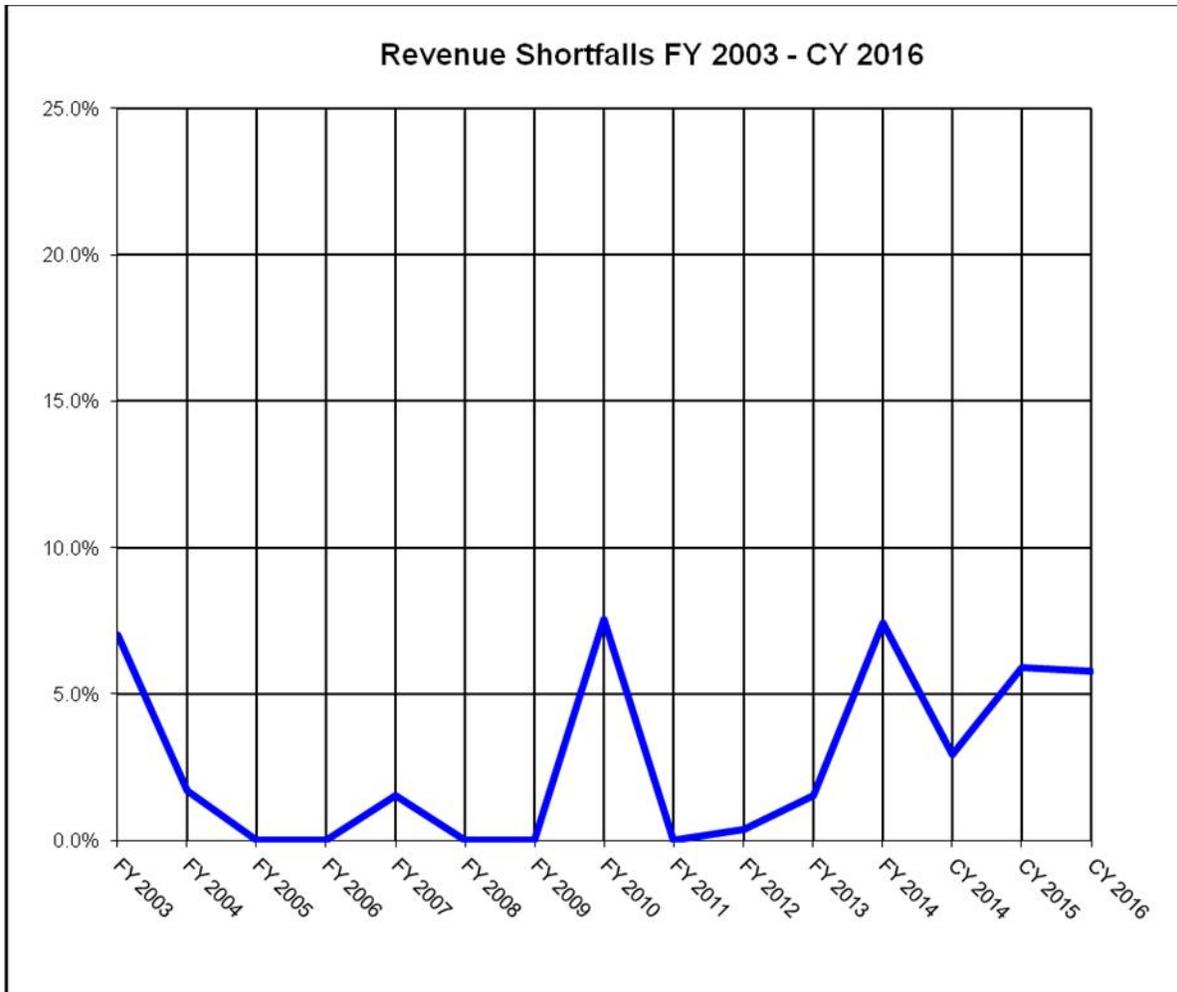
**TREND ANALYSIS/CONCLUSION:** Capital outlay for the Internal Service Fund (Equipment Maintenance) shows periodic peaks and valleys, which is expected as the City accumulates resources and then makes major periodic planned purchases of equipment. The Enterprise Funds show steady capital outlay (in these funds this includes system improvements as well as equipment replacement), which would indicate that capital needs are not being deferred. Capital outlay for Enterprise Funds increased in 2013 and remained higher in 2014 due to the construction of a new \$60 million waste water treatment facility as part of the City's long-term control plan. The decrease for CY 2014 is related to the fact that this fiscal year was nine months long as the City transitioned to a calendar year budget.

## **BALANCE SHEET TRENDS**



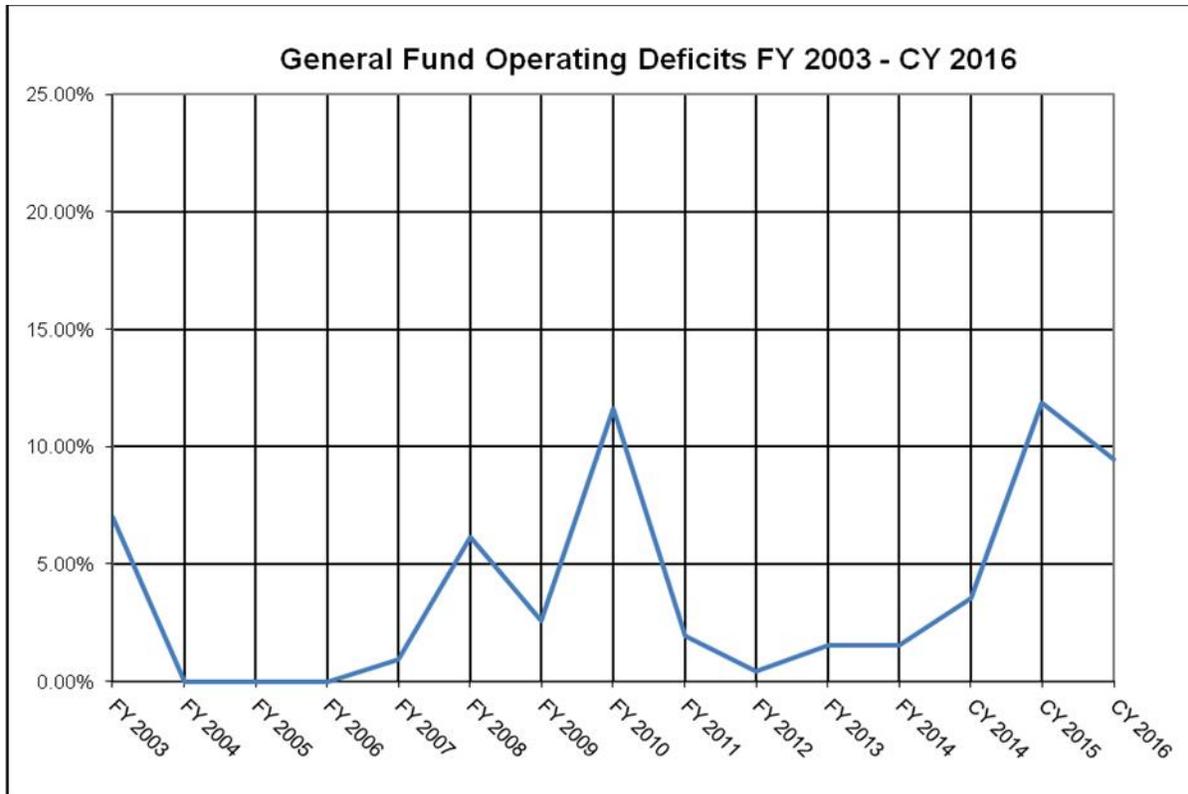
**INDICATOR DESCRIPTION:** The level of a city’s fund balance may determine the ability to withstand unexpected financial emergencies, such as may result from natural revenue shortfalls or steep rises in inflation. It may also determine a city’s ability to accumulate funds for large-scale purchases, such as fire trucks, without having to borrow.

**TREND ANALYSIS/CONCLUSION:** The City has been able to maintain a positive General Fund balance and transfer excess fund balance to the Capital Improvements fund in accordance with financial policies. By March 31, 2009 the City achieved a five year goal of increasing the general fund balance to equal to 90 days of budgeted expenditures. Transfers to the capital fund were suspended in 2009 and 2010 but resumed in 2011. In CY 2016 transfers were again suspended in an effort to balance the General Fund.



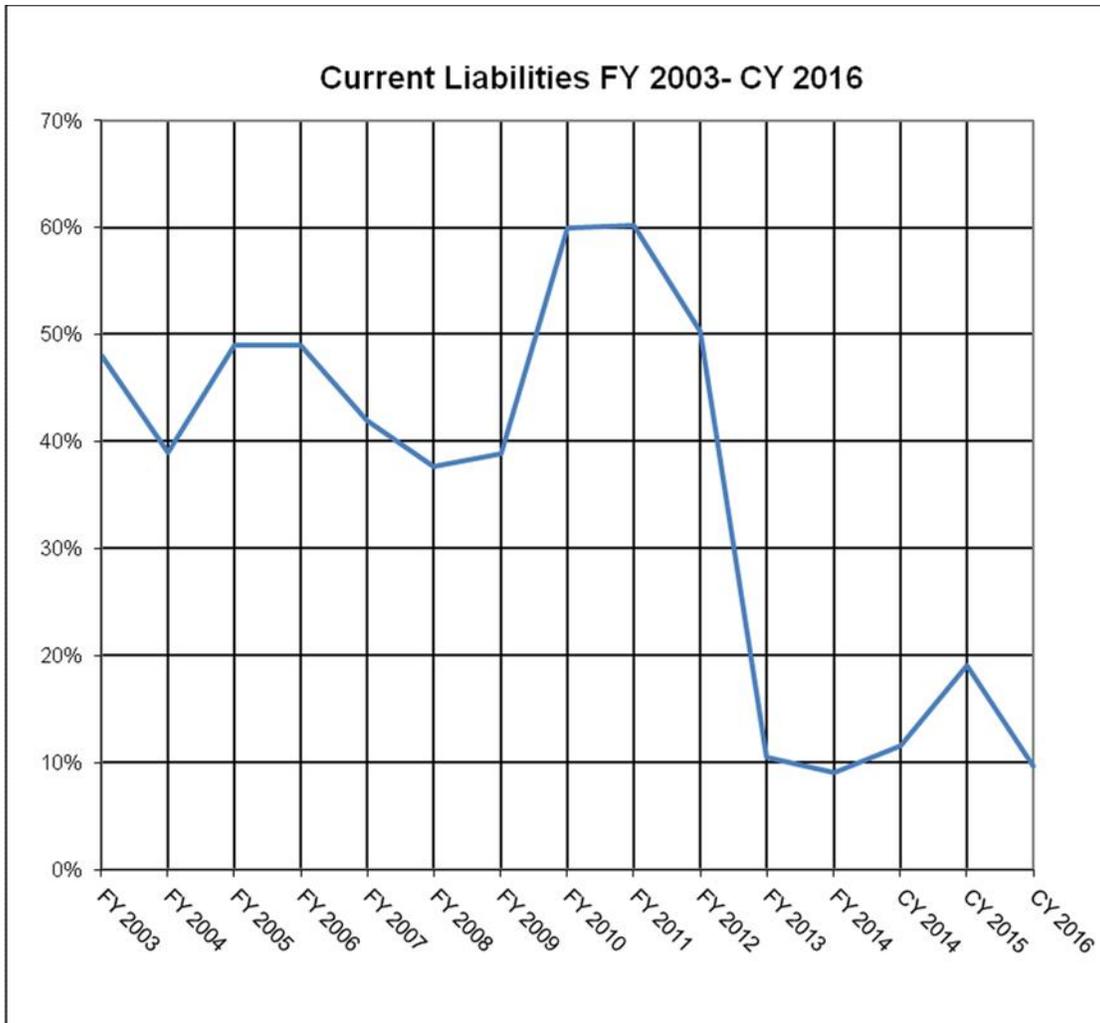
**INDICATOR DESCRIPTION:** Revenue shortfalls are indicated as a percentage of net operating revenue. This indicator examines the differences between revenue estimates and revenues actually received during the budget year. Major differences, that continue year after year, can be an indication of either a declining economy, inefficient collection procedures or inaccurate estimating techniques. A warning trend is an increase in revenue shortfalls as a percentage of net operating revenue.

**TREND ANALYSIS/CONCLUSION:** The shortfalls indicated in 2009 through 2011 were predominately the result of the economy. The other shortfalls, as in 2014, are the result of timing in receiving grants for capital projects.



**INDICATOR DESCRIPTION:** An operating deficit occurs when current expenditures exceed current revenues. This does not necessarily mean that the budget will be out of balance (“budget deficit”) because reserves (“fund balances”) from prior years can be used to cover the difference. It does mean that, at least during the current year, the city is spending more than it receives. This can occur because of an emergency or as a result of conscious policy to use surplus balances that have accumulated over a past year. The existence of an operating deficit in any one-year may not be cause for concern, but frequent and increasing deficits can indicate that current revenues are not supporting current expenditures and serious problems may lie ahead.

**TREND ANALYSIS/CONCLUSION:** The operating deficits in the above chart were primarily the result of declines in tax revenue caused by economic downturns. This impacted the City’s ability to transfer excess general fund balance to the capital improvements fund in accordance with financial policies. By March 31, 2009 the City achieved a five year goal of increasing the general fund balance to equal to 90 days of budgeted expenditures. Despite the recession, the City was able to maintain the target 90 day fund balance. Transfers to the capital fund were suspended in 2009 and 2010 but resumed in 2011. Over the last few years, the City has used gaming funds to support some projects/contracts in the General Fund. As the economy grows, it is anticipated these projects will be supported again by General Fund Revenue.



**INDICATOR DESCRIPTION:** Current liabilities are defined as the sum of all liabilities including short-term debt, the current portion of long-term debt, accounts payable, and other current liabilities. Although the use of short-term borrowing, i.e., tax anticipation warrants, is an accepted way to deal with erratic flows of revenues, an increasing amount of short-term debt outstanding at the end of successive years can indicate liquidity problems or deficit spending or both.

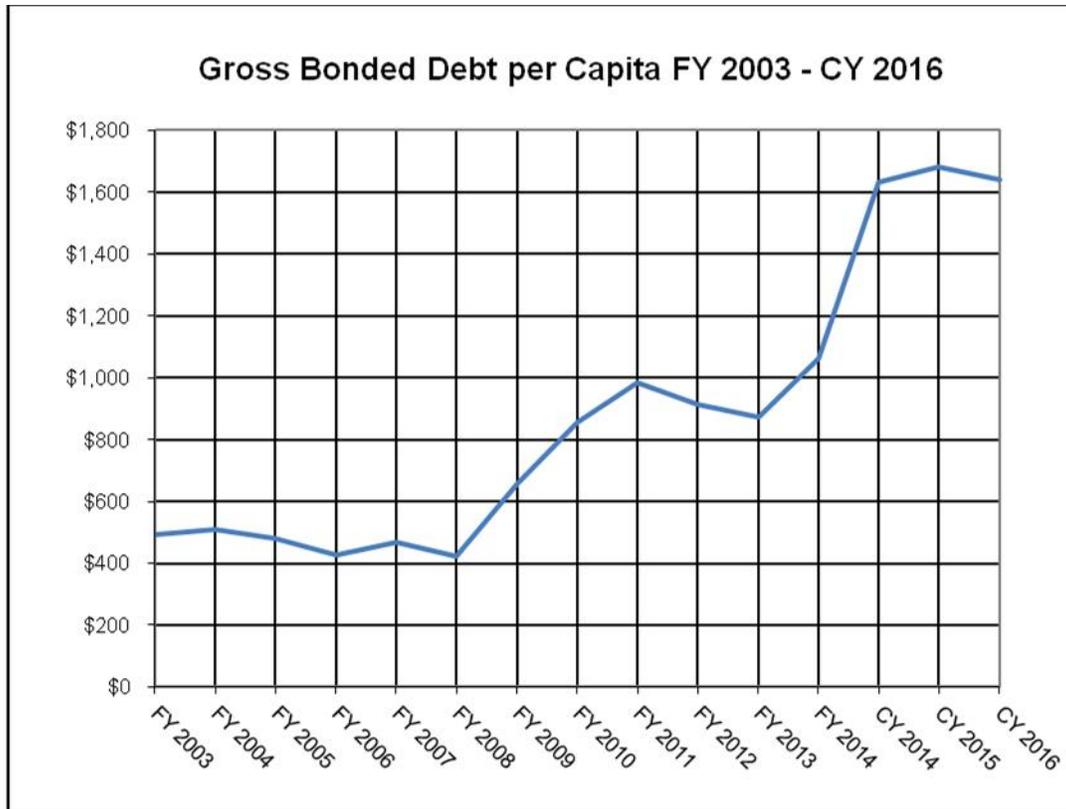
**TREND ANALYSIS/CONCLUSION:** This trend is positive for the City when current liabilities as a percentage of Net Operating Revenues decline. The 2003 and 2005 sharp increases were due to a decrease in CDBG drawdowns. The level remained the same for 2006 followed by a two year decline with 2009 showing the beginning of the negative trend. This trend can be attributed to approximately \$9 million in general obligation bonds issued to fund the construction of Schwiebert Riverfront Park as well as more recently the general obligation bonds being issued for the new police facility. With the completion of these projects this trend has been reversed.

## **DEBT SERVICE TRENDS**



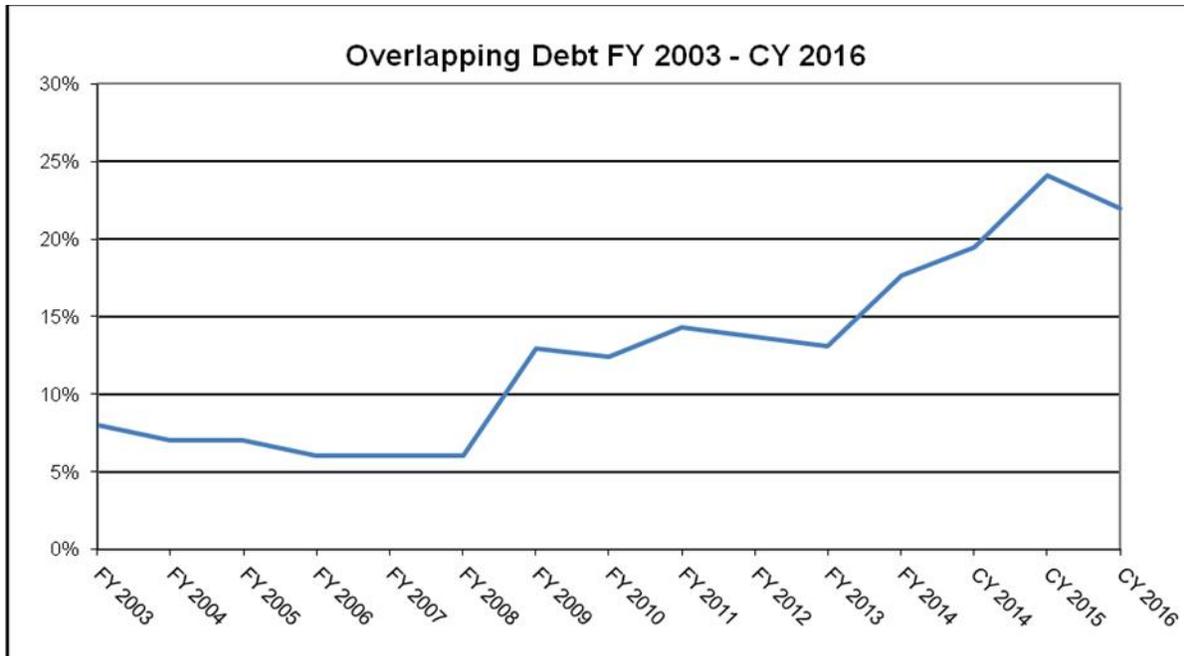
**INDICATOR DESCRIPTION:** Self-supporting debt is debt for which the city has pledged a repayment source separate from its property tax revenues. An example of self-supporting debt is a general obligation bond issued for water improvements, which is repaid from the revenues of the water fund. This chart shows debt principal from this budget to final maturity.

**TREND ANALYSIS/CONCLUSION:** Self-supporting debt will decrease significantly by the year 2022 based on the City's current self-supported debt, however, more bond issues may be considered in the future to finance infrastructure and building improvements.



**INDICATOR DESCRIPTION:** Gross bonded debt is debt payable from general city revenues. It does not include debt supported by enterprise funds. This chart shows how growth in gross bonded debt is changing relative to changes in population. As population increases, it would be expected that capital needs and long-term debt needs may increase. However, if long-term debt is increasing in the face of a stabilized or declining rate of population change, debt levels may be reaching or exceeding the city's ability to pay. The underlying assumption is that the city's revenue generating ability and ability to repay debt is directly related to its population level.

**TREND ANALYSIS/CONCLUSION:** Since 1999, the City has continued to finance local street special assessment projects with general obligation bonds instead of special assessment bonds due to the lower interest rate on general obligation bonds. In 2009 the City issued bonds for construction of the new riverfront park with the bonds being supported by the downtown TIF, and in 2010 and 2011 bonds were issued for water, wastewater, and special assessment projects. More recently general obligation bonds have been issued for the new police facility and economic development projects further increasing the indicated debt per capita.



**INDICATOR DESCRIPTION:** Overlapping debt is indicated as a percentage of assessed valuation. Overlapping debt is the net direct debt of another local governmental jurisdiction that is issued against a tax base within part of all of the geographic boundaries of the city. The governmental jurisdictions included in the City of Rock Island are Rock Island/Milan Public School District, Rock Island County, Rockridge School District and the Airport Authority.

**TREND ANALYSIS/CONCLUSION:** Overlapping debt is important because it measures the ability of the entire community's tax base to repay the debt obligations issued by all of its governmental and quasi-governmental jurisdictions. New City debt was added in 2009 reference construction of the new riverfront park. In 2010 and 2011 bonds were issued for water, wastewater, and special assessment projects. More recently general obligation bonds have been issued for the new police facility and an economic development project to attract a large retailer.



ROCK ISLAND  
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## **Financial Policies**

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In the summer of 1987, the City Manager recommended the appointment of a Financial Planning Task Force comprised of citizens with financial management expertise from the private sector. The job of the task force was to review City financial information and make recommendations to the City Council and City Manager that would help improve financial planning and lead to a more stable financial future for the City.

Although the majority of the Task Force's recommendations relate to the General Fund which comprised 30% of the overall 2004/05 City budget, a number of recommendations were directed to the areas of debt management, accounting, and revenues because they also impact the City's financial position.

The following recommendations were adopted by the Task Force and City Council. The consensus of the Task Force was that the City of Rock Island could improve its financial stability, enhance its financial planning process, and improve its credit worthiness if these policies were approved and implemented. The original financial policies were presented to and adopted by Council on August 6, 1987. Updates to the financial policies, that included the policy on excess General Fund balance, were approved by Council in December, 1989. Updates to the financial policies, that included the policy on excess Park, Playground, Library, Health Insurance and Self-Insurance fund balances, were approved by Council in November, 1994. Additionally, Council adopted a policy on the allocation of gaming revenues that requires an annual review of the prior year allocation decision. This policy was revised on November 13, 2000 and again on November 18, 2005. In November 2016, financial policies were reviewed and language was updated for accounting standard changes, Library fund balance recommendation was changed to align with the general fund, capitalization threshold was amended along with miscellaneous other reference changes.

### **Cash flow borrowing**

The City of Rock Island has in past years issued tax anticipation warrants and used inter-fund borrowing to pay expenses incurred until the first property tax receipts were received in June. It is the goal of the City of Rock Island to maintain a sufficient cash balance in the General Fund to eliminate the need for internal or external cash flow borrowing.

### **General fund cash balance and Excess general fund balance**

It is the policy of the City of Rock Island to establish and maintain sufficient cash in its General Fund so a positive cash balance and fund balance is maintained at the end of each fiscal year. It is the goal of the City of Rock Island to maintain a positive unassigned General Fund balance at the end of each fiscal year at a level equal to an amount representing 90 days of budgeted operating expenditures. Any General Fund balance in excess of this requirement that has not been assigned to fund the general fund operations of the next fiscal year will be transferred to the Capital Improvements Fund at the completion of the annual audit.

### **Fund balance – Library fund**

It is the policy of the City of Rock Island to establish and maintain sufficient cash in the Library fund so a positive cash balance and fund balance is maintained at the end of each fiscal year.

It is the goal of the City of Rock Island to maintain a positive unassigned Library fund balance at the end of each fiscal year at a level equal to an amount representing 90 days of budgeted expenditures for the following fiscal year.

### **Net position - Health Insurance fund**

It is the policy of the City of Rock Island to establish and maintain sufficient cash in its Employee Health Benefit fund so a positive cash balance and net position is maintained throughout each fiscal year.

It is the goal of the City of Rock Island to maintain a positive unrestricted Employee Health fund net position at the end of each fiscal year equal to, a minimum, 25% of the annual maximum liability with the goal of maintaining at least 50% of the maximum liability as established for the City by its aggregate reinsurer each year.

### **Net position - Self Insurance fund**

It is the policy of the City of Rock Island to establish and maintain sufficient cash in its Self-Insurance fund so a positive cash balance and net position is maintained throughout each fiscal year.

It is the goal of the City of Rock Island to maintain a positive unrestricted Self-Insurance fund net position at the end of each fiscal year equal to the average annual incurred losses for the preceding five years.

### **Net position – Enterprise funds**

The City of Rock Island business-type activities include waterworks, wastewater treatment, stormwater utility, solid waste, and sunset marina. It is the policy of the City of Rock Island that these business-type activities are intended to be self-supportive through fees and charges set to recover all operating and capital costs including depreciation and debt service. The city will set fees and user charges at a level that fully supports the total direct and indirect costs of the activities. Indirect costs include the replacement of the capital assets of the fund. It is the goal of the City of Rock Island to set rates for enterprise operations at a level that will result in positive changes in net position and provide positive unrestricted net position each year.

### **Net position – Park fund**

The park fund is classified as an enterprise fund. The park fund also includes park and recreation activities that are supported by user fees and property taxes. It is the goal of the City of Rock Island to set user fees for park and recreation activities at a level that will provide affordable park and recreational opportunities for city residents and minimize property tax support for those services.

It is the policy of the City of Rock Island that park activities including Highland Springs golf, Saukie golf, Rock Island Fitness and Activity Center (RIFAC) and Whitewater Junction aquatic center are business-type activities and are intended to be self-supportive through fees and charges set to recover all operating and capital costs including depreciation and debt service. The park fund will set fees and user charges at a level that supports the total direct and indirect costs of these activities. Indirect costs include the replacement of the capital assets of the fund. It is the goal of the City of Rock Island to set fees and user charges at a level that will result in positive net income for the separate enterprise operations, offset the costs of the non-enterprise park and recreation activities, and provide positive unrestricted net position each year.

### **Revenues**

The City will make every effort to maintain a diversified and stable revenue base to protect its operation from short-run fluctuations in any one revenue source.

The City will systematically review its revenue sources annually, based upon past experience and anticipated future trends. Based upon this review, the City will project revenues and expenditures for a five year period

and will update this projection annually.

The City will follow a reasonable but aggressive policy of collecting revenues, keeping customer accounts current, and collecting fees as defined by ordinance.

The City will set fees and user charges for the waterworks, wastewater treatment, stormwater utility, solid waste, and sunset marina enterprise funds at a level that fully supports the total direct and indirect costs of the activity. Indirect costs include the replacement of the capital assets of the fund.

The City will calculate the allocation General Fund administrative costs to each fund based upon the benefits that each fund receives for the services. Each year the City will recalculate the full cost of General Fund administrative services to identify the impact of inflation and other cost increases of the allocation.

### **Use of revenue from riverboat gambling**

Revenues will be allocated for the following purposes based on priority decisions by City Council:

- (1) Capital improvements.
- (3) As directed by Council, equipment purchases or service contracts in excess of \$10,000.
- (2) Economic development projects that produce jobs, increase tax revenue and/or enhance the quality of life.

Since the amount of gaming revenue projected is very uncertain, allocation of revenues received during the current fiscal year will be made during the CIP and budget process for the following fiscal year. This will allow allocation decisions to be made in conjunction with other policy decisions about the Capital Improvements Plan, the annual operating budget and the property tax levy.

This policy should be reviewed and modified, if necessary, prior to the adoption of the annual budget. (Note: this policy was updated by City Council on October 15, 2001)

### **Accounting, auditing, and financial reporting**

The accounting system will maintain records on a basis consistent with accepted standards for local governmental accounting. Management and support staff in all City departments will be provided access to the City's financial software system. Regular monthly financial reports will be prepared. A financial management report presentation to Council will occur quarterly.

The Finance Director will determine if a portion of fund balance should be assigned. This determination will be based upon Council directives and goals. The City will spend the most restricted dollars before less restricted, in the following order: 1) Nonspendable (if funds become spendable) 2) Restricted 3) Committed 4) Assigned 5) Unassigned.

An independent public accounting firm will perform an annual audit and will publicly issue a financial report and opinion. The annual report will conform to guidelines established by the Government Finance Officers Association (GFOA) for annual reports and will be submitted to the GFOA for the Certificate of Achievement for Excellence in Finance Reporting.

### **Reserves**

The City will establish a contingency reserve to provide for unanticipated expenditures of a nonrecurring nature, or shortfalls in projected revenues of the General Fund. This reserve goal will be 1%.

The City will annually appropriate funds for the Equipment Replacement Fund to provide for timely replacement of equipment.

### **Five year projection**

A five year General Fund forecast should be updated annually and submitted to the Mayor and City Council for their review. It can be an important financial tool that indicates the future financial condition of the City, and actions should be planned to avoid financial deterioration.

Economic Development efforts that result in an increased tax base are very important to obtain long term improvement in tax revenues without raising tax rates.

Tax and fee increases as well as service reductions should be considered as options to address financial deterioration. Care should be taken not to put the City in a significantly disadvantageous position with its neighboring cities, either because of substantially higher taxes or because of a lower level of service.

Continued efforts should be made to reduce the costs of providing City services through productivity improvement measures.

### **Capital debt and management**

Any capital project financed through the issuance of bonds shall be financed for a period not to exceed the expected useful life of the project. The City should keep the final maturity of general obligation bonds at or below twenty years. Total general obligation debt payable from property taxes should be limited to 2.0 percent of the market valuation of taxable property.

The City will not use long-term debt for current operations.

The City will maintain good communications with bond rating agencies about its financial condition. The City will follow a policy of full disclosure on every financial report and bond prospectus.

The City will make all capital improvements in accordance with an adopted five-year capital improvement program. The plan will be updated annually.

The City will use self-supporting debt whenever possible.

The City will examine alternative financing vehicles for local improvements including the use of special service area financing.

The City will strive to maintain an investment grade bond rating.

### **Definition of capital assets**

Capital assets include property, plant, equipment and infrastructure assets (e.g. roads, bridges and similar items). They are budgeted in the applicable governmental or business-type fund. Capital assets are defined by the City of Rock Island as assets with an initial, individual cost of more than \$25,000 (\$10,000 was threshold through 12/31/16) and an estimated useful life in excess of three years. Such assets are recorded at historical cost or estimated historical costs if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend the assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is not included as part of

the capitalized value of the assets constructed. Property, plant and equipment of the City of Rock Island, as well as the component units, is depreciated using the straight-line method over the following estimated useful lives:

<u>Asset</u>	<u>Years</u>
Buildings	10 to 40
Improvements other than buildings	5 to 40
Machinery and equipment	3 to 20
Waterworks system	5 to 40
Wastewater treatment system	10 to 40
Bridges and approaches	10 to 67
Marina facilities	10 to 20
Infrastructure	50 to 100
	(1969 to present = 50 years)
	(before 1969 = 100 years)

**Actuarial assumptions for police and fire pension funds**

Adequate funding, as determined by a State or independent actuarial study, will be provided for Police and Fire pension funds. Actuarial assumptions will be reviewed and adjusted periodically, with the goal of increasing the funded ratio over time but balanced with fiscal sustainability of the City.

The interest rate assumption for the actuarial calculation of the police and fire pension property tax levies is set at 7.5% and the 2040 funding percentage at 100% beginning with the December 2011 property tax levy.



ROCK ISLAND  
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## **Investment Policy**

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This Investment Policy applies to the investment activities of all funds of the City of Rock Island, except for the Police Pension Fund and the Fire Pension Fund, which are subject to the order of the Board of Trustees of each respective fund. All financial assets of other funds, including: the General Fund, Special Revenue Funds, Capital Project Funds, Debt Service Funds, Special Assessment Funds, Enterprise Funds, Internal Service Funds, Trust and Agency Funds, and other funds that may be created from time to time, shall be administered in accordance with the provisions of this Policy.

Any monies received for the Police Pension Fund, the Fire Pension Fund, the Centennial Bridge Fund, the Park and Recreation Funds and the Rock Island Public Library Fund will be administered by the written order of the respective Board of Trustees of each fund. In the absence of such orders, monies received and/or securities held by the City of Rock Island on behalf of these funds shall be administered in accordance with the provisions of this Policy.

### **Objectives of investment policy**

The purpose of the Investment Policy of the City of Rock Island is to establish cash management and investment guidelines for City Officials responsible for the stewardship of public funds. Specific objectives include:

Safety of principal is the foremost objective of the Investment Policy of the City of Rock Island. Except for the pension funds, for which short-term market fluctuation are tolerable, each investment transaction shall seek to first ensure that capital losses are avoided, whether they be from securities defaults or erosion of market value. Market Speculation is not appropriate in the investment of funds. Normally a "buy and hold" approach to investment will be used. Investments are intended to be purchased so they will mature when funds are needed.

The City shall diversify its investments to avoid incurring unreasonable risks regarding specific security types and/or individual financial institutions.

The City's investment portfolio shall remain sufficiently liquid to enable the City to meet all operating requirements which may be reasonably anticipated in any City fund. Maturities of investments of all funds shall not exceed five years. The majority of funds would normally be invested with a life less than three years.

The investment portfolio of the City, except for the pension funds, shall be designed with the objective of regularly exceeding the average return of three month U.S. Treasury Bills. The investment program shall seek to augment returns above this threshold, consistent with risk limitations identified herein and prudent investment principles.

Assets of the pension funds shall be invested in securities, which over the term of an economic cycle, equal or exceed market-average rates of return for comparable portfolios or categories of assets.

In managing its investment portfolio, City officials shall avoid any transaction that might impair public confidence in the government of the City of Rock Island. Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived. The standard of prudence to be used by investment officials shall be the "prudent person" and shall be applied in the context of managing the overall portfolio.

## **Responsibility for the investment program**

Except for the Police and Fire Pension Funds, the management responsibility for the investment program of the City of Rock Island is hereby delegated to the Director of Finance, who shall establish written procedures for the operation of the Investment Program consistent with this Policy. Such procedures shall include explicit delegation of authority to persons responsible for investment transactions. No person may engage in an investment transaction except as provided under terms of this Policy and procedures established by the Director of Finance. The Director of Finance shall be responsible for all transactions undertaken, and shall establish a system of controls to regulate the activities of subordinates.

The responsibility for investment activities of the Police and Fire Pension Funds rest with the respective Board of Trustees of each fund.

## **Cash management**

The City's policy regarding cash management is based upon the realization that there is a time-value to money. Temporarily idle cash may be invested for a period of one day to five years depending upon when the money is needed. Accordingly, the Director of Finance shall cause to be prepared written cash management procedures which shall include, but not be limited to, the following:

- Receipts: All monies due the City shall be collected as promptly as possible. Monies that are received shall be deposited in an approved financial institution no later than the next business day after receipt by the City. Amounts that remain uncollected after a reasonable length of time shall be subject to any available legal means of collection.
- Disbursements: Any disbursement to suppliers of goods and/or services or to employees for salaries and wages shall be contingent upon available budgeted funds. Disbursements shall be made in accordance with the City's purchasing policy.
- Cash Forecast: At least annually, a cash forecast shall be prepared using expected revenue sources and items of expenditure to project cash requirements over the fiscal year of the City. The forecast shall be updated from time to time to identify the probable investable balances that will be available.
- Pooling of Cash: Except for cash in certain restricted and special accounts, the City will pool the cash of various funds to maximize investment earnings. Investment income will be allocated to the various funds based upon their respective participation.

One of the objectives of the City's cash management procedures is to comply with The Public Funds Deposit Act of the State of Illinois (30 Illinois Compiled Statutes 225/0.01) (formerly Illinois Revised Statutes Chapter 102-34-1) which mandates prompt investment of funds.

## **Accounting**

The City of Rock Island maintains its accounting records on the basis of fund accounting. Each fund is considered a separate accounting entity. All investment transactions shall be recorded in the various funds in accordance with generally accepted accounting principles as promulgated by the Government Accounting Standards Board. Accounting treatment will include:

Investments will be carried at the lower of cost or market in accordance with generally accepted accounting principles.

Premium or discount will be recorded according to generally accepted accounting principles.

Gains or losses on investments in all funds except the pension funds will be recognized at the time of disposition of the security and recorded according to generally accepted accounting principles.

### **Financial institutions**

It shall be the policy of the City of Rock Island to select financial institutions on the following basis:

- Security:** The City will not maintain funds in any financial institution that is not a member of the FDIC system. Furthermore, the City of Rock Island will not maintain funds in any financial institution not willing or capable of posting required collateral for funds in excess of the FDIC or SAIF insurable limits.
- Size:** The City of Rock Island will not select as depository, any financial institution in which the City funds on deposit will exceed 50% of the institution's capital stock and surplus.
- Location:** The City of Rock Island shall encourage investment in the financial institutions within the City of Rock Island. However, the City may approve qualified depositories regardless of location.
- Statement of Condition:** The City of Rock Island will maintain for public and managerial inspection current statement of condition for each financial institution named as depository. If, for any reason, the information furnished is considered by the Finance Director to be insufficient, the City may request additional data. The refusal of any institution to provide such data upon request may serve as sufficient cause for the withdrawal of City funds.
- Services and Fees:** Any financial institution selected by the City of Rock Island shall provide normal banking services, including, but not limited to checking accounts, wire transfers, purchase and sale of investment securities and safekeeping services. Fees for banking services shall be determined through a request for proposal (RFP) bid process. Fees for services shall be substantiated by a monthly account analysis.

### **Investment Quotes**

The Finance Director or an agent acting through written agreement shall receive quotes on all investments exceeding \$100,000. At least three institutions will normally be contacted requesting a quote. If the two higher quotes are identical and one of the tying institutions currently holds the funds being quoted, the Finance Director may award the investment to that institution. It is important that the quote is clearly defined. The percent of interest, actual dollar amount to be paid in interest, and the type of pledging must be clearly stated.

### **Community Reinvestment Act**

Priority for investing local funds may be given to banking institutions which exhibit compliance with the Community Reinvestment Act such as:

1. Assist the city in achieving neighborhood redevelopment objectives.
2. Actively market lending programs in older, lower income neighborhoods.

3. Develop programs which better meet credit needs of specified neighborhoods.
4. Participate in city programs now in place which target the Neighborhood Strategy Area.
5. Assist the city in developing programs which promote reinvestment and revitalization of specified neighborhoods (e.g. - risk lending pool).

### **Investment selection**

The City of Rock Island may invest in any type of security allowed by law as set out in The Public Funds Investment Act of the State of Illinois (*the "Investment Act"*) (30 Illinois Compiled Statutes 235/1 et seq) (formerly Illinois Revised Statutes, Chapter 85-902-2). A summary of allowable securities follows:

- (1) Bonds, notes, certificates of indebtedness, treasury bills, or other securities, which are guaranteed by the full faith and credit of the United States of America.
- (2) Interest-bearing savings accounts, interest-bearing certificates of deposit or interest-bearing time deposits or any other investments constituting direct obligations of any bank as defined by the Illinois Banking Act and only those banks with insurance managed and regulated by the Federal Deposit Insurance Corporation (FDIC).
- (3) Shares or other forms of securities legally issued by savings and loan associations incorporated under laws of the State of Illinois or any other state or under laws of the United States and only in those savings and loan associations insured by SAIF.
- (4) Short-term obligations of corporations (commercial paper) organized in the United States with assets exceeding \$500,000,000 if:
  - (a) such obligations are rated at the time of purchase at the highest classification established by at least two standard rating services and which mature not later than 180 days from the date of purchase,
  - (b) and no more than 10% of City funds are invested in such obligations at any time and
  - (c) such purchases do not exceed 10% of the corporation's outstanding obligations.
- (5) Short-term discount obligations of Federal agencies.
- (6) Illinois Public Treasurer's Investment Pool or other similar investments that are made within the parameters set by the Illinois Investment of Public Funds Act.
- (7) Repurchase agreements which meet the following requirements:
  - (a) The securities, unless registered or inscribed in the name of the City, are purchased through banks or trust companies authorized to do business in the State of Illinois.
  - (b) The Finance Director, after ascertaining which firm will give the most favorable rate of interest, directs the custodial bank to "purchase" specified securities from a designated institution. The "custodial bank" is the bank or trust company, or agency of government, which acts for the City in connection with repurchase agreements involving the investment of funds by the City. The custodial bank may not be the seller of securities to the City. The State Treasurer may act as custodial bank for public agencies executing repurchase agreements. To the extent the State Treasurer acts in this capacity, he is authorized to pass through to the City any charges assessed by the Federal Reserve Bank.

- (c) A custodial bank must be a member bank of the Federal Reserve System or maintain accounts with member banks. All transfers of book-entry securities must be accomplished on a Reserve Bank's computer records through a member bank of the Federal Reserve System. These securities must be credited to the City on the records of the custodial bank and the transaction must be confirmed in writing to the City by the custodial bank.
- (d) Trading partners shall be limited to banks or trust companies authorized to do business in the State of Illinois or to registered primary reporting dealers.
- (e) The security interest must be perfected. In order to perfect the security interest, the City, or its custodian or agent, must take possession of the securities. The seller or a person controlled by the seller cannot qualify as either a custodian or agent. The City obtains a security interest when it or its custodian or its agent receives possession of the securities, either physically or transferred through book entry on the Federal Reserve System. Confirmation in writing must be obtained from the custodian or agent.
- (f) The City enters into a written master repurchase agreement which outlines the basic responsibilities and liabilities of both buyer and seller.
- (g) The City enters into a written contract with the custodial bank which outlines the basic responsibilities and liabilities of the buyer, the seller and the custodial bank.
- (h) Payment for securities shall not be made by the custodial bank until the securities are actually received by the custodial bank.
- (i) The City Treasurer informs the custodial bank in writing of the maturity details of the repurchase agreement.
- (j) The custodial bank must take delivery of and maintain the securities in its custody for the account of the City and confirm the transaction in writing to the City. The Custodial Undertaking shall provide that the custodian takes possession of the securities exclusively for the City; that the securities are free of any claims against the trading partner; and any claims by the custodian are subordinate to the City's claim or right to those securities.
- (k) The obligations purchased by a City may only be sold or presented for redemption or payment by the fiscal agency bank or trust company holding the obligations upon the written instruction of the City.

The City will specifically avoid any purchase of financial forwards or futures, any leveraged investments, lending securities or reverse repurchase agreements.

#### **Diversification and maturities**

In order to reduce the risk of default, the investment portfolio of the City shall not exceed the following diversification limits: No financial institution shall hold more than 20% of the City of Rock Island's investment portfolio, exclusive of U.S. Treasury securities held in safekeeping unless specifically authorized by Council.

Commercial paper shall not exceed 10% of the City's investment portfolio.

Illinois Public Treasurer's Investment Pool shall not exceed 25% of the Investment portfolio. Maturities of investments of the various funds of the City shall be determined to enable the City to have

available sufficient cash for all operating purposes. Investments may be purchased with maturities to match future project or liability requirements. However, any investments purchased with a maturity longer than two years must be supported by written documentation explaining the reason for the purchase and must be specifically pre-authorized by the Finance Director. Notwithstanding, no investment in any fund shall have a maturity longer than five years and must be supported by written documentation explaining the reason for the purchase and must be specifically pre-authorized by the Finance Director.

### **Collateral**

It is the policy of the City of Rock Island to require that funds on deposit with banks and savings and loans in excess of FDIC or SAIF insurance limits be secured by some form of collateral. The City will accept any of the following assets as collateral:

- U.S. Government Securities
- Obligations of Federal Agencies
- Obligations of Federal Instrumentalities
- Obligations of the State of Illinois
- Obligations of the City of Rock Island

The amount of collateral provided will be not less than 110% of the fair market value of the net amount of public funds secured. The ratio of fair market value of collateral to the amount of funds secured will be reviewed quarterly and additional collateral will be requested when the ratio declines below the level required. Pledged collateral will be held by the City of Rock Island or in safekeeping and evidenced by a safekeeping agreement. If collateral is held in safekeeping, it may be held by a third party or by an escrow agent of the pledging institution. Collateral agreements will preclude the release of the pledged assets without an authorized signature from the City of Rock Island. Substitution or exchange of securities held in safekeeping cannot be done without prior approval of the City.

In addition to the above assets as security on deposits, the City will accept irrevocable letters of credit issued by a Federal Home Loan Bank.

### **Internal controls**

The Director of Finance shall establish a system of internal controls, which shall be documented in writing. The internal controls shall be reviewed by an independent certified public accountant in conjunction with the annual examination of the financial statements of the City. The controls shall be designed to prevent losses of public funds arising from fraud, employee error, misrepresentation by third parties, unanticipated changes in financial markets, or imprudent actions by employees and officers of the City of Rock Island.

One of the required elements of the system of internal controls shall be the timely reconciliation of all City bank accounts. Bank reconciliations shall be performed on monthly basis and shall be completed no later than thirty (30) days after the end of the monthly cycle.

### **Reporting**

The Director of Finance shall submit an investment report as part of the Quarterly Management Report which shall describe the portfolio in terms of investment securities, maturities and cost by investment, and earnings for the current period and year-to-date. The report shall indicate any areas of policy concern and planned revision of investment strategies.

From time-to-time the Director of Finance shall suggest policies and improvements that might be made in the investment program.

### **Conflict**

Officers and employees involved in the investment process shall refrain from personal business activity that could conflict with the proper execution of the investment program, or which could impair their ability to make impartial investment decisions.

### **Indemnification**

The Finance Director and employees of the City acting in accordance with this investment policy and written procedures as have been or may be established and exercising due diligence, shall be relieved of personal liability for an individual security's credit risk or market changes.

The standard of prudence to be used by investment officials of the City of Rock Island shall be the "prudent person" standard which states:

Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the possible income to be derived.

The above standard is established as the standard for professional responsibility and shall be applied in the contest of managing the City's overall portfolio.

### **Amendment**

This Policy shall be reviewed from time-to-time, and any changes shall be presented to the City Council for their approval.



ROCK ISLAND  
ILLINOIS

## Purchasing Policies

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It is the philosophy of the City of Rock Island to conduct a purchasing process which will result in maximum value in the goods and services purchased for the tax dollar spent. It is the City of Rock Island's policy that the purchasing process will achieve the following objectives:

- Purchase goods and services at the lowest cost consistent with specified quality and service levels
- Promote full competition from vendors through a standardized bidding process
- Comply with all local, state and federal regulations regarding the purchase of municipal goods and services
- Maintain continuity of supply to support the various services provided by the City
- Maintain standards of quality in materials
- Avoid duplication, waste and obsolescence with respect to materials and equipment
- Maintain the minimum investment in materials inventory needed to provide cost effective services

### **Category A: Goods and Services with a Cost exceeding \$15,000**

Formal written bids or proposals will be opened after an approved solicitation process including a public notice of the opportunity to submit bids or proposals. Rock Island vendors will be included in the solicitation. The purchase will be made from the vendor who submits the lowest bid or proposal in substantial compliance with the bid specifications or Request for Proposal. All purchases must be formally approved by the City Council in advance and the City Council may reject any and all bids and to waive technicalities in the bidding process.

### **Category B: Goods and Services with a Cost exceeding \$10,000 but less than or equal to \$15,000**

Pricing information will be gathered through an approved process such as sealed bids, price negotiations, written quotations or telephone solicitation. Rock Island vendors will be included in the solicitation. The purchase will be made from the vendor who offers the lowest price in substantial compliance with the bid specifications. All purchases must be formally approved by the City Council in advance and the City Council may reject any and all bids and waive technicalities in the bidding process.

### **Category C: Goods and Services with a Cost exceeding \$5,000 but less than or equal to \$10,000**

Pricing information will be gathered through an approved process such as sealed bids, price negotiations, written quotations or telephone solicitation. Rock Island vendors will be included in the solicitation. The purchase will be made from the vendor who offers the lowest price in substantial compliance with the bid specifications. All purchases must be approved by the responsible department or division manager. The department manager may reject any and all bids and waive technicalities in the bidding process.

**Category D: Goods and Services with a Cost less than or equal to \$5,000**

Purchases may be made without price solicitation with the approval of the responsible supervisor. Purchases should be made from Rock Island vendors if they provide competitive pricing.

The authorization of the City Council can be replaced by the Library Board, Police Pension Board, Fire Pension Board or the Park Board, and the City Manager authorization can be replaced by the Library Director and the Parks and Recreation Director for their respective operations.

For the purpose of determining which purchase category to utilize, a cost is assumed to be the invoice cost. For example, the purchase of ten (10) items with a unit cost of \$800 a piece would be one Category C purchase rather than ten (10) Category D purchases.

**Purchasing Policy Exceptions**

**Exception #1: Emergency Purchases**

**Description:**

The acquisition of goods and services when following the normal acquisition procedures would create an unacceptable delay in resolving an emergency situation. A delay is unacceptable if it would create an environmental hazard, place the public at risk, lead to increased damage to public facilities or create a significant inconvenience for the public. Examples include water or sewer system leaks and the unexpected failure of critical equipment or facilities.

**Alternate Procedure:**

The necessary goods and services will be acquired as quickly as possible. In the case of construction services, the repair contractor will be selected from the rotating list of contractors maintained for that purpose and paid on a time and material basis as defined in the City's standard specifications. Goods and other services will be acquired from the vendor that can make the earliest delivery at reasonable prices.

**Approval Process:**

The initial acquisition will be approved by department manager. If the acquisition cost exceeds \$10,000, the bill or bills will be presented to the City Council for approval prior to payment. If the cost is less than \$10,000 the bill or bills will be paid through the normal accounts payable process and the information will be reported to the City Council after payment along with the routine accounts payable reports.

**Exception #2: Moving Expenses**

**Description:**

Direct payments to moving vendors or reimbursements to employees that result from expenses incurred while moving their household possessions to the Quad Cities to begin employment with the City.

**Alternate Procedure:**

If possible, three (3) competitive quotations will be secured for services that exceed \$5,000.

**Approval Process:**

The amount of the moving allowance will be approved by the City Manager. The initial acquisition of the services will be approved by Personnel Director. Bills in excess of \$5,000 will be presented to the

City Council for approval prior to payment. Bills that are less than \$5,000 will be paid through the normal accounts payable process and the information will be reported to the City Council after payment along with the routine accounts payable reports.

**Exception #3: Travel and Training Expenses**

**Description:**

Costs incurred while traveling on City business and participating in training authorized by the City.

**Alternate Procedure:**

The City's regular Travel Policy will govern all purchases.

**Approval Process:**

Payments will be approved by the department manager. Bills will be paid through the normal accounts payable process and the information will be reported to the City Council after payment along with the routine accounts payable reports.

**Exception #4: Payroll Payments**

**Description:**

Payroll costs for employees authorized in the current budget.

**Alternate Procedure:**

Paychecks will be issued to employees at the end of the week following completion of a pay period.

**Approval Process:**

A payroll report will be approved by the Finance Director and presented to the City Council after payment.

**Exception #5: Utility Bills**

**Description:**

Bills for natural gas, electricity and communications services, such as cellular telephones, pagers, long distance telephone and local telephone.

**Alternate Procedure:**

Utility bills in all amounts will be processed through the normal accounts payable process.

**Approval Process:**

Payments will be approved by the Finance Director and information about the payments will be presented to the City Council after payment along with the other routine accounts payable.

**Exception #6: Health Insurance Reimbursements**

**Description:**

Reimbursements to the City's health insurance providers for payments made to medical professionals and program participants.

**Alternate Procedure:**

Individual payments are governed by the rules and regulations controlling the health insurance program.

**Approval Process:**

The Finance Director will approve payments to medical providers and information about the payments will be presented to the City Council after payment along with the other routine accounts payable.

**Exception #7: Contract Payments except for Contracts for the Construction of Capital Improvements**

**Description:**

Partial and final payments on all contracts, purchase orders, and agreements that have been previously approved by the City Council, unless the payment causes the total contract amount to exceed the original authorization by more than \$5,000.

**Alternate Procedure:**

Payments in all amounts, unless the original contract amount will be exceeded by more than \$5,000, will be processed through the normal accounts payable process.

**Approval Process:**

Contracts exceeding \$10,000 will be approved in advance by the City Council. Information about the payments will be presented to the City Council after payment along with the other routine accounts payable.

If a payment will cause the original contract amount to be exceeded by more than \$5,000, it will be submitted to the City Council for approval prior to payment.

**Exception #8: Contract Payments for the Construction of Capital Improvements**

**Description:**

Partial and final payments on all contracts for capital improvements.

**Alternate Procedure:**

The City Manager or Public Works Director shall authorize all change orders on contracts for the construction of capital improvements.

**Approval Process:**

Partial and final payments on all contracts for capital improvements will be submitted to the City Council for approval prior to payment. The payment request form will include a listing of all approved change orders, the original contract amount and the current approved contract amount.

**Exception #9: Loans, Rebates and Refunds (except housing rehabilitation loans)**

**Description:**

Payments due through approved programs such as the Commercial and Industrial Revolving Loan Fund, the Facade Program, utility refunds, sales tax rebates, CDBG funded housing programs and others.

**Alternate Procedure:**

Payments will be made according to the program specific administrative procedures approved by the City Council.

**Approval Process:**

All payments will be made through the normal accounts payable process and the information will be reported to the City Council after payment along with the routine accounts payable reports.

**Exception #10: Debt Service**

**Alternate Procedure:**

The payment schedules will be approved by the City Council at the time the debt is incurred.

**Approval Process:**

The payments will be approved by the Finance Director and made through the normal accounts payable process and the information will be reported to the City Council after payment along with the routine accounts payable reports.

**Exception #11: Landfill and Composting Facility Tipping Fees**

**Description:**

Fees paid to landfills and composting facilities for the disposal of refuse and yard waste.

**Alternate Procedure:**

The unit prices for landfill and composting services will be included in formal contracts approved in advance by the City Council.

**Approval Process:**

The payments will be approved by the Public Works Director and made through the normal accounts payable process and the information will be reported to the City Council after payment along with the routine accounts payable reports.

**Exception #12: Asphalt, Ready-Mix Concrete and Construction/Maintenance Aggregates**

**Description:**

The purchase of asphalt products, ready-mix concrete and aggregates for use in construction and maintenance activities

**Alternate Procedure:**

These materials are acquired on an as-needed basis from nearby vendors based upon the product needed, hauling distance and purchase price.

**Approval Process:**

Payments will be approved by the Public Works Director and made through the normal accounts payable process and the information will be reported to the City Council after payment along with the routine accounts payable reports.

**Exception #13: Internal Service Fund Payments and Inter-fund Transfers**

**Description:**

Payments made from one City fund to another for direct services such as equipment maintenance or transfers included in the approved budget.

**Alternate Procedure:**

The transfers are all governed by approved and audited internal procedures.

**Approval Process:**

The payments will be approved by the Finance Director and reported to the City Council after payment along with the routine accounts payable reports.

**Exception #14: Temporary Employment Service Payments**

**Description:**

Fees paid to temporary employment service contractors for temporary employees working in City departments

**Alternate Procedure:**

Temporary service contracts are approved by the City Council and a listing of contract service/seasonal employees is included in the budget. The short term use of temporary employees to fill vacant, full time positions is approved on a case-by-case basis by the City Manager.

**Approval Process:**

The payments will be approved by the Personnel Director and made through the normal accounts payable process and the information will be reported to the City Council after payment along with the routine accounts payable reports.

**Exception #15: Bulk Fuel Purchases**

**Description:**

The acquisition of fuel (gasoline, diesel and ethanol) for City equipment and facilities

**Alternate Procedure:**

These fuels are purchased as-needed on a tanker load basis from the vendor who provides the lowest delivered price. Telephone quotations are gathered for every purchase.

**Approval Process:**

The payments will be approved by the Public Works Director and made through the normal accounts payable process and the information will be reported to the City Council after payment along with the routine accounts payable reports.

**Exception #16: Grants Awarded to the Martin Luther King, Jr. Center Non-profit Corporations**

**Description:**

Payments on all grant contracts that have been awarded to the Martin Luther King, Jr. Center, Inc 501 (c)(3) non-profit corporation governed by the Board of Directors

**Alternate Procedure:**

Specific payments and payment schedules are governed by the rules and regulations of the associated funding sources

**Approval Process:**

All payments will be made through the normal accounts payable process and the information will be reported to the Board and City Council after payment along with the routine accounts payable reports. The Board of Directors must review and approve all expenditure reports on a monthly basis.

**Exception #17:           Collection Agency, Ambulance Billing and Banking Services**

**Description:**

Fees paid to contract providers for collection services, ambulance billings and banking services.

**Alternate Procedure:**

The unit prices or methods of payment will be included in formal contracts approved in advance by the City Council.

**Approval Process:**

The payments will be approved by the Finance Director and made through the normal accounts payable process and the information will be reported to the City Council after payment along with the routine accounts payable reports.

**Exception #18:           Payments Required by State and Federal Law**

**Description:**

Non-discretionary payments made to comply with state and federal laws such as unemployment compensation and transfer of drug forfeiture money to the State of Illinois.

**Alternate Procedure:**

The payments are made pursuant to the applicable laws.

**Approval Process:**

The payments will be approved by the responsible department manager and made through the normal accounts payable process. The payment information will be reported to the City Council after payment along with the routine accounts payable reports.



ROCK ISLAND  
ILLINOIS

**CITY OF ROCK ISLAND**  
**ETHICAL STANDARDS POLICY**  
(Approved by City Council on August 9, 2004)

I. Purpose

As municipal employees, our most important goal is to provide the citizens of Rock Island with the highest quality of service possible. It is vital that we promote the public's confidence in the Rock Island government by requiring that all municipal activities be addressed in a fair, impartial and independent manner. It is imperative that we insure public trust through strong ethical practices. It is the purpose of this policy to implement guidelines that will govern our actions as we represent the public good.

II. Policy

A. Conflicts of Interest

1. Employees who have a personal financial interest in a City contract, work or business must comply with all established bid processes and awards for such contracts. The contract will be awarded based upon the City's purchasing policies. When an employee has a personal financial interest in a City contract, work or other business, they shall be required to disclose the nature of the financial interest prior to bidding.
2. No employee may have an interest in any City contract, work or business in which that employee is involved in the decision about the outcome of the award.
3. No employee may, in any department/division in which that employee exercises control (administers discipline, recommends pay increases, determines departmental/divisional policies, etc.) hire or advocate the hiring, promotion or transferring of a relative. In addition, it is a violation to "exchange" the employment of one employee's relative for the employment of another's.
4. No employee shall represent another person, for compensation, before any City body or in a court of law where the City of Rock Island has an interest in the proceeding. This policy excludes union related activities authorized by a labor agreement or applicable State and/or Federal laws.
5. No employee shall give a deposition, affidavit or appear as a witness in a civil matter stemming from the employee's official duties without approval from the employee's department manager. If the employee is subpoenaed on such a

matter he/she is required to inform his/her department manager.

B. Financial Disclosures

1. Employees must file a copy of all disclosures required under the Illinois Governmental Ethics Act with the County Clerk.

C. Gifts/Gratuities

The provisions of Section 2-107 and 2-108 of the Rock Island Ethics Ordinance shall apply to Gifts and Contributions in this Ethical Standards Policy.

D. Personnel

All matters of personnel shall be made on the basis of merit so that fairness and impartiality govern decisions pertaining to appointments, pay adjustments, promotions and discipline.

E. Political Activity

The provisions of Section 2-106 of the Rock Island Ethics Ordinance shall govern political activity.

F. Public Trust

1. No employee shall utilize privileged information for which he/she has access to for personal gain or the personal gain of family members and/or business and social acquaintances.
2. No employee shall seek favors and/or profit through either his/her position or confidential information held within their his/her trust.
3. Employees are prohibited from investing resources in any enterprise which he/she can influence through his/her position with the City.
4. No employee shall misuse his or her work hours for personal gain.

III. Coverage

This policy shall cover all employees of the City of Rock Island.

IV. Responsibility

Activity that is deemed unethical, whether committed by supervisory or non-supervisory personnel, is specifically prohibited by the City's policy. In some instances such activities may be unlawful. In addition, management is responsible for taking action against violations of this policy

by non-supervisory personnel and/or supervisory personnel regardless of whether the specific act was specifically forbidden.

V. Implementation

It is the responsibility of the City and all of its departments/divisions to make sure that there is full compliance with this policy.

VI. Violations

Practices that are not mentioned in this policy that are expressly prohibited by federal, state and/or local laws will be deemed a violation of this policy. If an employee is found to have violated this policy, he or she may be subject to disciplinary action and, if warranted by law, criminal prosecution.



ROCK ISLAND  
ILLINOIS

## CITY OF ROCK ISLAND

### TRAVEL AND BUSINESS EXPENSE POLICY

**Purpose:** To provide expense guidelines for city employees, appointed officials and elected officials who conduct official business, represent the city at conferences or conventions, or attend training seminars and/or business meetings.

**Guidelines:** The City of Rock Island provides reimbursement for expenses incurred by city employees, appointed officials and elected officials while traveling on city business. The city maintains an accountable plan for travel expenses. This policy complies with Internal Revenue Service regulations for accountable plans and provides full coverage of reasonable expenses. It requires documentation for all expenses except certain defined items.

1. Authority for travel: All travel must have sufficient budget appropriation and department manager approval.
2. Travel request form: Requisitions for travel expenses shall be completed by the employee and submitted to the department manager for approval at least two weeks prior to requested travel to insure most favorable rates. In the case of a requested advance, one copy shall be forwarded to the Finance Department. Blank forms can be obtained from the City's intranet site <http://intranet.cityri.local/forms/>.
  1. Travel requests for more than one person may be placed on one form provided all employees involved are identified. However, one employee must be designated responsible for advanced monies.
  2. Upon return from travel, the employee shall submit the Employee's Travel Expense Statement form to the Finance Department within thirty (30) days. Expenditures shall be verified by receipts and any remaining advanced funds shall be returned. Travel expense statements submitted after thirty (30) days of return will be denied. In the case of advanced funds, failure to submit the Employee's Travel Expense Statement within 30 days of return may result in disciplinary action and repayment of any advanced funds through payroll deduction.
3. Allowable travel and business expenses: The following types of expenses are approved for reimbursement:
  1. Registration fees for meetings, seminars or conventions including literature. Documentation is required.

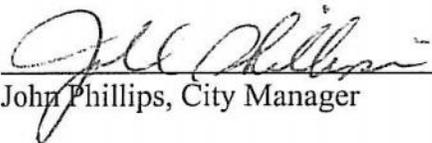
2. Special luncheons and banquets that are included as part of the conference but charged separately. Documentation is required.
3. Transportation. The most economical mode of transportation shall be selected. Criteria to be included include length of trip, travel time and cost. Allowable transportation expenses include:
  1. City vehicle. Actual expenses for gas, oil, repairs and other operating expenses will be reimbursed upon presentation of receipts.
  2. Personal vehicle. Mileage reimbursement shall be in accordance with IRS guidelines. Mileage will be substantiated by submission of actual beginning and ending odometer readings. Alternatively, mileage will be determined and printed documentation attached to the travel expense statement using the most direct route mileage figures calculated using Map Quest (or a similar internet service if Map Quest is not available) located at <http://www.mapquest.com>. Reimbursement shall not exceed what most economical considering such factors as airfare, car rental, number of people traveling, mileage for local travel, etc.
  3. In situations where an employee desires to use their personal vehicle and a city vehicle has been issued to that employee; the city will reimburse the employee for fuel only. No mileage will be paid in such cases.
  4. Air travel. Air travel will be at the lowest available fare, and if possible, planned in advance to take advantage of the most economical rate. Receipts are required.
  5. Other travel. Rental costs of automobiles, taxis or public transportation are reimbursed at cost with verification by receipts.
4. Lodging. Reimbursement shall be for actual expenses incurred.
  1. Lodging expenses are not allowable when the place of travel is less than 75 miles from the City of Rock Island or the employee's residence.
  2. Fees for personal expenses such as pay television, movie rentals, fitness rooms, laundry services, in-room mini-bars,

etc. are ineligible for reimbursement.

4. Costs of meals, tips, and other business-related incidental business expenses shall be reimbursed on an actual cost basis.
5. Other expenses.
  1. Other expenses related to the approved travel such as tolls, parking fees, taxicab, fax, office supplies, courier services or business related telephone calls are allowed. Receipts are required.
  2. Employees may receive a maximum allowance of \$10 per day times the number of days for the business trip, for non-receipted items in the following categories:
    1. Tips - luggage, taxi, parking
    2. Vending machine - food, drink
    3. Tolls/parking - when an attendant is not available
    4. Personal telephone calls
6. Credit cards. Employees and appointed officials who travel on City business are encouraged to use a purchasing card designated for the City of Rock Island. Only charges directly related to the approved travel are allowed.
  1. Requirements. Employees who travel on business are encouraged to use a purchasing card designated for the City of Rock Island.
  2. Liability. It is the employee's responsibility to complete an **Employee's Travel Expense Statement** (located on the intranet) and submit to the Finance Department. Copies of all credit card receipts must be attached to the statement.
  3. Employees may elect to use their personal credit cards to charge City travel expenses, and reimbursement shall be made in accordance with the provisions set forth in this policy.
7. Travel Expense of Other Family Members. In the event an employee's spouse, other family members and/or acquaintances accompany the employee on City-related travel, the employee must bear all additional costs of transportation, meals, conference registration, etc. In the case of lodging, the City will pay only the single room rate. Such single rate must be entered on the lodging receipts.
8. Travel advances. If a travel advance is necessary, a request for cash advance is to be made on the Request For Travel Advance form at least two weeks in advance of the scheduled travel. Unused portions of the

advance shall be returned to the Finance Department within thirty (30) days of returning from the trip along with a completed **Employee's Travel Expense Statement** form and receipts.

9. Failure to comply. Failure to comply with this policy may result in the lack of reimbursement and/or loss of travel privileges.
10. Fraudulence. Employees who intentionally perform a fraudulent act with respect to falsifying business expenses shall be subject to disciplinary action up to and including dismissal. Specific examples of fraudulence include a) credit card abuse; b) travel expense falsification.
11. Exceptions. Exceptions to this policy may be granted by the City Manager for cause and with reasonable advance notice.

  
\_\_\_\_\_  
John Phillips, City Manager

*8/24/10*  
\_\_\_\_\_  
Date

CITY OF ROCK ISLAND  
SEXUAL HARASSMENT POLICY (revised 12/17)

I. Purpose

It is imperative that managers, supervisors and employees at the City of Rock Island comply with both the spirit and intent of federal, state and local laws, government regulations, executive orders and, where applicable, conciliation agreements, consent decrees and court orders which relate to sexual harassment. There is a continuing and urgent need for managers and supervisors at all levels to assure a work environment free of sexual harassment. It is the purpose of this policy to implement these guidelines.

II. Prohibition on Sexual Harassment

It is unlawful to harass a person because of that person's sex. The courts have determined that sexual harassment is a form of discrimination under Title VII of the U.S. Civil Rights Act of 1964, as amended in 1991. All persons have a right to work in an environment free from sexual harassment. Sexual harassment is unacceptable misconduct which affects individuals of all genders and sexual orientations. It is a policy of the City of Rock Island to prohibit harassment of any person by any city official, city agent, city employee or city agency or office on the basis of sex or gender. All city officials, city agents, city employees and city agencies or offices are prohibited from sexually harassing any person, regardless of any employment relationship or lack thereof.

III. Definition of Sexual Harassment

This policy adopts the definition of sexual harassment as stated in the Illinois Human Rights Act, which currently defines sexual harassment as:

Any unwelcome sexual advances or requests for sexual favors or any conduct of a sexual nature when:

- (1) Submission to such conduct is made either explicitly or implicitly a term or condition of an individual's employment,
- (2) Submission to or rejection of such conduct by an individual is used as the basis for employment decisions affecting such individual, or
- (3) Such conduct has the purpose or effect of substantially interfering with an individual's work performance or creating an intimidating, hostile or offensive working environment.

Conduct which may constitute sexual harassment includes:

- Verbal: sexual innuendos, suggestive comments, insults, humor, and jokes about sex, anatomy or gender-specific traits, sexual propositions, threats, repeated requests for dates, or statements about other employees, even outside of their presence, of a sexual nature.
- Non-verbal: suggestive or insulting sounds (whistling), leering, obscene gestures, sexually suggestive bodily gestures, “catcalls”, “smacking” or “kissing” noises.
- Visual: posters, signs, pin-ups or slogans of a sexual nature, viewing pornographic material or websites.
- Physical: touching, unwelcome hugging or kissing, pinching, brushing the body, any coerced sexual act or actual assault.
- Textual/Electronic: “sexting” (electronically sending messages with sexual content, including pictures and video), the use of sexually explicit language, harassment, cyber stalking and threats via all forms of electronic communication (e-mail, text/picture/video messages, intranet/on-line postings, blogs, instant messages and social network websites like Facebook and Twitter).

#### IV. Procedure for Reporting an Allegation of Sexual Harassment

An employee who either observes sexual harassment or believes herself/himself to be the object of sexual harassment should deal with the incident(s) as directly and firmly as possible by clearly communicating her/his position to the offending employee, and her/his immediate supervisor. It is not necessary for sexual harassment to be directed at the person making the report.

Any employee may report conduct which is believed to be sexual harassment, including the following:

- Electronic/Direct Communication.* If there is sexual harassing behavior in the workplace, the harassed employee should directly and clearly express her/his objection that the conduct is unwelcome and request that the offending behavior stop. The initial message may be verbal. If subsequent messages are needed, they should be put in writing in a note or a memo.
- *Contact with Supervisory Personnel.* At the same time direct communication is undertaken, or in the event the employee feels threatened or intimidated by the situation, the problem must be promptly reported to the immediate supervisor of the person making the report, the department director, the risk manager, the human resources director, or the city manager.

The employee experiencing what he or she believes to be sexual harassment must not assume that the employer is aware of the conduct. If there are no witnesses and the victim fails to notify a supervisor or other responsible officer, the city will not be presumed to have knowledge of the harassment.

- *Resolution Outside City.* The purpose of this policy is to establish prompt, thorough and effective procedures for responding to every report and incident so that problems can be identified and remedied by the city. However, all city employees have the right to contact the Illinois Department of Human Rights (IDHR) or the Equal Employment Opportunity Commission (EEOC) for information regarding filing a formal complaint with those entities or to make a confidential report of sexual harassment. An IDHR complaint must be filed within 180 days of the alleged incident(s) unless it is a continuing offense. A complaint with the EEOC must be filed within 300 days.

Documentation of any incident may be submitted with any report (what was said or done, the date, the time and the place), including, but not limited to, written records such as letters, notes, memos and telephone messages.

All allegations, including anonymous reports, will be accepted and investigated regardless of how the matter comes to the attention of the city. However, because of the serious implications of sexual harassment charges and the difficulties associated with their investigation and the questions of credibility involved, the claimant's willing cooperation is a vital component of an effective inquiry and an appropriate outcome.

#### V. Prohibition on Retaliation for Reporting Sexual Harassment Allegations

No city official, city agency, city employee or city agency or office shall take any retaliatory action against any city employee due to a city employee's:

1. Disclosure or threatened disclosure of any violation of this policy,
2. The provision of information related to or testimony before any public body conducting an investigation, hearing or inquiry into any violation of this policy, or
3. Assistance or participation in a proceeding to enforce the provisions of this policy.

For the purposes of this policy, retaliatory action means the reprimand, discharge, suspension, demotion, denial of promotion or transfer, or change in the terms or conditions of employment of any municipal employee that is taken in retaliation for a city employee's involvement in protected activity pursuant to this policy.

No individual making a report will be retaliated against even if a report made in good faith is not substantiated. In addition, any witness will be protected from retaliation.

Similar to the prohibition against retaliation contained herein, the State Officials and Employees Ethics Act (5 ILCS 430/15-10) provides whistleblower protection from retaliatory action such as reprimand, discharge, suspension, demotion, or denial of promotion or transfer that occurs in retaliation for an employee who does any of the following:

1. Discloses or threatens to disclose to a supervisor or to a public body an activity, policy, or practice of any officer, member, city agency, or other city employee that the city employee reasonably believes is in violation of a law, rule, or regulation,

2. Provides information to or testifies before any public body conducting an investigation, hearing, or inquiry into any violation of a law, rule, or regulation by any officer, member, city agency or other city employee, or

3. Assists or participates in a proceeding to enforce the provisions of the State Officials and Employees Ethics Act.

Pursuant to the Whistleblower Act (740 ILCS 174/15(a)), an employer may not retaliate against an employee who discloses information in a court, an administrative hearing, or before a legislative commission or committee, or in any other proceeding, where the employee has reasonable cause to believe that the information discloses a violation of a State or federal law, rule, or regulation. In addition, an employer may not retaliate against an employee for disclosing information to a government or law enforcement agency, where the employee has reasonable cause to believe that the information discloses a violation of a State or federal law, rule, or regulation. (740 ILCS 174/15(b)).

According to the Illinois Human Rights Act (775 ILCS 5/6-101), it is a civil rights violation for a person, or for two or more people to conspire, to retaliate against a person because he/she has opposed that which he/she reasonably and in good faith believes to be sexual harassment in employment, because he/she has made a charge, filed a complaint, testified, assisted, or participated in an investigation, proceeding, or hearing under the Illinois Human Rights Act.

An employee who is suddenly transferred to a lower paying job or passed over for a promotion after filing a complaint with IDHR or EEOC, may file a retaliation charge – due within 180 days (IDHR) or 300 days (EEOC) of the alleged retaliation.

## VI. Consequences of a Violation of the Prohibition on Sexual Harassment

In addition to any and all other discipline that may be applicable pursuant to city policies, employment agreements, procedures, employee handbooks and/or collective bargaining agreement, any person who violates this policy or the Prohibition on Sexual Harassment contained in 5 ILCS 430/5-65, may be subject to a fine of up to \$5,000 per offense, applicable discipline or discharge by the city and any applicable fines and penalties established pursuant to local ordinance, State law or Federal law. Each violation may constitute a separate offense. Any discipline imposed by the city shall be separate and distinct from any penalty imposed by an ethics commission and any fines or penalties imposed by a court of law or a State or Federal agency.

## VII. Consequences for Knowingly Making a False Report

A false report is a report of sexual harassment made by an accuser using the sexual harassment report to accomplish some end other than stopping sexual harassment or retaliation for reporting sexual harassment. A false report is not a report made in good faith which cannot be proven. Given the seriousness of the consequences for the accused, a false or frivolous report is a severe offense that can itself result in disciplinary action. Any person who intentionally makes a false report alleging a violation of any provision of this policy shall be subject to discipline or discharge pursuant to applicable city policies, employment agreements, procedures, employee handbooks and/or collective bargaining agreements.

In addition, any person who intentionally makes a false report alleging a violation of any provision of the State Officials and Employees Ethics Act to an ethics commission, an inspector general, the State Police, a State's Attorney, the Attorney General, or any other law enforcement official is guilty of a Class A misdemeanor. An ethics commission may levy an administrative fine of up to \$5,000 against any person who intentionally makes a false, frivolous or bad faith allegation.

## VIII. Implementation

It is the responsibility of the City and all of its departments/divisions to make sure that their departments/divisions are in full compliance with this policy.

Employees who have complaints should report such conduct to their immediate supervisor. If this is not appropriate, employees are urged to seek the assistance of their department director, risk manager, the human resources director or the city manager.

It is the responsibility of the human resources director to: provide guidance; investigate charges of impropriety; and recommend appropriate action. All claims must be thoroughly investigated. The city attorney will provide guidance and assistance in the proper handling of any allegations.

## IX. How to Contact the Illinois Human Rights Commission

**James R. Thompson Center**  
**100 W. Randolph Street, Suite 5-100**  
**Chicago, Illinois 60601**  
Tel: (312) 814 – 6269  
TDD:(312) 814 – 4760  
Fax: (312) 814 – 6517

**William G. Stratton Office Building**  
**Room 404**  
**Springfield, Illinois 62706**  
Tel: (217) 785 – 4350  
TDD:(217) 557 – 1500  
Fax: (217) 524 – 4877

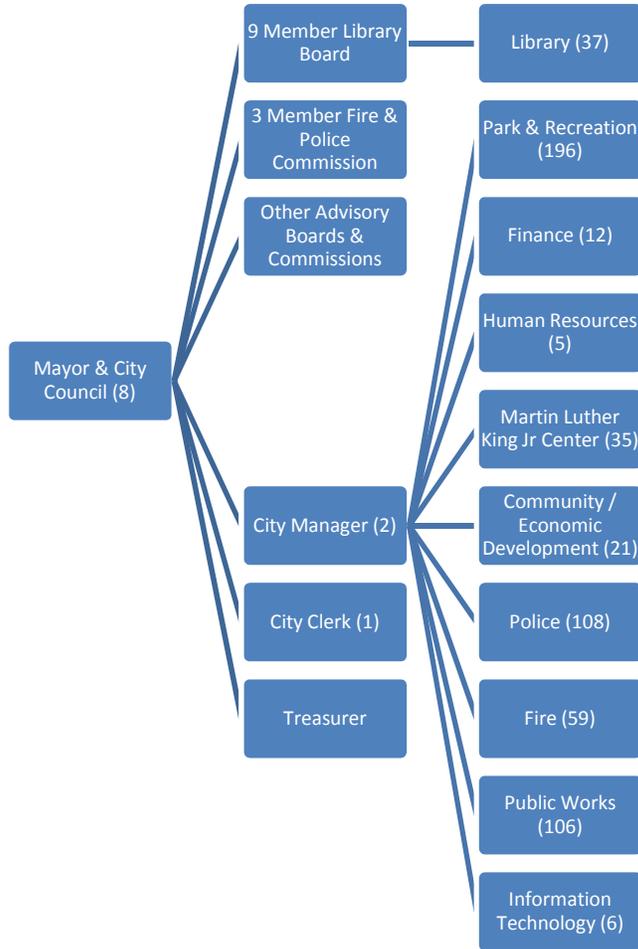
## X. Coverage

This policy shall cover all employees of the City of Rock Island.

Confidentiality will be maintained throughout the reporting and investigation process to the extent consistent with adequate investigation and appropriate corrective action.

# DEPARTMENT OVERVIEWS

The City of Rock Island is organized under the Council-Manager form of government, with legislative authority vested in the City Council made up of the Mayor and seven (7) Council Members. The City has unified its administrative functions through the appointment of a City Manager, who is responsible for the day-to-day operations of the City and its employees. The Directors of the Human Resources, Finance, Information Technology, Community/Economic Development, Martin Luther King Jr. Center, Police, Fire, Public Works, and Park and Recreation departments report directly to the City Manager while the Library department and City Clerk are under the purview of the City Council.



What immediately follows this page is a matrix showing the relationship between the departmental units and the funds in which each departmental unit has expenditures budgeted in CY 2018 with the City's Major Funds shown in blue. Following this matrix is an overview of the operations of each of the various departmental units, consisting of; Mayor and Council, City Clerk, General Administration, Human Resources, Finance, Information Technology, Community and Economic Development, MLK Center, Police, Fire, Public Works, Park and Recreation, and Library.

# GUIDE TO FUND USE BY DEPARTMENTS

Mayor & City Council  
 City Clerk  
 General Administration  
 Human Resources  
 Finance  
 Information Technology  
 Community & Economic Development  
 Martin Luther King Center  
 Police  
 Fire  
 Public Works  
 Parks & Recreation  
 Library

## GOVERNMENTAL FUNDS

101 General Fund	X	X	X	X	X	X	X		X	X	X		
225 DUI Fine Law									X				
226 Court Supervision									X				
227 Crime Laboratory									X				
273 Police Contributions									X				
276 RI Labor Day Parade			X										
279 Fire Donations										X			

## SPECIAL REVENUE FUNDS

201 TIF #1 Downtown			X				X						
202 TIF #2 South 11th Street							X						
203 TIF #3 North 11th Street			X				X						
204 TIF #4 Jumer's Casino RI			X				X						
205 TIF #5 Columbia Park							X						
207 Community/Economic Dev							X						
208 TIF #7 The Locks							X						
209 TIF #8 Watchtower							X						
211 M L King Center								X					
213 TIF #9 1st Street							X						
221 Motor Fuel Tax										X			
222 Foreign Fire Insurance									X				
223 Riverboat Gaming			X		X	X	X	X	X	X	X	X	X
224 State Drug Prevention									X				
241 US Dept of Justice Grant									X				
242 Community Dev Block Grant							X						
243 Federal Drug Prevention									X				
245 Schwiebert Park Boat Dock												X	
251 Public Library													X

## CAPITAL IMPROVEMENT FUND

301 Capital Improvements											X		
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## DEBT SERVICE FUND

405 Debt Service					X		X	X	X		X	X	
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**Note:** Major Funds are shown in blue lettering & check marks indicate funds with budgeted revenues and/or expenditures in CY 2017 for that department.

# GUIDE TO FUND USE BY DEPARTMENTS

Mayor & City Council  
 City Clerk  
 General Administration  
 Human Resources  
 Finance  
 Information Technology  
 Community & Economic Development  
 Martin Luther King Center  
 Police  
 Fire  
 Public Works  
 Parks & Recreation  
 Library

## ENTERPRISE FUNDS

501 Water Operation & Maint													X		
506 Wastewater Oper & Maint													X		
507 Stormwater Utility													X		
510 Solid Waste													X		
541 Sunset Marina													X		
555 Park & Recreation														X	
581 CDBG Loan Programs								X							
583 Community/Econ Devel Loans								X							
584 CIRLF Loan Fund								X							
586 Brownfield Revolving Loan								X							

## INTERNAL SERVICE FUNDS

601 Fleet Services														X	
606 Engineering														X	
609 Hydroelectric Plant														X	
621 Self-Insurance				X											
626 Employee Health Plan				X											

## FIDUCIARY FUNDS

701 Fire Pension													X		
706 Police Pension										X					
711 Cafeteria Plan				X											

## COMPONENT UNIT FUNDS

901 MLK Activity								X							
905 IL DCFS								X							
906 Dept of Human Services								X							

**Note:** Major Funds are shown in blue lettering & check marks indicate funds with budgeted revenues and/or expenditures in CY 2018 for that department.



ROCK ISLAND  
ILLINOIS

# MAYOR & CITY COUNCIL



## DEPARTMENT OVERVIEW

The residents of Rock Island elect a Mayor and seven Aldermen to four-year staggered terms. Elections are non-partisan. The Mayor is elected as an at-large candidate, and Aldermen are elected from seven wards.

The Mayor and City Council are the governing body of the City of Rock Island. Policies affecting both daily and long-term City operations are reviewed and established by the Mayor and the City Council. Long-range planning strategies are developed in an effort to maintain the level of services and improve the quality of life for residents. These plans are implemented through various departmental activities.

The City Council hires and advises a full-time City Manager, who is responsible for implementing established policies. The City Council also appoints a full-time City Clerk, who is responsible for maintaining records of all City Council meetings. The Mayor and City Council represent the City at various community, state and national events and serve on local boards and committees as needed.

The goals established by the City Council reflect a continued commitment to representing residents in a manner that will insure that quality services are provided efficiently, and the long-term quality of urban living is maintained and enhanced in Rock Island. These goals are more specifically defined by the long-term goals and short-term targets adopted by the Mayor and City Council at their annual Goal Setting sessions. The individual departments are responsible for implementation of these priorities.

## ORGANIZATIONAL STRUCTURE

The department activities are defined in three cost centers. The Department consists of seven Aldermen and the Mayor. All activities are reported within one fund.

## ACCOMPLISHMENTS

The following accomplishments are a product of the strategic initiatives developed at the annual goal setting session by the Rock Island City Council.

- Implemented Police Body Cameras
- Updated the Five Year Capital Improvement Plan
- Developed and began implementing a plan for Douglas Park
- Initiated the Police Department Community Engagement (monthly meeting) program
- Continued to expand the street, alley, and sidewalk repair programs

## GOALS AND OBJECTIVES

The City Council develops a set of strategic initiatives on an annual basis that reflects the organization's on-going commitment to strategic thinking, measurable results, and the delivery of quality services. These initiatives provide direction and guidance to the community and City staff. The strategic initiatives are grouped into five categories; infrastructure, financial stability, economic development, redevelopment, and high quality services. The Strategic Plan developed by the City Council may be found in its entirety in the Miscellaneous section.

## DEPARTMENT STAFFING

Department Staffing / Mayor - City Council							
Staffing:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	Diff. (fte)
Mayor (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Alderman (7)	7.00	7.00	7.00	7.00	7.00	7.00	0.00
<b>Total Staffing (8)</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>0.00</b>

## TOTAL DEPARTMENT EXPENDITURES

Total Department Expenditures by Object / Mayor - City Council							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	71,256	83,702	93,343	99,803	94,090	99,277	-1%
Supplies	1,136	1,479	1,346	1,233	1,198	1,300	5%
Services	28,162	37,811	33,203	48,986	44,318	33,595	-31%
Other	8,916	10,079	16,423	28,893	25,475	38,100	32%
Transfers	-	-	1,450	2,100	2,100	-	-100%
<b>Total Department</b>	<b>109,470</b>	<b>133,071</b>	<b>145,765</b>	<b>181,015</b>	<b>167,181</b>	<b>172,272</b>	<b>-5%</b>

Total Department Expenditures by Fund / Mayor - City Council							
Expense by Fund:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
General Fund	109,470	133,071	145,765	181,015	167,181	172,272	-5%
<b>Total Department</b>	<b>109,470</b>	<b>133,071</b>	<b>145,765</b>	<b>181,015</b>	<b>167,181</b>	<b>172,272</b>	<b>-5%</b>

# CITY CLERK



## DEPARTMENT OVERVIEW

The City Clerk's Office prepares the City Council Meeting Agendas and Minutes; tracks and files city ordinances and contracts; signs all licenses, ordinances, contracts and other official documents; issues approximately thirty types of licenses, is the Municipal Election Official and Freedom of Information Officer for the City; coordinates, tracks and files all Freedom of Information requests and responses; coordinates the list of names and addresses as required for Statement of Economic Interest, administers oaths and responds to numerous customer requests and inquiries daily.

## ORGANIZATIONAL STRUCTURE

The department activities are defined in three cost centers. The department consists of one employee, the City Clerk. The various activities of the City Clerk are contained in one fund.

## STAFFING CHANGES

The City Clerk's Office will continue to be staffed by one (1) FTE, the City Clerk.

## PROGRAM CHANGES

There are no significant program changes anticipated in the upcoming budget year.

## MISSION STATEMENT

The Mission of the City Clerk's Office is to provide timely, professional and exceptional quality service to the City Council, the citizens of the community, visitors and the internal organization, and to provide access in the governmental process through personal assistance and communication in an ethical manner, while performing the functions and duties of the Office in accordance with State, County and Municipal laws.

## ACCOMPLISHMENTS

- Continued focus on instilling a high value on excellent customer service and serving the public in a courteous and friendly manner.
- Promoted positive morale throughout the organization through teamwork and cooperation.
- Stayed abreast of the current laws governing the Office's areas of responsibility.
- Proactively sought innovative processes to achieve a high level of efficiency.

## GOALS AND OBJECTIVES

- Continue to promote and improve efficiency and organization in the City Clerk's Office.
- Continue to provide timely responses to customer requests and inquiries and enhance overall quality of customer service.

PERFORMANCE MEASURES

Performance Measures - City Clerk				
Indicator	Actual CY 2015	Actual CY 2016	Estimated CY 2017	Proposed CY 2018
FOIA Requests Received	1200	1050	1050	1100
FOIA Requests Responded	1200	1050	1050	1100
Avg. Days FOIA Response	4	4	3	3
Contracts Executed	85	65	70	70
License/Permits Issued	380	365	284	300
Ordinances Published	60	60	55	60

DEPARTMENT STAFFING

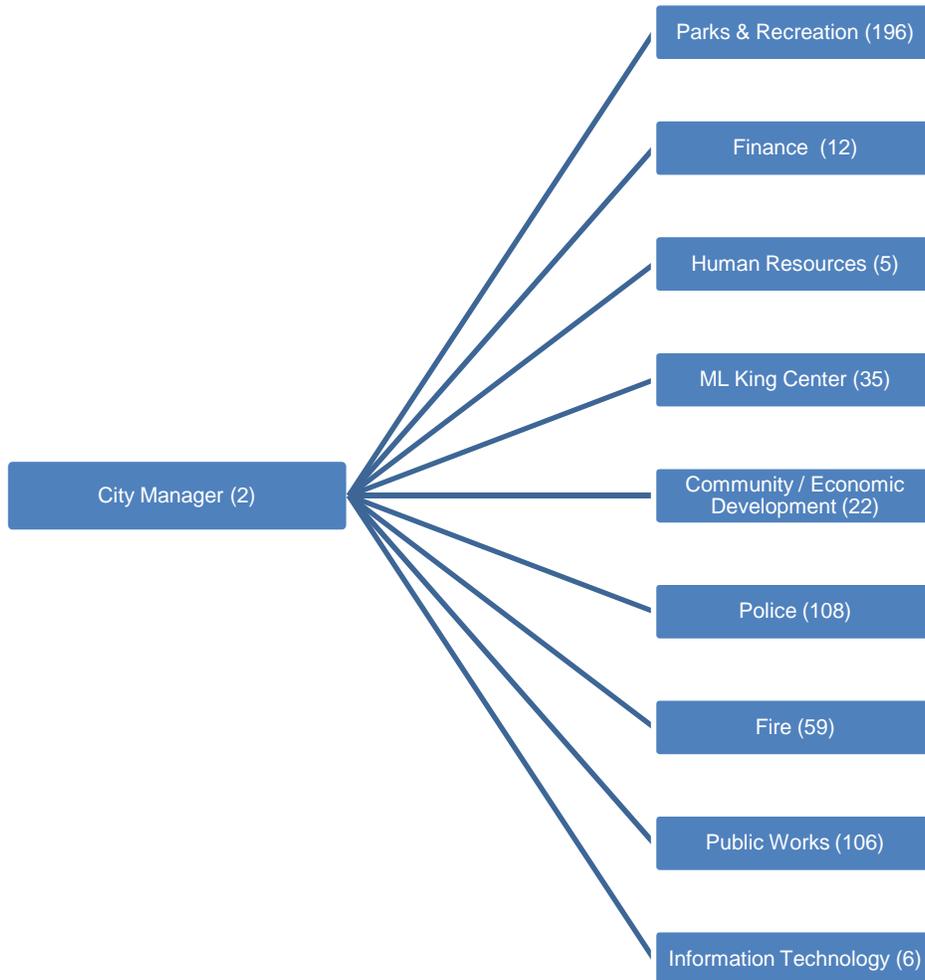
Department Staffing / City Clerk							
Staffing:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	Diff. (fte)
City Clerk (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
<b>Total Staffing (1)</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>0.00</b>

TOTAL DEPARTMENT EXPENDITURES

Total Department Expenditures by Object / City Clerk							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	48,695	69,939	80,573	88,799	89,014	69,209	-22%
Supplies	2,389	2,974	3,402	2,008	734	3,000	49%
Services	1,216	1,312	1,639	2,060	1,831	1,969	-4%
Other	2,431	1,845	4,756	6,573	5,017	4,000	-39%
<b>Total Department</b>	<b>54,731</b>	<b>76,070</b>	<b>90,370</b>	<b>99,440</b>	<b>96,596</b>	<b>78,178</b>	<b>-21%</b>

Total Department Expenditures by Fund / City Clerk							
Expense by Fund:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
General Fund	54,731	76,070	90,370	99,440	96,596	78,178	-21%
<b>Total Department</b>	<b>54,731</b>	<b>76,070</b>	<b>90,370</b>	<b>99,440</b>	<b>96,596</b>	<b>78,178</b>	<b>-21%</b>

# GENERAL ADMINISTRATION



## DEPARTMENT OVERVIEW

General Administration represents those activities that focus on the overall management of the City of Rock Island. The City Manager is appointed by the City Council to administer the established policies, oversee the day-to-day operations and provide management support and information to the Mayor and City Council to assist them in making informed decisions.

The City Manager is responsible for the supervision of nine departments: Human Resources, Information Technology, Finance, Community and Economic Development, Police, Fire, Parks and Recreation, Martin Luther King Jr. Community Center, and Public Works. The City Manager also works with the Library Director to coordinate Library services. The City Manager's Office is responsible for coordinating interagency and stakeholder relationships, as well as those with other public and private organizations. Additionally, the City Manager supervises the Executive Secretary, who manages the office and provides clerical support to the City Manager and the Mayor. The Human Resources Director serves a dual role as Assistant City Manager. The Assistant City Manager serves in the absence of the City Manager.

## ORGANIZATIONAL STRUCTURE

The department consists of two employees, including the City Manager who supervises the Executive Secretary. The various activities of the General Administration Department are supported by six (6) funds, including General Fund, multiple TIF funds, Riverboat Gaming, and Labor Day Parade.

## USE OF GAMING FUNDS

Gaming funds support the annual Labor Day Parade, an event administered by General Administration.

## ACCOMPLISHMENTS

- Completed annual update to City of Rock Island strategic goals
- Implemented the policy direction and initiatives developed by the City Council
- Presented City Council with balanced budget
- Continual evaluation of all City departments and functional areas

## GOALS AND OBJECTIVES

- Maintain the high level of services provided to the community through a courteous, dedicated, and professional workforce.
- Provide principled leadership to the organization that will encourage a strong employee/employer relationship.
- Implement the goals established by the City Council.
- Promote the vision of the City of Rock Island as developed by the City Council through community marketing efforts.
- Examine overall operations to maintain quality services to residents as efficiently as possible while closely monitoring General Fund revenues and expenses.

## PERFORMANCE MEASURES

Performance Measures – General Administration				
Indicator	Actual CY 2015	Actual CY 2016	Estimated CY 2017	Proposed CY 2018
Population	39,018	39,018	39,018	39,018
Expenditures	112,023,901	100,768,127	109,731,419	91,538,421
Revenues	82,068,825	87,561,848	102,487,487	90,265,293
City Employees (FTE)	450.70	446.40	436.84	431.89
Departments Managed	9	9	9	9
Capital Cost	28,303,733	13,441,069	25,837,606	7,810,390
Personnel Costs	45,542,661	47,554,442	47,901,884	47,785,120
Property Tax Rate	2.3852	2.4002	2.3882	2.6022
% Change Property Tax Rate	0.63%	0.63%	-0.50%	8.96%
Property Tax Levy	10,686,749	10,955,850	11,282,952	12,384,168
% Change Property Tax Levy	-0.31%	2.52%	2.99%	9.76%
EAV	448,044,128	456,455,696	472,445,853	475,915,439
% Change EAV	1.88%	1.88%	3.50%	0.73%
Sales Tax	5,309,060	5,513,009	5,147,375	5,114,983
% Change Sales Tax Revenue	-2.75%	3.84%	-6.63%	-0.63%

## DEPARTMENT STAFFING

Department Staffing / General Administration							
Staffing:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	Diff. (fte)
City Manager (1)	1	1	1	1	1	1	0
Asst to City Manager	1	1	1	0.5	0	0	-0.5
Executive Secretary (1)	1	1	1	1	1	1	0
<b>Total Staffing (2)</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>2.5</b>	<b>2</b>	<b>2</b>	<b>-0.5</b>

## TOTAL DEPARTMENT EXPENDITURES

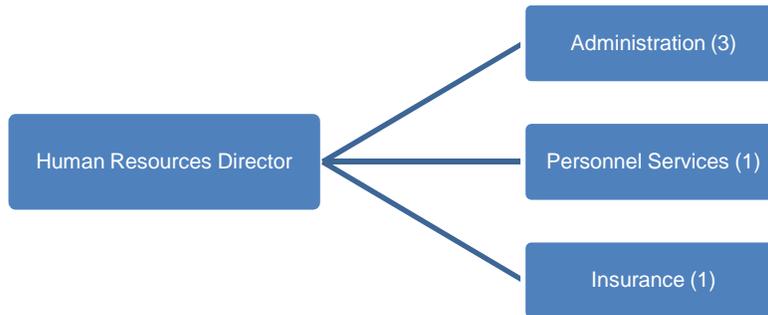
Total Department Expenditures by Object / General Administration							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	267,685	369,571	418,978	316,519	307,640	275,801	-13%
Supplies	1,044	2,562	2,418	3,248	2,725	2,100	-35%
Services	38,691	69,654	31,891	123,764	36,630	19,632	-84%
Other	3,628	8,982	8,138	9,203	8,823	7,850	-15%
Transfers	27,336	209,008	406,942	110,491	110,491	15,000	-86%
<b>Total Department</b>	<b>338,384</b>	<b>659,777</b>	<b>868,367</b>	<b>563,225</b>	<b>466,309</b>	<b>320,383</b>	<b>-43%</b>

Total Department Expenditures by Fund / General Administration							
Expense by Fund:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
General Fund	289,077	504,698	608,403	413,160	328,245	276,235	-33%
TIF Downtown	9,470	13,270	10,534	8,760	4,476	3,797	-57%
TIF N. 11th St.	6,201	8,609	8,135	6,532	4,503	3,797	-42%
TIF Jumer's	6,200	8,609	8,135	6,532	4,579	3,797	-42%
Riverboat Gaming	27,336	110,700	212,314	110,291	110,291	15,000	-86%
Labor Day Parade	-	13,891	20,846	17,950	14,215	17,757	-1%
Adopt-A-School	100	-	-	-	-	-	---
<b>Total Department</b>	<b>338,384</b>	<b>659,777</b>	<b>868,367</b>	<b>563,225</b>	<b>466,309</b>	<b>320,383</b>	<b>-43%</b>



ROCK ISLAND  
ILLINOIS

# HUMAN RESOURCES DEPARTMENT



## DEPARTMENT OVERVIEW

The Human Resources (HR) Department provides a wide range of internal services to all City departments. The department contains three divisions: Administration, Personnel Services, and Insurance. The HR Director administers all activities with the assistance of the Risk Manager and two full-time employees.

## ORGANIZATIONAL STRUCTURE

The department activities are defined in six cost centers organized into three divisions: Administration, Personnel Services, and Insurance. The HR Director oversees each division. The department has four full time employees.

## STAFFING CHANGES

Staffing levels within the whole department will increase slightly for CY 2018 with the addition of a temporary intern (FTE 0.08) to assist with union negotiation preparation. Staffing levels will remain unchanged in the Wellness Center because the Augustana College is participating in the program. The intergovernmental agreement is for one year but the agreement has an evergreen clause which simply requires a 90 day cancellation notice. The current staffing arrangement is 30 hours per week for the medical assistant and 36 hours per week for the nurse practitioner.

## PROGRAM CHANGES

In December 2015, the Health Care Planning Committee (HCPC) conducted a request-for-proposal for on-site medical service providers. The HCPC agreed to change from Concentra to Genesis Health for three years. The change to Genesis will save the health plan approximately \$173,000 per year (through 2018).

## ACCOMPLISHMENTS

- Health premiums will increase 5.2% for CY 2018. This is despite 2018 medical and prescription drug inflation projected at 8% and 12%, respectively.
- The HCPC agreed to change from Concentra to Genesis Health for a three year period (2016 – 2018). The change to Genesis will save the health plan approximately \$173,000 per year. Genesis provides staffing for the Wellness Center which treats employees and dependents on the health plan and treats employees in the workers' compensation plan.
- Development of a 2018 Wellness Benefit that is based on biometric screenings and a reduction in risk factors. Employees having 2 risk factors or less or employees with 3 or more risk factors that reduce one of their risk factors by mid-December will qualify for a \$25.00 per pay period discount off their

health premium. The discount was dependent on the number of employees who had their blood drawn.

- The On-Site Nursing Program was implemented in May 2009. This program has been successful in saving the city money in health care and workers' compensation costs and in "soft" costs such as less time away from work, increased productivity and less sick time usage due to easier access to medical treatment and mitigation of disease.
- HR held its' seventh annual Benefit and Wellness Fair in April 2017. This event is in partnership with Rock Island County. There were 74 vendors, 183 city employees and 205 county employees in attendance this year.
- Introduction of stem cell therapy in lieu of surgery has the potential to save the health plan significantly. Regenexx was approved for implementation by the HCPC and will be rolled out to employees in early 2018.
- Maintained a flat renewal for the commercial insurance program.
- A video streaming service was introduced through Business Training Library (BTL) this year which has been wildly successful with employees. In 2015, there were 1,390 completed courses. In 2016, there were 1,056 completed courses. To date, there were 901 completed courses by city employees.
- Key staff hires: Fire Chief, Park Director, MLK Director, Finance Director, CED Director, City Clerk and City Manager.
- Job descriptions were updated for AFSCME A and will be approved by the union in the near future.

## GOALS AND OBJECTIVES

- Administration of the Health Plan which includes health and ancillary programs: Blue Cross Blue Shield (medical, third party administration, COBRA administration and reinsurance); CVS (pharmacy); Delta Dental (dental); Avesis (vision); and One Exchange (Medicare Exchange).
- Continued analysis of the Wellness Center program and make recommendations for needed change. HR will look for new partners in the Wellness Center.
- Continue work efforts bringing Genesis Occupational Health to the downtown.
- Maintain premium rates and coverage for commercial insurance program and health insurance program. Improve the financial stability of the self-insurance fund which has a fund balance below what is required by City policy.
- Update the City's Personnel rules.
- Renegotiate the Joint Administration Agreement for the health plan.
- Provide citizens and City staff with convenient access to appropriate information throughout the organization via digital media.

## PERFORMANCE MEASURES

Performance Measures - Human Resources				
Indicator	Actual CY 2015	Actual CY 2016	Estimated CY 2017	Proposed CY 2018
Authorized employees	637	629	606	597
Authorized city employees (fte)	450.7	446.4	436.8	431.89
Asset liability	107,671,369	161,849,544	178,010,544	181,570,755
Jobs posted/applications received	59/5720	67/4887	59/3690	63/4288
Liability claims filed	40	45	28	20
% of vacancies filled within 60 days	68%	75%	67%	71%
Employee bargaining units	6	6	6	6
Grievances filed	10	9	10	10
Training programs	1,207	765	378	500
Contracts negotiated	3	1	0	2
Grievances processed	10	9	10	10
Training sessions conducted	1488	1172	1425	1200

## DIVISION OVERVIEW

### HUMAN RESOURCES ADMINISTRATION

HR Administration provides support in all employee related matters including employee recruitment, selection, orientation, training, benefit administration, discipline, termination and retirement. HR Administration is responsible for the City's classification and pay system, Personnel Rules, joint purchasing activities through Bi-State Regional Commission, the cable television franchise with Mediacom, mail services and attorney/labor counsel/workers compensation legal services, and city-wide vending. The HR Director participates in negotiations with six employee bargaining units: AFSCME Chapters A & B, FOP, IAFF, UAW and COA. Administration staffing is conducted with two persons (Human Resources Director and Benefits Coordinator).

### PERSONNEL SERVICES

Personnel Services develops and implements programs and activities designed to improve employee morale and increase communication throughout all levels of the organization; it provides training and offers assistance to employees with problems which may affect work performance. Staff writes a quarterly employee newsletter, assists with the United Way fund raising drive, coordinates annual Christmas luncheon and service award program, assists with blood drives, develops both in-house and external training programs designed to assist employees in performing their duties in the most efficient and effective manner. In addition, the Risk Manager acts as the coordinator of the City's Employee Assistance Program and is responsible for monitoring, utilization, and effectiveness of this program. The City's training and employee work teams are coordinated through the Personnel Services area, as are the City's safety programs. The area also provides the content for the City's website and public access channel through digital media. Personnel services staffing is conducted with one person (Human Resources Assistant).

## DEPARTMENT STAFFING

Department Staffing / Human Resources							
Staffing:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budgeted CY 2017	Estimated CY 2017	Proposed CY 2018	Diff. (fte)
HR Director (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Risk Manager (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Benefits Coordinator (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
HR Assistant (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
HR Intern (1)	0.00	0.00	0.00	0.00	0.00	0.08	0.08
<b>Total Staffing (5)</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.08</b>	<b>0.00</b>

## TOTAL DEPARTMENT EXPENDITURES

Total Department Expenditures by Object / Human Resources							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	344,184	486,675	488,050	483,841	522,206	543,968	12%
Supplies	8,751	8,394	11,707	9,432	5,632	8,500	-10%
Services	4,711,595	7,330,949	7,830,292	7,591,004	7,053,585	7,798,679	3%
Other	8,673	68,061	6,070	39,714	36,227	34,823	-12%
Transfers	3,293	4,566	4,726	18,408	18,408	6,114	-67%

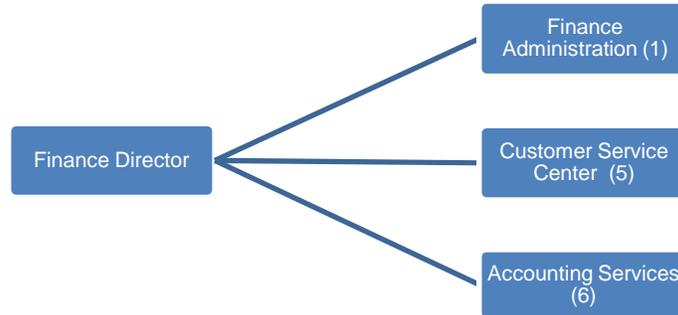
**Total Department Expenditures by Object / Human Resources**

<b>Expense by Object:</b>	<b>Actual CY 2014</b>	<b>Actual CY 2015</b>	<b>Actual CY 2016</b>	<b>Budget CY 2017</b>	<b>Estimated CY 2017</b>	<b>Proposed CY 2018</b>	<b>% Var</b>
<b>Total Department</b>	<b>5,076,496</b>	<b>7,898,645</b>	<b>8,340,845</b>	<b>8,142,399</b>	<b>7,636,058</b>	<b>8,392,084</b>	<b>3%</b>

**Total Department Expenditures by Fund / Human Resources**

<b>Expense by Fund:</b>	<b>Actual CY 2014</b>	<b>Actual CY 2015</b>	<b>Actual CY 2016</b>	<b>Budget CY 2017</b>	<b>Estimated CY 2017</b>	<b>Proposed CY 2018</b>	<b>% Var</b>
General Fund	474,943	941,733	807,833	630,508	620,371	619,812	-2%
Self Insurance	933,792	1,618,212	1,887,071	1,689,780	1,596,174	1,443,419	-15%
Employee Health	3,614,870	5,273,708	5,562,814	5,747,111	5,335,082	6,248,853	9%
Cafeteria Plan	52,891	64,992	83,127	75,000	84,431	80,000	7%
<b>Total Department</b>	<b>5,076,496</b>	<b>7,898,645</b>	<b>8,340,845</b>	<b>8,142,399</b>	<b>7,636,058</b>	<b>8,392,084</b>	<b>3%</b>

# FINANCE DEPARTMENT



## DEPARTMENT OVERVIEW

The Finance Department provides centralized financial services for all City departments. These services include financial reporting, cash management, budgeting, accounts payable, billing, accounts receivable, payroll, parking enforcement and revenue collection. The City's financial systems provide data to ensure accountability to the public for the use of tax dollars and other revenue.

## ORGANIZATIONAL STRUCTURE

Finance Department activities are organized into three divisions: Administration, Customer Service and Accounting Services.

## STAFFING CHANGES

For CY 2018, the employees of the Finance Department are assigned by division as follows:

Division:	Body Count:	FTEs:
Finance Administration	1	1.00
Customer Service Center	5	5.00
Accounting Services	6	4.50

The body count will change for CY 2018 with the elimination of the Budget Coordinator position after January. This position will be replaced by a Fiscal Technician effective in August. As a result, the FTE total will change from 11.00 in CY 2017 to 10.50 in CY 2018.

## PROGRAM CHANGES

Operational changes are as follows:

- Stepped up efforts for collection of past due accounts continues.
- Refinement of centralized billing/ receivable monitoring continues.
- Continue to look for ways to strengthen internal controls.
- Further restructure of department staffing.

## MISSION STATEMENT

It continues to be the mission of the Finance Department to professionally and ethically serve the public and other City departments by providing accurate and timely financial services.

## ACCOMPLISHMENTS

The following is a sample of the accomplishments and projects being handled by the Finance Department.

- Monthly Close – All major balance sheet accounts are reconciled regularly. There are a few accounts that are reconciled and adjusted annually as part of the year-end audit due to the nature of the account. This month end close process provides City staff with confidence they can rely upon accurate information being generated from the general ledger.
- Reporting – Enhancements have been made by staff to support department specific reports including the MLK Board / Recreation and Parks Board financials and cash balance by fund. A new report to Council in 2017 reports payments made by ACH and Wire transfer. The Parks Board was presented a reconciliation of the audited financials to their monthly Board financials to aid understanding of the cash to accrual reporting.
- Internal Controls – Staff throughout the City continue to make changes to address internal control deficiencies identified by the auditors in an effort to reduce and eliminate all findings.
- Training – During CY 2017, the Finance Department staff continue to offer training to City staff on utilizing the various financial software packages and improving understanding of accounting principles.
- Special Projects – The completion of the 2016 audit marked the 5<sup>th</sup> and final engagement under the audit contract. A subcommittee comprising representatives from various departments convened and issued an RFP and selected the lowest responsible bidder. Another project, a review of the pension actuarial assumptions was completed and recommendations to Council were accepted and a five year schedule of changes was adopted.

## GOALS AND OBJECTIVES

The goals and objectives of the Finance Department for CY 2018 are as follows;

- Receive the Government Finance Officers Association (GFOA) Certificate of Compliance and Distinguished Budget Award for the annual financial report and budget.
- Address auditor's management letter comments and other internal control recommendations.
- Continue to improve Management Reports.
- Identify alternative revenue streams.
- Continue to seek higher investment yields to increase investment revenue, yet remain in compliance with the City's investment policy.

## ACTION TAKEN TO MEET CITY'S GOALS

- An item of Moderate Priority in the 2016-2017 City Council Policy Agenda included revisions to the City Investment Policy. A study session with Council in mid 2017 reviewed the history and status of the City's investment and a review of GFOA Best Practices along with a review of the Illinois Compiled Statutes that govern municipal investments. A draft policy was presented and a final policy will be brought to a meeting in early 2018 for adoption.
- The Strategic Initiatives approved for 2017-2018 include the 2018 Budget and Debt. The 2018 budget preparation included many added meetings with leadership with a focus on stratifying budget balancing actions into temporary and lasting measures. Budget guidelines provided to directors in May 2017 included a directive to reduce expenditures and to improve the fund balance for those funds that are carrying a negative balance. These actions along with the shift in actuarial assumptions are hoped to improve the City's bond rating. In 2018, a review with City Council of the City's debt, bond rating and a proposed debt management policy will occur.

## PERFORMANCE MEASURES

Performance Measures - Finance				
Indicator	Actual CY 2015	Actual CY 2016	Estimated CY 2017	Proposed CY 2018
Number of expenditure accounts monitored	4,553	4,364	4,393	3,630
Number of investment accounts managed	8	9	8	8
GFOA CAFR Award received	yes	yes	yes	yes
GFOA Budget Award received	yes	yes	yes	yes

## DIVISION OVERVIEW

### FINANCE ADMINISTRATION

Finance Administration develops, implements and reviews the financial policies of the City and monitors city-wide revenues and expenses. This division also provides financial information to management and elected officials and direction to all departments to assure compliance with applicable local, state and federal regulations. This division is staffed by the Finance Director, who also oversees the completion of the Budget and Comprehensive Annual Financial Report (CAFR).

### CUSTOMER SERVICE

Customer Service provides a centralized point of accountability for all revenues collected by the City and billings for all services provided. Receipts include water, sewer and stormwater bills, special assessments, licenses, permits, taxes, court fines, fees, marina fees, state and federal grants, parking tickets, etc. This division also provides reception and information services for all City departments. Added in CY 2015 was responsibility for parking enforcement and an increased emphasis on debt collection. The goals of the Customer Service Center continue to emphasize improved customer service through courteous, fair, accurate and timely collection and financial services. It is staffed by one (1) Billing Manager and one (1) Collection Manager that supervises three (3) Customer Service Representatives.

### ACCOUNTING SERVICES

Accounting Services provides financial services to other departments. These services include payroll, accounts payable, budgeting, auditing, and financial management information. Emphasis is placed on accurate and timely service to departments and monitoring agencies while maximizing the use of the financial and human resources software. This division is staffed by one (1) Accounting Supervisor, two (2) Accountants, one (1) Junior Accountant, and one (1) Budget Coordinator that will be replaced with a Fiscal Technician later in CY 2018.

## DEPARTMENT STAFFING

Department Staffing / Finance							
Staffing:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	Diff. (fte)
Finance Director (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
AR/Customer Svc Sup	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Billing Manager (1)	0.00	1.00	1.00	1.00	1.00	1.00	0.00

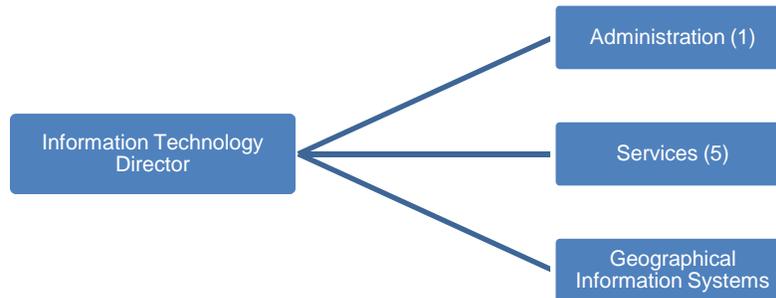
Department Staffing / Finance							
Staffing:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	Diff. (fte)
Fiscal Technician (1)	1.00	1.00	1.00	0.00	0.00	0.42	0.42
Collection Manager (1)	0.00	1.00	1.00	1.00	1.00	1.00	0.00
Customer Svc Rep (3)	2.00	2.00	2.00	3.00	3.00	3.00	0.00
Finance Intern	0.31	0.23	0.23	0.00	0.00	0.00	0.00
Accounting Sup (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Accountant (2)	1.00	1.00	1.00	2.00	2.00	2.00	0.00
Junior Accountant (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Auditor / Project Mgr	1.00	1.00	1.00	0.00	0.00	0.00	0.00
Budget Coordinator (1)	1.00	1.00	1.00	1.00	1.00	0.08	(0.92)
<b>Total Staffing (12)</b>	<b>10.31</b>	<b>11.23</b>	<b>11.23</b>	<b>11.00</b>	<b>11.00</b>	<b>10.50</b>	<b>(0.50)</b>

## TOTAL DEPARTMENT EXPENDITURES

Total Department Expenditures by Object / Finance							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	589,498	869,609	793,799	856,547	855,311	822,519	-4%
Supplies	3,984	3,502	2,490	2,117	2,117	4,855	129%
Services	345,500	472,286	392,691	415,859	347,275	440,311	6%
Other	23,841	34,969	31,369	58,340	59,373	11,924	-80%
Programs	-	-	-	-	-	2,500	NEW
Transfers	3,236,266	3,886,164	1,757,180	620,998	584,260	479,857	-23%
Contingency	(8)	85	86	98,507	(5)	200,150	103%
<b>Total Department</b>	<b>4,199,081</b>	<b>5,266,615</b>	<b>2,977,615</b>	<b>2,052,368</b>	<b>1,848,331</b>	<b>1,962,116</b>	<b>-4%</b>

Total Department Expenditures by Fund / Finance							
Expense by Fund:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
General Fund	3,449,081	3,507,615	1,852,790	1,690,021	1,527,735	1,758,327	4%
Riverboat Gaming	-	-	-	439	439	161,789	36754%
Adopt-A-School	-	-	-	889	888	-	-100%
Cap. Improvement	750,000	1,759,000	1,124,825	319,269	319,269	-	-100%
Debt Service	-	-	-	41,750	-	42,000	1%
<b>Total Department</b>	<b>4,199,081</b>	<b>5,266,615</b>	<b>2,977,615</b>	<b>2,052,368</b>	<b>1,848,331</b>	<b>1,962,116</b>	<b>-4%</b>

# **INFORMATION TECHNOLOGY DEPARTMENT**



## **DEPARTMENT OVERVIEW**

The Information Technology (IT) Director, who reports to the City Manager, manages the Information Technology Department. The department is staffed with five additional employees; one Network Administrator, one Information Specialist-II, and three Information Specialist-I. The department's activities are defined in three cost centers, Administration, Information Services, and Geographic Information Systems (GIS) that provide information & telecommunications service and support through a team approach with centralized management.

## **ORGANIZATIONAL STRUCTURE**

The department activities are defined in five cost centers organized into three divisions: Administration, Services, and GIS. The IT Director oversees each division. The department has six full time employees. The various activities of the IT Department are reported within four funds.

## **PROGRAM CHANGES**

One notable program change for the IT Department is providing additional services to the Library. Equipment replacement has been reduced for CY 2018. Included projects for CY 2018 include Microsoft Office 2016 and version upgrades to Northstar Utility Billing.

## **CAPITAL EXPENDITURES**

Capital funds have been budgeted in IT for CY 2018 to include Microsoft Office 2016, and the Northstar 6.4 upgrade.

## **USE OF GAMING FUNDS**

Computer & Communications Equipment Replacement  
Software Service Agreements  
Software Upgrades

## **MISSION STATEMENT**

The Information Technology Department mission is to deliver exceptional value and customer service through the deployment and support of innovative technologies in a public service environment.

## ACCOMPLISHMENTS

- Completed all technology related moves to the south end of City Hall on second floor.
- Assisted the Police Department with implementation of body worn cameras
- Completed the relocation of ESRI mapping and Cityworks asset management from the Amazon cloud to on premise.
- Completed upgrade of the iNovah cash receipting system.
- Expanded city surveillance system to include Glenhurst Court, Centennial Bridge, Schwiebert Park, and the Downtown.
- Earned a 4.55 of 5.0 in overall IT Customer Service satisfaction from the City's user community as reported on the annual IT Survey in CY 2017.

## GOALS AND OBJECTIVES

- Deliver timely and effective responses to customer requirements through teamwork.
- Provide vision, leadership, and a framework for evaluating emerging technologies in a timely and cost effective manner.
- Provide a secure and reliable communication and computer infrastructure on which to efficiently conduct City business driven towards innovation and ecological excellence.
- Build and maintain partnerships with all City departments, appropriate regional non-profits, and the community, to improve municipal operations, enhance the community image, and promote Rock Island as a progressive community.
- Develop and maintain technically skilled staff that is competent in current and emerging information technology.
- Provide citizens, the business community, and City staff with convenient access to appropriate information and services through technology.
- Plan for, implement, and manage the best information technology solutions available.
- Effectively communicate information about plans, projects and achievements to City staff and customers.
- Ensure effective technical and fiscal management of the Department's operations, resources, technology projects, and contracts

## PERFORMANCE MEASURES

Performance Measures - Information Technology				
Indicator	Actual CY2015	Actual CY2016	Estimated CY2017	Proposed CY2018
Users supported	693	693	691	700
Support requests	3,500	3,469	3,500	3,000
Sites supported	65	65	59	61
Applications on system	139	135	125	115
Hardware items	1,548	1,700	1,800	1,850
Support requests completed	3,420	3,464	3,000	2,975
% of support requests completed	97.70%	99.86%	99.00%	99.00%
Satisfaction survey results	4.35	4.25	4.55	4.35

## DIVISION OVERVIEW

### INFORMATION TECHNOLOGY ADMINISTRATION

IT Administration serves as a resource for all City departments to build consensus on strategic technology direction and handles all technology related issues. The IT Director supervises a staff of five in the delivery of information technology.

### INFORMATION TECHNOLOGY SERVICES

Information Services provides information systems, helpdesk, customer service, and telecommunications service and support through a team approach with centralized management of information systems. The focus of this cost center is to provide information from anywhere to anybody as needed; to empower workers with quality desktop information on demand; and to enable informed decisions in a shorter period of time.

### INFORMATION TECHNOLOGY GEOGRAPHICAL INFORMATION SYSTEMS

Geographical Information Systems (GIS) has a strategic city-wide impact. It is a key organizational initiative that has a high potential for transforming raw operational / transactional data into tactical and strategic decision making information content for departments, management, and the community.

## DEPARTMENT STAFFING

Department Staffing / Information Technology							
Staffing:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	Diff. (fte)
IT Director (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Network Administrator (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Info. Specialist II (1)	2.00	2.00	2.00	1.50	1.00	1.00	(0.50)
Info. Specialist I (3)	2.00	2.00	3.00	3.00	3.00	3.00	0.00
Info. Specialist Asst.	1.00	1.00	0.00	0.00	0.00	0.00	0.00
<b>Total Staffing (6)</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>6.50</b>	<b>6.00</b>	<b>6.00</b>	<b>(0.50)</b>

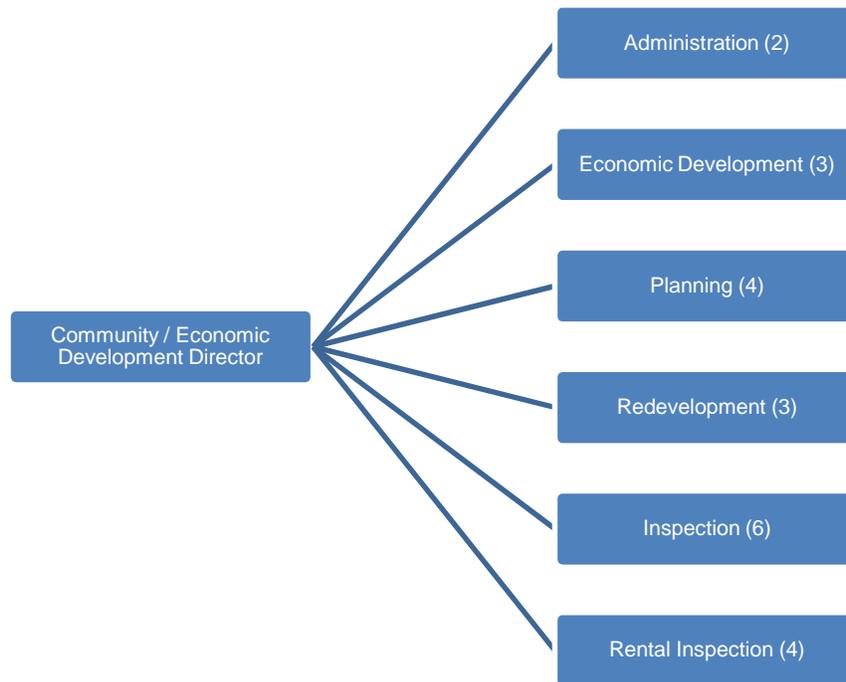
## TOTAL DEPARTMENT EXPENDITURES

Total Department Expenditures by Object / Information Technology							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	488,416	681,256	690,685	614,063	605,465	646,519	5%
Supplies	152,397	166,152	140,364	199,823	160,341	122,240	-39%
Services	237,952	150,729	69,216	13,104	13,104	176,020	1243%
Other	55,492	69,706	62,638	82,478	49,648	74,250	-10%
Capital	237,847	367,169	353,162	501,736	407,298	400,211	-20%
Debt Service	-	645	-	-	-	-	---
Transfers	242,287	232,485	191,062	432,439	432,439	705,220	63%
<b>Total Department</b>	<b>1,414,391</b>	<b>1,668,142</b>	<b>1,507,127</b>	<b>1,843,643</b>	<b>1,668,295</b>	<b>2,124,460</b>	<b>15%</b>

**Total Department Expenditures by Fund / Information Technology**

<b>Expense by Fund:</b>	<b>Actual CY 2014</b>	<b>Actual CY 2015</b>	<b>Actual CY 2016</b>	<b>Budget CY 2017</b>	<b>Estimated CY 2017</b>	<b>Proposed CY 2018</b>	<b>% Var</b>
General Fund	1,172,104	1,367,200	1,326,972	1,411,204	1,235,856	1,419,240	1%
Riverboat Gaming	167,287	225,000	180,000	432,439	432,439	705,220	63%
Cap. Improvement	75,000	75,942	155	-	-	-	---
<b>Total Department</b>	<b>1,414,391</b>	<b>1,668,142</b>	<b>1,507,127</b>	<b>1,843,643</b>	<b>1,668,295</b>	<b>2,124,460</b>	<b>15%</b>

# COMMUNITY & ECONOMIC DEVELOPMENT DEPARTMENT



## DEPARTMENT OVERVIEW

The Community and Economic Development Department is responsible for guiding, facilitating, and implementing land development, economic development, and sustainable development initiatives consistent with the City's goals established by City Council. The Department strives to create and retain jobs, enhance neighborhoods, increase revenues and ensure that structures are safe for occupancy and use.

## ORGANIZATIONAL STRUCTURE

Through its four divisions, the Department works proactively to attract new businesses and goods and services, employment opportunities, and other economic development initiatives to ensure fiscal sustainability and increased revenues to fund essential services and public amenities in the City of Rock Island, Illinois. The four divisions within the CED Department are:

- 1) Administration
- 2) Economic Development
- 3) Planning & Redevelopment
- 4) Inspections

## STAFFING CHANGES

The Community and Economic Development Department staffing will increase by 0.83 FTE for CY 2018. This increase is the result of the hiring of a Development Programs Manager later in the fiscal year. This is a new position in the Community and Economic Development Department which will be responsible for

managing and coordinating the economic development related programs overseen by the department. All other staffing for CY 2018 will remain unchanged from CY 2017.

**PROGRAM CHANGES**

- The Lead program expired in August of 2016 and was not renewed for 2017. Staff is unsure if this program will resume due to federal funding availability. Staff will once again partner with the City of Moline to reapply in 2019.

**CAPITAL EXPENDITURES**

- \$254,000 for Demolition in 2017
- \$150,000 for Façade Improvement
- \$50,000 Previously deferred building maintenance on DeSoto Arts Building
- \$25,000 for Streetscape Plan

**USE OF GAMING FUNDS**

Gaming funds are utilized by CED for Contributions, Special Projects, Demolitions, and Incentive packages. The Citizens Advisory Committee approved the following CY 2018 Gaming Grant funds:

<b><i>Proposed 2018 Gaming Grant Awards</i></b>		
<b><u>Applicant</u></b>	<b><u>Program</u></b>	<b><u>Awarded by Council</u></b>
Habitat For Humanity	New home Construction in Rock Island	\$8,000.00
Rebuild Together QC	Neighborhood Rehabilitation & Home Repair	\$6,750.00
Alternatives for Older Adults	Money Management Program	\$6,250.00
Spring Forward Learning Center	After School Program STEAM	\$5,000.00
Youth Services Bureau	Youth & family counseling	\$5,000.00
Girl Scouts of E. IA & W. IL	Leadership Program for underserved girls	\$4,000.00
Children's Therapy Center	Reimbursement of therapy fees	\$2,500.00
Child Abuse Council	Teen Parent Education	\$2,000.00
Christian Care	On Site Substance Abuse Services	\$2,000.00
Royal Family Kids Camp	Camp Costs for Foster Children in Rock Island	\$1,500.00
Community Caring Conference	Staff Support Costs	\$1,500.00
Bethany for Children & Families	Free dental Care for Rock Island Children	\$1,000.00
Big Brothers & Big Sisters	One-to One Youth Mentoring	\$1,000.00
Churches United	Winnie's Place Emergency Shelter	\$1,000.00
SBC Outreach Music & Arts	Affordable Instruction in Performing Arts	\$1,000.00
Church of Peace	Book Nook - New Books for Children at RI Academy	\$500.00
Augustana Speech & Language	Speech and language Services	\$500.00
Thy Loving Kindness Ministries	Basic need items for children, seniors, homeless, & veterans	\$500.00
<b>Total</b>		<b>\$50,000.00</b>

## GRANTS

- HUD CDBG Entitlement Grant
- EPA - Brownfield Grant (Revolving Loan Fund)

CED will be submitting an application to the Illinois Commerce Commission to be included in the five year STIP funding cycle. The majority of CY 2017 was spent clearing up HUD findings (documentation, timeliness, programs, etc.). In late CY 2017 HUD provided the city with an all findings satisfied letter. CED will now be able to focus on finding new grants and opportunities for the City moving forward.

## ACCOMPLISHMENTS

- The Best Building
- Dunkin Donuts
- Casey's General Store
- Old Mill Street Reconstruction
- Glenhurst Court Safety Camera Project
- Ward meetings and increase in neighborhood engagement
- 36 blighted structures (houses/garages) - demolished
- 12 Certificate of Occupancies (8 Commercial/ 4 Residential)
- Numerous on-going construction projects within the City
- 30<sup>th</sup> Street and 14<sup>th</sup> Avenue Donation for neighborhood engagement
- Dphilms Parking Improvement
- Healthy Harvest
- Igor's Café
- QC Pancake House purchase and renovation began

## GOALS AND OBJECTIVES

The majority of the City Council Goals 2022 relate directly to the Community and Economic Development Department. These include:

- Expand Local Economy
- Increase population through Great Livable Neighborhoods
- Financially Sound City Providing Outstanding Services and Infrastructure
- Revitalization of Strategic Locations

More specifically, policy agenda 2017-2018 that relates directly to department programs and functions include:

- 11<sup>th</sup> Street Business Corridor Development
- Columbia Park Business Expansion
- Highway 92 Corridor Blight Elimination Plan
- Old Country Market Study/Clean-up
- Community Engagement Strategy and Actions
- Small Business Development/Growth Programs
- College Hill District Redevelopment/Business Development
- Rock Island Downtown-Historic Place Designation
- Southwest Rock Island Residential Development

Management agenda 2017-2018 that relates directly to department programs and functions include:

- Zoning Ordinance; Revisions/Update
- Riverview Lofts
- Downtown Building and Land inventory
- College Hill Business Liaison
- Downtown Plan
- Downtown Streetscape Standards
- Building/ Fire Code; Update top Priority

## PERFORMANCE MEASURES

The CED department's mission is very broad and not easily put into readily quantifiable performance measures. Staff's performance is often based on the ability to solve problems, to promote economic growth in the community, apply life safety inspections for citizens, and offer assistance.

The following items provide very useful information but may not make the best performance measures as many are controlled by outside factors. However, they do give a brief insight to the overall staff workload.

<b>Performance Measures - Community/Economic Development</b>				
<b>Indicator</b>	<b>Actual CY 2015</b>	<b>Actual CY 2016</b>	<b>Estimated CY2017</b>	<b>Proposed CY2018</b>
Building Permits Issued	3036	3031	2500	2000
Value of Building Permits Issued	503,593	402,100	475,000	435,000
Nuisance Inspections	1051	1345	2000	2000
Number of Business Connection Visits	149	220	133	175
CIRLF Applications Approved	8	7	5	8
Housing Program Applications	37	37	38	42
Façade Improvement Projects Completed	23	17	9	12

The best performance measures of the department are long term in nature. Many projects undertaken by the department are long term multiyear projects which can be difficult to quantify.

## DIVISION OVERVIEW

### ADMINISTRATION

Community and Economic Development Administration provides for the overall management and administration of departmental programs and activities which support identified City Council goals and priorities. The administrative cost center is responsible for overseeing the effective delivery of services related to economic development, planning, zoning, housing rehabilitation, historic preservation, grants management, inspections and working with external agencies that support the City's goals.

### ECONOMIC DEVELOPMENT

The Economic Development Division helps manage and coordinate economic development and real estate activities in accordance with Council goals and with the overall objective of increasing the City's tax base, creating and retaining jobs in the community and increasing the level of economic activity.

## PLANNING AND REDEVELOPMENT

The Planning and Redevelopment Division covers several areas of expertise: planning, zoning, historic preservation and neighborhood redevelopment and engagement. In regards to planning, zoning and historic preservation this division coordinates, revises, updates and implements neighborhood and corridor plans. Examples of this include College Hill, 11th Street, New/Old Chicago, Southwest Corridor, Columbia Park/IL-92, Downtown and other existing neighborhood plans. The division also continues to pursue a partnership with Augustana College and the College Hill District. The Planning and Redevelopment Division works with Community Caring Conference and Neighborhood Partners to promote neighborhood engagement. Staff also supports the CDBG and Gaming Social Service Fund processes, historic preservation activities, as well as zoning and land use ordinance administration functions to promote orderly growth and development, enhance quality of life and preserve the City's architectural heritage.

The neighborhood redevelopment responsibilities of this division help to develop, market, deliver and monitor CDBG rehabilitation and home improvement programs designed to enhance the city's neighborhoods. These include all repayable and forgivable loans for CDBG rehabilitation programs, both emergency and non-emergency, roof, and lead abatement programs.

This division is also responsible for the neighborhood engagement efforts of the city. These activities include ward meetings, neighborhood events, and general outreach.

## INSPECTIONS

The Inspection Division has several mission areas. The traditional "Building Department" functions of regulation of construction, modification, maintenance, and demolition of buildings is accomplished through plan reviews, permitting, and inspections. Much of this work includes close coordination with various Public Works divisions and the Fire Department. Oftentimes this work begins with very early meetings with owners, developers, and designers to conceptually (and often physically) walk through proposed projects. This mission area is partially funded through the fees collected for the services performed.

Code Enforcement is the mission area that includes the Residential Rental Program, responses to complaints about building conditions (property maintenance in the large sense), and nuisance complaints regarding exterior conditions (weeds, long grass, rubbish, etc.) This work requires substantial legal support in order to gain compliance, assess fines, seek judicial rulings, etc. Frequent callouts at any time of day or night for immediate review of conditions are received from the Fire and Police Departments. This mission area is partially funded from CDBG, license/registration fees, and fines collected.

Health Inspection of food service establishments includes licensing and inspection of all retail establishments that handle / sell foodstuffs, from grocery stores to caterers to seasonal vendors. Work sometimes includes other traditional health department roles such as investigation of reports of infestations, vector control, power and water service interruptions that affect regulated establishments, etc. This mission area is mostly funded from the fees collected. In 2017, liquor license inspection was added to the list of responsibilities.

The "all other duties" of Inspection Division are fairly broad. Emergency and programmed demolition contracting, contracting for environmental investigation / remediation of properties, site clearances for economic development, team member on key City planning, redevelopment, and economic development projects, advising other City departments who own buildings, etc. are some examples of the other regular and routine work performed by Inspection Division.

## DEPARTMENT STAFFING

Department Staffing / Community & Economic Development						
Staffing:	Actual CY 2014	Actual CY 2015	Actual 2016	Budgeted 2017	Proposed 2018	Diff. (fte)
CED Director (1)	1	1	1	1	1	0
Planning/Redev Admin (1)	1	1	1	1	1	0
Building Official (1)	1	1	1	1	1	0
Econ Develop Mgr (1)	0	1	1	1	1	0
Devel Prgms Mgr (1)	1	0	0	0	0.83	0.83
Urban Planner II (2)	2	2	2	2	2	0
Housing Prog Officer (1)	1	1	1	1	1	0
Construction Officer (1)	1	1	1	1	1	0
Budget/Grants Mgr (1)	1	1	1	1	1	0
Comp Graphic Spec (1)	1	1	1	1	1	0
Bldg/Plbg/Elec/Mech Insp (3)	3	3	3	3	3	0
Housing Inspector (3)	3	3	3	3	3	0
Health Inspector (1)	1	1	1	1	1	0
Nuisance Inspector	1	1	0	0	0	0
Office Assistant II (1)	1	1	1	1	1	0
Office Assistant III (1)	1	1	1	1	1	0
Admin Secretary (1)	1	1	1	1	1	0
CED Intern (1)	0.29	0.29	0.29	0.19	0.19	0
<b>Total Staffing (22)</b>	<b>21.29</b>	<b>21.29</b>	<b>20.29</b>	<b>20.19</b>	<b>21.02</b>	<b>0.83</b>

## TOTAL DEPARTMENT EXPENDITURES

Total Department Expenditures by Object / Community & Economic Development							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	1,201,830	1,589,679	1,574,712	1,956,038	1,608,633	1,841,172	-6%
Supplies	9,191	10,919	12,732	8,131	7,224	8,600	6%
Services	1,028,011	998,733	880,288	2,515,741	856,647	690,261	-73%
Other	1,511,555	1,460,820	2,138,223	2,815,823	1,209,788	2,211,350	-21%
Programs	4,996,856	2,635,336	3,025,908	3,298,116	2,505,989	3,145,153	-5%
Capital	303,809	14,251	-	15,000	11,071	25,000	67%
Debt Service	15,642,970	954,181	2,725,456	878,984	878,984	875,566	0%
Transfers	2,782,200	6,997,361	3,556,041	3,299,925	3,299,925	2,742,449	-17%
Contingency	292,575	21,939	153,562	470,526	6,214	-	-100%
<b>Total Department</b>	<b>27,768,997</b>	<b>14,683,219</b>	<b>14,066,922</b>	<b>15,258,284</b>	<b>10,384,475</b>	<b>11,539,551</b>	<b>-24%</b>

**Total Department Expenditures by Fund / Community & Economic Development**

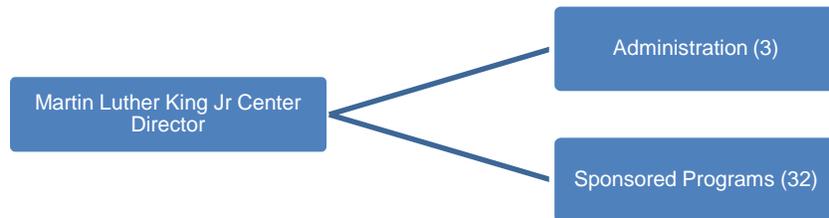
<b>Expense by Fund:</b>	<b>Actual CY 2014</b>	<b>Actual CY 2015</b>	<b>Actual CY 2016</b>	<b>Budget CY 2017</b>	<b>Estimated CY 2017</b>	<b>Proposed CY 2018</b>	<b>% Var</b>
General Fund	1,013,927	1,187,319	1,396,849	1,433,098	1,341,031	1,488,169	4%
TIF District #1	2,009,273	1,878,968	1,702,653	2,531,980	1,726,434	2,339,113	-8%
TIF District #2	(7)	-	-	-	-	139,745	NEW
TIF District #3	270,274	461,704	410,965	398,795	257,934	336,594	-16%
TIF District #4	2,188,301	2,153,607	2,314,679	2,382,957	1,740,516	2,325,632	-2%
TIF District #5	5,148	2,571	281,486	501,872	95,497	351,480	-30%
Comm/Econ Dev	4,233,044	1,274,799	1,027,095	1,559,928	622,847	634,598	-59%
TIF District #7	-	789	254,742	106,000	84,676	117,000	10%
TIF District #8	-	31,782	120,574	135,000	108,535	103,500	-23%
TIF District #9	-	116,587	9,712	900,500	-	2,500	-100%
Riverboat Gaming	1,200,380	2,597,170	1,564,972	1,943,857	1,943,857	1,484,114	-24%
CDBG Grant	681,155	861,551	735,566	2,095,363	1,368,864	940,886	-55%
Schwiebert Boat Dock	70,781	-	-	-	-	-	---
Rdgwd Business Park	11,815	1,388,039	-	-	-	-	---
RI Labor Day Parade	12,582	-	-	-	-	-	---
Cap Improvement	128,768	828,787	794,443	-	-	-	---
Debt Service	15,646,513	1,606,182	2,778,042	881,594	881,594	877,750	0%
CDBG Loans	83,434	69,242	65,645	81,390	53,107	136,590	68%
CED Loan	27,865	3,241	1,609	-	-	-	---
CIRLF Loan	185,744	220,881	507,890	305,950	159,583	261,880	-14%
Brownfield Loans	-	-	100,000	-	-	-	---
<b>Total Department</b>	<b>27,768,997</b>	<b>14,683,219</b>	<b>14,066,922</b>	<b>15,258,284</b>	<b>10,384,475</b>	<b>11,539,551</b>	<b>-24%</b>

It should be noted that in an effort to promote fiscal responsibility, all City of Rock Island TIF districts had their expenditures reviewed and compared to the anticipated revenue. Adjustments were subsequently made to the expenditures to make sure the TIF district funds did not run in a deficit.



ROCK ISLAND  
ILLINOIS

# MARTIN LUTHER KING CENTER DEPARTMENT



## DEPARTMENT OVERVIEW

The Martin Luther King, Jr. Community Center opened March 22, 1975, as a new multipurpose center to serve as a centralized location for various social service programs and organizations. The King Center strives to maintain a positive community image, while strengthening organizational, agency, family and neighborhood relationships. The Center places particular emphasis on strengthening families and developing youth through self-sufficiency initiatives in education, employment, advocacy, informational/referral for Rock Island residents and the Quad Cities.

During the past 42 years, the Martin Luther King, Jr. Community Center has provided or housed various programs that have served the community including the following:

- After-school programming
- Computer skills training
- Food cooperatives
- Groups for aging adults
- Legal assistance
- Medical services
- Public resource for meetings or events
- Recreation
- Special events and festivals
- Summer youth programming
- Volunteer activities
- Workforce development
- Youth drug prevention

Partnerships and collaborations have also occurred in this time with groups including Rock Island Parks and Recreation, the Rock Island School District, Spring Forward Learning Center, the Girl Scouts, the Metropolitan Youth Program, the Red Cross, Community Caring Conference, and numerous others. In addition, Center staff has been able to participate in various initiatives and boards to effect change in the community, schools, and neighborhoods. The Center has become an important body and catalyst for positive change in Rock Island and the Quad Cities.

## ORGANIZATIONAL STRUCTURE

The King Center is governed by the Martin Luther King, Jr. Center Board of Directors and the City Council, who develop goals, objectives, and policy for the Center. The King Center Director supervises the programs and activities of one (1) Facility Supervisor, four (4) Human Services Specialists II, two (2) Human Services Specialist I position, and one (1) part-time Bookkeeper. This core group of staff along with seasonal employees and assistance from community volunteers is responsible for the implementation and support of all sponsored programs.

The Administration cost center oversees scheduling of the facility for public use; budget and grant monitoring; information and referrals; public relations; program review; and maintenance of the facility. Volunteer assistance is solicited to aid in the delivery of services and programs. Financial activity is recorded in the King Center Fund (211), the Activity Fund (901), and the Illinois Department of Health Services Fund (906).

The MLK Center, a non-profit corporation, is governed by the strategic direction set by the Board of Directors for sponsored programs. These funds provide community development activities to residents, and are supported by local, State, Federal and private grant funds along with donations. Programs include after school activities, life skills, and recreation; youth development; SAPP (Substance Abuse Prevention Program) and TPPP (Teen Pregnancy Prevention Programming); The Family Advocacy Center, annual community events; tax preparation for qualified individual and families; information and referral; and social and volunteer activities for senior citizens. Financial activity is recorded in the Activity Fund (901), DCFS fund (905) and the DHS Fund (906).

#### STAFFING CHANGES

The body count increased from 34 to 35 and the FTE from 14.85 to 15.33. The increase in staffing is the hiring of one FTE in the Family Advocacy Center combined with the removal of a receptionist and small adjustments in part time positions.

#### PROGRAM CHANGES

The King Center established its community based Family Advocacy Center providing counseling, case management and other supportive services.

#### GRANTS

The King Center maintained grant support in CY 2017. While the National Recreation and Parks Association grant was discontinued, MLK did receive Hubbell Waterman and the Hornes Jenkins Foundation grants.

#### MISSION STATEMENT

To provide opportunities for a diverse population through a variety of programs and services.

#### ACCOMPLISHMENTS

Strategic Plan: The Martin Luther King, Jr. Center Board of Directors made significant progress on its strategic plan. Specifically in goal two, Stewardship and Structure: To maximize the potential of the King Center's Board of Directors through restructure and the creation of a more informed and engaged board of Directors. The Board amended the by-laws to establish term limits, a board member contract, and residency requirements. The Board also established a recruitment strategy to ensure acquiring the skills needed for sustainability, growth, and vitality of the organization. The Board also established strong political relationships in holding a legislative breakfast and with periodic individual meetings with representative, congress members, and senators as part of the strategic plan. The Board will complete the year by refreshing the strategic plan for the next 5 years.

Family Advocacy Center: The King Center established a community based family support program that provides case management, counseling and other supportive services to ensure families at risk can stay intact. In less than one year it has been able to reach its capacity by serving over 60 families.

The Governor's Hometown Award: The Martin Luther King Center received a Governor's Hometown Award for volunteer support of its youth programming.

## GOALS AND OBJECTIVES

- Refresh and implement the strategic plan.
- Market the Center to increase usage and promote positive awareness of programs.
- Create and implement a resource development strategy to increase unrestricted and programmatic funding.
- Remain a fiscally responsible organization.
- Explore collaborative relationships with other organizations to enhance programs and services.
- Maintain comprehensive program services to youth utilizing input from stakeholders.
- Maintain quality customer service and programs to community residents.
- Coordinate efforts with other City departments in pursuing goals established by the City Council, and supported by the Board of Directors.

## PERFORMANCE MEASURES

Performance Measures - MLK Center				
Indicator	Actual CY 2015	Actual CY 2016	Estimated CY 2017	Proposed CY 2018
Building Leasing/Community Room Rental Revenue	\$12,000	\$20,624	\$23,400	\$24,400
New Grants or Contracts	3	3	2	2
New Program and/or Added to Existing Services	4	3	1	1

## DIVISION OVERVIEW

### KING CENTER ADMINISTRATION

The Administration cost center oversees scheduling of the facility for public use; budget and grant monitoring; information and referrals; public relations; program review; and maintenance of the facility. Volunteer assistance is solicited to aid in the delivery of services and programs. Financial activity is recorded in the King Center Fund (211).

### SPONSORED PROGRAMS

The MLK Center, a non-profit corporation, is governed by the strategic direction set by the Board of Directors for sponsored programs. This cost center provides community development activities to residents, and is supported by local, State, Federal and private grant funds. Programs include information and referral; SAPP (Substance Abuse Prevention Program) and TPPP (Teen Pregnancy Prevention Programming); annual community events; after school activities, life skills, and recreation; youth development; vocational training for youth and adults; computer skills training for youth, seniors, and adults; tax preparation for qualified individual and families; and social and volunteer activities for senior citizens. Financial activity is recorded in the Activity Fund (901), the DCFS Fund (905), and the DHS Fund (906).

## DEPARTMENT STAFFING

Department Staffing / Martin Luther King Center							
Staffing:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	Diff. (fte)
Director (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Office Asst. III	1.00	1.00	1.00	0.00	0.00	0.00	0.00

**Department Staffing / Martin Luther King Center**

<b>Staffing:</b>	<b>Actual CY 2014</b>	<b>Actual CY 2015</b>	<b>Actual CY 2016</b>	<b>Budget CY 2017</b>	<b>Estimated CY 2017</b>	<b>Proposed CY 2018</b>	<b>Diff. (fte)</b>
Bookkeeper (1)	0.00	0.00	0.00	0.63	0.63	0.60	(0.03)
Receptionist	0.00	0.00	0.00	0.60	0.60	0.00	(0.60)
Drug Abuse Prev Mgr (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Teen Pregnancy Mgr (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
MLK Facility Mgr (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
After School Driver (1)	0.69	0.65	0.42	0.30	0.30	0.30	0.00
After School Mgr (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Human Services II (4)	1.00	1.00	1.00	3.00	3.00	4.00	1.00
After School Worker (8)	3.81	3.60	4.98	2.88	2.88	2.88	0.00
MLK Facility Technician (1)	0.75	0.50	0.38	0.63	0.63	0.60	(0.03)
Gateway Program Worker	0.00	0.00	0.11	0.00	0.00	0.00	0.00
Summer Camp Worker (15)	1.77	2.92	2.15	1.82	1.82	1.95	0.13
<b>Total Staffing (35)</b>	<b>14.67</b>	<b>15.04</b>	<b>12.34</b>	<b>14.85</b>	<b>14.85</b>	<b>15.33</b>	<b>.48</b>

**TOTAL DEPARTMENT EXPENDITURES**

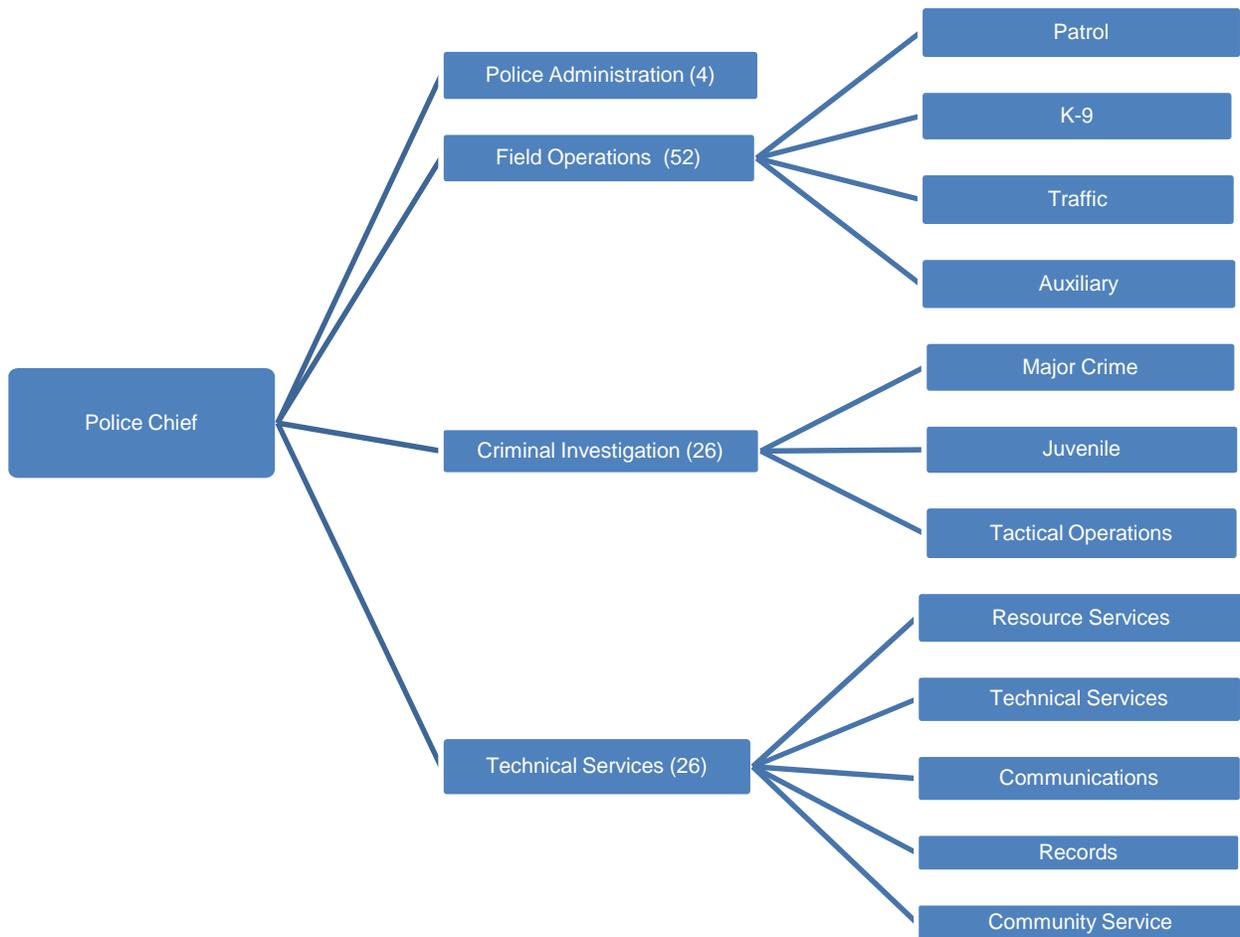
**Total Department Expenditures by Object / Martin Luther King Center**

<b>Expense by Object:</b>	<b>Actual CY 2014</b>	<b>Actual CY 2015</b>	<b>Actual CY 2016</b>	<b>Budget CY 2017</b>	<b>Estimated CY 2017</b>	<b>Proposed CY 2018</b>	<b>% Var</b>
Personnel	450,143	671,827	692,504	783,682	683,143	780,745	0%
Supplies	44,169	41,188	30,817	46,560	35,609	33,813	-27%
Services	90,827	113,833	145,831	172,512	127,000	137,864	-20%
Other	20,743	30,555	22,749	24,211	11,861	13,637	-44%
Debt Service	119,250	120,750	122,075	123,225	123,225	124,200	1%
Transfers	407,000	8,669	4,870	42,314	42,739	49,571	17%
<b>Total Department</b>	<b>1,132,132</b>	<b>986,822</b>	<b>1,018,846</b>	<b>1,192,504</b>	<b>1,023,577</b>	<b>1,139,830</b>	<b>-4%</b>

**Total Department Expenditures by Fund / Martin Luther King Center**

<b>Expense by Fund:</b>	<b>Actual CY 2014</b>	<b>Actual CY 2015</b>	<b>Actual CY 2016</b>	<b>Budget CY 2017</b>	<b>Estimated CY 2017</b>	<b>Proposed CY 2018</b>	<b>% Var</b>
King Center	187,078	291,654	297,727	250,739	239,502	239,561	-4%
Gaming	-	-	-	20,000	20,000	20,000	0%
Debt service	119,460	120,960	122,290	123,655	123,440	124,455	1%
Activity Fund	180,992	299,282	371,384	402,151	315,375	355,653	-12%
IL DCFS	-	-	-	184,372	102,641	200,161	9%
DHS Fund	237,602	266,257	227,445	211,587	222,194	200,000	-5%
Capital Contributions	407,000	8,669	-	-	425	-	---
<b>Total Department</b>	<b>1,132,132</b>	<b>986,822</b>	<b>1,018,846</b>	<b>1,192,504</b>	<b>1,023,577</b>	<b>1,139,830</b>	<b>-4%</b>

# POLICE DEPARTMENT



## DEPARTMENT OVERVIEW

The Chief of Police is vested with the overall responsibility of supervising and managing the Police Department. The Chief, assisted by the Deputy Chief and Major Staff, develops and monitors internal policies and procedures to deliver public safety services to the citizens of our community.

The Department, working with the Quad Cities Federal Gang Task Force, the Department of Alcohol Tobacco and Firearms, the Quad City Metropolitan Enforcement Group, the Drug Enforcement Agency Task Force, the Rock Island County State's Attorney's office, and the Iowa/Illinois Quad Cities United States Attorney's Office, continues to obtain indictments for criminals involved in serious and violent crimes. Targeted special operations involving the Department's Tactical Operations Unit and the above listed agencies will be undertaken during this fiscal year to address gang and drug activities within specific identified areas and to enhance the quality of life issues within those same neighborhoods.

Some additional programs that are instrumental in the Department's community policing efforts include: a supervisor assigned as the Community Policing Liaison, the Elderly Service Officer (ESO) program, the Housing Authority Officer program, bicycle patrol, the School Resource Officer (SRO) program and the Law Enforcement Explorer program. The Explorer program was established in FY 07-08 and continues to be an effective source for community outreach as well as a recruitment tool for future hiring.

## ORGANIZATIONAL CHANGES

The Department is divided into Police Administration and three Divisions, Field Operations, Criminal Investigations, and Technical Services. Each Division continues to work together to enhance, expand and augment existing public safety programs with community policing and problem solving as their basis.

## STAFFING CHANGES

The authorized strength for the Police Department is 108 FTE. The Department is currently staffed at 106 employees. During CY 2017, staffing has been down four sworn positions due to various reasons. As of November 2017 those positions are still vacant due to circumstances beyond management's control in part due to the timing and availability of the training institutes.

The Police Department is anticipating the retirement of one Community Service Officer in CY 2018.

## PROGRAM CHANGES

The Police Department implemented body worn cameras during CY 2017. This Axon body camera system is used to capture evidence of crimes and criminal activity in order to help in the prosecution of offenders. Operationally, the police department restructured job descriptions and shifted duties within the Technical Services Division to manage the body worn camera program. To date staff have found that they are currently able to manage the system without additional responsibilities being shifted to other employees.

The Police Department obtained Criminal History Inquiry ORI numbers that allow criminal history inquiries to be conducted for Liquor License applicants, City Permits and Concealed Carry Weapon permits. Currently the Department is fully operational allowing the opportunity to provide an additional service to the community with plenty of opportunity for growth.

## GRANTS

Bullet Proof Vest Partnership Grant – This grant has been steady over the years with the department receiving funds to help pay half of the cost for the new bulletproof vests purchased each year. The amount fluctuates on the number of vests needed to replace and the grant period runs from October to June each year.

Illinois Training Reimbursement – This funding covers the cost of one trip to and one trip from the police academy per officer at the rate of \$0.56 per mile and is reimbursed once an officer completes the basic training course. Both the Illinois State Police Training Academy and the Police Training Institute are utilized.

Sustained Traffic Enforcement Program (STEP) – The Step Grant is through the State of Illinois and concentrates on occupant protection, and alcohol related traffic offenses. This grant has decreased some over the past several years. The department annually applies for this grant, however, as it runs from October to June, if the grant will be received and how much will be received is unknown at this time.

Tobacco Grant – The Tobacco grant is funded by the Illinois Liquor Control Commission and is based off of the number of businesses within the City selling tobacco products. Staff conducts several compliance checks throughout the year. The department annually applies for this grant, however, as it runs from August to May, if the grant will be received and how much will be received is unknown at this time.

Byrne Justice Assistance Grant (JAG) Program – The JAG grant is through the U.S Department of Justice and the City currently applies for it with Moline Police Department and Rock Island County Sheriff's Department. This grant is based off of crime statistics and has decreased steadily over the past couple of

years. The department annually applies for this grant, however, as it runs from October to September, if the grant will be received and how much will be received is unknown at this time.

## MISSION STATEMENT

The Rock Island Police Department is committed to enhancing the quality of life in our community by working with the citizens to enforce laws, solve problems, build partnerships, and protect individual rights. We hold in great regard the trust our community bestows upon us and we take personal responsibility in nurturing and promoting that trust. Our members will always strive to set a positive example in the community by maintaining our own high ethical values.

## ACCOMPLISHMENTS

1. The Police Department has sent a Detective through several computer forensic certification courses along with cellular phone data retrieval.
2. The Police Department has assigned an officer to the Drug Enforcement Administration Task Force which has greatly enhanced our drug fighting capabilities.
3. The Police Department has implemented Criminal History Inquiries that allow us to conduct criminal history checks for Liquor License applicants, City Permits and Concealed Carry Weapon permits
4. The Police Department has successfully integrated the body cameras into full use within the Patrol Division, Tactical Operations Unit, and the Emergency Response Team.

## GOALS AND OBJECTIVES

1. Reduce Part I and Violent crime as reported in the Illinois Uniform Crime Report (UCR).
2. Continue to enhance community policing initiatives by developing additional community policing and crime prevention programs.
3. Citizen fear of crime often exceeds the actual risk of being victimized. The Department will continue efforts to reduce the fear of crime through our ongoing community policing programs and through the reduction of crime.
4. To identify training needs for personnel and continue to remain compliant with the National Incident Management System (NIMS) requirements.
5. Provide timely investigations of criminal incidents and professional response to internal and external complaints.
6. Provide timely investigations of liquor license applications and liquor ordinance violations.
7. Provide support to the District, especially during special events that affect business owners and citizens of the community.
8. Continue to provide Community forums for discussion and information sharing.
9. Increase the use of Bike and Foot Patrols to enhance Community Policing efforts.
10. Complete forensic training related to the retrieval of information from computers.
11. Continue to support the Explorer program.
12. Continue to provide an officer and / or supervisor for local Block Club meetings, which will allow the Department to work more hand in hand with the citizens enhancing Community Policing efforts.
13. Continue to promote the ride-along program.
14. Continue to support the ESO program while balancing the need for the program with the needs of the Department and the citizenry.
15. Continue to promote the social media program for the Police Department.
16. Continued growth of a network camera system including equipment, video storage and management.
17. Continue to pursue IBIS / NIBIN system for the region with assistance from Congresswoman Bustos' office.
18. Identify programs to better combat burglaries / thefts.
19. Continue involvement with regional effort to implement a Safe Passages Program.
20. Evaluate the current organization/structure of the Tactical Operations Unit.

## STEPS TAKEN TO MEET CITY'S GOALS

1. Body Cameras: Policy / Guidelines / Storage / Funding - All aspects of this goal were completed in CY 2017.
2. Communications Center / Dispatch Integration - There were no interested parties for consolidation.
3. P-25 Compliance Vendor Study - The project is under the auspice of the Emergency Telephone Systems Board.
4. Police Community Engagement Program - The Police Department has been hosting monthly meetings for over 1 year.
5. Police Computer Forensics Specialist - The assigned detective has completed two courses related to computer forensics, FTK Bootcamp and Windows OS in preparation for Intermediate FTK scheduled for the week of November 13<sup>th</sup> – 17<sup>th</sup>. Once FTK Intermediate is completed, he can take the ACES test, which upon successful completion will certify the detective to conduct basic computer forensics analysis. Continual training will be required to maintain the necessary skills and knowledge related to computer forensics.

## PERFORMANCE MEASURES

Performance Measures - Police				
Indicator	Actual CY 2015	Actual CY 2016	Estimated CY 2017	Proposed CY 2018
Number of Part I UCR offenses reported	1072	1201	1172	1150
Number of Speakers Bureau events	23	33	62	50
Number of downtown district calls for service	4541	2283	2273	2250
Number of downtown district arrests	155	228	255	245
Accreditation standards met	129	120	114	142

## DIVISION OVERVIEW

### POLICE ADMINISTRATION

The Office of the Chief of Police includes the Chief, the Deputy Chief, the agent in the Office of Professional Standards, and the Chief's Administrative Secretary. The Chief's office is responsible for the overall management and supervision of all personnel. The Office of Professional Standards is responsible for the investigation or review of all citizen or internal complaints, alcoholic beverage investigations, investigation of miscellaneous license applications and the preparation of operation orders. The agent assigned to the Office of Professional Standards reports directly to the Chief of Police. The office of the Chief of Police also oversees research, planning and budgeting.

### FIELD OPERATIONS DIVISION

#### PATROL

The Field Operations Division, commonly referred to as the Patrol Division, is the essence of the police mission; these uniformed officers are the primary instrument through which the police mission is accomplished. The Patrol Officers are responsible for preserving the peace, responding to calls for service, conducting preliminary investigations, traffic control, accident investigations, crime prevention and court appearances to provide testimony in the prosecution of cases. Currently, there are 52 officers and supervisors assigned to patrol.

## **CRIMINAL INVESTIGATION DIVISION**

### **MAJOR CRIME**

The focus of this unit is the follow-up investigation involving adults of part I and part II offenses, including drug and gang related crimes. One detective is assigned as liaison with A.T.F. to prosecute persons in conjunction with the U.S. Attorney's Office. As part of the continued community policing efforts, this division provides speakers to citizen groups and civic organizations and gives informative talks on a variety of topics that fall under the scope of criminal investigations. Furthermore, this division works closely with Field Operations to conduct pro-active, preventive activities to address neighborhood concerns. One Lieutenant, one Sergeant, six Detectives, one Police Criminalist, and one Office Assistant III staff this cost center.

### **JUVENILE INVESTIGATION**

The focus of this unit is deterring juveniles from a career in crime as this unit conducts the follow-up investigations involving juvenile crime. Early detection and counseling may prevent many young people from maintaining a harmful lifestyle. One Sergeant, four Detectives, High School Liaison Officer and School Resource Officer are included in this unit.

### **TACTICAL OPERATIONS**

The primary focus of this unit is to concentrate efforts on drug trafficking, vice activity, gang activity, and related illegal activity. Two Sergeants and eight Officers are assigned to the Tactical Operations Unit with one Officer assigned to the Drug Enforcement Agency Task Force (DEATF).

## **TECHNICAL SERVICES DIVISION**

### **COMMUNITY SERVICES**

This cost center is staffed by the Animal Control Officer and the Abandoned Vehicles Officer, both civilian positions. The Animal Control Officer is responsible for verifying that dogs and cats are properly licensed, have received required vaccinations, as well as picking up stray dogs, and cats, and processing animal complaints. The Abandoned Vehicle Officer is responsible for removing derelict vehicles from public and private property as required by city ordinances and state statutes as well as monitoring the contracted towing services. Processing of abandoned vehicles continues to be a high priority for all divisions within the police department, but it is the primary responsibility of Community Services. The Animal Control officer has also been cross-trained in abandoned vehicle procedures and assists in processing abandoned vehicles.

### **COURT OFFICER**

This cost center includes the Court Liaison for the department and the Training Division. The Court Liaison is responsible for coordinating and scheduling officers for misdemeanor and felony criminal court, traffic court, and serves as a liaison between the court, State's Attorney's office, MUNICES (Administrative Hearing Officer) and the Police Department. Another responsibility is tracking alcohol related traffic cases, reimbursement from DUI cases, and C.O.R.A. tows.

### **RESOURCE SERVICES**

Resource Services is responsible for creating, managing and overseeing the police department budget. This process requires constant monitoring of expenditures and revenues as well as future projections. Resource Services also oversees all of the department training to include, academy training, in-service training, local training through the Mobile Training Unit while continually monitoring the needs of the department and staying up-to-date on requirements associated with employee training. Assigned to this Division are one Lieutenant, one Sergeant, and 24 civilian employees.

## COMMUNICATIONS

This cost center is responsible for receiving, monitoring, transmitting and relaying calls for emergency services to appropriate public safety agencies. It is staffed by civilian employees, including one supervisor and twelve telecommunicators. The communications center operates equipment which includes emergency and non-emergency telephones and multiple radios. It also maintains computerized records of all communication transactions. This cost center obtains and processes confidential records and related information used in criminal investigations and the everyday inquiries by patrol officers. Services also provided by the RICOMM supervisor include the repair and maintenance of the police department's portable radios and the collection and processing of records requested for release under the Freedom of Information Act. The Communications Center processes and provides the appropriate response for various requests for service that are received by radio and telephone for both the Police and Fire departments.

## EVIDENCE / PROPERTY

This cost center is responsible for custody of all evidence obtained by the department. This involves the storage, retrieval, return, destruction or auction of evidence and property when appropriate. This cost center handles the police departments auction that includes the purging of property and evidence no longer required to be maintained.

## RECORDS

This cost center is responsible for the management of records for the entire department and the assistance of citizens contacting the front desk either in person or by telephone. Duties involve taking reports by telephone and entering them into the computerized records management system. This cost center is also responsible for maintaining a central repository for all reports generated throughout the department, to include all PDF copies of RMS generated reports. Additional duties associated with Records include, traffic crash reporting, sex offender registration, Uniform Crime Reporting, squad car and body camera video management, detention reporting, processing and maintaining all arrest documents, fingerprint documents, and all department photographs.

## POLICE & FIRE COMMISSION

The Police and Fire Commission is composed of three members appointed by the Mayor and confirmed by the City Council. The commission is established under state statute and city ordinance and is regulated by a set of guidelines developed by statute and rules developed by the local commissioners. The Police and Fire Commissioners are responsible for the screening, hiring, and promoting of police officers and fire fighters.

## DEPARTMENT STAFFING

Department Staffing / Police							
Staffing:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	Diff. (fte)
Chief (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Deputy Chief (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Lieutenant (6)	6.00	6.00	6.00	6.00	6.00	6.00	0.00
Sergeant (11)	10.00	10.00	10.00	11.00	11.00	11.00	0.00
Detective (10)	11.00	11.00	11.00	10.00	10.00	10.00	0.00
Officer (52)	54.00	54.00	54.00	54.00	54.00	52.00	(2.00)
Admin. Secretary (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Comm. Supervisor (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Telecom (12)	12.00	12.00	12.00	12.00	12.00	12.00	0.00
Property Cust. (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00

Department Staffing / Police							
Staffing:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	Diff. (fte)
Pol. Criminalist (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Off. Assistant III (2)	2.00	2.00	2.00	2.00	2.00	2.00	0.00
Booking Cust. (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Off. Assistant II (2)	2.00	2.00	2.00	2.00	2.00	2.00	0.00
Cust. Svc. Asst. (3)	3.00	3.00	3.00	3.00	3.00	3.00	0.00
Comm. Serv. Off. (2)	2.00	2.00	2.00	2.00	2.00	2.00	0.00
Court Liaison (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
<b>Total Staffing (108)</b>	<b>110.00</b>	<b>110.00</b>	<b>110.00</b>	<b>110.00</b>	<b>110.00</b>	<b>108.00</b>	<b>(2.00)</b>

## TOTAL DEPARTMENT EXPENDITURES

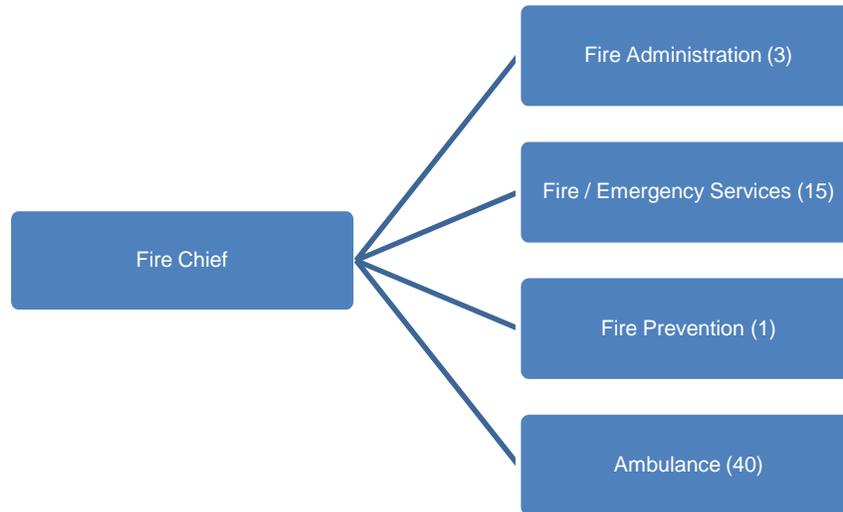
Total Department Expenditures by Object / Police							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	8,638,945	11,545,955	11,962,575	12,589,771	12,340,667	12,865,226	2%
Supplies	48,226	592,775	109,619	320,378	270,791	244,012	-24%
Services	972,017	1,466,704	1,016,588	1,222,138	1,193,188	1,298,931	6%
Other	24,100	21,046	23,929	24,821	19,539	22,215	-10%
Capital	4,325,033	14,620,073	2,428,940	271,810	200,452	-	-100%
Debt Service	746,979	1,393,265	1,740,155	1,739,694	1,739,694	1,742,395	0%
Transfers	673,491	1,544,806	1,741,308	1,986,185	1,986,185	1,146,883	-42%
Contingency	-	100	-	-	-	-	---
<b>Total Department</b>	<b>15,428,791</b>	<b>31,184,724</b>	<b>19,023,114</b>	<b>18,154,797</b>	<b>17,750,516</b>	<b>17,319,662</b>	<b>-5%</b>

Total Department Expenditures by Fund / Police							
Expense by Fund:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
General Fund	9,555,235	12,912,523	12,880,483	13,869,960	13,668,759	14,197,719	2%
Riverboat Gaming	673,491	1,439,275	1,740,157	1,986,185	1,986,185	1,146,883	-42%
State Drug	111,900	143,746	171,800	195,048	71,560	185,228	-5%
DUI Fine Law	5,087	170,973	1,117	2,510	921	2,510	0%
US Dept of Justice	738	22,052	16,284	14,677	14,677	12,925	-12%
Federal Drug	13,500	15,000	22,200	19,200	19,200	24,900	30%
DARE	16	21,102	9,831	9,431	9,431	-	100%
Police Contribution	10,377	20,221	15,834	18,283	12,030	5,000	-73%
Elderly Service	-	15,608	-	-	-	-	---
Cap Improvement	4,382,773	14,983,516	2,423,073	297,810	226,060	-	100%
Debt Service	675,674	1,440,708	1,742,335	1,741,693	1,741,693	1,744,497	0%
<b>Total Department</b>	<b>15,428,791</b>	<b>31,184,724</b>	<b>19,023,114</b>	<b>18,154,797</b>	<b>17,750,516</b>	<b>17,319,662</b>	<b>-5%</b>



ROCK ISLAND  
ILLINOIS

# FIRE DEPARTMENT



## DEPARTMENT OVERVIEW

The Fire Department provides for the safety of the citizens of, and visitors to, the City of Rock Island, and coordinates the fire protection of property valued at over one billion dollars. The department is divided into four (4) areas of responsibilities that include: 1) the daily administration of the department; 2) fire/emergency services activities, including fire suppression, water rescue operations, hazardous materials response, and technical rescue response; 3) EMS operations at the Advanced Life Support (ALS) first-response and ambulance transport level; and 4) fire prevention activities, which include fire investigations, inspections, and public education.

## ORGANIZATIONAL STRUCTURE

Fire Department activities are defined in thirteen (13) cost centers organized into four (4) divisions: Administration, Emergency Services, Fire Prevention, and Ambulance. The Fire Chief, or a designated supervisor, oversees each division. The department has fifty-nine (59) full time employees. The various activities for Fire Department are reported within four (4) funds.

## STAFFING CHANGES

Staffing will remain the same in CY 2018 at fifty-nine (59) FTEs. A restructuring of the department was implemented which reduced the number of Captain positions, increased the number of Lieutenant positions, and reduced the number of Firefighter positions.

## PROGRAM CHANGES

- The new procedures that were implemented for the treatment of cardiac arrest patients in 2016 continue to show excellent results with regard to the Return of Spontaneous Circulation (ROSC) and survival rates.

## CAPITAL EXPENDITURES

- None scheduled for CY 2018.

## GRANTS

The Fire Department had submitted a regional application (in conjunction with the Moline Fire Department) to FEMA for the 2016 Assistance to Firefighters Grant (AFG) program to fund the purchase of new SCBA's for both departments. The application was denied on October 6, 2017. Moline has indicated that they will proceed with purchasing their new units outright. The Fire Department plans to reapply for 2017 AFG funding, requiring a 10% match, which will be carried forward from the CY 2017 budget.

## USE OF GAMING FUNDS

Gaming funds will be utilized to support the General Fund in CY 2018 for a service contract.

## MISSION STATEMENT

Through a dedicated, professional workforce, the Rock Island Fire Department strives to provide for personal and economic security to the community it serves. Through the delivery of services and programs, the Department protects life and property in the community from the adverse effects of fire, medical, environmental, and other emergencies, both natural and man-made. They give the highest level of service possible with the level of resources provided to the Department, in the most efficient and cost effective manner possible.

## ACCOMPLISHMENTS

- Conducted the Operation Prom program at Alleman and Rock Island High Schools.
- Adopted an ordinance requiring electronic submission of inspection reports.
- Implemented a new purchasing policy.
- Three members completed training and successfully certified as Fire Investigators.
- Upgraded patient care reporting (PCR) software to comply with NEMESIS Version 3 requirements.
- Firefighter Justin Welvaert was honored as 2017 Firefighter of the Year at the Knights of Columbus Civic Awards ceremony in June 2017.
- A new policy manual was enacted.
- Continued success with outcomes in patients suffering from cardiac arrest, stroke, and sepsis.
  - Received the 2017 EMS Bronze Award from Mission: Lifeline (American Heart Assoc.)
- All department Paramedics recertified in Pediatric Advanced Life Support.
- Partnered with Red Cross Quad Cities for "Sound the Alarm" campaign.
- Roof replacement at Station #4.
- Continued to expand the types of public education offered.

## GOALS AND OBJECTIVES

- Provide competent, timely, professional response to calls for fire suppression, water rescue incidents, emergency medical service, technical rescue situations, and hazardous materials incidents.
- Develop and implement fire prevention and public education programs to increase public awareness, address hazardous situations and enhance fire safety in the home, schools, and workplace.
- Investigate cause and origin of all fires, while aggressively investigating and prosecuting those responsible for arson fires.
- Promote a positive and professional image through continued cooperative efforts with neighboring departments, regional special operations teams and State training and response assets.
- Provide Advanced Life Support (ALS) first response and ALS ambulance transport to the citizens and visitors in the community.
- Continue cooperative planning, training and exercising of the area's disaster response plans, while incorporating the concepts mandated by the National Incident Management System (NIMS).

## PERFORMANCE MEASURES

Performance Measures - Fire				
Indicator	Actual CY 2015	Actual CY 2016	Estimated CY 2017	Proposed CY2018
Authorized Personnel	59	59	59	59
Number of Fire Alarms	1,863	1,638	1,705	1,800
Number of EMS Alarms	4,702	4,992	5,200	5,450
Fire Insurance Rating	3	3	3	3
Avg. Number of Personnel Responding	7.4	7.4	7.4	7.4
Avg. Man Hours Per Alarm	2.4	2.4	2.6	2.8
Fire Inspections	2,000	1,426	1,400	1,425
Violations Written	717	702	600	500
Training Hours	6,588	6,379	6,600	7,000

## DIVISION OVERVIEW

### FIRE ADMINISTRATION

The Fire Chief is responsible for the daily operation of the department, as well as making decisions on policy. The Administration Division is responsible for all personnel, payroll, budget, department labor negotiation activities, personnel training, and maintenance of buildings and grounds.

### FIRE / EMERGENCY SERVICES

The Assistant Fire Chief is responsible for the daily operation of the Fire/Emergency Services Division, as well as continued education and training of firefighting personnel. This division includes three (3) Battalions, each supervised by a Battalion Chief. The officers and firefighters on each Battalion staff four (4) fire stations, which house three (3) fire engines, one (1) ladder truck, two (2) ambulances, one (1) light rescue vehicle, and one (1) command car. The Division provides for a dedicated and professional workforce that responds to structure/vehicle fires, as well as technical rescue, hazardous materials, and maritime incidents. The Department has added CAD capabilities to all of its apparatus.

### FIRE PREVENTION

The Fire Prevention Division is under the direction of the Fire Marshal, who is responsible for enforcement of life safety codes, investigating the cause of all fires, and aggressively pursuing the prosecution of person(s) responsible for arson fires. Responsibilities also include providing fire and life safety education to residents, schools, and service organizations. During fire inspections, emphasis is placed on proactive fire prevention education and correction of code violations with building owners and occupants. The Hazardous Material Permit ordinance is administered through the Fire Marshal's office.

### AMBULANCE

The Ambulance/EMS Division provides Advanced Life Support (ALS)/Paramedic first response by fire apparatus, as well as ALS/Paramedic level treatment and transport of patients with two (2) ambulances that are staffed 24/7. Emergency Medical Services are provided to the community by fifty-five (55) Paramedics, and one (1) EMT-Basic level provider. Certifications and training for EMS providers is managed through the office of the Assistant Fire Chief and EMS Coordinator. The Department continues to move forward with providing body armor for its responders.

## DEPARTMENT STAFFING

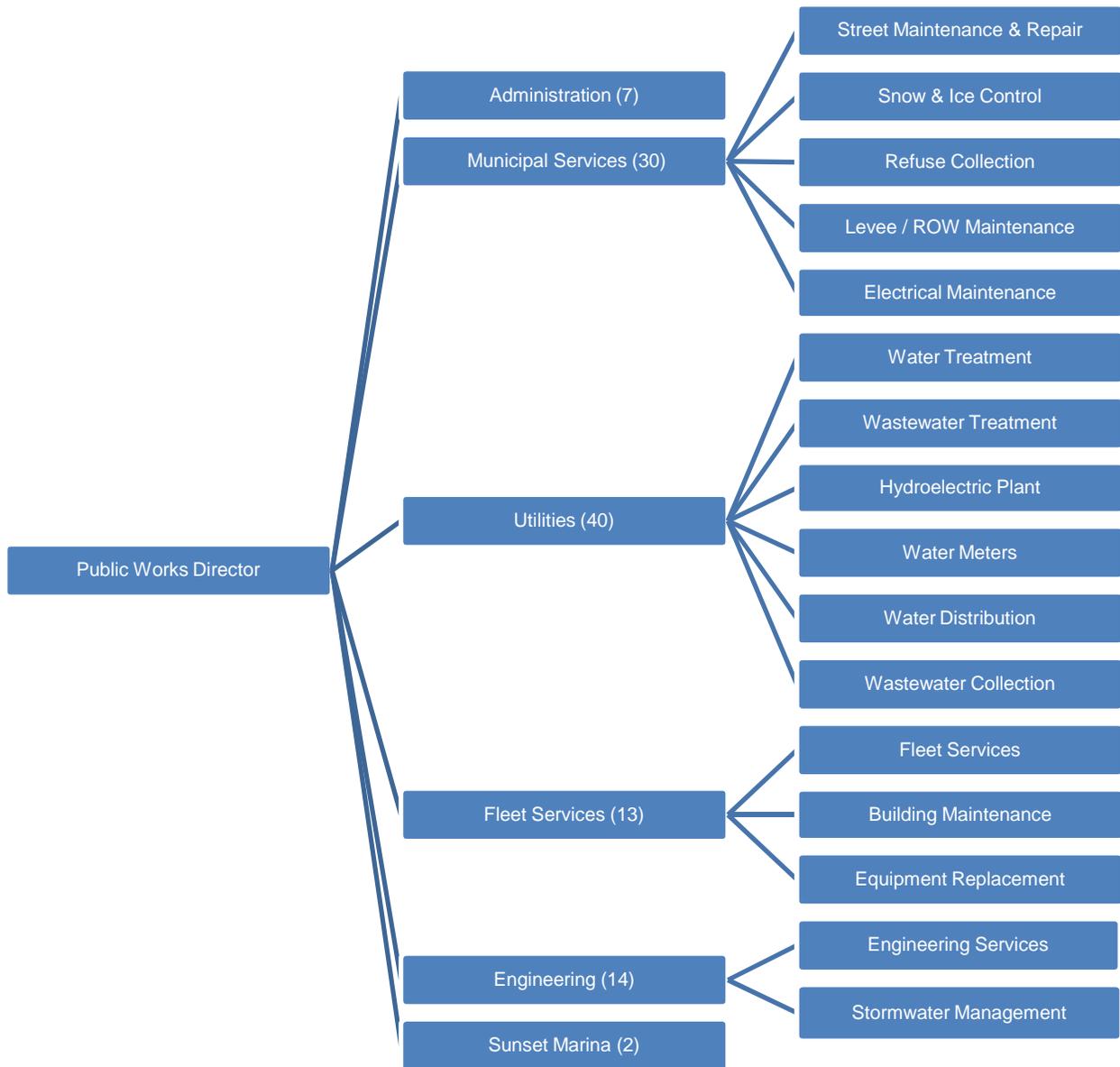
Department Staffing / Fire							
Staffing:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	Diff. (fte)
Fire Chief (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Assistant Chief (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Fire Marshal (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Battalion Chief (3)	3.00	3.00	3.00	3.00	3.00	3.00	0.00
Captain (3)	4.00	4.00	4.00	4.00	3.00	3.00	(1.00)
Lieutenant (12)	8.00	8.00	8.00	8.00	12.00	12.00	4.00
EMS Coordinator (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Firefighter (36)	39.00	39.00	39.00	39.00	36.00	36.00	(3.00)
Admin. Secretary (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
<b>Total Staffing (59)</b>	<b>59.00</b>	<b>59.00</b>	<b>59.00</b>	<b>59.00</b>	<b>59.00</b>	<b>59.00</b>	<b>0.00</b>

## TOTAL DEPARTMENT EXPENDITURES

Total Department Expenditures by Object / Fire							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	5,585,122	7,920,625	8,395,063	8,652,532	8,775,531	8,977,992	4%
Supplies	110,271	171,164	152,151	238,471	171,670	185,225	-22%
Services	569,447	876,374	495,611	705,982	657,177	723,025	2%
Other	9,802	9,593	13,983	9,916	7,531	10,595	7%
Capital	115,994	56,072	340	-	-	-	---
Transfers	15,000	60,000	130,000	171,188	171,188	74,500	-56%
Contingency	1,385,736	1,890,926	2,339,331	-	-	-	---
<b>Total Department</b>	<b>7,791,372</b>	<b>10,984,754</b>	<b>11,526,479</b>	<b>9,778,089</b>	<b>9,783,097</b>	<b>9,971,337</b>	<b>2%</b>

Total Department Expenditures by Fund / Fire							
Expense by Fund:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
General Fund	7,671,081	10,808,977	11,402,059	9,551,481	9,574,576	9,843,837	3%
Foreign Fire Tax	24,419	110,612	59,080	52,000	34,462	53,000	2%
Riverboat Gaming	15,000	60,000	65,000	171,188	171,188	74,500	-56%
Fire Donations	-	-	-	85	-	-	-100%
Capital Imp.	80,872	5,165	340	3,335	2,871	-	-100%
<b>Total Department</b>	<b>7,791,372</b>	<b>10,984,754</b>	<b>11,526,479</b>	<b>9,778,089</b>	<b>9,783,097</b>	<b>9,971,337</b>	<b>2%</b>

# PUBLIC WORKS DEPARTMENT



## DEPARTMENT OVERVIEW

The Public Works Department provides utilities and services that support the quality of life in Rock Island. The major activities include drinking water production and distribution, wastewater collection and treatment, traffic signal and street light maintenance, residential refuse and yard waste collection, recycling, street maintenance, snow removal, stormwater management, electricity production from the hydroelectric plant and the Sunset Marina. The department also provides internal services for other departments such as fleet services, building maintenance and engineering services.

## ORGANIZATIONAL STRUCTURE

The department activities are defined in 17 cost centers organized into 6 divisions: Public Works Administration, Municipal Services, Utilities, Fleet Services, Engineering, and Sunset Marina. The Public Works Director or a division manager oversees each division. The department has 102 full time employees plus 4 part time engineering and GIS interns and numerous contract workers during the prime construction and maintenance season.

## STAFFING CHANGES

There are several staffing changes reflected in the CY 2018 budget:

- Assistant City Engineer – eliminated long-term vacant position.
- Electrical Maintenance Supervisor – eliminated vacant position; CY 2017 budget reflected not filling position for 7 months.
- Public Works Director – position filled; CY 2017 budget reflected not filling position for 10 months.
- Maintenance Worker I - position filled; CY2017 budget reflected not filling position for 6 months due to an anticipated retirement.
- Equipment Operator – eliminated one vacant position and not filling one vacant position for 6 months; CY 2017 eliminated one long-term vacant position.

## PROGRAM CHANGES

No program changes are recommended in the CY 2018 budget.

## CAPITAL EXPENDITURES

The following non-gaming capital projects are proposed for CY 2018:

- 18<sup>th</sup> Avenue Resurfacing: 17<sup>th</sup> Street to the Moline Border (most of this project is grant funded)
- 38<sup>th</sup> Street Resurfacing: 7<sup>th</sup> to 18<sup>th</sup> Avenue (most of this project is grant funded)
- Water Filter Building Replacement
- Ridgewood Rd Water Tower Rehabilitation
- Raw Water Pump Station Building Roof Replacement
- Mill St Wastewater Treatment Plant Grit Channel Rehabilitation
- 3117 31<sup>st</sup> Ave Storm Water Pipe Replacement

## USE OF GAMING FUNDS

The following gaming projects are proposed for CY 2018:

- Street Maintenance (Asphalt Patching program, Concrete Patching program, Brick Street program, Tree Maintenance program)
- Southwest Railroad Spur Repairs
- Service Contracts (General Fund Support)

## GRANTS

Solid Waste Assistance Grant (SWAG) from the Rock Island County Waste Management Agency (RICWMA) in the amount of \$29,264 to fund a portion of the cost of solid waste services. The grant is shown in the proposed budget (510-000000-43301-0000715 and 510-000000-43301-0000815). This is an annual grant as long as RICWMA has funds for the program.

## MISSION STATEMENT

The Public Works Department is responsible for the cost-effective operation, maintenance, and construction of the public infrastructure of Rock Island and the provision of basic municipal services such as refuse and yard waste collection and snow removal.

## ACCOMPLISHMENTS

CY 2017 was once again a busy year for the Public Works Department. The City's Incident Command Team developed five Incident Action Plans due to the Mississippi River flood stage. The Municipal Services Division and the Utilities Division performed their annual maintenance of City infrastructure including patching streets, replacing sidewalks, grading alleys, replacing signs, repairing catch basins and manholes, repairing storm and sanitary sewers, painting hydrants, and other routine maintenance. The Engineering Division managed numerous maintenance projects including sealcoating, brick street repair, asphalt patching, and crack and joint sealing.

Full depth concrete patching, both in-house and contracted, was the main focus for the Municipal Services Division at \$600,000 expended in CY 2017. Under this program bad sections of concrete are replaced all the way to the base material. Areas repaired included 42<sup>nd</sup> Avenue east of 12<sup>th</sup> Street, Wilderness Court, Deer Run Court and Thornwood Court. The Municipal Services Division completed full depth concrete patching in-house and included, Hawthorne Road north of Watch Hill Road, 44<sup>th</sup> Street south of Blackhawk Road and 45<sup>th</sup> Street north of 29<sup>th</sup> Avenue, 13<sup>th</sup> Avenue at 40<sup>th</sup> Street in front of Alleman High School and D-Philms off street parking area on 23<sup>rd</sup> Street north of 3<sup>rd</sup> Avenue. A percentage of the pavement patching in front of Alleman High School was paid for by Alleman High School. Numerous smaller patches were repaired throughout the City.

This was the second year that the Municipal Services Division reconstructed an entire street. Hawthorne Road between Watch Hill Road and Forest Road was reconstructed and consisted of 1,300 square yards (SY) of pavement replacement.

Closely behind concrete patching at \$353,844 was the hot in-place recycling program. Under this program the top 1½ inches of asphalt is rejuvenated and sealed creating an enhanced driving surface. All comments about this program have been very positive.

This was the third year for the free Sidewalk Replacement Program. The former 50/50 program was eliminated in CY 2015. Work was completed by contracted maintenance. The program was very successful. Over 12,000 square feet of sidewalk will be replaced by the time the program ends in December 2017. A substantial number of locations are already scheduled for CY 2018. Also an agreement with RIHS and the City of Rock Island to complete sidewalk replacement in front of RIHS properties will begin later this year. RIHS will pay for all materials and the City of Rock Island will provide the labor. The Municipal Services Division also replaced sidewalk around the Douglas Park complex and poured bench pads. Also included in the Douglas Park concrete installation was a new driveway approach into the parking lot.

The test program that was implemented in CY 2015 was continued this year due to the favorable response from residents and at the request of elected officials. First was the enhancement of gravel alleys. Fourteen (14) blocks of gravel alleys were treated with asphalt millings sprayed with a liquid asphalt product. The end product is a hard surface that is similar to an asphalt street. The first year locations are still in excellent condition at this time.

Every major street in the City was patched using our asphalt injection vehicle. Right of way tree trimming was performed at 31<sup>st</sup> Avenue along the south side of Chippiannock Cemetery, 31<sup>st</sup> Avenue between 9<sup>th</sup> and 11<sup>th</sup> Street and 38<sup>th</sup> Street north of Old Blackhawk Road. Several other tree trimming locations were completed throughout the City.

Levee Maintenance was completed including tree removal and trimming, riprap installation, weed spraying and pest removal.

The Engineering Division managed four street reconstruction projects: 41<sup>st</sup> Avenue Court/45<sup>th</sup> Street Court; Lincoln Court, between 17<sup>th</sup> and 20<sup>th</sup> Streets; Old Mill Street; and 33<sup>rd</sup> Avenue Court west of 17<sup>th</sup> Street. In addition, 9<sup>th</sup> Street from 31<sup>st</sup> Avenue to 45<sup>th</sup> Avenue was resurfaced/cold-in-place recycled.

Work on the Long Term Control Plan (LTCP) continues to progress. Design work was completed on Blackhawk Lift Station Improvements/Outfall 007 Relocation Project and the Outfall 006 Sewer Separation Project and construction is ongoing. Those projects are expected to be completed in late CY 2017 or early CY 2018. The entire project is required to be completed by CY 2018.

Design work on the new Water Treatment Plant Filtration Building was completed and the project is under construction. All work should be completed in CY 2019.

### GOALS AND OBJECTIVES

The primary goals and objectives of the Public Works Department are:

- Reliable and environmentally sound water and wastewater utilities.
- Cost effectively maintain the City's fleet, traffic signal lights, and street lights.
- Clear all City streets within 48 hours after the end of every snow storm.
- Provide timely, cost-effective maintenance of the public street system.
- Complete the annual construction program within budget and on schedule.
- Provide cost-effective, reliable solid waste collection and disposal services.

### ACTION TAKEN TO MEET CITY'S GOALS

The goals of the Public Works Department reflect a day-to-day commitment to providing high quality utilities and services to Rock Island residents and developing effective plans to meet future public works and City challenges.

Performance Measures - Public Works				
Indicator	Actual CY 2015	Actual CY 2016	Estimated CY 2017	Proposed CY 2018
Refuse (tons)	14,517	15,103	15,050	15,000
Recycling (tons)	637	604	604	610
Calls for Service	8,185	7,974	7,998	7,990
Main Breaks	72	57	50	60
Water Treated (million gallons per day)	5.02	4.55	4.8	5.0
Wastewater Treated (million gallons per day)	6.94	7.45	6.89	7.10
Street Resurfacing (feet)	7,320	8,321	4,000	12,000
Street Reconstruction (feet)	625	1,678	8,465	2,300
Concrete Patching (square yards)	7,877	10,626	10,162	11,000
Asphalt Patching (square yards)	6,500	3,524	3,000	4,500
In-Place Asphalt Recycling	60,109	61,049	48,735	60,000

## DIVISION OVERVIEW

### PUBLIC WORKS ADMINISTRATION

This division is responsible for providing all department clerical, administrative, and planning functions. The work is performed under the direction of the Public Works Director. The division has 7 full time employees. The major planning goals of the division include preparation of the annual department operating budget.

### MUNICIPAL SERVICES DIVISION

This division is responsible for providing several high profile services such as street maintenance, snow removal, refuse collection, yard waste collection, recycling, Mississippi River flood protection and public right-of-way maintenance. Traffic signal lights, street lights, the Rock Island Hydroelectric Plant, and radio systems are also part of this division. The division has 28 full time employees plus 2 part time interns and several seasonal workers during the construction season. The Municipal Services Superintendent oversees division activities.

### UTILITIES DIVISION

Twenty-three (23) full time employees are responsible for the operation and maintenance of two wastewater treatment plants, the water treatment plant, and the hydroplant.

Seventeen (17) full time employees plus several seasonal workers are responsible for providing a sound fire protection system (fire hydrants) for use by the Rock Island Fire Department, conducting periodic readings of water meters at every customer location, and providing emergency repairs of the water distribution system and the wastewater collection system. The Utilities Superintendent oversees the division operations.

### FLEET SERVICES DIVISION

This division has 13 full time employees who are responsible for maintenance of the City fleet. The division also provides contract fleet maintenance services for several nearby government agencies. The Fleet Services Director manages the work of this division in addition to managing the building maintenance division.

### ENGINEERING DIVISION

The City Engineer oversees the work of 12 full time employees plus 2 part time Engineering Interns. The Engineering Division provides a full range of survey, preliminary planning, design, construction observation and project management services for capital improvements and major contract maintenance programs. The Division also manages the Geographic Information System (GIS) and stormwater permitting and inspections.

### SUNSET MARINA

The Sunset Marina Manager oversees the day-to-day maintenance of the marina and customer services such as slip rental and a fueling dock. During the peak boating season this division has 1 full-time office employee, 1 full time maintenance employee, and several seasonal workers.

# DEPARTMENT STAFFING

Department Staffing / Public Works							
Staffing:	Actual FY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	Diff. (fte)
Public Works Director (1)	1.00	1.00	1.00	0.17	0.17	1.00	0.83
City Engineer (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Fleet Services Director (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Utilities Superintendent (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Assist City Engineer (2)	3.00	3.00	3.00	3.00	3.00	2.00	(1.00)
Electric Maint Supv (0)	1.00	1.00	1.00	0.42	0.42	0.00	(0.42)
Street Maint Supv (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Utilities Maint Supv (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
WWater Treat Supv (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Water Treat Supv (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Municipal Serv Supt (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Chemist (2)	2.00	2.00	2.00	2.00	2.00	2.00	0.00
Engineering Tech II (3)	3.00	3.00	3.00	3.00	3.00	3.00	0.00
Engineering Tech I (4)	4.00	4.00	4.00	4.00	4.00	4.00	0.00
Asst to the PW Dir (2)	2.00	2.00	2.00	2.00	2.00	2.00	0.00
Laboratory Tech (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Lead Auto Mechanic (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Lead Electrician	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Maint Crew Leader (3)	3.00	3.00	3.00	3.00	3.00	3.00	0.00
Maint Electrician (2)	2.00	2.00	2.00	2.00	2.00	2.00	0.00
Maint Mechanic (3)	3.00	3.00	3.00	3.00	3.00	3.00	0.00
Auto Mechanic II (5)	5.00	5.00	5.00	5.00	5.00	5.00	0.00
Auto Body Mechanic (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Building Maint Eng (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Equipment Operator (8)	10.00	10.00	10.00	9.00	9.00	7.50	(1.50)
Refuse Collector (7)	7.00	7.00	7.00	7.00	7.00	7.00	0.00
Maint Worker II (4)	4.00	4.00	4.00	4.00	4.00	4.00	0.00
Marina Yard Worker (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Utility Maint Specialist (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
WW Treat Operator (6)	4.00	4.00	5.00	6.00	6.00	6.00	1.00
Sludge Treat. Oper. (1)	2.00	2.00	1.00	1.00	1.00	1.00	0.00
Water Treat Operator (6)	6.00	6.00	6.00	6.00	6.00	6.00	0.00
Maint Worker I (13)	14.00	14.00	13.00	12.50	12.50	13.00	0.50
Water Meter Repair (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Water Service Rep (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Auto Parts Clerk (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Auto Parts Assistant (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Water Meter Reader (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Auto Mechanic I (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Office Assistant III (4)	5.00	4.00	4.00	4.00	4.00	4.00	0.00
Office Assistant I (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Parking Enf Attnnd II	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Parking Enf Attnnd I	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Tech. Service Mgr.	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Tech. Service Assist. (4)	5.00	5.00	5.00	4.00	4.00	4.00	0.00
Geographic Info. Spec. (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Stormwater Engineer	0.00	0.00	0.00	0.00	0.00	0.00	0.00

**Department Staffing / Public Works**

<b>Staffing:</b>	<b>Actual FY 2014</b>	<b>Actual CY 2015</b>	<b>Actual CY 2016</b>	<b>Budget CY 2017</b>	<b>Estimated CY 2017</b>	<b>Proposed CY 2018</b>	<b>Diff. (fte)</b>
GIS Interns (2)	0.00	0.70	0.70	0.70	0.70	0.70	0.00
Engineering Interns (2)	1.15	1.05	1.05	0.70	0.70	0.70	0.00
<b>Total Staffing (106)</b>	<b>111.15</b>	<b>108.75</b>	<b>107.75</b>	<b>104.49</b>	<b>104.49</b>	<b>102.90</b>	<b>(1.59)</b>

**TOTAL DEPARTMENT EXPENDITURES**

**Total Department Expenditures by Object / Public Works**

<b>Expense by Object:</b>	<b>Actual CY 2014</b>	<b>Actual CY 2015</b>	<b>Actual CY 2016</b>	<b>Budget CY 2017</b>	<b>Estimated CY 2017</b>	<b>Proposed CY 2018</b>	<b>% Var</b>
Personnel	6,582,747	8,690,621	9,790,750	8,928,080	8,435,371	9,169,229	3%
Supplies	2,471,644	3,054,409	3,020,513	3,347,553	2,675,030	3,292,099	-2%
Services	8,239,620	12,541,778	11,753,130	13,970,873	10,370,898	10,827,397	-23%
Other	127,524	128,596	135,330	161,520	137,555	185,965	15%
Programs	31,809	12,394	32,508	41,300	38,976	72,151	75%
Capital	4,684,336	13,432,133	10,821,717	25,387,405	5,362,306	7,609,370	-70%
Debt Service	3,295,410	3,695,231	3,821,982	6,205,384	6,409,904	6,350,597	2%
Transfers	5,423,573	6,777,631	6,935,837	5,305,216	4,335,216	5,478,424	3%
Depreciation/Contingency	2,038,689	3,197,689	2,576,974	3,811,450	3,354,759	3,997,042	5%
<b>Total Department</b>	<b>32,895,352</b>	<b>51,530,482</b>	<b>48,888,741</b>	<b>67,158,781</b>	<b>41,120,015</b>	<b>46,982,274</b>	<b>-30%</b>

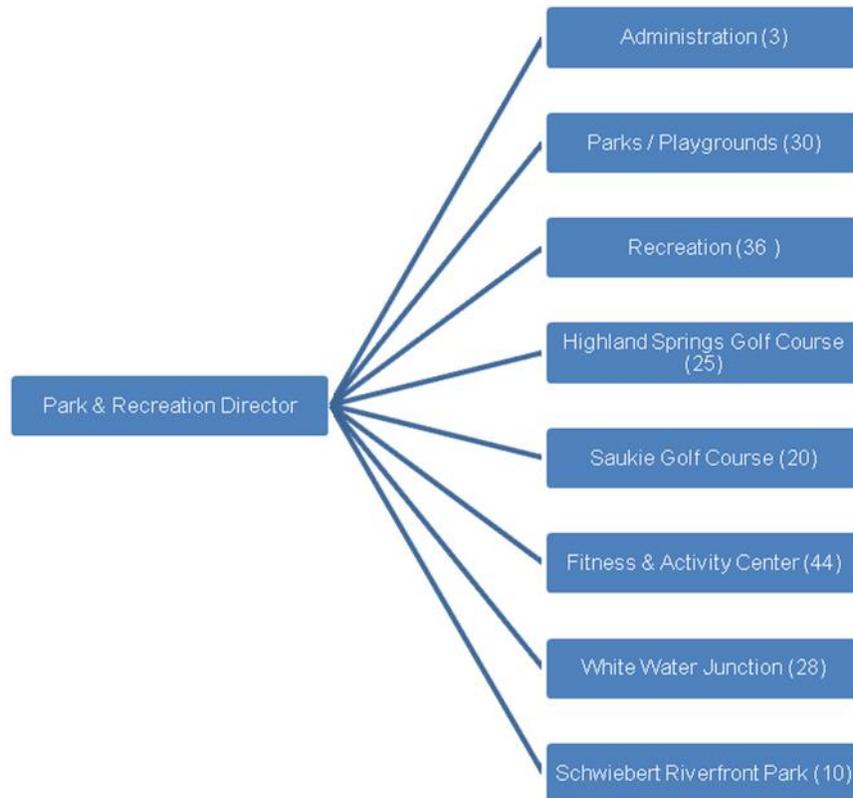
**Total Department Expenditures by Fund / Public Works**

<b>Expense by Fund:</b>	<b>Actual CY 2014</b>	<b>Actual CY 2015</b>	<b>Actual CY 2016</b>	<b>Budget CY 2017</b>	<b>Estimated CY 2017</b>	<b>Proposed CY 2018</b>	<b>% Var</b>
General Fund	6,352,253	8,828,879	6,775,582	5,486,363	4,980,481	5,303,163	-3%
Motor Fuel Tax	985,629	1,214,732	1,222,237	970,000	-	989,000	2%
Riverboat Gaming	2,742,400	2,786,652	1,981,436	1,646,125	1,646,125	1,822,688	11%
Capital	1,877,209	3,702,693	4,265,360	5,463,892	3,488,363	1,600,000	-71%
Debt Service	797,531	773,887	877,197	838,405	855,268	1,023,054	22%
Water Oper & Maint	5,636,514	7,368,597	8,515,764	20,472,832	7,065,809	12,751,668	-38%
WW Oper & Maint	8,300,374	17,998,681	13,997,167	21,635,150	13,640,688	12,165,504	-44%
Stormwater Utility	1,106,523	1,468,921	1,754,783	2,415,418	1,669,129	2,472,170	2%
Solid Waste	576,793	706,239	2,745,580	2,074,458	2,181,467	2,234,009	8%
Sunset Marina	648,286	679,036	675,923	635,385	580,201	631,809	-1%
Fleet Services	2,605,429	4,346,376	4,350,799	3,761,091	3,362,554	4,117,385	9%
Engineering	1,024,064	1,342,183	1,404,822	1,411,222	1,318,156	1,422,173	1%
Hydropower Plant	242,347	313,606	322,091	348,440	331,774	449,651	29%
<b>Total Department</b>	<b>32,895,352</b>	<b>51,530,482</b>	<b>48,888,741</b>	<b>67,158,781</b>	<b>41,120,015</b>	<b>46,982,274</b>	<b>-30%</b>



ROCK ISLAND  
ILLINOIS

# PARKS & RECREATION DEPARTMENT



## DEPARTMENT OVERVIEW

The Park and Recreation Department maintains the City's open space lands and building facilities and implements cultural, physical, and recreation programs. There are 30 plus locations which include nearly 900 acres of outdoor facilities. These areas include the Rock Island Fitness and Activity Center (RIFAC), Hauberg Civic Center, Sports Complex, Whitewater Junction, Highland Springs and Saukie Golf Courses, Schwiebert Riverfront Park, Lincoln Performing Arts Structures, Longview Gardens and Greenhouses, Sunset Park, Entryways, Municipal Landscape areas in the downtown and a variety of parks and playgrounds.

## ORGANIZATIONAL STRUCTURE

The Department is staffed by 23 full time employees, 43 part time employees, and 130 seasonal recreation and maintenance workers. Functions are divided into four Divisions: Administration, Parks, Golf, and Recreation. Recreational programming is provided by professional staff supplemented by part time, seasonal, and volunteer workers. The staff within the department holds various professional certifications to carry out mandated tasks associated with operating the facilities.

## STAFFING CHANGES

Minor reorganization took place this year resulting in some changes for the CY 2018 budget.

Staff reduction at Hauberg Civic Center resulted when the operational agreement was carried out by Friends of Hauberg Civic Center. As a result, the remaining employee is a part time liaison.

Other reductions were in golf maintenance with eliminating part time maintenance workers. There are four full time golf maintenance employees along with seasonals for when the golf courses are open. This resulted in a reduction of part time FTE's.

The overall reduction for the Parks & Recreation Department from CY 2017 to CY 2018 is 1.11 FTE's.

## PROGRAM CHANGES

Account numbers have been added to the RIFAC and Recreation to better report on programming. This will facilitate a better picture of true revenue to expenditures for the managers to assess what programs are working and what can be developed.

The operational agreement between City of Rock Island and Friends of Hauberg Civic Center (FOHCC) was signed in CY 2017. This exciting change has FOHCC overseeing all rentals and most programming going forward for the facility as well as assuming many of the day to day responsibilities such as upkeep and house cleaning. This drastically reduces expenditures for this facility. Their large pool of knowledgeable members has been a great benefit to restoring this magnificent mansion and surrounding areas.

Work with the Friends of Douglas will continue in CY 2018. This group has done a wonderful job in coming forward to help bring this park back to its full potential. The focus for CY 2018 will be to refurbish the concession stand / press box and the parking lot. The concession stand will generate revenue and the parking lot is needed to address ADA concerns.

The Donations portion of the budget will be kept as a zero value and will be recognized as funds are received for CY 2018.

## CAPITAL EXPENDITURES

There are two items listed under Capital Expenditures that will be reclassified due to not actually qualifying as Capital Expenditure items and will be moved to Equipment. There are no other Capital Expenditures planned for CY 2018.

## USE OF GAMING FUNDS

- Hauberg Carriage House Tucking Pointing: \$30,000.

## MISSION STATEMENT

The mission of the Park and Recreation Department is to demonstrate the department's commitment to the community by providing quality recreational facilities, programs, and benefits that appeal to a wide range of citizens and promote pride in the community.

## ACCOMPLISHMENTS

- Friends of Hauberg Civic Center operational agreement signed. FOHCC will oversee rentals and programming and general cleaning and have a large pool of qualified members to help with renovations of the Mansion and surrounding areas.
- Hodge Park shelter and playground replacement. This project will bring a new playground and shelter to the park. The new shelter will be closer to the parking lot, making it more accessible.
- Douglas Park has undergone a complete transformation as work continues to bring back this magnificent park. New playgrounds, lighting, and large ball field were installed in CY 2017.
- Renovation of the driving range at Highland Springs Golf Course to be a three hole First Tee approved course. Cooperative efforts between Parks & Recreation, The Martin Luther King Jr

Center, The Boys & Girls Club and REC Camp have resulted in over 200 kids getting to experience golf for the first time.

- Fright Night was moved from the District to Schwiebert Park and received high praises and a large attendance of over 2,500 people.
- RIFAC underwent an energy audit. All lighting fixtures will be replaced with LED lighting. Work has been bid and awarded and estimated to be completed before the end of CY 2017.
- The Lincoln Park cannons have been returned and are a great attraction to the park.

## GOALS AND OBJECTIVES

- Continue to work with the Friends of Douglas Park to improve the facility.
- Continue to work with the Friends of Hauberg to improve the facility and increase programming.
- Replace the dilapidated grills in the parks.
- Replace roofs on a number of park shelters.
- Begin working with the Friends of Longview Park and the Preservation Society to improve the Chalet and overall park.
- Replace the free weight equipment at RIFAC.
- Continue to replace garbage receptacles throughout the parks as the budget allows.
- Improve the boat ramp and pedestrian docks at Potter's Lake.
- Increase programming opportunities for junior high kids.
- Grow First Tee programming at Highland Springs.
- Expand contracted mowing of the parks.

## PERFORMANCE MEASURES

Performance Measures - Parks & Recreation				
Indicator	Actual CY 2015	Actual CY 2016	Estimated CY 2017	Proposed CY 2018
Attendance at facilities	261,580	263,887	275,000	275,000
RIFAC and Whitewater members	4,862	4,890	5,000	5,500
Rounds of Golf at Saukie and Highland Springs	46,404	47,962	50,000	51,000
Unit Point of purchases at facilities and events	377,976	374,187	377,000	378,000
Number of registrations for programs	7,007	7,098	7,100	7,200
Number of rentals at facilities	776	759	785	790

## DIVISION OVERVIEW

### PARKS ADMINISTRATION

Parks and Recreation Administration direct operations for the Parks and Recreation Board which has responsibility for the Parks, Recreation, Golf, Aquatic and RIFAC Divisions. Functions include staff support for policy, accounting, and payroll, accounts payable and public information. Administrative staff also carries out "representation" duties for the City on special project responsibilities that impact more than just the department.

It is staffed by the Director, Administrative Office Manager and (50%) Assistant Director.

## PARKS MAINTENANCE

Parks Maintenance activities provide services which develop and maintain grounds, buildings, amenities, infrastructure, maintenance equipment, floral displays, special facilities, and special events.

It is staffed by the Maintenance Staff Lead, Chief and Assistant Horticulturist, Lead Mechanic, and five Maintenance Workers. The rest of the work force is made up of seasonal workers.

## RECREATION PROGRAMS

The Recreation Programs Budget is divided into 5 different divisions; General Recreation, Hauberg Civic Center, Sports Complex, Adventure Camp and School Sites. These individual divisions and (3.5) three and one half recreational managers implement the programs, market, budget and staff all leisure programs and activities sponsored by the Parks and Recreation Department. These activities include all age groups and everything from special events to special interest programming. Many of these programs are held at various locations including the Sport Complex, Hauberg Civic Center, RIFAC and several park and school sites. Revenue for recreational programs held at RIFAC is reported as part of the RIFAC budget.

Staffing includes Recreation Managers made up of: (50%) Assistant Director, (50%) Special Events and Fundraising Manager, (100%) Community Recreation Manager, (67%) Sport Manager, (25%) Marketing Manager (Half Time Position). In addition (100%) Sport Field Lead Maintenance Employee, (50%) of the Front Office Manager and the rest of the staffing is made up of part time and seasonal workers.

## WHITEWATER JUNCTION AQUATIC CENTER

Whitewater Junction is the Family Aquatic Center for Rock Island. The facility provides a zero depth pool edge, 2 water slides, 2 drop slides, geysers, concessions, and splash "toys". Programs include open swims, lessons, special events, game days, and rentals.

Staffing includes (25%) Fitness and Aquatic Manager, (25%) Marketing Manager and the rest are seasonal employees made up of cashiers, ticket takers, concession workers, lifeguards, instructors and a seasonal maintenance employee.

## HIGHLAND SPRINGS GOLF COURSE

Highland Springs is a full service course stretching from 5,154 yards to over 6,800 yards from the four sets of tees. It offers many diverse challenges, such as large undulating greens, numerous sand bunkers, deep ravines, and mature trees. Several water hazards and naturalized roughs come into play that provides quality golf. Amenities include a Driving Range, Pro Shop, Beverage Cart; GPS cart location, Snack Bar with beer and spirit sales, and a pavilion used by private outings.

Staffing includes (100%) Highland Golf Maintenance Superintendent, (100%) One Turf Mechanic, (100%) One Spray Tech and the rest are seasonal maintenance workers or clubhouse personnel.

## SAUKIE GOLF COURSE

Saukie Golf Course is Rock Island's executive length (approximately 5000 yards/par 66) golf course. The terrain is rolling with hundreds of mature oak trees and deep ravines. Cross country skiing is allowed during the winter months with 4" of snow or more. It is a well maintained course with the target group of golfers looking for a good golfing experience at a fair value. The core group of golfers has been residents within Rock Island and the west side of Moline as well as seniors, ladies and youth, however Saukie has been able to expand on this with the bundling of course fee with the cart. Staffing includes (100%) Saukie Golf Maintenance Superintendent, (25%) Marketing Manager and the rest are seasonal maintenance workers or clubhouse personnel.

## GOLF PRO SHOP

The Golf Pro Shop is a service to patrons that provides basic golf supplies at both courses. Highland Springs provides limited sales of basic golf items and special orders. Saukie is intended to provide basic support items such as balls and tees.

Staffing consists of one seasonal worker.

## RI FITNESS & ACTIVITY CENTER

The Rock Island Fitness and Activity Center (RIFAC) is a recreational, fitness and program facility serving Rock Island residents and surrounding communities. RIFAC is supported by revenue generated from membership fees, program fees and private rentals. Programming includes sport league offerings, pre-school, fitness and swimming classes in addition to opportunities for personal fitness programs. This recreational facility provides self-esteem, physical and social benefits to its participants and the community.

Staffing consists of (50%) Front Office Manager, (33%) Sports Recreation Manager, (75%) Fitness and Aquatic Manager, (25%) Marketing Manager, (4) Four Part time Preschool Teachers and the rest are part time workers who guard the pool, supervise the facility or take registrations each day.

## SCHWIEBERT RIVERFRONT PARK

Schwiebert Riverfront Park is a daily use and special event facility along the Mississippi River waterfront. The outdoor auditorium and stage are intended to be rental areas for music, arts, weddings, and other activities that lend themselves to an outdoor setting. The daily use activities include a place to eat a lunch, play on the playground, watch the boats go through the locks and view the river.

Staffing consists of (50%) maintenance worker (33%) Assistant Horticulturalist, (50%) Adult/Special Event Manager, with the rest consisting of seasonal workers.

## DEPARTMENT STAFFING

Department Staffing / Park & Recreation							
Staffing:	Actual CY2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	Diff. (fte)
Parks & Rec Dir (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Asst Parks & Rec Dir (1)	0.00	0.00	0.00	1.00	1.00	1.00	0.00
Park Admin Office Manager (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Supt of Recreation	1.00	1.00	1.00	0.00	0.00	0.00	0.00
Comm Rec Mgr Adult	1.00	1.00	1.00	1.00	1.00	0.00	(1.00)
Comm Rec Mgr Youth	1.00	1.00	1.00	1.00	1.00	0.00	(1.00)
Special Events & Fund Mgr (1)	0.00	0.00	0.00	0.00	0.00	1.00	1.00
Community Rec Manager (1)	0.00	0.00	0.00	0.00	0.00	1.00	1.00
Marketing Manager (1/2)	0.00	0.00	0.00	0.00	0.00	0.50	0.50
Hauberg Liaison (1/2)	0.00	0.00	0.00	0.00	0.00	0.50	0.50
Grnds & Fac Maint Sup	1.00	1.00	0.00	1.00	1.00	0.00	(1.00)
Grnds & Fac Maint Lead (3)	0.00	0.00	3.00	3.00	3.00	3.00	0.00
Supt of Parks	1.00	1.00	1.00	0.00	0.00	0.00	0.00
Parks Maintenance Mgr (1)	0.00	0.00	0.00	1.00	1.00	1.00	0.00
Chief Horticulturalist (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Sports Field Maint Mgr (1)	0.00	0.00	0.00	0.00	1.00	1.00	1.00
Assistant Hort (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00

**Department Staffing / Park & Recreation**

<b>Staffing:</b>	<b>Actual CY2014</b>	<b>Actual CY 2015</b>	<b>Actual CY 2016</b>	<b>Budget CY 2017</b>	<b>Estimated CY 2017</b>	<b>Proposed CY 2018</b>	<b>Diff. (fte)</b>
Lead Mechanic & Maint (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Turf Equip Mech Highland (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Mechanic/Maint Tech (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Spray Tech - Highland (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Maintenance Workers	2.00	2.00	4.00	0.00	0.00	0.00	0.00
Golf Course Supt	1.00	1.00	1.00	0.00	0.00	0.00	0.00
Asst Golf Course Supt (2)	2.00	2.00	2.00	2.00	2.00	2.00	0.00
Rec & Grnds Maint Wrkr (1)	1.00	1.00	0.00	1.00	1.00	1.00	0.00
Golf Services Mgr	1.00	1.00	1.00	0.00	0.00	0.00	0.00
Fitness & Aquatic Mgr (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Sports & Rec Mgr (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Grnds & Fac Maint Sup	1.00	1.00	0.00	0.00	0.00	0.00	0.00
Grnds Maint Wrkr Parks (1)	1.00	1.00	0.00	1.00	1.00	1.00	0.00
Front Office Manager (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Grnds Maint Wrkr RIFAC	1.00	1.00	0.00	0.00	0.00	0.00	0.00
Seasonal (130)	39.18	29.30	30.99	29.61	29.61	31.09	1.48
Part Time (43)	21.37	16.44	16.28	15.69	15.69	12.10	(3.59)
<b>Total Staffing (196)</b>	<b>86.55</b>	<b>71.74</b>	<b>73.27</b>	<b>68.30</b>	<b>69.30</b>	<b>67.19</b>	<b>(1.11)</b>

**TOTAL DEPARTMENT EXPENDITURES**

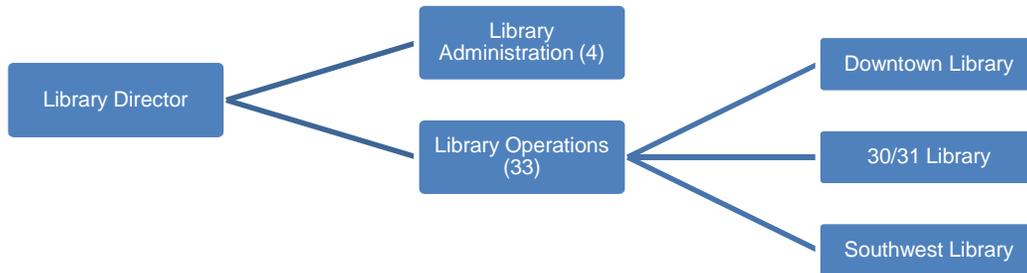
**Total Department Expenditures by Object / Park & Recreation**

<b>Expense by Object:</b>	<b>Actual CY 2014</b>	<b>Actual CY 2015</b>	<b>Actual CY 2016</b>	<b>Budget CY 2017</b>	<b>Estimated CY 2017</b>	<b>Proposed CY 2018</b>	<b>% Var</b>
Personnel	2,458,220	2,959,999	2,898,219	2,647,644	2,532,098	2,643,900	0%
Supplies	733,072	743,645	812,469	937,928	822,129	911,208	-
Services	1,156,846	1,446,313	1,269,040	1,552,221	1,335,812	1,602,068	3%
Other	29,241	35,263	28,975	35,976	29,731	18,717	-48%
Capital	154,571	30,475	120,856	237,984	87,843	-	-100%
Debt Service	1,349,716	2,551,514	1,382,859	1,265,931	1,262,283	1,163,531	-8%
Transfers	252,558	350,904	334,475	394,666	394,666	216,000	-45%
Contingency	376,729	509,349	506,590	505,772	468,128	515,292	2%
<b>Total Department</b>	<b>6,510,953</b>	<b>8,627,462</b>	<b>7,353,483</b>	<b>7,578,122</b>	<b>6,932,690</b>	<b>7,070,716</b>	<b>-7%</b>

**Total Department Expenditures by Fund / Park & Recreation**

<b>Expense by Fund:</b>	<b>Actual CY 2014</b>	<b>Actual CY 2015</b>	<b>Actual CY 2016</b>	<b>Budget CY 2017</b>	<b>Estimated CY 2017</b>	<b>Proposed CY 2018</b>	<b>% Var</b>
Gaming	179,459	198,000	186,000	205,000	205,000	30,000	-85%
Debt Service	1,032,981	2,215,682	1,044,898	1,041,764	1,040,969	947,546	-9%
Parks & Rec	5,298,513	6,213,780	6,122,585	6,331,358	5,686,721	6,093,170	-4%
<b>Total Department</b>	<b>6,510,953</b>	<b>8,627,462</b>	<b>7,353,483</b>	<b>7,578,122</b>	<b>6,932,690</b>	<b>7,070,716</b>	<b>-7%</b>

# LIBRARY DEPARTMENT



## DEPARTMENT OVERVIEW

The Rock Island Public Library (RIPL) system is governed by a 9 member, semi-autonomous, Board of Trustees appointed by the Mayor and approved by City Council. The library system includes the Downtown, 30/31, and Southwest Libraries. All three libraries are focused on providing materials to patrons when and where they need them. In addition, the library offers its online branch, which has a multitude of material formats, including electronic books, audiobooks, magazines, and music; and streaming movies, music, and television, that are available 24/7. RIPL also partners with numerous area agencies for outreach initiatives that benefit the citizens of Rock Island, expanding its reach into the community.

## ORGANIZATIONAL STRUCTURE

The library has 4 administrative staff, and 33 staff to handle library operations. Operational staff is further broken down by building and department. The library has the following departments: Administration, Main (which encompasses Reference, Children's, Circulation, and Technical Services), and Extension Services (which encompasses 30/31 and Southwest); and three buildings: Downtown Library, 30/31 Library, and the Southwest Library.

*Please note: All changes listed below are contingent upon Library Board approval.*

## USE OF GAMING FUNDS

Gaming funds, if approved, will pay for brick restoration and preventative brick maintenance at the Southwest Library.

## GRANTS

- Thurgood Marshall / Empowering Potential Partnership
- State Per Capita grant for City Library
- State Per Capita grant for District Library (Milan-Blackhawk Area Public Library District contracts with us).
- Rock Island Public Library Foundation

Any other grants aligned with our Grants Policy may be applied for throughout the year.

## MISSION STATEMENT

The Rock Island Public Library serves the public with a collection of community centers, outreach efforts, and online opportunities that provide resources to enhance personal achievement and stimulate the imagination.

## ACCOMPLISHMENTS

- The newly renegotiated contract with the Milan-Blackhawk Area Public Library District began on July 1, 2017. This three-year contract is a much more solid document, and stipulates that their funding go towards the operation of the Southwest Library.
- After many years of hard work and study, the library's Master Plan was adopted by the Board of Trustees. The chosen option incorporates repurposing the Tri-City Jewish Center into a Central Library; updating and maintaining the Downtown Library into a learning campus that integrates key community partners; and continuing operations at the Southwest Library.
- Library staff completed comprehensive audits of the elementary school libraries in the Rock Island-Milan School District, paving the way for future partnerships.
- The Library helped develop a major partnership with three downtown organizations to create the first-ever #whatstupdowntownri celebration. Our portion included a lit crawl to downtown locations (including the library); and an all-day book/author fair.
- We saw a 5% increase in library card registrations in CY16/17.
- The 30/31 Library underwent an emergency rewiring project when it was determined that the wiring was unsafe.
- The cemented area in front of the 30/31 Library entrance was replaced, due to the ill-repair, which created a constant tripping hazard, particularly to those with low mobility.
- Launched a new website – [www.readwritelocal.com](http://www.readwritelocal.com) – which encourages literary and artistic collaborators to submit local content for public viewing/reading. In addition to e-books and our partnership with Midwest Writing Center, this website is also hosting the “The Great QC Listen” oral history project, curated by Augustana College and WVIK.
- Implemented a Memorandum of Understanding with The SwitchYard makerspace organization, who will now be occupying the Rotunda area of the Downtown Library. Although they are just starting their organization, they will bring some much needed collaboration and technology to the library.
- Remodel of the entryway, Community Room, and restrooms, at the Southwest Branch; thanks, in part, from a donation by the Milan-Blackhawk Area Public Library District.
- The 2017 Winter and Summer Reading Programs saw a 35% increase in registrations. We also launched a new online version of the reading program, allowing kids, teens, adults, and families the ability to participate “from the road,” if they happened to be on vacation or out of town.
- The Summer Enrichment partnership program with Spring Forward Learning Center and the Martin Luther King, Jr., Center, increased participation to more than 360 children – an increase of nearly 100.
- The Library began circulating Wireless HotSpots, allowing patrons to check out unrestricted internet access for 7 days at a time.

## LIBRARY GOALS AND OBJECTIVES

*The following goals are taken directly from the library's strategic plan. Due to the fact we will be revising the plan, our objectives are currently being evaluated and under review.*

GOAL: Children from birth to age 5 will have programs and services designed to ensure that they will enter school ready to learn reading, writing, and listening skills.

GOAL: Adults and teens will have the support they need to improve their literacy skills in order to meet their personal goals and fulfill their responsibilities.

GOAL: Residents will have safe and welcoming physical places to meet and interact with others, or to sit quietly and read, and will have open and accessible virtual spaces that support library initiatives.

GOAL: Residents will have resources to explore topics of personal interest and continue to learn throughout their lives, and they will find these resources when and where they want them.

**ACTION TAKEN TO MEET CITY’S GOALS**

**Library Management in Progress 2016-2017**

- Library public computer connection replacement - Complete
- Library Master Plan Completion - Complete

**Library Management in Progress 2017-2018**

- Library Digitization Project – Complete (\$15,000 project paid for by the Library Foundation)
- Private Philanthropic Campaign – Ongoing; updates provided to Council as they become available.

**PERFORMANCE MEASURES**

<b>Performance Measures – Library</b>				
<b>Indicator</b>	<b>Actual CY 2015</b>	<b>Actual CY 2016</b>	<b>Estimated CY2017</b>	<b>Proposed CY2018</b>
Library Visitors - Downtown	120,378	122,391	123,000	125,000
Library Visitors - 30/31	72,534	65,216	68,000	70,000
Library Visitors - Southwest	37,825	36,443	37,000	38,000
Library Visitors - Website	179,627	161,820	160,000	165,000
<b>TOTAL LIBRARY VISITORS</b>	<b>410,364</b>	<b>385,870</b>	<b>388,000</b>	<b>398,000</b>
Patron Contacts	417,900	386,151	400,000	425,000
Registered Library Cardholders	16,628	17,377	17,400	17,500
Library physical collection	224,190	218,616	205,000	200,000
Circulation - Main	194,477	174,220	180,000	190,000
Circulation - 30/31	90,086	79,364	80,000	80,000
Circulation - Southwest	53,066	59,726	60,000	60,000
Circulation - Online	44,253	45,019	47,000	50,000
<b>TOTAL CIRCULATION</b>	<b>381,882</b>	<b>358,329</b>	<b>367,000</b>	<b>380,000</b>
Reference requests	48,637	45,313	45,500	46,000
Program Offerings - In House	481	521	525	525
Program Offerings - Offsite	176	107	150	165
<b>TOTAL PROGRAM OFFERINGS</b>	<b>657</b>	<b>628</b>	<b>675</b>	<b>690</b>
Program Attendance - In House	10,556	8,947	9,000	10,000
Program Attendance - Offsite	8,016	6,412	8,000	10,000
<b>TOTAL PROGRAM ATTENDANCE</b>	<b>18,572</b>	<b>15,359</b>	<b>17,000</b>	<b>20,000</b>
Computer Sessions	21,570	27,816	25,000	25,000

## DIVISION OVERVIEW

### LIBRARY ADMINISTRATION

Library administration includes – Library Director, Business Office & Facilities Director, Maintenance Worker, and PR/Outreach Liaison. This work group is responsible for buildings/grounds, finance, human resources, writing policy/procedures, grant writing, state reporting, library communications, technology, and preparing for all board meetings, including the Library Board of Trustees, Milan-Blackhawk Area Library District Board, and the Rock Island Public Library Foundation Board.

### DOWNTOWN LIBRARY

The Downtown Library houses the department directors – Director of Reference Services, Director of Children’s Services, Director of Technical Services, and Director of Circulation Services. In addition, we have our frontline workers – Reference Librarians, Young Adult Librarian, Circulation Representatives, Children’s/Branch Aides, and Pages; our material processors – Tech Services Aides and Pages. The Downtown Library, due to its size, is the hub for our branch libraries, and handles all material acquisitions, processing, and behind-the-scenes work. The frontline workers provide circulation assistance, reference, readers’ advisory services, computer help, programming opportunities, and genealogy/local history help.

### 30/31 LIBRARY

The 30/31 Library is the busiest branch library, and is staffed by a Public Service Coordinator, Children’s/Branch Aides, and Pages. This library provides leisure reading material, a small non-fiction collection, public access computers, and a fun children’s area. In addition, 30/31 houses the library book store to sell discarded library items and material donations. The book sale area also doubles as a small programming space, which has allowed us to bring our more popular children’s programs to this branch.

### SOUTHWEST LIBRARY

The Southwest Branch library serves southwest Rock Island, and those within the Milan-Blackhawk Area Public Library District, with a fine collection of leisure reading material, public access computers, and a thriving children’s section. This library is also staffed by a Public Service Coordinator, Children’s/Branch Aides, and Pages. The meeting room holds library programs and community events.

## DEPARTMENT STAFFING

Department Staffing / Library							
Staffing:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	Diff. (fte)
Library Director (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Assistant Director	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Admin Secretary	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Dir Ofc Facs (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Dir of Tech Svcs (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Dir of Ref Svcs (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Dir Chldrn Svcs (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Dir Circulation (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Reference Librarian (3)	3.00	3.00	3.00	3.00	3.00	3.00	0.00
Young Adult Librarian (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Library Maintenance (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00

Department Staffing / Library							
Staffing:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	Diff. (fte)
Children's Librarian (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Technical Aide (2)	1.00	1.08	1.10	1.10	1.10	1.10	0.00
Circulation Rep.(3)	4.00	4.92	4.00	3.00	3.00	3.00	0.00
Dir of Extension Svcs	1.00	1.00	0.00	0.00	0.00	0.00	0.00
Circ. Desk Aide	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Page (6)	4.25	3.46	2.54	2.60	2.60	2.69	0.09
Security Page	0.50	1.00	1.00	0.00	0.00	0.00	0.00
Public Services Coord (2)	0.00	2.00	2.00	2.00	2.00	2.00	0.00
Pub/Outrch Liaison (1)	1.00	1.00	1.00	1.00	1.00	1.00	0.00
Computer System Admin	0.67	0.58	0.63	0.23	0.63	0.00	(0.23)
CR/Branch Aide (11)	5.00	4.62	5.54	5.07	5.07	5.09	0.02
<b>Total Staffing (37)</b>	<b>31.42</b>	<b>31.65</b>	<b>29.81</b>	<b>27.00</b>	<b>27.40</b>	<b>26.88</b>	<b>(0.13)</b>

## TOTAL DEPARTMENT EXPENDITURES

Total Department Expenditures by Object / Library							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	1,243,942	1,762,043	1,646,241	1,634,346	1,626,280	1,675,062	2%
Supplies	102,023	86,502	121,753	79,159	67,177	58,875	-26%
Services	372,017	998,181	464,836	605,155	475,630	454,739	-25%
Other	239,653	336,458	253,190	290,939	257,461	178,550	-39%
Capital	834	-	-	-	-	-	---
Transfers	54,853	264,986	127,070	110,000	110,000	101,800	-7%
Contingency	-	(70)	713	102,496	-	102,900	0%
<b>Total Department</b>	<b>2,013,322</b>	<b>3,448,100</b>	<b>2,613,803</b>	<b>2,822,095</b>	<b>2,536,548</b>	<b>2,571,926</b>	<b>-9%</b>

Total Department Expenditures by Fund / Library							
Expense by Fund:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Gaming	12,700	200,000	50,000	50,000	50,000	40,000	-20%
Library Fund	1,954,814	2,813,931	2,563,803	2,772,095	2,486,548	2,531,926	-9%
Capital	45,808	434,169	-	-	-	-	---
<b>Total Department</b>	<b>2,013,322</b>	<b>3,448,100</b>	<b>2,613,803</b>	<b>2,822,095</b>	<b>2,536,548</b>	<b>2,571,926</b>	<b>-9%</b>



ROCK ISLAND  
ILLINOIS

## **GOVERNMENTAL FUNDS**

Governmental funds are the funds through which most governmental functions typically are financed. They are often referred to as "source and use" funds. The fund types included in this category are General, Special Revenue and other special revenue (non-major) funds, Capital Projects, and Debt Service.



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## GENERAL FUND

The General Fund is used to account for all financial transactions not properly included in other funds. Property tax, sales tax, state income tax, replacement tax, permit fees, general government, charges for services and rental income provide the majority of revenue to this type of fund. The General Fund is utilized by all areas of the City except for the Martin Luther King Jr. Center, Parks and Recreation, and Library. The majority of expenditures from these funds are payroll related.

The following funds are tracked separately for ease of management. However, they are consolidated as the General Fund per acceptable governmental accounting practices:

General Fund (101)	Police Contributions Fund (273)
DUI Fine Law Fund (225)	Elderly Service Contributions Fund (274)
Court Supervision Fund (226)	Labor Day Parade (276)
Crime Laboratory Fund (227)	ESO Christmas Tour Fund (277)
Honor Guard contributions Fund (271)	Adopt-A-School Fund (278)
D.A.R.E. Fund (272)	Fire Donations Fund (279)

## TOTAL GENERAL FUND REVENUE

General Funds (101,225,226,227,271,272,273,274,276,277,278,279) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Property Taxes	6,849,476	6,777,044	6,979,516	7,169,931	6,946,470	8,304,641	16%
State & Local Taxes	12,966,962	17,700,181	17,781,361	17,764,575	15,350,100	17,133,594	-4%
Business License & Permits	235,494	404,945	399,050	396,450	393,713	406,725	3%
Non-Business License/Permits	584,624	513,679	412,486	472,300	540,718	449,100	-5%
Grants	61,605	49,605	63,886	105,792	58,637	3,896	-96%
Charges for Services	4,084,673	5,822,935	4,519,216	2,895,464	1,573,891	3,048,864	5%
Program Fees	825	745	655	650	745	650	0%
Rents & Royalties	47,612	51,002	92,778	62,525	52,829	61,281	-2%
Transfers	4,893,029	7,102,412	7,013,466	5,593,317	4,623,761	5,704,709	2%
Investments & Loans	14,798	33,087	56,822	34,682	40,462	42,987	24%
Contributions & Donations	97,488	11,062	11,943	7,985	14,324	7,600	-5%
Reimbursements	152	229	350	150	150	130	-13%
Sale of Fixed Assets	1,488	8,558	2,937	6,000	2,176	6,500	8%
Proceeds from LT Liabilities	7,767	6,800	6,930	6,800	7,025	6,800	0%
Other	21,562	43,849	50,847	57,000	49,000	60,000	5%
<b>Total Fund</b>	<b>29,867,555</b>	<b>38,526,133</b>	<b>37,392,243</b>	<b>34,573,621</b>	<b>29,654,001</b>	<b>35,237,477</b>	<b>2%</b>

### REVENUE ANALYSIS

- Property Tax revenue has increased due to a proposed property tax rate increase as well as property tax revenue to be received through the distribution of the remaining fund balance in TIF # 2 (South 11<sup>th</sup> Street).
- Grant revenue has decreased as the Illinois Department of Transportation STEP Grant annually received by the Police Department has not been awarded yet.

- Investments & Loans revenue has increased as the interest rate received on the City's investments is expected to increase in CY 2018 and there are pending changes in how the City's funds are invested that should generate additional revenue.
- Reimbursements revenue resulting from jury duty and witness fee reimbursements are projected to decrease slightly for CY 2018.

## TOTAL GENERAL FUND EXPENDITURES

General Funds (101,225,226,227,271,272,273,274,275,276,277,278,279) Expenditure							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	18,464,646	25,284,402	25,408,534	26,242,577	26,134,069	26,876,281	2%
Supplies	793,445	1,229,163	951,492	1,179,339	1,045,621	1,001,370	-15%
Services	6,401,385	9,119,391	7,165,492	6,513,200	5,715,111	6,203,969	-5%
Other	131,014	253,499	321,255	337,246	277,693	313,861	-7%
Programs	23,872	60,387	70,331	50,635	48,671	52,500	4%
Capital	305,808	78,737	69,061	13,104	13,104	176,020	1243%
Transfers	2,664,166	2,394,599	1,010,543	380,790	344,052	358,068	-6%
Contingency	1,385,728	2,089,702	2,338,026	98,507	(5)	200,150	103%
<b>Total Department</b>	<b>30,170,064</b>	<b>40,509,880</b>	<b>37,334,734</b>	<b>34,815,398</b>	<b>33,578,316</b>	<b>35,182,219</b>	<b>1%</b>

### EXPENDITURE ANALYSIS

For CY 2018 a concerted effort has been made to reduce expenditures across the board in the General Fund. The following areas have seen reduction of 10% or more due to these efforts and the additionally noted changes:

- Supplies has decreased as Information Technology Department plans to purchase less new computer network equipment and the Police Department's body camera cost for CY 2018 is significantly less than the start-up cost last year.
- Other is down due to the elimination of a one-time Internal Revenue Service payment in CY 2017, shifting the Electricity Excise Tax payments made to the State of Illinois to the Hydroelectric Plant fund, and reducing the contribution to the Quad Cities Convention & Visitor Bureau.
- Capital has increased due to the planned purchase of software to upgrade the City's computers to Microsoft Office 2016 and the purchase of the Northstar Version 6.4 software upgrade.
- Contingency has increased for CY 2018. In CY 2017 an accounting change was instituted whereby the bad debt resulting from the Fire Department's ambulance service is now being reported as a contra revenue. This contra revenue, starting with this budget document, is now included under Charges for Services in the revenue section.

What follows is a review of the General Fund expenditures for the following departmental units:

Mayor & Council	Information Technology
City Clerk	Community & Economic Development
General Administration	Police
Human Resources	Fire
Finance	Public Works

## MAYOR & CITY COUNCIL DEPARTMENT

The Mayor and City Council are the governing body of the City of Rock Island. Policies affecting both daily and long-term City operations are reviewed and established by the Mayor and the City Council. Long-range planning strategies are developed in an effort to maintain the level of services and improve the quality of life for residents. These plans are implemented through various departmental activities.

### MAYOR & COUNCIL EXPENDITURES

General Funds Expenditure / Mayor - City Council							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	71,256	83,702	93,343	99,803	94,090	99,277	-1%
Supplies	1,136	1,479	1,346	1,233	1,198	1,300	5%
Services	28,162	37,811	33,203	48,986	44,318	33,595	-31%
Other	8,916	10,079	16,423	28,893	25,475	38,100	32%
Transfers	-	-	1,450	2,100	2,100	-	-100%
<b>Total Department</b>	<b>109,470</b>	<b>133,071</b>	<b>145,765</b>	<b>181,015</b>	<b>167,181</b>	<b>172,272</b>	<b>-5%</b>

### EXPENDITURE ANALYSIS

The Supplies category increased slightly to cover food items for various meetings, i.e.; budget, goal setting etc. Services is down due to a change in the cell phone service plan to one that is more cost efficient and also due to a one time increase in Consulting Fees in CY 2017 to cover additional expenses incurred during the annual Goal Setting sessions. Other has increased because all monies budgeted in Professional Development for the Aldermen and Mayor were transferred to Representation. Transfers has been reduced as the transfer to the Parks Department's Lincoln Park cannons project was a onetime expenditure in CY 2017.



ROCK ISLAND  
ILLINOIS

## CITY CLERK DEPARTMENT

The City Clerk's Office prepares the City Council Meeting Agendas and Minutes; tracks and files City ordinances and contracts; signs all licenses, ordinances, contracts and other official documents; issues approximately thirty types of licenses, is the Municipal Election Official and Freedom of Information Officer for the City; coordinates, tracks and files all Freedom of Information requests and responses; coordinates the list of names and addresses as required for Statement of Economic Interest, administers oaths and responds to numerous customer requests and inquiries daily.

## CITY CLERK EXPENDITURES

General Funds Expenditure / City Clerk							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	48,695	69,939	80,573	88,799	89,014	69,209	-22%
Supplies	2,389	2,974	3,402	2,008	734	3,000	49%
Services	1,216	1,312	1,639	2,060	1,831	1,969	-4%
Other	2,431	1,845	4,756	6,573	5,017	4,000	-39%
<b>Total Department</b>	<b>54,731</b>	<b>76,070</b>	<b>90,370</b>	<b>99,440</b>	<b>96,596</b>	<b>78,178</b>	<b>-21%</b>

## EXPENDITURE ANALYSIS

The decrease in Personnel reflects the change due to the retirement of the former city clerk in CY 2017. CY 2017 included additional Personnel expenditures for severance pay and training of the new clerk for two months in CY 2017. Only the new clerk's salary and benefits are reflected in the CY 2018 budget amount. Supplies has increased to cover the purchase of additional ordinance book supplies. Other has been reduced as there was a onetime payment to the QC Marathon in CY 2017.



ROCK ISLAND  
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## GENERAL ADMINISTRATION DEPARTMENT

General Administration represents those activities that focus on the overall management of the City of Rock Island. The City Manager is appointed by the City Council to administer the established policies, oversee the day-to-day operations and provide management support and information to the Mayor and City Council to assist them in making informed decisions.

### GENERAL ADMINISTRATION EXPENDITURES

General Funds Expenditure / General Administration							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	245,814	339,083	392,174	294,695	294,082	264,410	-10%
Supplies	1,044	2,562	2,418	3,248	2,725	2,100	-35%
Services	38,691	69,654	31,891	123,764	36,630	19,632	-84%
Other	3,628	8,982	8,138	9,203	8,823	7,850	-15%
Transfers	-	98,308	194,628	200	200	-	-100%
<b>Total Department</b>	<b>289,177</b>	<b>518,589</b>	<b>629,249</b>	<b>431,110</b>	<b>342,460</b>	<b>293,992</b>	<b>-32%</b>

### EXPENDITURE ANALYSIS

Personnel has been reduced as the Assistant to the City Manager position was eliminated during CY 2017 and the salary for the City Manager was reduced from the previous City Manager. Supplies has been reduced by lowering planned expenditures. Services is down as the budget for marketing of the City has been eliminated as current gaming supported funding is available in CY 2017 for carryover to CY 2018. Other has decreased as there has been a reduction in Labor Day Parade expenditure having to do with the purchase of promotional items. Transfers is not budgeted for CY 2018 as the expenditure in CY 2017 consisted of a onetime transfer of Gaming funds to the M L King Center fund (211).



ROCK ISLAND  
ILLINOIS

## HUMAN RESOURCES DEPARTMENT

The Human Resources Department provides support in all employee related matters from hiring through retirement. The department further handles benefits administration including health care and other ancillary services. The department is also responsible for risk management activities pertaining to workers' compensation, general liability and unemployment. The department contains three divisions: Administration, Personnel Services, and Insurance. The general fund represents 8% of the overall HR Department budget (\$7.885 million). The self-insurance fund and health insurance fund (including the cafeteria plan) represents 17% and 75%, respectively.

### HUMAN RESOURCES ADMINISTRATION EXPENDITURES

General Funds Expenditure / Human Resources - Administration							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	139,697	200,477	205,452	187,704	201,243	201,217	7%
Supplies	7,633	6,706	10,249	7,742	4,695	6,900	-11%
Services	154,267	338,812	402,562	327,965	314,826	274,653	-16%
Other	3,284	3,639	3,354	6,084	6,083	4,930	-19%
<b>Total Department</b>	<b>304,881</b>	<b>549,634</b>	<b>621,617</b>	<b>529,495</b>	<b>526,847</b>	<b>487,700</b>	<b>-8%</b>

#### EXPENDITURE ANALYSIS

HR Administration expenses overall will decrease 8% in CY 2018. Personnel will increase 7% due to increased wage costs and adding an employee to the health plan. Supplies will decrease 11% due to lower office paper demand city-wide. Services will decrease 16% primarily due to lower projected use of labor attorney legal services. Other will decrease 19% as a result of a reduction in dues to be paid in CY 2018.

### PERSONNEL SERVICES EXPENDITURES

General Funds Expenditure / Human Resources - Personnel Services							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	49,330	69,648	67,933	51,859	52,272	59,404	15%
Supplies	529	904	985	1,140	437	1,100	-4%
Services	117,910	318,688	116,118	46,540	39,342	70,508	51%
Other	2,293	2,859	1,180	1,474	1,473	1,100	-25%
<b>Total Department</b>	<b>170,062</b>	<b>392,099</b>	<b>186,216</b>	<b>101,013</b>	<b>93,524</b>	<b>132,112</b>	<b>31%</b>

#### EXPENDITURE ANALYSIS

Overall, Personnel Services expenses will increase 31% in CY 2018. Personnel costs are estimated to increase by 15% with the addition of \$5,000 for relocation fringe in CY 2018. Services will increase 51% primarily due to higher projected use of labor attorney legal services, medical services and recruitment advertising. Other will decrease 25% due to lower purchases of reference materials.



ROCK ISLAND  
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## FINANCE DEPARTMENT

The vast majority of the Finance Department budget is contained within the General Fund. This also includes expenditures related to the Adopt a School fund (278). The Adopt a School fund prior to CY 2015 had been included under the General Administration Department and will no longer be utilized after CY 2017. For CY 2018, the remainder of the Finance Department expenditures can be found in the Gaming Fund (223) reference a transfer to the General Fund and the Debt Service Fund (405), which consists of funds to cover the legal and financial services related to the issuance of bonds.

### FINANCE ADMINISTRATION EXPENDITURES

General Funds Expenditure / Finance - Administration							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	106,315	145,268	118,485	140,105	139,203	141,099	1%
Supplies	1,811	2,365	2,246	1,705	1,705	2,716	59%
Services	160,997	118,573	33,082	23,034	20,811	24,927	8%
Other	1,813	4,651	5,750	35,080	36,417	9,915	-72%
Programs	-	-	-	-	-	2,500	NEW
Transfers	2,486,266	2,127,164	632,355	301,290	264,552	318,068	6%
Contingency	(8)	85	86	98,507	(5)	200,150	103%
<b>Total Department</b>	<b>2,757,194</b>	<b>2,398,106</b>	<b>792,004</b>	<b>599,721</b>	<b>462,683</b>	<b>699,375</b>	<b>17%</b>

#### EXPENDITURE ANALYSIS

Supplies has increased to cover expenditures for replacement of an electric stapler, electric calculator, and shredder. Other has decreased from CY 2017, which was higher due to a one-time payment to the United States Department of the Treasury. Programs is new for CY 2018 and is for the partial rebate of Prepared Food and Liquor Sales Tax for the new Dunkin' Donuts store. Contingency has been reduced for CY 2018 based on prior year usage.

### CUSTOMER SERVICE EXPENDITURES

General Funds Expenditure / Finance - Customer Service Center							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	185,918	306,829	274,049	300,289	299,824	312,409	4%
Supplies	2,173	996	68	82	82	35	-57%
Services	96,807	244,811	242,824	226,229	211,953	249,475	10%
Other	150	250	100	-	-	-	---
<b>Total Department</b>	<b>285,048</b>	<b>552,886</b>	<b>517,041</b>	<b>526,600</b>	<b>511,859</b>	<b>561,919</b>	<b>7%</b>

#### EXPENDITURE ANALYSIS

Supplies is down due to the elimination of a portion of the office equipment purchases for this area. Services has increased in anticipation of an increase in postage needed for the banking contract, purchase of additional parking ticket forms, and an increase in the Duncan parking contract costs.

## ACCOUNTING SERVICES EXPENDITURES

General Funds Expenditure / Finance - Accounting Services							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	297,265	417,512	401,265	416,153	416,284	369,011	-11%
Supplies	-	141	176	330	330	2,104	538%
Services	87,696	108,902	116,785	124,846	114,511	123,909	-1%
Other	21,878	30,068	25,519	23,260	22,956	2,009	-91%
<b>Total Department</b>	<b>406,839</b>	<b>556,623</b>	<b>543,745</b>	<b>564,589</b>	<b>554,081</b>	<b>497,033</b>	<b>-12%</b>

### EXPENDITURE ANALYSIS

Personnel costs have been reduced for CY 2018 through the elimination of the Budget Coordinator position and the planned delay in hiring the new Fiscal Technician. Supplies has increased to cover the cost of the Attendance Enterprise software upgrade. Other has been reduced as the expenditure budgeted to cover the quarterly Electricity Excise Tax payments to the State of Illinois has been moved to the Hydroelectric Plant Fund (609) under the Public Works Department.

## INFORMATION TECHNOLOGY DEPARTMENT

Roughly 67% of the Information Technology (IT) Department is funded by the General Fund. Proposed for CY 2018, 33% of the IT Department budget is funded by Gaming/Capital to be used for computer equipment replacement, software upgrades, and various software support contracts.

### INFORMATION TECHNOLOGY ADMINISTRATION EXPENDITURES

General Funds Expenditure / Information Technology - Administration							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	174,975	226,106	233,492	223,008	221,217	233,181	5%
Services	4,200	4,373	6,169	6,435	6,435	6,924	8%
Other	150	250	250	350	300	350	0%
<b>Total Department</b>	<b>179,325</b>	<b>230,729</b>	<b>239,911</b>	<b>229,793</b>	<b>227,952</b>	<b>240,455</b>	<b>5%</b>

#### EXPENDITURE ANALYSIS

The 5% increase in Personnel costs is due primarily to full time salary increases across all employees in the department. The 8% increase in services is due to the increase in workers compensation and general liability insurance.

### INFORMATION TECHNOLOGY SERVICES EXPENDITURES

General Funds Expenditure / Information Technology - Information Technology Services							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	280,072	407,907	410,209	352,254	346,142	371,435	5%
Supplies	148,351	166,152	140,364	199,823	160,341	122,240	-39%
Services	153,709	259,319	232,677	317,001	261,575	264,787	-16%
Other	55,320	69,456	62,388	82,128	49,348	73,900	-10%
Capital	237,952	75,432	69,061	13,104	13,104	176,020	1243%
Transfers	-	7,485	11,062	-	-	-	---
<b>Total Department</b>	<b>875,404</b>	<b>985,751</b>	<b>925,761</b>	<b>964,310</b>	<b>830,510</b>	<b>1,008,382</b>	<b>5%</b>

#### EXPENDITURE ANALYSIS

The 5% increase in Personnel costs is due primarily to full time salary increases across all employees in the department. Supplies has decreased 39% due to a reduction in computer equipment replacement planned for next year. Services is down 16% due to the reduced phone costs, consolidation of Internet access, and completion of various small projects. Other has decreased 10% as actual expenditures in CY 2017 were not as high as originally estimated. Capital is up 1243% to cover Microsoft Office 2016 and Northstar upgrades. No Transfers are included in the CY 2018 IT budget.

INFORMATION TECHNOLOGY GEOGRAPHICAL INFORMATION SYSTEMS  
EXPENDITURES

General Funds Expenditure / Information Technology - Information Technology GIS							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	33,369	47,243	46,984	38,801	38,106	41,903	8%
Supplies	4,046	-	-	-	-	-	---
Services	79,938	103,477	114,316	178,300	139,288	128,500	-28%
Other	22	-	-	-	-	-	---
<b>Total Department</b>	<b>117,375</b>	<b>150,720</b>	<b>161,300</b>	<b>217,101</b>	<b>177,394</b>	<b>170,403</b>	<b>-22%</b>

EXPENDITURE ANALYSIS

The 8% increase in Personnel costs is due primarily to full time salary increases across all employees in the department. The Services area for CY 2018 will see a 28% decrease as compared to CY 2017 due primarily to the relocation of the Public Works applications "Cityworks" and "ArcGIS" to on premises back in from the Amazon cloud.

## COMMUNITY AND ECONOMIC DEVELOPMENT DEPARTMENT

The Community and Economic Development Department (CED) utilizes the General Fund for overhead costs associated with running each division within the department.

### CED ADMINISTRATION EXPENDITURES

General Funds Expenditure / Community & Economic Development - Administration							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	70,109	69,559	74,455	60,810	57,096	46,981	-23%
Supplies	1,149	540	540	677	633	1,850	173%
Services	29,514	12,499	15,741	17,404	16,843	18,401	6%
Other	3,655	2,843	2,328	2,145	2,026	6,750	215%
<b>Total Department</b>	<b>104,427</b>	<b>85,441</b>	<b>93,064</b>	<b>81,036</b>	<b>76,598</b>	<b>73,982</b>	<b>-9%</b>

#### EXPENDITURE ANALYSIS

Personnel expenditures will decrease in CY 2018 due to the realignment of funding splits for personnel that are paid from multiple funds. Supply expenditures have increased to cover general office supply needs for printing and mapping activities. Other expenditures have been increased with the transfer of Representation costs from the Economic Division expenditures to Administration.

### ECONOMIC DEVELOPMENT DIVISION EXPENDITURES

General Funds Expenditure / Community & Economic Development - Economic Development							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	42,919	70,669	64,805	133,249	133,564	188,020	41%
Supplies	256	975	445	1,425	1,207	800	-44%
Services	3,800	8,073	7,310	75,610	33,828	7,666	-90%
Other	30	80,804	148,934	101,734	87,415	123,500	21%
Programs	615	8,248	5,567	635	-	-	-100%
Transfers	150,000	5,122	-	-	-	-	---
<b>Total Department</b>	<b>197,620</b>	<b>173,891</b>	<b>227,061</b>	<b>312,653</b>	<b>256,014</b>	<b>319,986</b>	<b>2%</b>

#### EXPENDITURE ANALYSIS

Personnel expenditures have increased due to the addition of the Development Programs Manager position. Supply expenditures have decreased due to a reduction in food and equipment purchases for CY 2018. Service expenditures have been reduced due to the Centennial Bridge Building telephone service cost being changed from AT&T to the City's telephone service and the Tim's Corner development being funded only for CY 2017. Other expenditures have increased reference the Quad City Convention and Visitors Bureau. No land purchases are planned under Programs expenditures in CY 2018.

## PLANNING AND REDEVELOPMENT DIVISION EXPENDITURES

### General Funds Expenditure / Community & Economic Development - Planning/Zoning/Historic Preservation

Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	219,011	302,702	279,841	262,190	250,633	264,761	1%
Supplies	1,560	676	769	2,615	2,579	2,000	-24%
Services	6,645	9,263	8,956	7,067	4,599	9,155	30%
Other	410	2,081	229	1,590	1,374	1,662	5%
<b>Total Department</b>	<b>227,626</b>	<b>314,722</b>	<b>289,795</b>	<b>273,462</b>	<b>259,185</b>	<b>277,578</b>	<b>2%</b>

### EXPENDITURE ANALYSIS

Supply expenditures have decreased due to the elimination of office equipment purchases in this area in CY 2018. Services expenditures have increased to cover anticipated legal services for public hearings.

### General Funds Expenditure / Community & Economic Development - Neighborhood Redevelopment

Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	14,666	2,031	24,452	11,861	7,274	70,581	495%
Services	5,935	3,582	2,936	4,301	4,047	6,420	49%
Other	-	-	-	575	545	400	-30%
Programs	23,257	52,139	64,764	50,000	48,671	50,000	0%
Transfers	-	173	9,754	-	-	-	---
<b>Total Department</b>	<b>43,858</b>	<b>57,925</b>	<b>101,906</b>	<b>66,737</b>	<b>60,537</b>	<b>127,401</b>	<b>91%</b>

### EXPENDITURE ANALYSIS

Personnel expenditures will increase in CY 2018 due to the realignment of funding splits for personnel that are paid from multiple funds. Service expenditures will increase due to a rise in operating lease costs. Other expenditures has been reduced this year because certain licenses and certifications will not require renewal in CY 2018.

### General Funds Expenditure / Community & Economic Development - Inspection Services

Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	334,765	483,189	469,024	481,526	479,820	505,477	5%
Supplies	2,661	1,692	8,845	2,378	2,056	2,300	-3%
Services	16,016	26,850	22,356	22,120	19,264	24,106	9%
Other	1,910	3,684	2,711	3,120	2,523	6,281	101%
Contingency	-	2,838	(1,391)	-	-	-	---
<b>Total Department</b>	<b>355,352</b>	<b>518,253</b>	<b>501,545</b>	<b>509,144</b>	<b>503,663</b>	<b>538,164</b>	<b>6%</b>

## EXPENDITURE ANALYSIS

Other expenditures will increase in CY 2018 to cover license, certification and dues renewal costs.

<b>General Funds Expenditure / Community &amp; Economic Development - Rental Inspection Services</b>							
<b>Revenue by Object:</b>	<b>Actual CY 2014</b>	<b>Actual CY 2015</b>	<b>Actual CY 2016</b>	<b>Budget CY 2017</b>	<b>Estimated CY 2017</b>	<b>Proposed CY 2018</b>	<b>% Var</b>
Personnel	90,619	31,702	127,597	178,808	171,139	140,589	-21%
Services	7,007	5,385	55,881	11,258	13,895	10,469	-7%
<b>Total Department</b>	<b>97,626</b>	<b>37,087</b>	<b>183,478</b>	<b>190,066</b>	<b>185,034</b>	<b>151,058</b>	<b>-21%</b>

## EXPENDITURE ANALYSIS

Personnel expenditures will decrease in CY 2018 due to the realignment of funding splits for personnel that are paid from multiple funds.



ROCK ISLAND  
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## POLICE DEPARTMENT

The Police Department utilizes a variety of funds in addition to the General Fund to track revenues and expenditures in this category though the majority of the expenditures detailed below are budgeted in the General Fund. The additional funds utilized by the Police Department consist of the DUI Fine Law, Court Supervision, Crime Laboratory, and Cops for Christmas. Each fund is used for a specific purpose with some of the funds being regulated by state law.

### POLICE ADMINISTRATION EXPENDITURES

General Funds Expenditure / Police - Administration							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	413,669	563,108	588,307	616,021	616,265	642,227	4%
Supplies	4,178	7,216	9,521	11,058	10,416	8,362	-24%
Services	260,517	362,171	378,701	359,214	356,826	337,692	-6%
Other	3,714	5,667	7,141	7,241	5,827	6,135	-15%
<b>Total Department</b>	<b>682,078</b>	<b>938,162</b>	<b>983,670</b>	<b>993,534</b>	<b>989,334</b>	<b>994,416</b>	<b>0%</b>

#### EXPENDITURE ANALYSIS

Supplies is down 24% due to a reduction in the budget for general office supplies. Other has been reduced 15% as the result of a decrease in the number of newspapers, professional journals, dues, and promotional materials that are to be purchased.

### PATROL EXPENDITURES

General Funds Expenditure / Police - Patrol							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	4,931,091	6,223,628	6,162,207	6,273,794	6,206,473	6,296,377	0%
Supplies	13,504	189,663	17,796	184,877	177,241	95,448	-48%
Services	415,146	674,568	247,474	465,860	382,974	527,800	13%
Other	3,776	5,291	5,301	5,300	5,297	5,300	0%
Transfers	-	15,608	-	-	-	-	---
<b>Total Department</b>	<b>5,363,517</b>	<b>7,108,758</b>	<b>6,432,778</b>	<b>6,929,831</b>	<b>6,771,985</b>	<b>6,924,925</b>	<b>0%</b>

#### EXPENDITURE ANALYSIS

The decrease in Supplies is due to the reduction in body cameras expenses for the CY 2018 budget. The 13% increase in Services is due to a rise in fleet amortization costs for the Patrol Division.

## MAJOR CRIME EXPENDITURES

General Funds Expenditure / Police - Major Crime							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	795,649	1,115,989	1,216,096	1,162,045	1,104,052	1,208,451	4%
Supplies	679	1,482	1,003	2,651	2,698	2,800	6%
Services	27,620	39,597	28,234	37,349	153,678	49,473	32%
Other	572	2,078	1,230	1,295	576	1,295	0%
<b>Total Department</b>	<b>824,520</b>	<b>1,159,146</b>	<b>1,246,563</b>	<b>1,203,340</b>	<b>1,261,004</b>	<b>1,262,019</b>	<b>5%</b>

### EXPENDITURE ANALYSIS

The 32% increase in Services is due to the increase for fleet amortization and the operating service contract for AFIS (Automated Fingerprint Identification System).

## NARCOTICS/VICE EXPENDITURES

General Funds Expenditure / Police - Narcotics-Vice							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	478,791	980,490	1,293,191	1,574,850	1,543,257	1,586,874	1%
Services	11,894	23,497	18,382	14,829	14,907	13,422	-9%
Transfers	-	-	1,149	-	-	-	---
<b>Total Department</b>	<b>490,685</b>	<b>1,003,987</b>	<b>1,312,722</b>	<b>1,589,679</b>	<b>1,558,164</b>	<b>1,600,296</b>	<b>1%</b>

### EXPENDITURE ANALYSIS

Expenditures overall for this division will only increase 1% due to the annual increase in payroll related expenditures.

## JUVENILE INVESTIGATION EXPENDITURES

General Funds Expenditure / Police - Juvenile							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	558,628	720,404	709,901	907,532	910,921	1,021,640	13%
Supplies	-	63	20	27	27	160	493%
Services	12,899	19,715	11,928	14,895	10,777	24,504	65%
Other	25	272	100	300	271	300	0%
<b>Total Department</b>	<b>571,552</b>	<b>740,454</b>	<b>721,949</b>	<b>922,754</b>	<b>921,996</b>	<b>1,046,604</b>	<b>13%</b>

### EXPENDITURE ANALYSIS

The reason for the increase in Personnel cost is the result of transferring an officer to the High School Liaison position and the anticipated filling of a vacant Detective position. Supplies have increased due to

a price increase for a special printer used within juvenile investigations. The increase in Services is due to increase in fleet maintenance and fleet amortization costs.

## COMMUNITY SERVICES EXPENDITURES

General Funds Expenditure / Police - Community Services							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	147,308	199,291	206,686	207,217	206,173	247,575	19%
Supplies	72	308	110	1,107	1,107	165	-85%
Services	12,927	21,477	13,874	23,786	19,330	21,177	-11%
Other	35	35	138	35	35	35	0%
<b>Total Department</b>	<b>160,342</b>	<b>221,111</b>	<b>220,808</b>	<b>232,145</b>	<b>226,645</b>	<b>268,952</b>	<b>16%</b>

### EXPENDITURE ANALYSIS

The increase in Personnel is attributed to adding severance pay for an employee planning on retiring in CY 2018. The reduction in supplies is due to not needing any additional Animal Control equipment. Services is down due to the elimination of consultant services for veterinarian consultations and coyote trapping.

## RESOURCE SERVICES EXPENDITURES

General Funds Expenditure / Police - Resource Services							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	160,733	204,927	220,946	230,146	218,620	223,079	-3%
Supplies	19,459	22,114	46,679	39,806	37,244	37,920	-5%
Services	110,072	131,537	125,728	148,633	119,345	155,463	5%
Other	6,525	6,525	7,375	7,500	6,475	6,600	-12%
<b>Total Department</b>	<b>296,789</b>	<b>365,103</b>	<b>400,728</b>	<b>426,085</b>	<b>381,684</b>	<b>423,062</b>	<b>-1%</b>

### EXPENDITURE ANALYSIS

The decrease in Other is due to no longer paying dues for the LESO (Law Enforcement Support Office) Program managed by the U.S. Department of Defense.

## COMMUNICATIONS EXPENDITURES

General Funds Expenditure / Police - Communications							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	713,322	996,158	1,006,073	1,033,582	1,028,544	1,080,330	5%
Supplies	-	1,964	-	285	74	2,285	702%
Services	82,775	147,961	130,122	89,401	88,592	95,512	7%

**General Funds Expenditure / Police - Communications**

<b>Expense by Object:</b>	<b>Actual CY 2014</b>	<b>Actual CY 2015</b>	<b>Actual CY 2016</b>	<b>Budget CY 2017</b>	<b>Estimated CY 2017</b>	<b>Proposed CY 2018</b>	<b>% Var</b>
Other	-	-	31	-	-	-	---
Capital	27,856	-	-	-	-	-	---
<b>Total Department</b>	<b>823,953</b>	<b>1,146,083</b>	<b>1,136,226</b>	<b>1,123,268</b>	<b>1,117,210</b>	<b>1,178,127</b>	<b>5%</b>

EXPENDITURE ANALYSIS

The increase in Services is due to the increase of fees for the radio communications contract with Racom.

TECHNICAL SERVICES EXPENDITURES

**General Funds Expenditure / Police - Technical Services**

<b>Expense by Object:</b>	<b>Actual CY 2014</b>	<b>Actual CY 2015</b>	<b>Actual CY 2016</b>	<b>Budget CY 2017</b>	<b>Estimated CY 2017</b>	<b>Proposed CY 2018</b>	<b>% Var</b>
Personnel	144,341	169,796	173,101	175,832	175,694	178,958	2%
Supplies	1,407	4,623	4,190	4,865	4,648	17,865	267%
Services	3,017	3,243	2,925	6,720	6,064	7,173	7%
Other	-	803	2,137	1,400	582	1,400	0%
<b>Total Department</b>	<b>148,765</b>	<b>178,465</b>	<b>182,353</b>	<b>188,817</b>	<b>186,988</b>	<b>205,396</b>	<b>9%</b>

EXPENDITURE ANALYSIS

The increase in Supplies is due to the need to purchase a new Live Scan Machine because the maintenance contract for the existing unit will no longer be able to be renewed due to its age.

RECORDS EXPENDITURES

**General Funds Expenditure / Police - Records**

<b>Expense by Object:</b>	<b>Actual CY 2014</b>	<b>Actual CY 2015</b>	<b>Actual CY 2016</b>	<b>Budget CY 2017</b>	<b>Estimated CY 2017</b>	<b>Proposed CY 2018</b>	<b>% Var</b>
Personnel	199,370	270,693	249,720	273,863	270,644	284,729	4%
Services	1,898	2,685	2,183	3,018	1,836	2,853	-5%
Contingency	-	100	-	-	-	-	---
<b>Total Department</b>	<b>201,268</b>	<b>273,478</b>	<b>251,903</b>	<b>276,881</b>	<b>272,480</b>	<b>287,582</b>	<b>4%</b>

EXPENDITURE ANALYSIS

There is no significant change in expenditures budgeted for CY 2018.

POLICE AND FIRE COMMISSION

General Funds Expenditure / Police - Police & Fire Commission							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Services	6,871	5,305	17,190	13,300	3,276	13,300	0%
Other	375	375	375	550	375	550	0%
<b>Total Department</b>	<b>7,246</b>	<b>5,680</b>	<b>17,565</b>	<b>13,850</b>	<b>3,651</b>	<b>13,850</b>	<b>0%</b>

EXPENDITURE ANALYSIS

There will be no change in budgeted expenditures for the Police and Fire Commission from CY 2017 to CY 2018.



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## FIRE DEPARTMENT

Over 98% of the Fire Department's budget for CY 2018 is budgeted in the General Fund. Just 0.46% is in the Foreign Fire Tax Fund and 1.11% is in the Gaming Fund. General Fund expenditures include all expenditures required for the day to day operations of the department with the highest area of expenditures having to do with personnel costs.

### FIRE ADMINISTRATION EXPENDITURES

General Funds Expenditure / Fire - Administration							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	831,611	1,222,556	1,220,854	1,296,479	1,272,890	1,362,285	5%
Supplies	7,351	14,233	8,177	15,802	13,014	11,455	-28%
Services	105,977	222,367	153,960	249,472	215,184	300,487	20%
Other	846	575	811	105	105	650	519%
Capital	-	3,305	-	-	-	-	---
<b>Total Department</b>	<b>945,785</b>	<b>1,463,036</b>	<b>1,383,802</b>	<b>1,561,858</b>	<b>1,501,193</b>	<b>1,674,877</b>	<b>7%</b>

#### EXPENDITURE ANALYSIS

The decrease in Supplies reflects a decrease budgeted for station maintenance and projects in CY 2018. The increase in Services reflects the addition of funds in Fleet Amortization for CY 2018, as well as a significant increase budgeted for Insurance Premiums. The increase in Other reflects the addition of membership dues in CY 2018 for the Chief and Assistant Chief (IFCA & ISFSI), which were cut in CY 2017. There are no Capital expenditures under this category in CY 2018.

### FIRE / EMERGENCY SERVICES EXPENDITURES

General Funds Expenditure / Fire - Fire/Emergency Services							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	2,113,378	3,004,433	3,256,638	3,284,181	3,505,352	3,335,477	2%
Supplies	23,328	26,257	16,562	87,506	36,697	48,620	-44%
Services	297,230	445,648	214,606	272,460	273,213	209,474	-23%
Other	2,964	2,560	2,975	2,350	2,347	2,590	10%
Capital	25,000	-	-	-	-	-	---
Transfers	-	-	65,000	-	-	-	---
<b>Total Department</b>	<b>2,461,900</b>	<b>3,478,898</b>	<b>3,555,781</b>	<b>3,646,497</b>	<b>3,817,609</b>	<b>3,596,161</b>	<b>-1%</b>

#### EXPENDITURE ANALYSIS

The decrease in Supplies and Services reflects a decrease budgeted for fire suppression activities in CY 2018. The increase in Other reflects an increase needed for MABAS (Mutual Aid Box Alarm System) dues. There are no Capital expenditures under this category in CY 2018.

## FIRE PREVENTION EXPENDITURES

General Funds Expenditure / Fire - Fire Prevention							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	633,185	933,973	944,032	992,786	966,972	1,031,949	4%
Services	3,036	4,420	1,088	8,142	7,150	5,032	-38%
Other	2,564	3,717	1,821	3,240	947	3,140	-3%
<b>Total Department</b>	<b>638,785</b>	<b>942,110</b>	<b>946,941</b>	<b>1,004,168</b>	<b>975,069</b>	<b>1,040,121</b>	<b>4%</b>

### EXPENDITURE ANALYSIS

The decrease in Services reflects a decrease budgeted for Fleet Maintenance in CY 2018, as well as a decrease budgeted for promotional publications utilized for fire prevention activities. The decrease in Other reflects a decrease budgeted for supplies utilized for public education activities.

## AMBULANCE EXPENDITURES

General Funds Expenditure / Fire - Ambulance							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	1,997,090	2,758,197	2,951,240	3,073,886	3,030,317	3,238,281	5%
Supplies	66,936	78,660	102,901	99,028	98,056	88,650	-10%
Services	157,685	195,709	115,151	163,908	150,111	203,532	24%
Other	2,164	1,441	6,912	2,221	2,221	2,215	0%
Capital	15,000	-	-	-	-	-	---
Contingency	1,385,736	1,890,926	2,339,331	-	-	-	---
<b>Total Department</b>	<b>3,624,611</b>	<b>4,924,933</b>	<b>5,515,535</b>	<b>3,339,043</b>	<b>3,280,705</b>	<b>3,532,678</b>	<b>6%</b>

### EXPENDITURE ANALYSIS

The decrease in Supplies reflects cost savings that were identified by the EMS Coordinator for CY 2018. The increase in Services reflects an increase budgeted for financial and banking services, along with the addition of funds for fleet amortization in CY 2018. There are no Capital expenditures under this category for CY 2018. Note: In CY 2017 Ambulance Service related bad debt has been removed from the Contingency expenditure area and reassigned to two (2) new contra-revenue accounts.

## PUBLIC WORKS DEPARTMENT

Public Works Administration provides the general supervision, planning, and management of the Public Works Department. The major responsibilities include street maintenance, solid waste collection, production and distribution of drinking water, collection and treatment of wastewater, stormwater management, municipal engineering, fleet maintenance, electrical maintenance, building maintenance, right-of-way maintenance, flood levee maintenance and the Sunset Marina.

### PUBLIC WORKS ADMINISTRATION EXPENDITURES

General Funds Expenditure / Public Works - Administration							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	522,535	715,380	624,669	543,161	590,400	494,011	-9%
Supplies	15,362	16,078	15,009	14,732	10,523	15,550	6%
Services	405,859	493,765	447,384	382,686	369,918	421,585	10%
Other	1,239	2,034	1,672	2,475	2,035	2,279	-8%
Transfers	27,900	68,411	46,669	40,000	40,000	40,000	0%
<b>Total Department</b>	<b>972,895</b>	<b>1,295,668</b>	<b>1,135,403</b>	<b>983,054</b>	<b>1,012,876</b>	<b>973,425</b>	<b>-1%</b>

#### EXPENDITURE ANALYSIS

Personnel costs are down due to the elimination of one supervisory position and the reallocation of the Public Works Director's salary. Services is higher due to increases in insurance premiums and engineering service costs. Other has decreased slightly as a result of reduced promotions costs. Transfers reflect a transfer to the Engineering Division and remains consistent with CY 2017.

### BUILDING MAINTENANCE EXPENDITURES

General Funds Expenditure / Public Works - Building Maintenance							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	109,316	171,236	144,158	173,566	166,345	171,265	-1%
Supplies	15,545	24,463	24,396	40,561	28,648	32,870	-19%
Services	293,419	285,905	430,031	548,822	411,704	508,234	-7%
Other	325	485	1,176	950	750	550	-42%
Transfers	-	47,964	16,452	-	-	-	---
<b>Total Department</b>	<b>418,605</b>	<b>530,053</b>	<b>616,213</b>	<b>763,899</b>	<b>607,447</b>	<b>712,919</b>	<b>-7%</b>

#### EXPENDITURE ANALYSIS

Personnel costs remain relatively steady for CY 2018. Supply costs are lower due to a reduction in costs for all City buildings. Service costs are lower due to reallocating carpet replacement costs for the Community/Economic Development department to gaming funds. Other is reduced due to lower license/certification fees for the City Hall elevator.

## STREET MAINTENANCE AND REPAIR EXPENDITURES

General Funds Expenditure / Public Works - Street Maintenance & Repair							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	396,976	502,592	519,843	529,390	479,859	502,634	-5%
Supplies	249,427	252,688	274,868	245,587	244,636	260,500	6%
Services	1,723,400	2,527,686	2,727,912	1,556,575	1,287,538	1,438,131	-8%
Transfers	-	9,370	29,662	37,200	37,200	-	-100%
<b>Total Department</b>	<b>2,369,803</b>	<b>3,292,336</b>	<b>3,552,285</b>	<b>2,368,752</b>	<b>2,049,233</b>	<b>2,201,265</b>	<b>-7%</b>

### EXPENDITURE ANALYSIS

Personnel costs are down due to the elimination of one Equipment Operator and the delayed hiring of a second Equipment Operator. Supplies is higher due to an increase in concrete materials and signs/post materials. Services is down due to a decrease in street maintenance projects such as sealcoating, street painting, concrete patching, and other street maintenance projects. Transfers to Fleet Services has been eliminated for CY 2018.

## SNOW AND ICE EXPENDITURES

General Funds Expenditure / Public Works - Snow & Ice Control							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	28,180	112,365	85,744	81,220	63,472	96,088	18%
Supplies	101,588	283,039	209,279	148,988	148,648	141,975	-5%
Services	197,207	137,863	-	4,950	4,950	-	-100%
<b>Total Department</b>	<b>326,975</b>	<b>533,267</b>	<b>295,023</b>	<b>235,158</b>	<b>217,070</b>	<b>238,063</b>	<b>1%</b>

### EXPENDITURE ANALYSIS

Personnel costs are higher due an increase in overtime estimates for snow removal. Supplies is slightly reduced due to lower purchase amount for salt based on current inventory on hand. Services in CY 2017 utilized for salt conveyor rental should not be needed in CY 2018 and have been eliminated.

## REFUSE COLLECTION EXPENDITURES

General Funds Expenditure / Public Works - Refuse Collection							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	476,674	642,291	-	-	-	-	---
Supplies	76,303	80,528	-	-	-	-	---
Services	802,039	1,018,970	-	-	-	-	---
Contingency	-	195,753	-	-	-	-	---
<b>Total Department</b>	<b>1,355,016</b>	<b>1,937,542</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>---</b>

## EXPENDITURE ANALYSIS

In CY 2016, Refuse Collection was moved to the new Solid Waste Fund (fund 510) so expenditure activity is no longer reported in the General Fund.

## LEVEE/ROW MAINTENANCE EXPENDITURES

General Funds Expenditure / Public Works - Levee/ROW Maintenance							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	261,653	353,442	326,799	334,095	332,653	325,780	-2%
Supplies	957	6,000	12,353	4,288	4,150	6,300	47%
Services	186,726	228,921	236,426	224,284	195,899	141,334	-37%
Transfers	-	14,994	2,362	-	-	-	---
<b>Total Department</b>	<b>449,336</b>	<b>603,357</b>	<b>577,940</b>	<b>562,667</b>	<b>532,702</b>	<b>473,414</b>	<b>-16%</b>

## EXPENDITURE ANALYSIS

Personnel costs are down slightly due to the elimination of one Equipment Operator and delayed hiring of a second Equipment Operator. Supplies is higher due to increased purchases for replacement trees and horticulture materials. Services are lower due to a reduction in gaming funds for projects.

## MOTOR VEHICLE PARKING EXPENDITURES

General Funds Expenditure / Public Works - Motor Vehicle Parking System							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	25,902	4,005	4,085	4,239	4,204	4,335	2%
Supplies	1,627	1,762	-	-	-	100	NEW
Services	25,520	22,370	12,858	17,198	10,979	19,542	14%
Other	-	150	-	75	75	75	0%
<b>Total Department</b>	<b>53,049</b>	<b>28,287</b>	<b>16,943</b>	<b>21,512</b>	<b>15,258</b>	<b>24,052</b>	<b>12%</b>

## EXPENDITURE ANALYSIS

Parking enforcement and administration moved to the Finance Department in CY 2015, so this cost center now reflects only the maintenance of the parking ramps, parking lots, and on-street parking (snow removal, cleaning, utility fees, insurance, etc.) Personnel costs are up slightly due to the general wage increase. Supplies have been added for CY 2018 for the repair of the water supply appurtenances. Services are up due to an increase in electricity service costs and the addition of equipment rental for sweeping the parking ramp and washing windows.

## ELECTRICAL MAINTENANCE EXPENDITURES

General Funds Expenditure / Public Works - Electrical Maintenance							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	120,449	145,882	140,111	152,778	149,959	164,972	8%
Supplies	20,984	29,860	36,775	53,765	49,072	81,900	52%
Services	265,141	432,627	404,889	344,778	346,864	433,153	26%
<b>Total Department</b>	<b>406,574</b>	<b>608,369</b>	<b>581,775</b>	<b>551,321</b>	<b>545,895</b>	<b>680,025</b>	<b>23%</b>

### EXPENDITURE ANALYSIS

Personnel costs are higher in CY 2018 due to reallocation of the Public Works Director's salary, general wage increase, and increased insurance costs. Supplies has increased for CY 2018 due to LED conversions for traffic signals and streetlights and for purchase of replacement power tools. Services are higher due to increased service contracts for traffic signal and streetlight maintenance.

## **SPECIAL REVENUE FUNDS**

Special revenue funds are used to account for the proceeds of specific revenue sources or to finance specified activities as required by law or administrative regulation. These funds are utilized to some extent by all departments within the City.

What follows is a review of each of the following Special Revenue Funds along with the expenditures for each fund as utilized by the respective departmental unit(s):

- TIF #1 Downtown Fund (201)
- TIF #2 South 11th Street Fund (202)
- TIF #3 North 11th Street Fund (203)
- TIF #4 Jumer's Casino Rock Island Fund (204)
- TIF #5 Columbia Park Fund (205)
- TIF #7 The Locks Fund (208)
- TIF #8 Watchtower Fund (209)
- TIF #9 1<sup>st</sup> Street Fund (213)
- Community/Economic Development Fund (207)
- M L King Center Fund (211)
- MLK Facility Improvement Fund (212)
- Motor Fuel Tax Fund (221)
- Foreign Fire Insurance Fund (222)
- Riverboat Gaming Fund (223)
- State Drug Prevention Fund (224)
- US Dept of Justice Grant Fund (241)
- Community Development Block Grant Fund (242)
- Federal Drug Prevention Fund (243)
- Neighborhood Stabilization ARRA Fund (244)
- Schwiebert Park Boat Dock Fund (245)
- Ridgewood Business Park Fund (246)
- Public Library Fund (251)



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## TIF #1 DOWNTOWN FUND

The geographic area of the Downtown TIF encompasses the general area of the Downtown. This TIF (Tax Increment Financing) utilizes property tax revenue generated by properties within this area to support redevelopment, infrastructure, and other TIF eligible projects within the boundary area. It is administered by the Community and Economic Development department and includes personnel costs for the General Administration and Economic Development. The Downtown TIF was amended in 2014 to exclude the new Locks TIF. The Downtown TIF was created in 1985 and is set to expire December 31, 2020.

### TIF #1 DOWNTOWN FUND REVENUES

TIF #1 Downtown Fund (201) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Property Taxes	1,979,490	1,916,144	2,024,411	2,046,357	2,093,800	2,212,435	8%
Investments & Loans	1,952	1,383	1,694	-	6,369	-	---
Contributions & Donations	-	-	-	-	3,960	-	---
Other	1,350	3,137	25,604	-	1,350	-	---
<b>Total Fund</b>	<b>1,982,792</b>	<b>1,920,664</b>	<b>2,051,709</b>	<b>2,046,357</b>	<b>2,105,479</b>	<b>2,212,435</b>	<b>8%</b>

### REVENUE ANALYSIS

A slight increase in TIF revenue is anticipated for CY 2018 as the result of an anticipated increase in the EAV (Equalized Assessed Value).

### TIF #1 DOWNTOWN FUND EXPENDITURES

TIF #1 Downtown Fund (201) Expenditure							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	49,978	50,329	63,215	84,199	61,118	72,820	-14%
Supplies	286	-	-	-	-	-	---
Services	139,880	164,607	22,232	135,724	16,421	207,525	53%
Other	462,926	455,273	410,493	1,016,000	430,850	756,150	-26%
Programs	174,906	78,424	95,965	159,394	77,098	231,500	45%
Capital	-	-	-	-	-	25,000	NEW
Transfers	1,135,767	1,143,605	1,121,282	1,145,423	1,145,423	1,049,915	-8%
Contingency	55,000	-	-	-	-	-	---
<b>Total Department</b>	<b>2,018,743</b>	<b>1,892,238</b>	<b>1,713,187</b>	<b>2,540,740</b>	<b>1,730,910</b>	<b>2,342,910</b>	<b>-8%</b>

### EXPENDITURE ANALYSIS

Personnel expenditures will decrease in CY 2018 due to the realignment of funding splits for personnel. Services expenditures increased to include a study of the downtown parking ramp and other consultant services. Other expenditures declined 26% due to the closeout of redevelopment agreements. Program expenditures increased due to new rebates. Capital is new for CY 2018 and is for the Downtown Streetscape Master Plan. It should be noted that while expenditures exceed revenues, the fund balance for this fund is closely monitored and is projected to be positive by CY 2020.



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## TIF #2 SOUTH 11<sup>TH</sup> STREET FUND

The geographic area of the South 11<sup>th</sup> Street TIF encompassed the area between 9<sup>th</sup> and 11<sup>th</sup> street from 36<sup>th</sup> to 40<sup>th</sup> avenue; one-half block west of 11<sup>th</sup> street from 40<sup>th</sup> to 44<sup>th</sup> avenue; and both sides of 11<sup>th</sup> street from 44<sup>th</sup> avenue to the Rock River. This TIF (Tax Increment Financing) utilized property tax revenue generated by properties in this area to support redevelopment, infrastructure, and other TIF eligible projects within the boundary area. This TIF was administered by the Community and Economic Development department. The South 11<sup>th</sup> Street TIF was closed down early to allow for the new Watchtower TIF to be established. It was created in 1991 and dissolved in 2014.

## TIF #2 SOUTH 11<sup>TH</sup> STREET FUND REVENUES

TIF #2 South 11th Street Fund (202) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Property Taxes	200,019	-	-	-	-	-	---
Investments & Loans	73	458	1,017	690	686	1,535	122%
<b>Total Fund</b>	<b>200,092</b>	<b>458</b>	<b>1,017</b>	<b>690</b>	<b>686</b>	<b>1,535</b>	<b>122%</b>

### REVENUE ANALYSIS

While this TIF has ended, it is still anticipated to generate investment interest in CY 2018.

## TIF #2 SOUTH 11<sup>TH</sup> STREET FUND EXPENDITURES

TIF #2 South 11th Street Fund (202) Expenditure							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	(7)	-	-	-	-	-	---
Other	-	-	-	-	-	139,745	NEW
<b>Total Department</b>	<b>(7)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>139,745</b>	<b>NEW</b>

### EXPENDITURE ANALYSIS

The expenditure budgeted is for the transfer of the remaining fund balance in this closed TIF to Rock Island County for distribution to the various taxing districts.



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## TIF #3 NORTH 11<sup>TH</sup> STREET FUND

The geographic area of the North 11<sup>th</sup> Street TIF encompasses the area between 8<sup>th</sup> to 13<sup>th</sup> streets between 2<sup>nd</sup> and 8<sup>th</sup> avenue; 8<sup>th</sup> to 11 ½ street between 8<sup>th</sup> and 13<sup>th</sup> avenue; both sides of 11<sup>th</sup> street from 13<sup>th</sup> to 36<sup>th</sup> avenue and the block between 9<sup>th</sup> and 11<sup>th</sup> street from 29 ½ to 31<sup>st</sup> avenue. This TIF (Tax Increment Financing) utilizes property tax revenue generated by properties within this area to support redevelopment, infrastructure, and other TIF eligible projects within the boundary area. It is administered by the Community and Economic Development department and includes personnel expenditures for the General Administration and Economic Development departments. The North 11<sup>th</sup> Street TIF was created in 2000 and is set to expire on July 24<sup>th</sup>, 2023.

## TIF #3 NORTH 11<sup>TH</sup> STREET FUND REVENUES

TIF #3 North 11th Street Fund (203) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Property Taxes	274,524	279,099	281,927	326,000	311,303	334,768	3%
Transfers	-	-	25,013	-	-	-	---
Investments & Loans	334	111	321	-	483	-	---
Contributions & Donations	-	-	-	-	1,779	-	---
Sale of Fixed Assets	-	-	630	-	-	-	---
Other	-	2,741	-	-	-	-	---
<b>Total Fund</b>	<b>274,858</b>	<b>281,951</b>	<b>307,891</b>	<b>326,000</b>	<b>313,565</b>	<b>334,768</b>	<b>3%</b>

### REVENUE ANALYSIS

Budgeted revenues from property taxes in this TIF will increase slightly for CY 2018 due to an increase in the EAV (Equalized Assessed Value).

## TIF #3 NORTH 11<sup>TH</sup> STREET FUND EXPENDITURES

TIF #3 North 11th Street Fund (203) Expenditure							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	13,674	21,379	25,957	25,760	22,417	30,591	19%
Services	19,012	47,889	100,561	94,116	48,608	98,500	5%
Other	9,058	-	250	50,396	33,800	4,300	-91%
Programs	18,371	94,474	108,427	111,830	33,744	83,000	-26%
Capital	97,110	-	-	-	-	-	---
Transfers	119,250	306,571	122,075	123,225	123,225	124,000	1%
Contingency	-	-	61,830	-	643	-	---
<b>Total Department</b>	<b>276,475</b>	<b>470,313</b>	<b>419,100</b>	<b>405,327</b>	<b>262,437</b>	<b>340,391</b>	<b>-16%</b>

### EXPENDITURE ANALYSIS

Overall, expenditures were reduced to align with available fund balance and current revenues. Personnel expenditures will increase in CY 2018 due to the realignment of funding splits for personnel that are paid

from multiple funds. The Other category in CY 2017 included an agreement with Friendship Manor that will be fulfilled that year resulting in a decrease of 91% for CY 2018. Programs has decreased due to a reduction in funding for rebates and the façade improvement program.

## TIF #4 JUMER'S CASINO ROCK ISLAND FUND

The geographic area of the Jumer's Casino TIF encompasses 177 acres at the southeast intersection of I-280 and IL Route 92. This TIF (Tax Increment Financing) utilizes property tax revenue generated by properties within this area to support redevelopment, infrastructure, and other TIF eligible projects within the boundary area. It is administered by the Community and Economic Development department and includes personnel expenditures for the General Administration department. The Jumer's Casino Rock Island TIF was created in 2004 and is set to expire on November 22, 2027.

### TIF #4 JUMER'S CASINO ROCK ISLAND FUND REVENUES

TIF #4 Jumer's Casino Rock Island Fund (204) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Property Taxes	2,180,231	2,190,084	2,323,508	2,346,743	2,319,230	2,319,230	-1%
Investments & Loans	563	783	4,153	-	4,331	5,831	NEW
<b>Total Fund</b>	<b>2,180,794</b>	<b>2,190,867</b>	<b>2,327,661</b>	<b>2,346,743</b>	<b>2,323,561</b>	<b>2,325,061</b>	<b>-1%</b>

#### REVENUE ANALYSIS

The revenue generated from property taxes for this TIF is projected to decrease 1% in CY 2018. Investments and Loans is new for CY 2018 and reflects interest earned on the fund balance.

### TIF #4 JUMER'S CASINO ROCK ISLAND FUND EXPENDITURES

TIF #4 Jumer's Casino Rock Island Fund (204) Expenditure							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	6,200	9,537	8,489	9,489	5,673	23,306	146%
Services	-	-	352	-	-	5,000	NEW
Other	553,128	510,116	571,342	580,000	-	555,701	-4%
Programs	1,635,173	1,642,563	1,742,631	1,800,000	1,739,422	1,745,422	-3%
<b>Total Department</b>	<b>2,194,501</b>	<b>2,162,216</b>	<b>2,322,814</b>	<b>2,389,489</b>	<b>1,745,095</b>	<b>2,329,429</b>	<b>-3%</b>

#### EXPENDITURE ANALYSIS

Personnel expenditures will increase in CY 2018 due to the realignment of funding splits for personnel that are paid from multiple funds. Legal services have been included in Services and will be an annual expenditure from CY 2018 forward. For this TIF, expenditures typically match revenues as leftover funds are returned to the County for surplus distribution to all the taxing bodies after all administrative expenses are paid.



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## TIF #5 COLUMBIA PARK FUND

The geographic area of the Columbia Park TIF encompasses 161 acres bordered by the Sylvan Slough on the North and Moline border on the East; 6<sup>th</sup> avenue from 38<sup>th</sup> to 45<sup>th</sup> street and 5<sup>th</sup> avenue from 32<sup>nd</sup> to 38<sup>th</sup> street on the South and South line of IAIS rail yard on the West. This TIF (Tax Increment Financing) utilizes property tax revenue generated by properties in this area to support redevelopment, infrastructure, and other TIF eligible projects within the boundary area. It is administered by the Community and Economic Development department. The Columbia Park TIF was created in 2007 and is set to expire on August 14, 2030.

### TIF #5 COLUMBIA PARK FUND REVENUES

TIF #5 Columbia Park Fund (205) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Property Taxes	30,982	25,488	307,390	307,391	345,424	345,424	12%
Investments & Loans	148	428	1,363	-	1,464	-	---
<b>Total Fund</b>	<b>31,130</b>	<b>25,916</b>	<b>308,753</b>	<b>307,391</b>	<b>346,888</b>	<b>345,424</b>	<b>12%</b>

#### REVENUE ANALYSIS

The revenue generated in this TIF is expected to increase in CY2018 due to full assessment of Hill & Valley and other market factors.

### TIF #5 COLUMBIA PARK FUND EXPENDITURES

TIF #5 Columbia Park Fund (205) Expenditure							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	5,148	2,571	1,004	6,742	4,296	26,350	291%
Services	-	-	352	-	-	45,000	NEW
Other	-	-	200,000	200,000	-	-	-100%
Programs	-	-	-	200,000	-	200,000	0%
Capital	-	-	-	15,000	11,071	-	-100%
Transfers	-	-	80,130	80,130	80,130	80,130	0%
<b>Total Department</b>	<b>5,148</b>	<b>2,571</b>	<b>281,486</b>	<b>501,872</b>	<b>95,497</b>	<b>351,480</b>	<b>-30%</b>

#### EXPENDITURE ANALYSIS

Personnel expenditures will increase in CY 2018 due to the realignment of funding splits for personnel that are paid from multiple funds. Legal services have been included in Services starting in CY 2018 and will be budgeted going forward. Other has been reduced as the contribution/sponsorship funds budgeted in CY 2017 are not included in the CY 2018 budget. There are currently no Capital expenditures planned for this TIF in CY 2018. Expenditures for CY 2018 closely match revenues. The fund balance is closely monitored in anticipation of future development in this TIF district.



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## TIF #7 THE LOCKS FUND

This fund represents one of the City's newest TIF (Tax Increment Financing) funds; The Locks. This TIF carves out a piece of the Downtown TIF (which required amendment of the Downtown TIF) located between 18<sup>th</sup> and 20<sup>th</sup> Street and stretching through 1<sup>st</sup> and 2<sup>nd</sup> Avenue. This TIF utilizes property tax revenue generated by properties in this area to support redevelopment, infrastructure, and other TIF eligible projects within the boundary area. It is administered by the Community and Economic Development department.

### TIF #7 THE LOCKS FUND REVENUES

TIF #7 The Locks Fund (208) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Property Taxes	-	26,606	124,020	125,261	131,187	131,495	5%
Investments & Loans	-	56	(397)	-	(198)	-	---
<b>Total Fund</b>	<b>-</b>	<b>26,662</b>	<b>123,623</b>	<b>125,261</b>	<b>130,989</b>	<b>131,495</b>	<b>5%</b>

#### REVENUE ANALYSIS

The property tax revenue generated in this TIF is expected to increase in CY 2018 due to an expected EAV (Equalized Assessed Value) increase.

### TIF #7 THE LOCKS FUND EXPENDITURES

TIF #7 The Locks Fund (208) Expenditure							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Services	-	789	43,027	6,000	1,970	17,000	183%
Other	-	-	127,110	-	-	-	---
Programs	-	-	84,605	100,000	82,706	100,000	0%
<b>Total Department</b>	<b>-</b>	<b>789</b>	<b>254,742</b>	<b>106,000</b>	<b>84,676</b>	<b>117,000</b>	<b>10%</b>

#### EXPENDITURE ANALYSIS

Legal services have been included in Services for CY 2018 and will be budgeted annually going forward. In an effort to promote fiscal responsibility, all City of Rock Island TIF districts had their expenditures reviewed and compared to anticipated revenue. Adjustments were subsequently made to the expenditures to make sure the TIF districts did not run a deficit. As a result, budgeted expenditures for TIF #7 are less than revenues for CY 2018.



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## #8 WATCHTOWER FUND

The geographic area of this TIF is roughly 9<sup>th</sup> to 11<sup>th</sup> Street and 37<sup>th</sup> to 49<sup>th</sup> Avenue. This TIF utilizes property tax revenue generated by properties in this area to support redevelopment, infrastructure and other TIF eligible projects within the boundary area. This TIF is administered by the Community and Economic Development department. The Watchtower TIF was created in 2014 and is set to expire on March 17, 2037.

### TIF #8 WATCHTOWER FUND REVENUES

TIF #8 Watchtower Fund (209) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Property Taxes	-	39,762	103,240	104,275	103,509	103,872	0%
Investments & Loans	-	(1)	376	-	109	560	NEW
Other	-	-	-	-	1,279	-	---
<b>Total Fund</b>	<b>-</b>	<b>39,761</b>	<b>103,616</b>	<b>104,275</b>	<b>104,897</b>	<b>104,432</b>	<b>0%</b>

### REVENUE ANALYSIS

The revenue generated from this TIF is projected to remain stable since Blackhawk Commons is fully assessed. Investments & Loans is new for CY 2018 as this fund now projects a positive fund balance.

### TIF #8 WATCHTOWER FUND EXPENDITURES

TIF #8 Watchtower Fund (209) Expenditure							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Services	-	3,079	28,541	33,000	22,510	3,500	-89%
Other	-	1,156	-	2,000	-	-	-100%
Programs	-	27,547	92,033	100,000	86,025	100,000	0%
<b>Total Department</b>	<b>-</b>	<b>31,782</b>	<b>120,574</b>	<b>135,000</b>	<b>108,535</b>	<b>103,500</b>	<b>-23%</b>

### EXPENDITURE ANALYSIS

Services has been reduced for CY 2018 in the area of legal services, engineering services, and water/sewer service. Under Other, no funds are budgeted for taxes/assessments in the coming budget. Overall, expenditures have been aligned with revenues, thus maintaining the current positive fund balance in anticipation of future economic development in this TIF.



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## TIF #9 1<sup>ST</sup> STREET FUND

This fund is the City's newest TIF (Tax Increment Financing) fund called 1st Street. The boundaries for this TIF are approximately 1<sup>st</sup> to 2<sup>nd</sup> Street and 6<sup>th</sup> to 18<sup>th</sup> Avenue. This TIF utilizes property tax revenue generated by properties in this area to support redevelopment, infrastructure, and other TIF eligible projects within the boundary area. This TIF is administered by the Community and Economic Development department.

### TIF #9 1<sup>ST</sup> STREET FUND REVENUES

TIF #9 1st Street Fund (213) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Property Taxes	-	-	1,233	1,250	2,008	2,533	103%
Investments & Loans	-	(825)	(1,176)	-	(391)	-	---
<b>Total Fund</b>	<b>-</b>	<b>(825)</b>	<b>57</b>	<b>1,250</b>	<b>1,617</b>	<b>2,533</b>	<b>103%</b>

#### REVENUE ANALYSIS

TIF revenue from property taxes continues to increase based on an expected EAV (Equalized Assessed Value) increase.

### TIF #9 1<sup>ST</sup> STREET FUND EXPENDITURES

TIF #9 1st Street Fund (213) Expenditure							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Services	-	58,785	401	875,500	-	-	-100%
Programs	-	43,551	9,311	25,000	-	2,500	-90%
Capital	-	14,251	-	-	-	-	---
<b>Total Department</b>	<b>-</b>	<b>116,587</b>	<b>9,712</b>	<b>900,500</b>	<b>-</b>	<b>2,500</b>	<b>-100%</b>

#### EXPENDITURE ANALYSIS

Services has been eliminated for CY 2018 as no economic development projects are currently underway in this TIF. Programs is down due to a reduction in anticipated tax auction purchases. Expenditures are aligned with revenues for CY 2018, thus maintaining the current fund balance position in anticipation of future development in this TIF district.



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## COMMUNITY AND ECONOMIC DEVELOPMENT (CED) FUND

The Community and Economic Development (CED) fund encompasses many different activities that take place through the work of the CED department. The majority of the revenue for this fund comes from transfers, primarily from the Gaming fund and the General fund. This fund is used to receive and expend these transferred funds for capital projects, grants, rebates and contributions. This fund is also used to help track outside grants and/or special project revenue and expenditures. Lastly, this fund is used to track expenditures related to economic and housing incentives to various individuals and/or entities.

### CED FUND REVENUES

Community/Economic Dev Fund (207) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Grants	32,473	-	261,910	284,090	-	-	-100%
Rents & Royalties	165,552	34,800	-	-	-	-	---
Transfers	866,483	914,567	765,487	1,094,142	1,094,142	634,598	-42%
Investments & Loans	(660)	(808)	(2,041)	-	1,320	-	---
Contributions & Donations	238,266	5,153	-	-	-	-	---
Sale of Fixed Assets	-	10	-	-	-	-	---
Proceeds LT Liabilities	2,884,398	-	-	-	-	-	---
Other	8,948	28,395	35,000	-	64	-	---
<b>Total Fund</b>	<b>4,195,460</b>	<b>982,117</b>	<b>1,060,356</b>	<b>1,378,232</b>	<b>1,095,526</b>	<b>634,598</b>	<b>-54%</b>

### REVENUE ANALYSIS

Grants has decreased due to the Blight Reduction Program grant closure in CY 2017. Transfers is lower due to a reduction in the transfer amount to support the façade improvement program and the elimination of a transfer for the zoning and sign ordinance project.

### CED FUND EXPENDITURES

Community/Economic Dev Fund (207) Expenditure							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	957	-	-	-	-	-	---
Supplies	-	4,800	-	-	-	-	---
Services	764,930	537,151	413,120	584,418	178,392	93,150	-84%
Other	459,800	335,889	388,328	396,595	336,385	471,448	19%
Programs	2,883,254	270,164	152,116	110,960	105,070	70,000	-37%
Capital	124,103	-	-	-	-	-	---
Transfers	-	81,288	59,239	3,000	3,000	-	-100%
Contingency	-	45,507	14,292	464,955	-	-	-100%
<b>Total Department</b>	<b>4,233,044</b>	<b>1,274,799</b>	<b>1,027,095</b>	<b>1,559,928</b>	<b>622,847</b>	<b>634,598</b>	<b>-59%</b>

## EXPENDITURE ANALYSIS

Services has decreased significantly as there are no Blight Reduction Program grant expenditures in CY 2018 and demolition funding has been reduced. Other has increased due to new funding budgeted for the Neighborhood Engagement programs. Programs has decreased as funding for rebates and the façade improvement program have both been reduced for CY 2018. There are no Transfers needed for CY 2018. Contingency has not been budgeted for CY 2018 as the remaining CY 2017 gaming supported funds intended for development initiatives will be carried over to next year.

## M L KING CENTER FUND

The King Center Fund accounts for costs related to the operations of the Martin Luther King Jr. Community Center. Revenue is derived mainly from transfers from the City's General Fund along with the rental and lease of rooms within the center by organizations and individuals.

### M L KING CENTER FUND REVENUES

M L King Center Fund (211) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Rents & Royalties	9,935	12,765	20,624	23,400	26,723	24,400	4%
Transfers	141,000	186,440	173,035	219,354	222,676	217,011	-1%
Investments & Loans	51	(88)	(968)	-	(568)	273	
Contributions & Donations	-	-	-	1,912	7,286	2,600	36%
Other	-	-	-	-	225	-	---
<b>Total Fund</b>	<b>150,986</b>	<b>199,117</b>	<b>192,691</b>	<b>244,666</b>	<b>256,342</b>	<b>244,284</b>	<b>0%</b>

#### REVENUE ANALYSIS

Revenues for fund 211 are expected to remain at previous year levels with a minor increase in contributions offsetting the decrease in transfers.

### M L KING CENTER FUND EXPENDITURES

M L King Center Fund (211) Expenditure							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	145,985	225,851	206,010	150,053	161,706	160,462	7%
Supplies	1,649	5,245	9,652	10,444	10,444	-	-100%
Services	39,444	60,558	82,065	89,422	66,532	79,099	-12%
Other	-	-	-	820	820	-	-100%
<b>Total Department</b>	<b>187,078</b>	<b>291,654</b>	<b>297,727</b>	<b>250,739</b>	<b>239,502</b>	<b>239,561</b>	<b>-4%</b>

#### EXPENDITURE ANALYSIS

Expenditures for fund 211 are projected to decrease by 4%. Personnel costs will grow 7% due to anticipated payroll increases. While Supplies are expected to decrease, it is important to note that this is due to this cost being allocated to Services. Even with this change, Services are expected to decrease due to the elimination of the janitorial contract and using a nonprofit agency to provide this work experience at no cost. This agency, along with AmeriCorps, will also provide a receptionist.



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## MLK FACILITY IMPROVEMENT FUND

The MLK Facility Improvement Fund was activated in FY 08-09 to account for revenue and expenditures related to the building expansion of the Martin Luther King Community Center, which took place in 2010. Revenue in this fund came primarily from transfers from other funds, such as the MLK Capital Contributions Fund (907), as well as Federal and State grants. As the expansion project has been completed, no activity is budgeted in this fund for CY 2018.

### MLK FACILITY IMPROVEMENT REVENUES

MLK Facility Improvement Fund (212) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Transfers	407,000	8,669	-	-	425	-	---
Investments & Loans	148	(148)	(118)	-	285	-	---
<b>Total Fund</b>	<b>407,148</b>	<b>8,521</b>	<b>(118)</b>	<b>-</b>	<b>710</b>	<b>-</b>	<b>---</b>

### REVENUE ANALYSIS

No activity is anticipated in this fund for CY 2018.

MLK Facility Improvement Fund (212) Expenditure							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Supplies	-	-	-	-	-	-	---
Services	-	-	-	-	-	-	---
Capital	-	-	-	-	-	-	---
<b>Total Department</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>---</b>

### EXPENDITURE ANALYSIS

No activity is anticipated in this fund for CY 2018.



ROCK ISLAND  
ILLINOIS

## MOTOR FUEL TAX FUND

The Illinois Motor Fuel Tax (MFT) Fund is derived from a tax on the privilege of operating motor vehicles upon public highways and of operating recreational watercraft upon the waters of this State, based on the consumption of motor fuel. The Department of Transportation allocates these monies according to the provisions outlined in the MFT fund distribution statute 35 ILCS 505/8 and initiates the process for distribution of motor fuel tax to the counties, townships, and municipalities. The distribution to municipalities is apportioned in proportion to the population. MFT funds are used for a variety of street and right of way maintenance and construction projects. It is administered by the Public Works Department

## MOTOR FUEL TAX REVENUES

Motor Fuel Tax Fund (221) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
State & Local Taxes	888,666	1,032,768	996,359	970,000	821,010	989,000	2%
Investments & Loans	1,883	1,531	2,659	970	2,850	1,988	105%
<b>Total Fund</b>	<b>890,549</b>	<b>1,034,299</b>	<b>999,018</b>	<b>970,970</b>	<b>823,860</b>	<b>990,988</b>	<b>2%</b>

## REVENUE ANALYSIS

Motor Fuel Tax (MFT) Revenue is expected to remain relatively constant based on estimates from the Illinois Department of Revenue. Investments & Loans has increased based on investment interest projections.

## MOTOR FUEL TAX EXPENDITURES

Motor Fuel Tax Fund (221) Expenditure							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Transfers	985,629	1,214,732	1,222,237	970,000	-	989,000	2%
<b>Total Department</b>	<b>985,629</b>	<b>1,214,732</b>	<b>1,222,237</b>	<b>970,000</b>	<b>-</b>	<b>989,000</b>	<b>2%</b>

## EXPENDITURE ANALYSIS

Motor Fuel Tax (MFT) expenditures will be adjusted to match the revenue received from the State of Illinois. Funds will be used on a variety of street maintenance projects including concrete, asphalt, and brick street repair, snow and ice removal, and right-of-way work. Expenditures were higher in CY 2015 and CY 2016 due to the use of some carry-over funds.



ROCK ISLAND  
ILLINOIS

## FOREIGN FIRE INSURANCE FUND

The Illinois Municipal League, on behalf of the State of Illinois, collects insurance taxes from companies outside of the State. Those funds are then distributed to fire departments across the State to provide for the needs of the departments to compensate for what is not provided by the respective municipality. The local Foreign Fire Tax Committee then oversees what should be purchased with this tax revenue for which the Fire Department administers.

### FOREIGN FIRE INSURANCE FUND REVENUES

Foreign Fire Tax Fund (222) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
State & Local Taxes	41,426	53,305	53,373	52,000	54,013	53,000	2%
Investments & Loans	191	297	469	461	392	947	105%
<b>Total Fund</b>	<b>41,617</b>	<b>53,602</b>	<b>53,842</b>	<b>52,461</b>	<b>54,405</b>	<b>53,947</b>	<b>3%</b>

#### REVENUE ANALYSIS

The amount of State & Local Taxes revenue proposed for CY 2018 (\$53,000) is increased based on an estimated increase from funds received in CY 2017 (\$52,000). Revenue from Investments & Loans is increased in anticipation of a higher rate of return on the fund balance.

### FOREIGN FIRE INSURANCE FUND EXPENDITURES

Foreign Fire Tax Fund (222) Expenditure							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	9,858	1,466	22,299	5,200	-	10,000	92%
Supplies	12,656	52,014	24,511	36,135	23,903	36,500	1%
Services	641	3,065	10,806	8,665	8,648	4,500	-48%
Other	1,264	1,300	1,464	2,000	1,911	2,000	0%
Capital	-	52,767	-	-	-	-	---
<b>Total Department</b>	<b>24,419</b>	<b>110,612</b>	<b>59,080</b>	<b>52,000</b>	<b>34,462</b>	<b>53,000</b>	<b>2%</b>

#### EXPENDITURE ANALYSIS

The Foreign Fire Insurance Fund expenditures for CY 2018 are budgeted to equal the projected amount of revenue to be received from the State. With the projected increase in revenue for CY 2018, expenditures have also been increased. For CY 2018 these funds are budgeted as follows:  
 Personnel - (\$10,000) Safety Apparel, Fire Boots, EMS Jackets, Gloves, & Emergency Lighting  
 Supplies - (\$36,500) Hand Tools, Power Tools, Communication Equipment, & Fitness Equipment  
 Services - (\$4,500) Fire Station Upgrades, Renovations, & Maintenance  
 Other - (\$2,000) Newspaper for all fire stations, Holiday Meals x 3.  
 Capital - No Capital expenditures are expected at this time for CY 2018.



ROCK ISLAND  
ILLINOIS

## RIVERBOAT GAMING FUND

The Riverboat Gaming Fund accounts for revenue received by the City from tax revenue generated by the operation of Jumer's Casino of Rock Island and the expenditure of these funds. Allocation of Riverboat Gaming Funds is regulated by the City's Financial Policies with direction that they be used, with City Council approval, for capital improvements, equipment purchases or service contracts in excess of \$10,000, and economic development projects that produce jobs, increase tax revenue and/or enhance the quality of life.

### RIVERBOAT GAMING FUND REVENUES

Riverboat Gaming Fund (223) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
State & Local Taxes	3,738,747	4,872,918	4,803,366	3,950,000	3,981,117	4,400,000	11%
Transfers	-	1,929,094	1,307,793	-	3,000	-	---
Investments & Loans	6,460	16,118	29,893	9,737	21,576	44,152	353%
Other	-	-	9,069	-	12,944	-	---
<b>Total Fund</b>	<b>3,745,207</b>	<b>6,818,130</b>	<b>6,150,121</b>	<b>3,959,737</b>	<b>4,018,637</b>	<b>4,444,152</b>	<b>12%</b>

### REVENUE ANALYSIS

State & Local Taxes have increased as revenue generated by the Jumer's Casino are projected to not decrease as much as originally budgeted in CY 2017 due to the opening of two new casinos in Iowa. Investments & Loans has increased as investment income is anticipated to be higher due to an increased fund balance and higher rate of return on the City's investments.

### RIVERBOAT GAMING FUND EXPENDITURES

Riverboat Gaming Fund (223) Expenditure							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Transfers	5,018,053	7,616,797	5,979,879	6,565,524	6,565,524	5,500,194	-16%
<b>Total Department</b>	<b>5,018,053</b>	<b>7,616,797</b>	<b>5,979,879</b>	<b>6,565,524</b>	<b>6,565,524</b>	<b>5,500,194</b>	<b>-16%</b>

### EXPENDITURE ANALYSIS

Expenditures in the Riverboat Gaming Fund consist of transfers to other funds to support City Council approved capital improvements, equipment purchases, service contracts, and economic development projects paid for from those funds. The total amount of these transfers is determined by the available fund balance with the projected available funds for CY 2018 being lower than the prior fiscal year.



ROCK ISLAND  
ILLINOIS

## STATE DRUG PREVENTION FUND

The State Drug Prevention fund is used exclusively by the Police Department. Revenue received in this fund comes primarily from the forfeiture of assets of drug dealers in state law enforcement cases. As revenue received in this fund is restricted to supporting the Police Department's drug enforcement efforts, expenditures are primarily for supplies and services for the Narcotics/Vice unit as well as overtime by the Emergency Response Team when executing drug related search warrants.

### STATE DRUG PREVENTION FUND REVENUES

State Drug Prevention Fund (224) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Charges for Services	29,380	132,964	40,445	125,000	29,599	125,000	0%
Investments & Loans	562	1,046	1,723	437	884	956	119%
Other	-	900	-	-	-	-	---
<b>Total Fund</b>	<b>29,942</b>	<b>134,910</b>	<b>42,168</b>	<b>125,437</b>	<b>30,483</b>	<b>125,956</b>	<b>0%</b>

#### REVENUE ANALYSIS

The increase in Investments and Loans is due to interest in investments having increased based on the projected fund balance and improved rate of return on investments.

### STATE DRUG PREVENTION FUND EXPENDITURES

State Drug Prevention Fund (224) Expenditure							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	95,305	79,419	120,063	120,212	45,347	82,061	-32%
Supplies	8,927	40,442	20,492	49,702	11,728	79,007	59%
Services	7,288	11,017	10,842	23,934	14,384	23,560	-2%
Other	380	-	101	1,200	101	600	-50%
Capital	-	12,868	20,302	-	-	-	---
<b>Total Department</b>	<b>111,900</b>	<b>143,746</b>	<b>171,800</b>	<b>195,048</b>	<b>71,560</b>	<b>185,228</b>	<b>-5%</b>

#### EXPENDITURE ANALYSIS

The decrease in Personnel is due to reductions in scheduled overtime and professional development. Supplies have increased due to budgeting for additional cameras associated with Network Camera System. The decrease in Other is due to a reduction in the filing and recording need for Article 36 Title fees.



ROCK ISLAND  
ILLINOIS

## US DEPT OF JUSTICE GRANT FUND

The US Department of Justice Grant fund is used exclusively by the Police Department. Revenue received in this fund comes primarily from the U.S. Dept. of Justice Byrne Justice Assistance Grant Program. Expenditures historically have been used to support the employment of two (2) additional patrol officers.

### US DEPT OF JUSTICE GRANT FUND REVENUES

US Dept of Justice Grant Fund (241) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Grants	21,132	1	16,335	14,678	-	12,925	-12%
Investments & Loans	38	54	123	132	45	273	107%
<b>Total Fund</b>	<b>21,170</b>	<b>55</b>	<b>16,458</b>	<b>14,810</b>	<b>45</b>	<b>13,198</b>	<b>-11%</b>

#### REVENUE ANALYSIS

The decrease in Grants is due to a reduction in the amount of the US Department of Justice Grant funds to be received in CY 2018. This grant is based on crime rate statistics and is reduced as the crime rate is reduced. The increase in Investments and Loans is due to interest in investments having increased based on the projected fund balance and improved rate of return.

### US DEPT OF JUSTICE GRANT FUND EXPENDITURES

US Dept of Justice Grant Fund (241) Expenditure							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	738	22,052	16,284	14,677	14,677	12,925	-12%
<b>Total Department</b>	<b>738</b>	<b>22,052</b>	<b>16,284</b>	<b>14,677</b>	<b>14,677</b>	<b>12,925</b>	<b>-12%</b>

#### EXPENDITURE ANALYSIS

The decrease in Personnel expenditures is due to a reduction in the amount of the US Department of Justice Grant funds received for CY 2018. This grant is based on crime rate statistics and is reduced as the crime rate is reduced. This expenditure of grant funds goes toward the cost of the salaries for two officers.



ROCK ISLAND  
ILLINOIS

## COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND

This fund tracks all of the City's Community Development Block Grant (CDBG) Entitlement grant fund activity. This includes the program administration, forgivable rehabilitation loan programs, corresponding staff and support costs, rental inspection program, demolitions and public services activities funded through the grant program. It is administered by the Community and Economic Development department.

### CDBG FUND REVENUES

Community Development Block Grant Fund (242) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Grants	781,436	632,251	659,951	2,145,563	1,464,922	940,886	-56%
Charges for Services	-	-	-	-	7,350	-	---
Program Fees	-	-	-	-	58	-	---
Investments & Loans	(397)	7,706	(3,786)	-	8,278	-	---
<b>Total Fund</b>	<b>781,039</b>	<b>639,957</b>	<b>656,165</b>	<b>2,145,563</b>	<b>1,480,608</b>	<b>940,886</b>	<b>-56%</b>

### REVENUE ANALYSIS

The presented PY 2018 grant award is an estimated amount. Based on the current Congressional budget negotiations it appears that the PY 2018 award will be in line with the PY 2017 award, which was \$971,183.00. The Budget for PY 2017 included unspent funds from previous program years.

### CDBG FUND EXPENDITURES

Community Development Block Grant Fund Expenditure / Comm & Econ Development - Administration							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	36,924	61,966	26,397	70,725	60,452	75,534	7%
Supplies	902	355	894	200	175	200	0%
Services	11,017	22,075	31,592	41,896	17,132	33,695	-20%
Other	-	-	-	688	688	550	-20%
<b>Total Department</b>	<b>48,843</b>	<b>84,396</b>	<b>58,883</b>	<b>113,509</b>	<b>78,447</b>	<b>109,979</b>	<b>-3%</b>

### EXPENDITURE ANALYSIS

Personnel expenditures will increase slightly in CY 2018 due to the realignment of funding splits for personnel that are paid from multiple funds. Services expenditures have been reduced due to the decrease in general liability insurance and workers compensation costs. Other expenditures have decreased due to the timing of dues payments from previous years.

**Community Development Block Grant Fund Expenditure / CED - Economic Development**

<b>Revenue by Object:</b>	<b>Actual CY 2014</b>	<b>Actual CY 2015</b>	<b>Actual CY 2016</b>	<b>Budget CY 2017</b>	<b>Estimated CY 2017</b>	<b>Proposed CY 2018</b>	<b>% Var</b>
Personnel	84,412	83,526	55,486	116,228	55,572	48,725	-58%
Services	65	197	24	253	61	126	-50%
Other	-	16,089	-	142,412	142,412	-	-100%
<b>Total Department</b>	<b>84,477</b>	<b>99,812</b>	<b>55,510</b>	<b>258,893</b>	<b>198,045</b>	<b>48,851</b>	<b>-81%</b>

**EXPENDITURE ANALYSIS**

Personnel expenditures will decrease in CY 2018 due to the realignment of funding splits for personnel that are paid from multiple funds. Service expenditures have been reduced due to the decrease in general liability insurance and workers compensation costs. Other expenditures have been removed from this expenditure pool and relocated into the appropriate fund.

**Community Development Block Grant Fund Expenditure / CED - Planning/Zoning/Historic Preservation**

<b>Revenue by Object:</b>	<b>Actual CY 2014</b>	<b>Actual CY 2015</b>	<b>Actual CY 2016</b>	<b>Budget CY 2017</b>	<b>Estimated CY 2017</b>	<b>Proposed CY 2018</b>	<b>% Var</b>
Personnel	23,530	45,687	37,182	59,672	33,692	11,037	-82%
Services	-	549	379	463,260	381,857	450	-100%
Other	13	44,773	36,105	317,103	170,982	141,133	-55%
Transfers	65,147	-	-	-	-	-	---
Contingency	-	-	-	5,571	5,571	-	-100%
<b>Total Department</b>	<b>88,690</b>	<b>91,009</b>	<b>73,666</b>	<b>845,606</b>	<b>592,102</b>	<b>152,620</b>	<b>-82%</b>

**EXPENDITURE ANALYSIS**

Personnel and Other expenditures will decrease in CY 2018 due to the realignment of funding splits for personnel that are paid from multiple funds. Service expenditures have been reduced due to the decrease in general liability insurance and workers compensation costs. No Contingency funds are needed for CY 2018.

**Community Development Block Grant Fund Expenditure / CED - Neighborhood Redevelopment**

<b>Revenue by Object:</b>	<b>Actual CY 2014</b>	<b>Actual CY 2015</b>	<b>Actual CY 2016</b>	<b>Budget CY 2017</b>	<b>Estimated CY 2017</b>	<b>Proposed CY 2018</b>	<b>% Var</b>
Personnel	105,875	162,446	166,201	215,834	148,984	133,713	-38%
Supplies	447	-	-	342	136	600	75%
Services	298	3,435	1,069	4,199	938	3,460	-18%
Other	155	-	-	150	100	1,249	733%
Programs	137,478	113,910	89,908	269,072	135,409	180,231	-33%
Contingency	75,809	-	-	-	-	-	---
<b>Total Department</b>	<b>320,062</b>	<b>279,791</b>	<b>257,178</b>	<b>489,597</b>	<b>285,567</b>	<b>319,253</b>	<b>-35%</b>

## EXPENDITURE ANALYSIS

Personnel and Other expenditures will decrease in CY 2018 due to the realignment of funding splits for personnel that are paid from multiple funds. Service expenditures were decreased due to lack of need while Other expenditures were increased to cover the cost of annual licensing, certifications, and dues. Program expenditures have decreased in regards to the Neighborhood Housing Deferred Payment Loan programs.

Community Development Block Grant Fund Expenditure / CED - Rental Inspection Services							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	124,921	222,874	177,411	260,769	130,461	214,078	-18%
Supplies	1,902	1,851	1,239	444	438	850	91%
Services	11,811	81,106	111,286	125,455	83,216	92,774	-26%
Other	449	712	393	1,090	588	2,481	128%
<b>Total Department</b>	<b>139,083</b>	<b>306,543</b>	<b>290,329</b>	<b>387,758</b>	<b>214,703</b>	<b>310,183</b>	<b>-20%</b>

## EXPENDITURE ANALYSIS

Personnel expenditures will decrease in CY 2018 due to the realignment of funding splits for personnel that are paid from multiple funds. Supply expenditures have increased due to additional supplies needed for personnel. Service expenditures are lower due to a reduction in demolition funding. Other expenditures were increased to cover the cost of annual licensing, certifications, and dues.



ROCK ISLAND  
ILLINOIS

## FEDERAL DRUG PREVENTION FUND

The Federal Drug Prevention fund is used exclusively by the Police Department. Revenue received in this fund comes primarily from the forfeiture of assets of drug dealers in federal law enforcement cases. As revenue received in this fund is restricted to supporting the Police Department's drug enforcement efforts, primary expenditures are most often associated with the rental of undercover vehicles.

### FEDERAL DRUG PREVENTION FUND REVENUES

Federal Drug Prevention Fund (243) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Charges for Services	481	6,076	29,561	7,500	18,184	25,000	233%
Transfers	-	-	1,149	-	-	-	---
Investments & Loans	95	189	420	165	329	649	293%
<b>Total Fund</b>	<b>576</b>	<b>6,265</b>	<b>31,130</b>	<b>7,665</b>	<b>18,513</b>	<b>25,649</b>	<b>235%</b>

#### REVENUE ANALYSIS

Charges for Services have increased based on the projected increase of funds awarded to the Police Department from Federal Drug Cases. Investments & Loans has increased based on the projected increase in the fund balance which will result in more interest income.

### FEDERAL DRUG PREVENTION FUND EXPENDITURES

Federal Drug Prevention Fund (243) Expenditure							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Services	13,500	15,000	22,200	19,200	19,200	24,900	30%
<b>Total Department</b>	<b>13,500</b>	<b>15,000</b>	<b>22,200</b>	<b>19,200</b>	<b>19,200</b>	<b>24,900</b>	<b>30%</b>

#### EXPENDITURE ANALYSIS

Services consist of the rental of undercover vehicles which will increase for CY 2018 due to a new service provider. The new service provider was selected after a bid process was completed in CY 2017.



ROCK ISLAND  
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## NEIGHBORHOOD STABILIZATION ARRA FUND

This fund was created to track the use of the grant revenue received from the U.S. Department of Housing and Urban Development for the Neighborhood Stabilization Program (NSP). This program was established for the purpose of stabilizing communities that have suffered from foreclosures and abandonment. This was accomplished through the purchase and redevelopment of foreclosed and abandoned homes and residential properties. The City of Rock Island participated in the Neighborhood Stabilization Program 1 and Neighborhood Stabilization Program 2 programs, which were administered by the Community and Economic Development department. Both NSP programs have been completed, and no expenditure activity is anticipated for CY 2014 or thereafter.

### NEIGHBORHOOD STABILIZATION ARRA FUND REVENUES

Neighborhood Stabilization ARRA Fund (244) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2017	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Investments & Loans	-	(13)	(16)	-	39	-	---
<b>Total Fund</b>	-	<b>(13)</b>	<b>(16)</b>	-	<b>39</b>	-	---

#### REVENUE ANALYSIS

No analysis required as this fund is no longer in use.

### NEIGHBORHOOD STABILIZATION ARRA FUND EXPENDITURES

Neighborhood Stabilization ARRA Fund (244) Expenditure							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2017	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	-	-	-	-	-	-	---
Programs	-	-	-	-	-	-	---
<b>Total Department</b>	-	-	-	-	-	-	---

#### EXPENDITURE ANALYSIS

No analysis required as this fund is no longer in use.



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## SCHWIEBERT PARK BOAT DOCK FUND

This fund tracked the revenue and expenditures related to the boat dock being constructed at Schwiebert Park in downtown Rock Island. This project was 73% grant funded by the Illinois Department of Natural Resources through their Boating Infrastructure Grant Program. The project has been completed, and no activity is expected during CY 2018 in this fund. The fund balance will be evaluated for transfer during this fiscal year.

### SCHWIEBERT PARK BOAT DOCK FUND REVENUES

Schwiebert Park Boat Dock Fund (245) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2017	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Grants	157,741	-	-	-	-	-	---
Investments & Loans	233	16	96	65	41	142	118%
<b>Total Fund</b>	<b>157,974</b>	<b>16</b>	<b>96</b>	<b>65</b>	<b>41</b>	<b>142</b>	<b>118%</b>

#### REVENUE ANALYSIS

Investments & Loans revenue projected to increase for CY 2018 due to increase in the rate of return on investments and a larger fund balance.

### SCHWIEBERT PARK BOAT DOCK FUND EXPENDITURES

Schwiebert Park Boat Dock Fund (245) Expenditure							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2017	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Capital	70,781	-	-	-	-	-	---
<b>Total Department</b>	<b>70,781</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>---</b>

#### EXPENDITURE ANALYSIS

No expenditures are budgeted for CY 2018 as the project this fund supported has been completed.



ROCK ISLAND  
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## RIDGEWOOD BUSINESS PARK FUND

This fund tracks the activity associated with the construction of the Ridgewood Sustainable Business Park. This park was to be located in southwest Rock Island and 50% grant funded through the U.S. Department of Commerce, Economic Development Administration. After the project went out for bid, it was determined that the project was no longer feasible and the grant agreement with EDA was terminated on amicable terms. The City was reimbursed for 50% of all costs incurred up to the date of grant termination. Final revenue and expenditures were finished during CY 2015 and no activity is expected afterwards in this fund.

### RIDGEWOOD BUSINESS PARK FUND REVENUES

Ridgewood Business Park Fund (246) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2017	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Grants	-	145,441	-	-	-	-	---
Investments & Loans	1,701	223	-	-	-	-	---
<b>Total Fund</b>	<b>1,701</b>	<b>145,664</b>	-	-	-	-	---

#### REVENUE ANALYSIS

No analysis required as this fund is no longer in use.

### RIDGEWOOD BUSINESS PARK FUND EXPENDITURES

Ridgewood Business Park Fund (246) Expenditure							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2017	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Capital	11,815	-	-	-	-	-	---
Transfers	-	1,388,039	-	-	-	-	---
<b>Total Department</b>	<b>11,815</b>	<b>1,388,039</b>	-	-	-	-	---

#### EXPENDITURE ANALYSIS

No analysis required as this fund is no longer in use.



ROCK ISLAND  
ILLINOIS

## LIBRARY FUND

The bulk of Library funding is from property taxes. The Library also receives state funding in the form of grants, other contributions, and donations throughout the year. The Library Fund supports the operations of the Downtown Library, 30/31 Library, and Southwest Library. The Milan-Blackhawk Area Public Library District service contract specifically states that funding should be used to support the Southwest Library.

## LIBRARY FUND REVENUES

Public Library Fund (251) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Property Taxes	1,970,678	1,971,394	2,047,133	2,051,099	1,987,513	2,094,809	2%
Grants	66,956	65,898	63,870	42,000	40	40,900	-3%
Charges for Services	233,251	264,378	249,217	276,359	262,526	279,500	1%
Concessions	2,724	8,694	4,696	10,500	4,341	8,500	-19%
Rents & Royalties	565	390	3,475	7,835	7,855	7,700	-2%
Transfers	12,700	200,000	50,000	50,000	50,000	40,000	-20%
Investments & Loans	1,823	3,791	6,759	4,415	4,441	9,508	115%
Contributions & Donations	85,743	55,435	72,614	117,654	64,187	69,000	-41%
Reimbursements	-	-	-	-	13	-	---
Other	2	113	-	-	167	-	---
<b>Total Fund</b>	<b>2,374,442</b>	<b>2,570,093</b>	<b>2,497,764</b>	<b>2,559,862</b>	<b>2,381,083</b>	<b>2,549,917</b>	<b>0%</b>

## REVENUE ANALYSIS

Overall, our revenue is projected to be flat. The Concessions, Transfers, and Contributions are all projected to be substantially lower than in previous years. This is due to a decrease in used book sales, CIP, and Foundation support. Our Investments & Loans line item is projected to be significantly higher due to a stronger investment market.

## LIBRARY ADMINISTRATION EXPENDITURES

Public Library Fund Expenditure / Library - Administration							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	214,523	239,385	250,401	261,139	262,006	271,797	4%
Supplies	5,378	3,367	13,319	4,650	3,576	4,550	-2%
Services	91,582	78,437	109,889	137,594	106,900	75,828	-45%
Other	4,673	3,567	4,228	6,669	4,245	5,000	-25%
Transfers	42,153	53,599	55,475	60,000	60,000	61,800	3%
Contingency	-	(70)	-	-	-	-	---
<b>Total Department</b>	<b>358,309</b>	<b>378,285</b>	<b>433,312</b>	<b>470,052</b>	<b>436,727</b>	<b>418,975</b>	<b>-11%</b>

## EXPENDITURE ANALYSIS

Administration expenditures are contingent upon service contract pricing and cost-savings by ordering in bulk. We are not spending any extra money in CY 2018 on building projects/maintenance. The money budgeted will cover our contracts, with no contingencies for emergencies. Overall, due to the need to cut costs, our budget in this category is down 11%.

## MAIN LIBRARY EXPENDITURES

Public Library Fund Expenditure / Library - Main Library							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	806,680	1,145,753	1,105,551	1,139,614	1,133,499	1,153,607	1%
Supplies	80,259	64,203	102,214	63,078	55,958	43,690	-31%
Services	202,215	425,174	297,313	381,837	308,995	276,959	-27%
Other	163,252	218,002	178,166	218,209	187,485	143,550	-34%
Transfers	-	11,387	21,595	-	-	-	---
Contingency	-	-	713	102,496	-	102,900	0%
<b>Total Department</b>	<b>1,252,406</b>	<b>1,864,519</b>	<b>1,705,552</b>	<b>1,905,234</b>	<b>1,685,937</b>	<b>1,720,706</b>	<b>-10%</b>

## EXPENDITURE ANALYSIS

The Main Library expenditures have also been cut for CY 2018, so that we can get close to a balanced budget. The Supplies and Services areas are much less, due to a lack of contingency money for emergencies. The Other category reflects a decrease in spending on library materials. The library is planning to utilize the consortium more this coming year.

## 30/31 BRANCH LIBRARY EXPENDITURES

Public Library Fund Expenditure / Library - 30/31 Branch Library							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	121,216	200,296	141,898	116,659	115,231	123,460	6%
Supplies	6,553	11,399	3,210	5,910	3,979	5,675	-4%
Services	20,458	41,907	23,249	42,644	29,153	37,426	-12%
Other	37,597	53,937	35,885	35,311	35,194	15,000	-58%
<b>Total Department</b>	<b>185,824</b>	<b>307,539</b>	<b>204,242</b>	<b>200,524</b>	<b>183,557</b>	<b>181,561</b>	<b>-9%</b>

## EXPENDITURE ANALYSIS

As with the other cost centers, we have cut the Supplies and Services budget to a "bare bones" level. There is no money budgeted for emergency projects as there have been in years past. The Other category is a decrease in the library materials budget. The Library is planning to utilize the consortium more in the coming years.

## SOUTHWEST LIBRARY EXPENDITURES

Public Library Fund Expenditure / Library - Southwest Branch Library							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	101,523	176,609	148,391	116,934	115,544	126,198	8%
Supplies	9,833	7,533	3,010	5,521	3,664	4,960	-10%
Services	11,954	18,494	34,385	43,080	30,582	64,526	50%
Other	34,131	60,952	34,911	30,750	30,537	15,000	-51%
Capital	834	-	-	-	-	-	---
<b>Total Department</b>	<b>158,275</b>	<b>263,588</b>	<b>220,697</b>	<b>196,285</b>	<b>180,327</b>	<b>210,684</b>	<b>7%</b>

### EXPENDITURE ANALYSIS

Much like the 30/31 Library and Downtown Library, the Southwest Library will have less money for library materials in CY 2018. We are planning for a decrease in Supplies funding due to the purchasing power of bulk ordering. The Services category has increased because of the projected \$40,000 in capital improvements funding to tuck-point and provide exterior preventative maintenance to the joint Firehouse/Library building.



ROCK ISLAND  
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## **CAPITAL PROJECTS FUND**

The Capital Projects fund is used to account for the accumulation of resources for, and the payment of, acquisition or construction of major facilities other than those financed by proprietary funds.

## **CAPITAL IMPROVEMENT FUND**

The primary sources of revenue used to support this fund are general obligation bonds, grants, General Fund (101) carryover, and a transfer from the Riverboat Gaming Fund (223). This fund is utilized by all departments within the City that have capital expenditures. The City of Rock Island defines a capital expenditure as an expenditure resulting in the acquisition of or addition to the government's general fixed assets. A capital asset is defined as having an initial, individual cost of more than \$10,000 and an estimated useful life in excess of three years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

## **CAPITAL IMPROVEMENT REVENUES**

<b>Capital Improvements Fund (301) Revenue</b>							
<b>Revenue by Object:</b>	<b>Actual CY 2014</b>	<b>Actual CY 2015</b>	<b>Actual CY 2016</b>	<b>Budget CY 2017</b>	<b>Estimated CY 2017</b>	<b>Proposed CY 2018</b>	<b>% Var</b>
Charges for Services	14,646	475	475	-	700	-	---
Transfers	5,471,433	4,977,761	1,146,923	58,000	58,000	150,000	159%
Investments & Loans	22,475	33,506	17,437	-	2,705	-	---
Proceeds LT Liabilities	9,999,683	6,130,227	3,671,333	2,198,692	2,506,774	1,450,000	-34%
Other	-	-	151,095	-	-	-	---
<b>Total Fund</b>	<b>15,508,237</b>	<b>11,141,969</b>	<b>4,987,263</b>	<b>2,256,692</b>	<b>2,568,179</b>	<b>1,600,000</b>	<b>-29%</b>

## **REVENUE ANALYSIS**

Transfers has increased as the transfer from the Riverboat Gaming Fund (223) to this fund has been raised based on the Capital Improvement Plan for CY 2018 that includes repairs and upgrades to the last section of the City's southwest railroad spur. Proceeds from Long Term Liabilities is down as the amount of bond revenue to be received in CY 2018 is lower than what was needed in CY 2017.

## **CAPITAL IMPROVEMENT EXPENDITURES**

<b>Capital Improvements Fund (301) Expenditure</b>							
<b>Expense by Object:</b>	<b>Actual CY 2014</b>	<b>Actual CY 2015</b>	<b>Actual CY 2016</b>	<b>Budget CY 2017</b>	<b>Estimated CY 2017</b>	<b>Proposed CY 2018</b>	<b>% Var</b>
Supplies	-	324,900	9,808	26,000	25,608	-	-100%
Services	1,586,127	3,575,878	1,940,598	4,683,337	2,878,847	1,600,000	-66%
Other	28,698	8,630	250,000	-	-	-	---
Capital	4,718,349	14,964,378	3,789,946	1,055,700	812,839	-	-100%
Debt Service	73,488	55,986	61,333	-	-	-	---
Transfers	933,768	2,859,500	2,556,511	319,269	319,269	-	-100%
<b>Total Department</b>	<b>7,340,430</b>	<b>21,789,272</b>	<b>8,608,196</b>	<b>6,084,306</b>	<b>4,036,563</b>	<b>1,600,000</b>	<b>-74%</b>

## EXPENDITURE ANALYSIS

No Supplies are scheduled to be purchased in CY 2018. Capital has been reduced significantly now that the construction on the new Police Department building has been completed. Transfers is also down as there is no transfer planned to the General Fund to support its budget for the coming year.



ROCK ISLAND  
ILLINOIS

**City of Rock Island  
Capital Improvement Plan and Program Support  
5 Year Financial Summary**

<b>Project</b>	<b>Dept</b>	<b>Category</b>	<b>Funding</b>
Marketing Program	Admin	Miscellaneous	Gaming
Development Association of Rock Island (DARI)	CED	Contribution	Gaming
Social Service Agencies (Gaming Grant)	CED	Contribution	Gaming
Quad City Botanical Center	CED	Contribution	Gaming
Quad Cities First	CED	Contribution	Gaming
GROWTH Contribution	CED	Contribution	Gaming
Bi-State Regional Commission	CED	Contribution	Gaming
The District Events	CED	Contribution	Gaming
Rock Island Arsenal Lobbying	CED	Contribution	Gaming
Keep Rock Island Beautiful	CED	Contribution	Gaming
Labor Day Parade	CED	Contribution	Gaming
Quad City Arts Sculpture program	CED	Contribution	Gaming
GROWTH EAP Live/Work Contribution	CED	Contribution	Gaming
Metro Arts Summer program	CED	Contribution	Gaming
Red, White, and Boom	CED	Contribution	Gaming
River Action	CED	Contribution	Gaming
Hispanic Chamber of Commerce	CED	Contribution	Gaming
Community Caring Conference	CED	Contribution	Gaming
Neighborhood Organizations/Gardens	CED	Contribution	Gaming
City Hall Remodel	CED	Miscellaneous	Gaming
Railroad Crossing Lease	CED	Miscellaneous	Gaming
Substandard Structure Demolition - Fund 207	CED	Miscellaneous	Gaming
FAÇADE Improvement - Fund 207	CED	Miscellaneous	Gaming
Residential Program Rebates - Fund 207	CED	Miscellaneous	Gaming
Tax Auction Property Purchases - Fund 207	CED	Miscellaneous	Gaming
Economic Development Opportunity Fund	CED	Miscellaneous	Gaming
Rock Island Branding	CED	Miscellaneous	Gaming
Environmental Cleanup for Demolition	CED	Miscellaneous	Gaming
Illinois 92 re-route (4th & 5th Ave)	CED	Miscellaneous	Gaming
Service Contracts - General Fund Support	CED	Miscellaneous	Gaming
3rd Avenue Pedestrian Tunnel	CED	Miscellaneous	Grant
Jumer's Casino and Rock Island County RDA - Jumer's TIF	CED	Miscellaneous	TIF
Riverview Lofts/Best Building RDA - Downtown TIF	CED	Miscellaneous	TIF
Hill & Valley - Columbia Park TIF	CED	Miscellaneous	TIF
Rebates/RDA - Jackson Sq, Ren Gold, TIF Res'l, Voss Bros, Garden Dist (201,	CED	Miscellaneous	TIF
The Locks and Starblock RDA - The Locks TIF	CED	Miscellaneous	TIF
11th St Redevelopment Partners RDA - Watchtower TIF	CED	Miscellaneous	TIF
Substandard Structure Demolition - N 11th Street TIF	CED	Miscellaneous	TIF
Façade Improvement Plan - N 11th Street TIF	CED	Miscellaneous	TIF
Friendship Manor RDA - N 11th Street TIF	CED	Miscellaneous	TIF
Jesse Mart RDA - N 11th Street TIF	CED	Miscellaneous	TIF
Tax Auction Property Purchases - North 11th Street TIF	CED	Miscellaneous	TIF
Circa 21 RDA - Downtown TIF	CED	Miscellaneous	TIF
Kinseth Hospitality - Holiday Inn - Downtown TIF	CED	Miscellaneous	TIF
DeSoto Building - Downtown TIF	CED	Miscellaneous	TIF
Substandard Structure Demolition - Downtown TIF	CED	Miscellaneous	TIF
Façade Improvement Plan - Downtown TIF	CED	Miscellaneous	TIF
Tax Auction Property Purchases - Downtown TIF	CED	Miscellaneous	TIF
Downtown Streetscape Master Plan	CED	Miscellaneous	TIF
Downtown Tree Replacement	CED	Miscellaneous	TIF
Substandard Structure Demolition - 1st Street TIF/Locks	CED	Miscellaneous	TIF
Tax Auction Property Purchases - 1st Street TIF/Locks	CED	Miscellaneous	TIF
Comprehensive User Fee and Rate Study	Finance	Miscellaneous	Gaming

**City of Rock Island  
Capital Improvement Plan and Program Support  
5 Year Financial Summary**

<b>Recommended CY17</b>	<b>Requested CY18</b>	<b>Recommended CY18</b>	<b>Proposed CY19</b>	<b>Proposed CY20</b>	<b>Proposed CY21</b>	<b>Proposed CY22</b>	<b>5 Year Total</b>
			100,000	100,000	100,000	100,000	\$ 400,000
135,000	135,000	<b>135,000</b>	135,000	135,000	135,000	135,000	\$ 675,000
50,000	50,000	<b>50,000</b>	50,000	50,000	50,000	50,000	\$ 250,000
	50,000	<b>45,000</b>	50,000	50,000			\$ 145,000
68,000	68,000	<b>68,000</b>	68,000	68,000	68,000	68,000	\$ 340,000
40,000	40,000	<b>40,000</b>	40,000	40,000	40,000	40,000	\$ 200,000
22,000	44,654	<b>39,412</b>	22,327	22,774	22,774	23,229	\$ 130,515
28,500	28,500	<b>28,500</b>	28,500	28,500	28,500	28,500	\$ 142,500
18,000	20,000	<b>20,000</b>	20,000	20,000	20,000	20,000	\$ 100,000
18,500	18,500	<b>18,500</b>	18,500	18,500	18,500	18,500	\$ 92,500
15,000	15,000	<b>15,000</b>	15,000	15,000	15,000	15,000	\$ 75,000
8,000	12,000	<b>8,541</b>	8,000	8,000	8,000	8,000	\$ 40,541
10,000	10,000	<b>10,000</b>	10,000	10,000	10,000	10,000	\$ 50,000
10,000	10,000	<b>10,000</b>	10,000	10,000	10,000	10,000	\$ 50,000
10,000	10,000	<b>10,000</b>	10,000	10,000	10,000	10,000	\$ 50,000
7,745	7,745	<b>7,745</b>	7,745	7,745	7,745	7,745	\$ 38,725
750	750	<b>750</b>	750	750	750	750	\$ 3,750
4,000		<b>10,000</b>					\$ 10,000
	25,000	<b>20,000</b>	20,000	20,000	20,000	20,000	\$ 100,000
	10,000	<b>30,000</b>	10,000	10,000	10,000	10,000	\$ 70,000
12,000	13,150	<b>13,150</b>	13,150	13,150	13,150	13,150	\$ 65,750
100,000	200,000	<b>50,000</b>	200,000	200,000	200,000	200,000	\$ 850,000
75,000	150,000	<b>50,000</b>	250,000	250,000	250,000	250,000	\$ 1,050,000
30,000	30,000	<b>20,000</b>	20,000	20,000	20,000	20,000	\$ 100,000
	25,000		12,000	12,000	12,000	12,000	\$ 48,000
	250,000		250,000	250,000	250,000	250,000	\$ 1,000,000
	50,000						\$ -
	20,000		20,000				\$ 20,000
					100,000		\$ 100,000
		<b>120,000</b>					\$ 120,000
						480,000	\$ 480,000
2,380,000	2,301,123	<b>2,301,123</b>	2,380,000	2,380,000	2,380,000	2,380,000	\$ 11,821,123
355,000	500,000	<b>500,000</b>	325,000	325,000	335,000		\$ 1,485,000
200,000	200,000	<b>200,000</b>	200,000				\$ 400,000
76,000	111,500	<b>111,500</b>	100,000	65,000	65,000	65,000	\$ 406,500
100,000	100,000	<b>100,000</b>	100,000	100,000	100,000	100,000	\$ 500,000
100,000	100,000	<b>100,000</b>	100,000	1,000,000	1,000,000	1,000,000	\$ 3,200,000
75,000	75,000	<b>75,000</b>	75,000	75,000	75,000	75,000	\$ 375,000
75,000	50,000	<b>50,000</b>	50,000	50,000	50,000	50,000	\$ 250,000
62,500							\$ -
	13,000	<b>13,000</b>	13,000	13,000	13,000	13,000	\$ 65,000
10,000	10,000	<b>10,000</b>	10,000	10,000	10,000	10,000	\$ 50,000
50,000							\$ -
	250,000	<b>250,000</b>	200,000				\$ 450,000
50,000	50,000	<b>50,000</b>	50,000	50,000	50,000		\$ 200,000
50,000	50,000	<b>50,000</b>	50,000				\$ 100,000
50,000	50,000	<b>50,000</b>	50,000	50,000			\$ 150,000
50,000	50,000	<b>50,000</b>	50,000				\$ 100,000
	20,000	<b>20,000</b>					\$ 20,000
	5,000	<b>5,000</b>					\$ 5,000
50,000							\$ -
25,000	2,500	<b>2,500</b>	50,000	50,000	50,000	50,000	\$ 202,500
	45,000			45,000			\$ 45,000

**City of Rock Island  
Capital Improvement Plan and Program Support  
5 Year Financial Summary**

<b>Project</b>	<b>Dept</b>	<b>Category</b>	<b>Funding</b>
General Fund Support using General Fund Carryover	Finance	Miscellaneous	GF Carryover
Watchtower Plaza Site - 2014B GO Bonds (Sales Tax Portion)	Finance	Debt Service	Gaming
Watchtower Plaza Site - 2014B GO Bonds (TIF Portion)	Finance	Debt Service	Gaming
Watchtower Plaza (3 yr principal)(Sales Tax Portion) - 2016 GO Bonds	Finance	Debt Service	Gaming
Watchtower Plaza (3 yr principal)(TIF Portion) - 2016 GO Bonds	Finance	Debt Service	Gaming
Street Reconstruction 2013 - 2013A GO Bonds	Finance	Debt Service	Gaming
Street Reconstruction 2015 - 2015A GO Bonds	Finance	Debt Service	Gaming
Street Reconstruction 2016 - 2016 GO Bonds	Finance	Debt Service	Gaming
Street Reconstruction 2017 - 2017 GO Bonds	Finance	Debt Service	Gaming
Police Station - 2013A GO Bonds	Finance	Debt Service	Gaming
Police Station - 2014A GO Bonds	Finance	Debt Service	Debt Fund
Police Station - 2015 GO Bonds	Finance	Debt Service	Debt Fund
Special Assessment Program Debt Service	Finance	Debt Service	Gaming
800mhz Radio/Fiber/Wireless Networking- 2015 GO Bonds	Finance	Debt Service	Gaming
Jumers Crossing Debt - 2013 B GO Bonds	Finance	Debt Service	Debt Fund
Ridgewood Business Park/11th St Intersection-2012 GO Bonds	Finance	Debt Service	Gaming
Sunset Marina - 2012A GO Bonds	Finance	Debt Service	Gaming
Service Contracts - General Fund Support	Finance	Miscellaneous	Gaming
Roof and Access Door Replacement Fire Station #4	Fire	Miscellaneous	Gaming
Alerting System Replacement Paging System	Fire	Miscellaneous	Gaming
Breathing Apparatus Replacement (City 10% Match for Grant)	Fire	Miscellaneous	Gaming
Breathing Apparatus Replacement (Granting Agency: AFG)	Fire	Miscellaneous	Grant
Window Replacement for Central Fire Station	Fire	Miscellaneous	Gaming
Ambulance Cot Retention Systems	Fire	Miscellaneous	Gaming
Breathing Apparatus Replacement	Fire	Miscellaneous	Gaming
Alerting System Replacement (req by RACOM / P25)	Fire	Miscellaneous	Gaming
HVAC System for Central Fire Station	Fire	Miscellaneous	Gaming
Security Upgrades - Entryway Doors and Cardreaders	Fire	Miscellaneous	Gaming
Service Contracts - General Fund Support	Fire	Miscellaneous	Gaming
Service Contracts - General Fund Support	IT	Miscellaneous	Gaming
Annual Computer Equipment Replacement	IT	Miscellaneous	Gaming
ERP Software Replacement - GEMS, Govern, iNovah, NorthStar	IT	Miscellaneous	Gaming
Upgrade to Microsoft Office 2016 from 2007	IT	Miscellaneous	Gaming
Northstar Version 6.4 Upgrade	IT	Miscellaneous	Gaming
GPS Units for Public Works Replacement	IT	Miscellaneous	Gaming
Security Cameras for Marina	IT	Miscellaneous	Gaming
Security Cameras for MSD Garage	IT	Miscellaneous	Gaming
Northstar Business Process Review	IT	Miscellaneous	Gaming
Document/Content Management Software	IT	Miscellaneous	Gaming
Library - Building Infrastructure Needs	Library	Miscellaneous	Gaming
Library - SW Branch and Fire Station Masonry Restoration	Library	Miscellaneous	Gaming
Library - Master Plan	Library	Miscellaneous	TBD
Library - Purchase of Jewish Center	Library	Miscellaneous	TBD
MLK Security Updates	MLK	Miscellaneous	Gaming
MLK Building Renovations - Organize and Create 4 Offices	MLK	Miscellaneous	Gaming
MLK Banquet Room Upgrades	MLK	Miscellaneous	Gaming
RIFAC Energy Audit Upgrades	Parks	Miscellaneous	Gaming
Hodge Park ADA Walks, Shelter Move & Playground Update	Parks	Miscellaneous	Gaming
Douglas Park Playground & Park Signage	Parks	Miscellaneous	Gaming
Douglas Park Parking Lot - ADA Compliance	Parks	Miscellaneous	Gaming
Highland Springs Sprayer	Parks	Miscellaneous	Gaming
RIFAC Check Valve Pit Pump Storm Water	Parks	Miscellaneous	Gaming
Hauberg Carriage House Tuckpointing and Gutter Replacement	Parks	Miscellaneous	Gaming

**City of Rock Island  
Capital Improvement Plan and Program Support  
5 Year Financial Summary**

Recommended CY17	Requested CY18	Recommended CY18	Proposed CY19	Proposed CY20	Proposed CY21	Proposed CY22	5 Year Total
319,269							\$ -
363,921	363,921	<b>363,921</b>	863,921	867,971	865,920	866,745	\$ 3,828,478
137,543	137,543	<b>137,543</b>	327,543	328,382	328,819	328,419	\$ 1,450,706
17,158	17,063	<b>17,063</b>	17,063	17,063	17,063	17,063	\$ 85,315
65,770	65,407	<b>65,407</b>	65,407	65,407	65,407	65,407	\$ 327,035
	66,900	<b>66,900</b>	65,250	68,600	66,800	65,000	\$ 332,550
	88,425	<b>88,425</b>	86,925	85,425	88,925	87,325	\$ 437,025
258,287	255,050	<b>255,050</b>	257,550	258,650	254,600	254,200	\$ 1,280,050
	209,915	<b>192,632</b>	85,531	85,531	195,531	197,231	\$ 756,457
674,569	673,919	<b>673,919</b>	672,969	671,719	670,169	673,319	\$ 3,362,095
668,763	667,513	<b>667,513</b>	670,963	668,963	666,663	669,063	\$ 3,343,165
232,963	235,263	<b>235,263</b>	232,463	234,663	236,763	233,763	\$ 1,172,915
550,000	404,575	<b>402,582</b>	363,950	304,056	196,281	126,287	\$ 1,393,156
163,400	165,700	<b>165,700</b>	167,900	165,000	167,100	164,100	\$ 829,800
117,583	115,920	<b>115,920</b>	118,735	120,935	117,654	118,979	\$ 592,223
96,882	95,582	<b>95,582</b>	99,281	97,881	96,481	99,819	\$ 489,044
52,600	51,800						\$ -
		<b>161,789</b>					\$ 161,789
45,000							\$ -
5,000							\$ -
	23,236						\$ -
	232,364	<b>232,364</b>					\$ 232,364
	72,250		72,250				\$ 72,250
	38,500		38,500				\$ 38,500
			305,000				\$ 305,000
			145,000	32,900			\$ 177,900
				700,000			\$ 700,000
				75,500			\$ 75,500
		<b>74,500</b>					\$ 74,500
302,000		<b>429,200</b>					\$ 429,200
130,000	130,000	<b>100,000</b>	130,000	130,000	130,000	130,000	\$ 620,000
	100,000		450,000	350,000	350,000	150,000	\$ 1,300,000
	100,000	<b>100,000</b>					\$ 100,000
	76,020	<b>76,020</b>					\$ 76,020
	60,000						\$ -
	35,000						\$ -
	20,000						\$ -
	18,900		18,900				\$ 18,900
			100,000				\$ 100,000
50,000							\$ -
	50,000	<b>40,000</b>					\$ 40,000
					16,000,000		\$ 16,000,000
					3,650,000		\$ 3,650,000
20,000							\$ -
	60,000		60,000				\$ 60,000
	25,000	<b>20,000</b>					\$ 20,000
75,000							\$ -
60,000							\$ -
50,000							\$ -
	110,000		110,000				\$ 110,000
	55,000		55,000				\$ 55,000
	50,000		50,000				\$ 50,000
	50,000	<b>30,000</b>	20,000				\$ 50,000

**City of Rock Island  
Capital Improvement Plan and Program Support  
5 Year Financial Summary**

<b>Project</b>	<b>Dept</b>	<b>Category</b>	<b>Funding</b>
Mower Replacement - Zero Turn	Parks	Miscellaneous	Gaming
Longview Park Road	Parks	Miscellaneous	Gaming
Lincoln Park Band Shell Handicap Parking & Seating	Parks	Miscellaneous	Gaming
Douglas Park Concession Stand	Parks	Miscellaneous	Gaming
Ben Williamson Road Paving (BW Gamblers pay for mowing)	Parks	Miscellaneous	Gaming
Wallace Dog Park Upgrade	Parks	Miscellaneous	Gaming
Mobile Concession Truck (more revenue)	Parks	Miscellaneous	Gaming
Highland Springs Shelter Move	Parks	Miscellaneous	Gaming
Saukie Golf Course Modular Clubhouse	Parks	Miscellaneous	Gaming
RIFAC parking lot resurfacing	Parks	Miscellaneous	Gaming
SRP Playground Resurfacing & Fountain Work	Parks	Miscellaneous	Gaming
Hauberg Roof Replacement	Parks	Miscellaneous	Gaming
Mel McKay Pickleball Fence Replacement	Parks	Miscellaneous	Gaming
Highland Springs Clubhouse Remodel	Parks	Miscellaneous	Gaming
WWJ hot water heater,pool tank resurface, roof, funbrellas	Parks	Miscellaneous	Gaming
Warming Hut Concession Stand	Parks	Miscellaneous	Gaming
Complex Soccer Irrigation	Parks	Miscellaneous	Gaming
Lincoln Convert Old Restroom into a Shelter for Rent	Parks	Miscellaneous	Gaming
Weber Park Old Restroom into a Shelter for Rent	Parks	Miscellaneous	Gaming
WWJ Feature Addition	Parks	Miscellaneous	Gaming
Hauberg Gardens Restoration	Parks	Miscellaneous	Gaming
All Sport Court Resurfacing	Parks	Miscellaneous	Gaming
Network Community Camera System	Police	Miscellaneous	Gaming
Body Worn Cameras and Related Equipment/Service	Police	Miscellaneous	Gaming
Service Contracts - General Fund Support	Police	Miscellaneous	Gaming
WTP Filter Building Replacement	Public Works	Water	Loans
RI Arsenal Utilities Privatization RFP	Public Works	Water	User Fees
RI Arsenal Utilities Privatization RFP	Public Works	Wastewater	User Fees
Lincoln Court between 17th and 20th St: Water Main Replacement	Public Works	Water	User Fees
Ridgewood Tower Rehabilitation	Public Works	Water	User Fees
Raw Water Pumping Building Roof Replacement	Public Works	Water	User Fees
22nd St & 35th Ave: Water Main Replacement	Public Works	Water	User Fees
27th Ave West of 30th St to Dead End: Water Main Repl	Public Works	Water	User Fees
E of 12th between 31st/32nd Ave (rear yards) Water Main Reloc	Public Works	Water	User Fees
20th Street between 7th and 18th Ave: Water Main Replacement	Public Works	Water	User Fees
11th Street between 25th and 42nd Ave: Water Main Replacement	Public Works	Water	User Fees
45th St between 23rd and 24th Ave: Water Main Replacement	Public Works	Water	User Fees
14th St & 46th Ave (Blackhawk Rd) Water Main Replacement	Public Works	Water	User Fees
30th St from 5th to 7th Ave: Water Main Replacement	Public Works	Water	User Fees
28th Ave West of 30th St to the Dead End: Water Main Repl	Public Works	Water	User Fees
35th Ave from 24th to 30th St: Water Main Replacement	Public Works	Water	User Fees
41st St from 8th Ave South to Lincoln Park: Water Main Repl	Public Works	Water	User Fees
45th St & Parkview Ct Water Main Replacement	Public Works	Water	User Fees
39th Ave from 28th to 29th St: Water Main Replacement	Public Works	Water	User Fees
LTCP - Blackhawk Lift Station & CSO 007 Relocation	Public Works	Wastewater	Loans
LTCP - Combined Sewer Separation (26th-30th St; 5th-9th Ave)	Public Works	Wastewater	Loans
Sanitary Remote Site System Control Improvements	Public Works	Wastewater	User Fees
3705 37th Ave Sanitary Sewer Replacement	Public Works	Wastewater	User Fees
Grit channel rehabilitation	Public Works	Wastewater	User Fees
20th St from 7th to 18th Ave: Sanitary Sewer Replacement	Public Works	Wastewater	User Fees
9th Ave from 12th St East of 15th St: Sanitary Sewer Replacement	Public Works	Wastewater	User Fees
17th to 19th St from 10th to 13th Ave (Alley): Sanitary Sewer Repl	Public Works	Wastewater	User Fees
27th St from 18th to 21st Ave: Sanitary Sewer Replacement	Public Works	Wastewater	User Fees

**City of Rock Island  
Capital Improvement Plan and Program Support  
5 Year Financial Summary**

<b>Recommended CY17</b>	<b>Requested CY18</b>	<b>Recommended CY18</b>	<b>Proposed CY19</b>	<b>Proposed CY20</b>	<b>Proposed CY21</b>	<b>Proposed CY22</b>	<b>5 Year Total</b>
	40,000		40,000				\$ 40,000
			200,000				\$ 200,000
			150,000				\$ 150,000
			80,000				\$ 80,000
			80,000				\$ 80,000
			60,000				\$ 60,000
			60,000				\$ 60,000
			25,000				\$ 25,000
				300,000			\$ 300,000
				200,000			\$ 200,000
				150,000			\$ 150,000
				75,000			\$ 75,000
				30,000			\$ 30,000
					350,000		\$ 350,000
					110,000		\$ 110,000
					80,000		\$ 80,000
					30,000		\$ 30,000
					30,000		\$ 30,000
					30,000		\$ 30,000
						500,000	\$ 500,000
						200,000	\$ 200,000
						80,000	\$ 80,000
	150,000		150,000	90,000	90,000	90,000	\$ 420,000
165,543	93,156	<b>93,156</b>	93,156	93,156	93,156		\$ 372,624
		<b>214,108</b>					\$ 214,108
12,500,000	12,000,000	<b>12,000,000</b>	4,100,000				\$ 16,100,000
175,000	175,000	<b>175,000</b>					\$ 175,000
175,000	175,000	<b>175,000</b>					\$ 175,000
150,000							\$ -
	325,000	<b>325,000</b>					\$ 325,000
	200,000	<b>200,000</b>					\$ 200,000
	130,000		130,000				\$ 130,000
	15,000	<b>15,000</b>	170,000				\$ 185,000
	10,000	<b>10,000</b>	130,000				\$ 140,000
			640,000				\$ 640,000
			80,000	1,500,000			\$ 1,580,000
			15,000	170,000			\$ 185,000
			7,000	130,000			\$ 137,000
				60,000	675,000		\$ 735,000
				30,000	375,000		\$ 405,000
					175,000		\$ 175,000
					30,000	300,000	\$ 330,000
					20,000	200,000	\$ 220,000
					20,000	200,000	\$ 220,000
7,000,000							\$ -
1,800,000							\$ -
80,000							\$ -
10,000							\$ -
	250,000	<b>250,000</b>					\$ 250,000
			140,000				\$ 140,000
			45,000	575,000			\$ 620,000
			30,000	330,000			\$ 360,000
			27,500	360,000			\$ 387,500

**City of Rock Island  
Capital Improvement Plan and Program Support  
5 Year Financial Summary**

<b>Project</b>	<b>Dept</b>	<b>Category</b>	<b>Funding</b>
19th Street Alley Sanitary Sewer Replacement	Public Works	Wastewater	User Fees
36th St from 12th to 14th Ave: Sanitary Sewer Replacement	Public Works	Wastewater	User Fees
13th Ave from 32nd to 34th St: Sanitary Sewer Replacement	Public Works	Wastewater	User Fees
22nd St S of 18th Ave then E to 1850 23rd St: Sanitary Sewer Repl	Public Works	Wastewater	User Fees
12th Ave from 35th to 36th St: Sanitary Sewer Replacement	Public Works	Wastewater	User Fees
9th Street Resurfacing	Public Works	Streets	Bonds 2016
Street Maintenance	Public Works	Streets	Bonds 2015
41st Ave & 45 St Ct; 44th Street to Cul-de-sac	Public Works	Streets	Bonds 2017
Lincoln Court Reconstruction from 17th to 20th St including alleys	Public Works	Streets	Bonds 2017
18th Ave Resurf; 17th Street to 46th Street	Public Works	Streets	Bonds 2018
18th Ave Resurf; 17th Street to 46th Street - State's Portion	Public Works	Streets	Contribution
38th St Resurfacing (Phase I) 7th Ave to Blackhawk	Public Works	Streets	Bonds 2018
38th St Resurfacing (Phase I) 7th Ave to Blackhawk-State's Portion	Public Works	Streets	Contribution
45th St & Parkview Ct Reconstruction	Public Works	Streets	Gaming
Street Maintenance	Public Works	Streets	Gaming
CY2018-2022 Local Streets Resurfacing Program	Public Works	Streets	User Fees
22nd Street & 35th Avenue Reconstruction	Public Works	Streets	Gaming
37th Ave & 46th St Reconstruction	Public Works	Streets	Gaming
Shadybrook Phase 3	Public Works	Streets	Gaming
20th Street Resurfacing; 7th - 18th Ave	Public Works	Streets	Bonds 2018
31st Ave Resurfacing: RI Pkway to 11th St	Public Works	Streets	Gaming
RI Parkway Repairs	Public Works	Streets	Bonds 2020
Valley Drive Reconstruction, West of 30th Street	Public Works	Streets	Gaming
Blackhawk Hills Dr & River Heights Rd Reconstruction West of 30th St	Public Works	Streets	Gaming
Traffic Signal Installation at Hy-Vee and 18th Avenue	Public Works	Streets	Gaming
28th Street Court & 32nd Avenue Court Reconstruction	Public Works	Streets	Bonds 2020
31st Ave Resurfacing: RI Pkway to 11th St	Public Works	Streets	Bonds 2021
35th Ave Reconstruction	Public Works	Streets	Bonds 2021
IL 92 Relocation - Center Phase	Public Works	Streets	Bonds 2022
31st Ave Resurfacing: 11th St to 24th St	Public Works	Streets	Bonds 2021
3117 31st Ave (N-S pipe under 31st Ave)	Public Works	Storm Water	User Fees
Outfall Valve Repair Program	Public Works	Storm Water	User Fees
Storm Water Outfall Program	Public Works	Storm Water	User Fees
22nd Street & 35th Avenue Storm Sewer Reconstruction	Public Works	Storm Water	User Fees
Catch Basin Rebuild Program	Public Works	Storm Water	User Fees
28th St Storm Sewer Upgrade between 20th and 21st Ave	Public Works	Storm Water	User Fees
IL 92 Culvert and Outfall Replacement	Public Works	Storm Water	User Fees
Stadium Drive Storm Water Improvements	Public Works	Storm Water	User Fees
95th Avenue West Storm Water Outlet	Public Works	Storm Water	User Fees
27th St & 24th Ave Culvert Replacement	Public Works	Storm Water	User Fees
3723 31st Ave Culvert Replacement	Public Works	Storm Water	User Fees
34th St Storm Sewer Upgrade	Public Works	Storm Water	User Fees
Downtown Parking Ramp Inspection Study	Public Works	Miscellaneous	TIF
Southwest RR Spur Repairs	Public Works	Miscellaneous	Gaming
Service Contracts	Public Works	Miscellaneous	Gaming
Service Contracts - General Fund Support	Public Works	Miscellaneous	Gaming
Sidewalk Maintenance Programs	Public Works	Miscellaneous	Gaming
Vehicle Replacement	Public Works	Equip Mtc	Gaming
Mini Excavator	Public Works	Equip Mtc	Equip Mtc
Service Van with Racks	Public Works	Equip Mtc	Equip Mtc
Replace Four Snow Fleet Vehicles	Public Works	Equip Mtc	Equip Mtc
F450 SD 4x4 Dump x 2	Public Works	Equip Mtc	Equip Mtc
Roll-off Hoist	Public Works	Equip Mtc	Equip Mtc

**City of Rock Island  
Capital Improvement Plan and Program Support  
5 Year Financial Summary**

Recommended CY17	Requested CY18	Recommended CY18	Proposed CY19	Proposed CY20	Proposed CY21	Proposed CY22	5 Year Total
				30,000	320,000		\$ 350,000
				20,000	215,000		\$ 235,000
				20,000	180,000		\$ 200,000
					22,000	265,000	\$ 287,000
					12,000	150,000	\$ 162,000
1,100,000							\$ -
500,000							\$ -
480,000							\$ -
440,000							\$ -
600,000	600,000	<b>600,000</b>	250,000				\$ 850,000
	2,800,000	<b>2,800,000</b>					\$ 2,800,000
1,278,692	850,000	<b>850,000</b>					\$ 850,000
4,793,458	2,200,000	<b>2,200,000</b>					\$ 2,200,000
					35,000	365,000	\$ 400,000
580,048	2,000,000	<b>173,000</b>	2,000,000	2,000,000	2,000,000	2,000,000	\$ 8,173,000
	1,785,000		1,874,250	1,967,963	2,066,361	2,066,361	\$ 7,974,935
45,000	575,000				575,000		\$ 575,000
30,000	440,000				440,000		\$ 440,000
15,000	240,000				240,000		\$ 240,000
100,000	100,000		100,000	1,510,000			\$ 1,610,000
	50,000				400,000		\$ 400,000
	50,000			2,150,000	2,100,000		\$ 4,250,000
	20,000		330,000				\$ 330,000
	20,000		380,000				\$ 380,000
			175,000				\$ 175,000
			20,000	380,000			\$ 400,000
				150,000	2,150,000		\$ 2,300,000
				80,000	1,000,000		\$ 1,080,000
					300,000	5,500,000	\$ 5,800,000
					100,000	1,900,000	\$ 2,000,000
150,000	150,000	<b>150,000</b>					\$ 150,000
150,000	150,000	<b>150,000</b>	150,000	150,000	150,000	150,000	\$ 750,000
150,000	150,000	<b>150,000</b>	150,000	150,000	150,000	150,000	\$ 750,000
	100,000		100,000				\$ 100,000
130,000	130,000	<b>130,000</b>	130,000	130,000	130,000	130,000	\$ 650,000
	20,000	<b>20,000</b>	305,000				\$ 325,000
	20,000	<b>20,000</b>	130,000				\$ 150,000
26,000			26,000				\$ 26,000
10,000				10,000	135,000		\$ 145,000
					10,000	100,000	\$ 110,000
					10,000	125,000	\$ 135,000
			15,000	175,000			\$ 190,000
	60,000	<b>60,000</b>					\$ 60,000
	150,000	<b>150,000</b>					\$ 150,000
98,000							\$ -
		<b>494,099</b>					\$ 494,099
50,000	50,000		50,000	50,000	50,000	50,000	\$ 200,000
200,000							\$ -
85,000							\$ -
33,600							\$ -
	679,140	<b>702,568</b>					\$ 702,568
	155,400						\$ -
	55,125						\$ -

**City of Rock Island  
 Capital Improvement Plan and Program Support  
 5 Year Financial Summary**

<b>Project</b>	<b>Dept</b>	<b>Category</b>	<b>Funding</b>
Fire Pumper Truck	Fire	Equip Mtc	Equip Mtc
F2250 SD 4x4 Pickup	Fire	Equip Mtc	Equip Mtc
<b>Total</b>			

**Funding:**  
 Gaming  
 GF Carryover  
 Debt Fund  
 Bonds 2018  
 Contribution  
 Grant  
 Loans  
 Equip Mtc  
 TIF  
 User Fees

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**Total:**

**Department:**

Admin  
 CED  
 Finance  
 Fire  
 IT  
 Library  
 MLK  
 Parks  
 Police  
 Public Works

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**Total:**

**Category:**

Contribution  
 Miscellaneous  
 Water  
 Wastewater  
 Storm Water  
 Streets  
 Debt Service  
 Equip Mtc

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**Total:**

**City of Rock Island  
Capital Improvement Plan and Program Support  
5 Year Financial Summary**

Recommended CY17	Requested CY18	Recommended CY18	Proposed CY19	Proposed CY20	Proposed CY21	Proposed CY22	5 Year Total
	609,000						\$ -
	40,005						\$ -
							\$ -
<b>\$ 41,977,044</b>	<b>\$ 38,009,014</b>	<b>\$ 31,671,945</b>	<b>\$ 23,479,979</b>	<b>\$ 23,977,184</b>	<b>\$ 44,610,112</b>	<b>\$ 24,310,955</b>	<b>\$ 148,050,175</b>
		\$ 5,500,194		17%			
		\$ -		0%			
		\$ 1,018,696		3%			
		\$ 1,450,000		5%			
		\$ 5,000,000		16%			
		\$ 232,364		1%			
		\$ 12,000,000		38%			
		\$ 702,568		2%			
		\$ 3,998,123		13%			
		\$ 1,770,000		6%			
		<b>\$ 31,671,945</b>		<b>100%</b>			
	\$ -	\$ -		0%			
	\$ 5,231,422	\$ 4,757,721		15%			
	\$ 3,659,496	\$ 3,705,209		12%			
	\$ 1,015,355	\$ 306,864		1%			
	\$ 539,920	\$ 705,220		2%			
	\$ 50,000	\$ 40,000		0%			
	\$ 85,000	\$ 20,000		0%			
	\$ 305,000	\$ 30,000		0%			
	\$ 243,156	\$ 307,264		1%			
	\$ 26,879,665	\$ 21,799,667		69%			
	<b>\$ 38,009,014</b>	<b>\$ 31,671,945</b>		<b>100%</b>			
		\$ 536,448		2%			
		\$ 6,496,509		21%			
		\$ 12,725,000		40%			
		\$ 425,000		1%			
		\$ 620,000		2%			
		\$ 6,623,000		21%			
		\$ 3,543,420		11%			
		\$ 702,568		2%			
		<b>\$ 31,671,945</b>		<b>100%</b>			



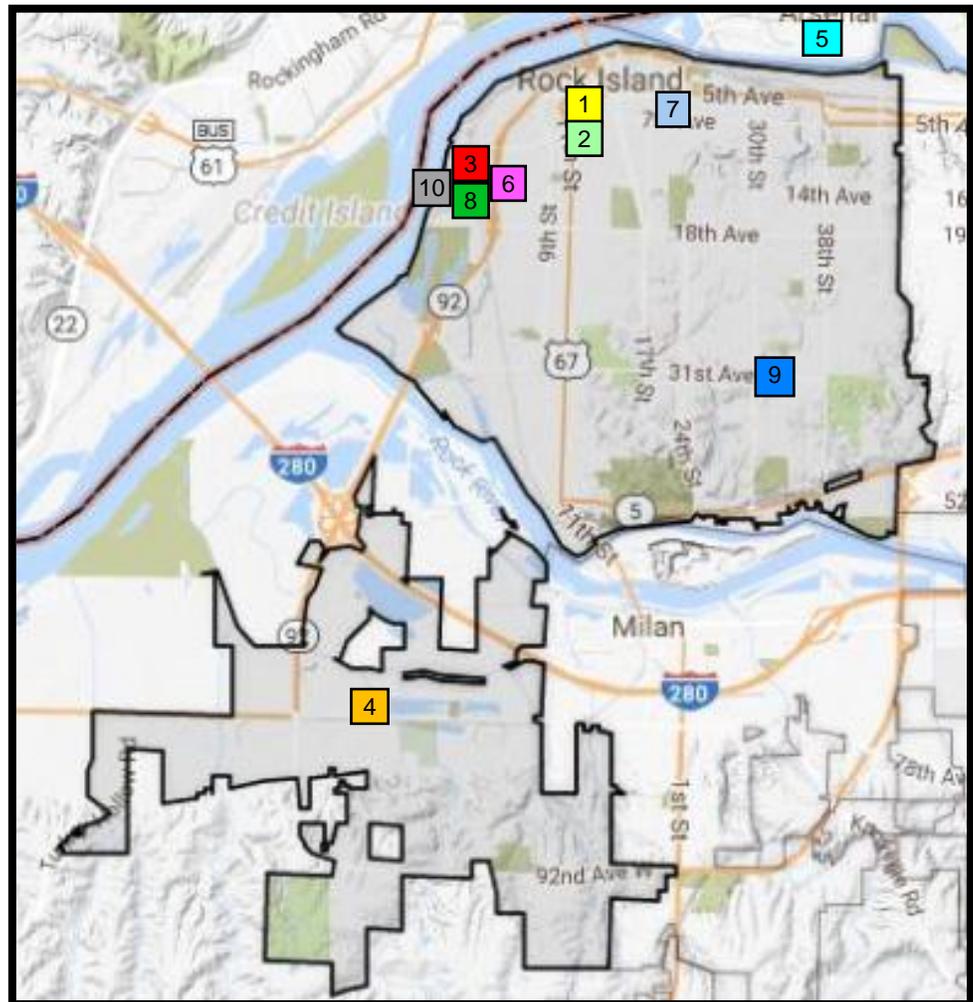
ROCK ISLAND  
ILLINOIS

## CAPITAL IMPROVEMENT IMPACT

A direct relationship exists between the City of Rock Island's operating budget and the adopted Capital Improvement Plan. As a result, operating cost estimates should reflect the anticipated annual costs to operate facilities and improvements upon completion or acquisition. The following is a review of those CY 2017 significant (>\$50,000) and nonrecurring projects identified in the preceding Capital Improvement Plan that meet the definition of a capital expenditure along with an explanation of their potential impact on the operating budget. Those expenditures in the Capital Improvement Plan that are maintenance related, which includes most street, water, wastewater, and sewer replacement or repair projects, are not included in this review due to their recurring nature.

### CIP PROJECT LOCATIONS

- 1 Upgrade to Microsoft Office 2016
- 2 NorthStar Version 6.4 Upgrade
- 3 Wastewater Treatment Plant Filter Building
- 4 Ridgewood Rd Water Tower Rehabilitation
- 5 Rock Island Arsenal Utilities Privatization
- 6 Grit Channel Rehabilitation
- 7 Combined Sewer Separation Project
- 8 Outfall Valve Repair Program
- 9 North-South Pipe under 31st Avenue
- 10 Four Tandem Dump Trucks & Snow Removal Equipment



## MISCELLANEOUS CAPITAL PROJECTS

Project Name: Upgrade to Microsoft Office 2016 (\$100,000)	Project #: none
Project Description: This project involves upgrading all computers used by City employees from Microsoft Office 2007 to Microsoft Office 2016.	
Funding Source: The cost of this upgrade will be paid for with Riverboat Gaming Funds.	
Project Impact: <ul style="list-style-type: none"> <li>- Microsoft Office 2007 is no longer supported by Microsoft.</li> <li>- The City's current version is ten years old and training is only available on more current versions.</li> <li>- Microsoft Office is one of the primary applications City employees utilize every day to complete their work. Having a reliable and up to date version of this software provides for better work product and as a result better service to the public.</li> </ul>	

Project Name: NorthStar Version 6.4 Upgrade (\$76,020)	Project #: none
Project Description: The City of Rock Island uses NorthStar software application for utility billing. The project will upgrade the existing software to the most recent version.	
Funding Source: The cost of this upgrade will be paid for with Riverboat Gaming Funds.	
Project Impact: <ul style="list-style-type: none"> <li>- This new NorthStar software version addresses a number of security concerns related to credit card industry standards thus providing increased security of customer information.</li> <li>- NorthStar Version 6.4 offers increased automation in payments arrangements, cash processing, and other functions which will save time for both customers and City staff.</li> <li>- No increase in the annual maintenance cost is anticipated at this time for this software.</li> </ul>	

## WATER UTILITY CAPITAL PROJECTS

Project Name: Wastewater Treatment Plant Filter Building (\$5,481,802)	Project #: 2760
Project Description: This project involves the final construction stage for the new Wastewater Treatment Plant Filter Building, which will replace the current 100+ year old filter building.	
Funding Source: The funding needed for this project will be secured through long term loans from the State of Illinois revolving loan program and general obligation bonds with the bonds being retired using revenue generated by the Water Operation and Maintenance Fund.	
Project Impact: <ul style="list-style-type: none"> <li>- The current building has reached the end of its service life and does not meet current water treatment standards.</li> <li>- Once the construction of the Wastewater Treatment Plant Filter Building is completed it will provide drinking water for the City of Rock Island for the next 100 years.</li> <li>- Water filtration will meet the current water treatment standards and the plant will have the ability to add additional treatment options in the future if needed.</li> <li>- Operational costs should be similar to the existing facility although some savings (&lt;\$10,000 per year) will be recognized because less maintenance will be required of the new equipment.</li> </ul>	

Project Name: Ridgewood Road Water Tower Rehabilitation (\$325,000)	Project #: 2732
Project Description: This project involves the rehabilitation and painting of the existing water tower located along Ridgewood Road in the southwest area of Rock Island.	
Funding Source: The funding needed for this project will come from user fee revenue generated by the Water Operation and Maintenance Fund.	
Project Impact: <ul style="list-style-type: none"> <li>- This work will repair deficiencies to the existing tower and bring it up to current working standards thus decreasing the need for ongoing maintenance.</li> <li>- Rehabilitation of the water tower will ensure residents in the southwest area of Rock Island continue to receive the best possible clean water supply.</li> </ul>	

### COMBINED WATER & WASTEWATER UTILITY CAPITAL PROJECTS

Project Name: Rock Island Arsenal Utilities Privatization (\$350,000)	Project #: 2779
Project Description: The Rock Island Arsenal intends to privatize its utilities. This project is to prepare a Federal Request for Proposal on behalf of the City to potentially be selected to supply potable water to the Arsenal Island.	
Funding Source: The funding needed for this project will come from user fee revenue generated by the Water Operation & Maintenance Fund (501) as well as the Wastewater Operation & Maintenance Fund (506).	
Project Impact: <ul style="list-style-type: none"> <li>- If selected, the City of Rock Island would gain a significant water user client, thereby increasing future water and wastewater revenues.</li> <li>- The additional revenue would allow the City to stabilize the water and wastewater rates charged to its customers which currently experience an annual increase.</li> </ul>	

### WASTEWATER UTILITY CAPITAL PROJECTS

Project Name: Grit Channel Rehabilitation (\$250,000)	Project #: 2803
Project Description: This project involves the rehabilitation of the Mill Street Wastewater Treatment Plant's existing grit channel used in the removal of grit from wastewater.	
Funding Source: The funding needed for this project will come from user fee revenue generated by the Wastewater Operation & Maintenance Fund (506).	
Project Impact: <ul style="list-style-type: none"> <li>- This work will repair deficiencies to the existing grit channel and bring it up to current working standards.</li> <li>- Rehabilitation will decrease the need for ongoing maintenance, as well as continue to provide the residents with the best possible sewage treatment.</li> </ul>	

Project Name: Combined Sewer Separation, 26 <sup>th</sup> – 30 <sup>th</sup> St. & 5 <sup>th</sup> – 9 <sup>th</sup> Ave. (\$75,000)	Project #: 2742
Project Description: This project consists of separation of the combined sewer system from 26th – 30 <sup>th</sup> St. & 5 <sup>th</sup> – 9 <sup>th</sup> Ave. into separate storm and sanitary systems.	
Funding Source: The funding needed for this project will be secured through long term loans from the State of Illinois revolving loan program.	
Project Impact: <ul style="list-style-type: none"> <li>- The project is part of the Long Term Control Plan and is required by the City of Rock Island's consent decree with the Environmental Protection Agency. By meeting the terms of this consent decree, the City will avoid the EPA's threatened fine of \$27,500 per day for non-compliance by completing implementation of this plan.</li> <li>- Combined sewer overflows (CSOs – direct discharge of sewage into the river when the system overloads due to rain water) will be less frequent.</li> <li>- There will be no cost impact.</li> </ul>	

### STORMWATER UTILITY CAPITAL PROJECTS

Project Name: Outfall Valve Repair Program (\$150,000)	Project #: 2774
Project Description: This project involves the rehabilitation/replacement of some of the existing storm water outfall valves on the storm sewers that flow under the levee system.	
Funding Source: The funding needed for this project will come from user fee revenue generated by the Stormwater Utility Fund.	
Project Impact: <ul style="list-style-type: none"> <li>- This work will repair deficiencies to some of the existing valves and bring them up to current working standards as well as decrease ongoing maintenance costs.</li> <li>- This will ensure that the outfall valves are in excellent working condition if it should be necessary to close them during a flood on the Mississippi River and protect the City and its citizens from flood waters.</li> </ul>	

Project Name: North-South Pipe Under 31st Avenue (\$150,000)	Project #: 2787
Project Description: This project involves the replacement of a failed 48" storm water line running north-south under 31 <sup>st</sup> Avenue.	
Funding Source: The funding needed for this project will come from user fee revenue generated by the Stormwater Utility Fund.	
Project Impact: <ul style="list-style-type: none"> <li>- The new storm water line will improve storm water collection and transmittance away from the heavy traffic roadway.</li> <li>- Safety will be improved as the result of eliminating the occurrence of sinkholes due to the currently compromised storm water piping.</li> <li>- Local homeowners will experience improved site conditions on their properties.</li> </ul>	

## EQUIPMENT MAINTENANCE CAPITAL PROJECTS

Project Name: Four Dump Trucks & Related Snow Removal Equipment (\$702,568)	Project #: none
Project Description: This project involves the replacement of 4 tandem axle dump trucks and associated snow removal equipment.	
Funding Source: The cost for this equipment will be borne by the Fleet Services Fund (601), which receives its revenue from multiple other funds through amortization payments.	
Project Impact: <ul style="list-style-type: none"><li>- This project will significantly reduce continuing on-going maintenance of the old worn out trucks.</li><li>- It will also allow for City crews to continue providing the best possible street maintenance and snow removal services to residents.</li></ul>	



ROCK ISLAND  
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## DEBT SERVICE FUND

The Debt Service fund is used to account for the accumulation of resources for, and the payment of, general and special assessment long-term debt principal, interest, and related costs.

## DEBT SERVICE FUND

The primary source of debt incurred by the City is general obligation bonds. Departments that currently have expenditures related to debt service are the Community and Economic Development Department, Information Technology Department, Police Department, Public Works Department, and Parks and Recreation Department.

## DEBT SERVICE REVENUES

Debt Service Fund (405) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Property Taxes	303,666	303,257	233,007	234,987	227,933	153,626	-35%
Transfers	2,800,377	4,012,229	3,775,863	4,589,725	4,589,725	3,675,135	-20%
Investments & Loans	40,939	131,762	76,874	7,404	56,296	14,928	102%
Proceeds from LT Liab	15,865,000	2,800,208	1,904,538	-	-	-	---
Other	-	-	-	-	11,642	-	---
<b>Total Fund</b>	<b>19,009,982</b>	<b>7,247,456</b>	<b>5,990,282</b>	<b>4,832,116</b>	<b>4,885,596</b>	<b>3,843,689</b>	<b>-20%</b>

## REVENUE ANALYSIS

Property Tax revenue is expected to decrease for CY 2018 as a portion of the property tax previously designated for the Debt Service Fund has been shifted to the General Fund. Transfers has decreased as the amount of support from the Riverboat Gaming Fund to cover bond debt service payments has been reduced with the difference being covered by the existing fund balance. Investments & Loans is showing an increase due a projected increase in the interest rate received on the City's investments.

## DEBT SERVICE EXPENDITURES

Debt Service Fund (405) Expenditure							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Services	19,959	22,149	21,125	65,729	18,906	64,985	-1%
Debt Service	18,252,200	5,374,800	6,415,484	4,603,132	4,624,058	4,694,317	2%
Transfers	-	760,470	128,153	-	-	-	---
<b>Total Department</b>	<b>18,272,159</b>	<b>6,157,419</b>	<b>6,564,762</b>	<b>4,668,861</b>	<b>4,642,964</b>	<b>4,759,302</b>	<b>2%</b>

## EXPENDITURE ANALYSIS

There is a slight decrease in Services due to lower costs related to banking services. Debt Service has increased with the addition of two new bonds issued in CY 2017. This expenditure increase would have been greater except for the savings from refinancing several older bonds.



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# ENTERPRISE FUNDS

Enterprise Funds are proprietary funds that account for operations that are financed and operated in a manner similar to private business enterprise, and where the City has decided that the periodic determination of revenue earned, expenses incurred, and net income is necessary for capital maintenance, public policy, management control and accountability. The four (4) fund areas within the Enterprise Funds are water works funds, wastewater treatment funds, parks and recreation fund, and other enterprise (non-major) funds.

What follows is a review of each of the following Enterprise Funds along with the expenditures for each fund as utilized by the respective departmental unit(s):

- Water Works Funds consisting of the Water Operation Fund (501) and the Maintenance and Water Capital Fund (502)
- Wastewater Treatment Funds consisting of the Wastewater Operation Fund (506) and the Maintenance and Wastewater Capital Fund (508)
- Stormwater Fund (507)
- Solid Waste Fund (510)
- Sunset Marina Fund (541)
- Parks and Recreation Fund (555)
- Housing and Community Development Loan Funds consisting of the CDBG Loan Programs Fund (581), State Affordable Housing Fund (582), Community/Economic Development Loans Fund (583), CIRLF Loan Fund (584), MPF Endowment Loans Fund (585), and Brownfield Revolving Loan Fund (586).



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# WATER WORKS FUNDS

Revenue for the water fund is primarily collected from residential or commercial water service charges. The water fund provides cost effective, timely preventative maintenance and prompt emergency repairs to the water distribution system so that customers have an adequate fire protection system (fire hydrants), accurate consumption records (water meters) and a reliable source of drinking water. Funding from the water fund also provides an adequate supply of high quality drinking water by purifying the Mississippi River water. Chemical and biological testing is conducted to insure compliance with all Illinois Environmental Protection Agency regulations. Preventative maintenance and repairs of plant equipment are funded. These funds are utilized by the Public Works Department.

## WATER OPERATION AND MAINTENANCE FUND REVENUES

Water Operation & Maintenance Fund (501) & Water Capital 2010A BAB'S Fund (502) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Charges for Services	4,027,857	5,616,524	5,891,566	6,699,700	6,172,030	6,285,284	-6%
Rents & Royalties	237,031	367,578	423,874	429,957	436,244	443,551	3%
Transfers	112,013	163,000	168,705	165,000	165,000	150,103	-9%
Investments & Loans	914	1,778	(850)	17,903	48	-	-100%
Proceeds from LT Liab	26,442	25,987	12,715	14,427,972	1,396,464	12,025,484	-17%
Other	79,287	95,092	95,392	101,752	101,834	95,534	-6%
<b>Total Fund</b>	<b>4,483,544</b>	<b>6,269,959</b>	<b>6,591,402</b>	<b>21,842,284</b>	<b>8,271,620</b>	<b>18,999,956</b>	<b>-13%</b>

### REVENUE ANALYSIS

Charges for Services will see another 5% rate increase, but overall charges are down slightly mainly due to anticipated lower water usage as a result of more high efficiency fixture installations and fewer anticipated water shut-offs and door hangars for delinquent bills. Rents and Royalties are up slightly and represent the wireless antennae rentals on the water towers. Transfers are expected to be lower than previous years. Investments & Loans have been eliminated due to SRF loans being utilized for the water treatment facility construction instead of internal funds. The \$12,025,484 in loan proceeds shown in Proceed from Long Term Liabilities is continued funding for the new water treatment facility. Construction has started and is expected to be completed in CY 2019. Other is down slightly due to an anticipated decrease in utility penalties.

## WATER OPERATION AND MAINTENANCE FUND EXPENDITURES

Water Operation & Maintenance Fund (501) & Water Capital 2010A BAB'S Fund (502) Expenditure							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	1,562,792	2,125,594	2,170,169	1,819,500	1,713,795	1,925,945	6%
Supplies	655,149	959,847	845,125	1,004,142	700,080	967,495	-4%
Services	926,388	1,533,610	1,496,377	1,467,304	1,214,234	1,809,083	23%
Other	37,930	33,843	37,457	52,348	39,400	52,248	0%
Capital	744,971	448,042	1,730,282	13,878,328	1,232,020	6,066,802	-56%
Debt Service	633,880	686,234	634,011	661,488	661,034	283,748	-57%

**Water Operation & Maintenance Fund (501) & Water Capital 2010A BAB'S Fund (502) Expenditure**

<b>Expense by Object:</b>	<b>Actual CY 2014</b>	<b>Actual CY 2015</b>	<b>Actual CY 2016</b>	<b>Budget CY 2017</b>	<b>Estimated CY 2017</b>	<b>Proposed CY 2018</b>	<b>% Var</b>
Transfers	565,648	784,765	967,026	881,872	881,872	881,872	0%
Depreciation/Contingency	509,756	796,662	635,317	707,850	623,374	764,475	8%
<b>Total Department</b>	<b>5,636,514</b>	<b>7,368,597</b>	<b>8,515,764</b>	<b>20,472,832</b>	<b>7,065,809</b>	<b>12,751,668</b>	<b>-38%</b>

**EXPENDITURE ANALYSIS**

Personnel costs are slightly higher due to reallocation of the Public Works Director's salary and general wage increase. Supplies are down slightly due to chemical usage optimization measures implemented by the supervisory staff. Services have increased due to the cost of the roof replacement for the Raw Water Pump Building. Other remains steady and consists of contribution/sponsorship of water service to White Water Junction and Saukie golf course and annual Environmental Protection Agency permit fees. Expenditures for the new water treatment plant are shown under Capital, which is projected to be lower due to carry-over funds from CY 2017. Debt Service is lower as a result of paying off the 2010 GO Refunding Bond in CY 2017. Transfers remain the same as in CY 2017. Depreciation/Contingency shows an increase mainly due to an anticipated increase in bad debt.

## WASTEWATER TREATMENT FUNDS

Revenue for the wastewater fund is primarily collected from residential or commercial wastewater service charges. The wastewater fund provides cost effective preventative maintenance programs and prompt emergency services to maximize the operational efficiency and reliability of the wastewater collection system (sanitary sewers, combined sewers, sewer manholes, sewer cleanouts and sewer pumping stations). Funding from the wastewater fund also provides cost effective and environmentally sound wastewater treatment at the Mill Street Wastewater Treatment Plant and the Southwest Wastewater Treatment Plant. Chemical and biological testing is conducted to insure compliance with Illinois Environmental Protection Agency regulations. Preventative and emergency maintenance of plant equipment is also funded. These funds are utilized by the Public Works Department.

## WASTEWATER OPERATION AND MAINTENANCE FUND REVENUES

Wastewater Operation & Maintenance Fund (506) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Non-Business License/Permits	340	170	340	-	170	340	NEW
Grants	192,571	271,470	79,281	-	-	-	---
Charges for Services	5,747,081	7,945,465	7,865,182	8,196,200	7,971,015	8,191,600	0%
Rents & Royalties	14,400	19,200	19,200	19,200	19,200	19,648	2%
Transfers	104,082	105,553	182,883	105,892	105,892	103,634	-2%
Investments & Loans	4,147	12,317	14,039	-	29,492	-	---
Sale of Fixed Assets	40	595	1,497	2,000	-	-	-100%
Proceeds from LT Liabilities	61,699	60,636	304,668	8,861,737	87,206	59,463	-99%
Other	87,135	115,394	112,195	120,500	113,930	115,390	-4%
<b>Total Fund</b>	<b>6,211,495</b>	<b>8,530,800</b>	<b>8,579,285</b>	<b>17,305,529</b>	<b>8,326,905</b>	<b>8,490,075</b>	<b>-51%</b>

### REVENUE ANALYSIS

Charges for Services are relatively unchanged though a 3% rate increase is anticipated along with increased participation in the Sewer Lateral Repair Program. Transfers to TIF District #1 continue to decrease in CY 2018. Sale of Fixed Assets is lower because there is currently no anticipation of the sale of sewer scrap. Proceeds from Long Term Liabilities is reduced dramatically and the largest area of decline as the Long Term Control Plan projects are all but complete. Other revenue consists of late charges on sewer utility billing which are projected to be slightly lower based on increased efforts by the Finance Department for utility billing collections prior to late fee accruals.

## WASTEWATER OPERATION AND MAINTENANCE FUND EXPENDITURES

Wastewater Operation & Maintenance Fund (506) Expenditure							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	959,269	1,238,847	1,409,977	1,599,682	1,498,307	1,663,562	4%
Supplies	160,430	173,741	320,855	311,182	193,620	433,485	39%
Services	1,174,314	1,926,690	1,782,196	1,974,353	1,368,106	1,922,412	-3%
Other	74,304	72,932	75,059	75,497	72,681	75,291	0%

**Wastewater Operation & Maintenance Fund (506) Expenditure**

<b>Expense by Object:</b>	<b>Actual CY 2014</b>	<b>Actual CY 2015</b>	<b>Actual CY 2016</b>	<b>Budget CY 2017</b>	<b>Estimated CY 2017</b>	<b>Proposed CY 2018</b>	<b>% Var</b>
Programs	200	-	-	300	-	300	0%
Capital	3,427,994	11,394,073	6,666,392	10,534,300	3,355,749	500,000	-95%
Debt Service	1,607,753	1,948,035	2,030,659	4,417,161	4,596,623	4,760,395	8%
Transfers	452,100	634,987	656,755	687,719	687,719	682,603	-1%
Depreciation\Contingency	444,010	609,376	1,055,274	2,034,956	1,867,883	2,127,456	5%
<b>Total Department</b>	<b>8,300,374</b>	<b>17,998,681</b>	<b>13,997,167</b>	<b>21,635,150</b>	<b>13,640,688</b>	<b>12,165,504</b>	<b>-44%</b>

**EXPENDITURE ANALYSIS**

Personnel costs are slightly higher due to the annual general wage increase. Supplies is higher in CY 2018 due to the replacement of sanitary screen chains and rehabilitation of one aeration basin. Capital charges experienced the largest decline due the completion of the final two Long Term Control Plan projects with the remaining costs relating to the rehabilitation of the grit channel and Rock Island Arsenal Privatization Request For Proposal (RFP). Debt Service is higher due to the repayment of Illinois Environmental Protection Agency State Revolving Fund loans. Depreciation/Contingency is higher due to the addition of the Outfall 007 equipment and new equipment at the Blackhawk Lift Station.

# STORMWATER FUND

Revenue for the Stormwater fund is primarily collected from residential or commercial stormwater utility charges. The Stormwater fund provides cost effective preventative maintenance programs and prompt emergency services to maximize the operational efficiency and reliability of the stormwater collection system. This fund is administered by the Public Works Department.

## STORMWATER UTILITY FUND REVENUES

Stormwater Utility Fund (507) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Non-Business License/Permits	230	250	150	425	190	400	-6%
Charges for Services	1,198,364	1,670,812	1,662,613	1,600,000	1,667,306	1,750,500	9%
Investments & Loans	1,388	4,593	12,711	3,629	5,592	6,099	68%
Sale of Fixed Assets	-	11	28	-	-	-	---
Other	13,644	17,404	15,572	17,000	15,797	17,000	0%
<b>Total Fund</b>	<b>1,213,626</b>	<b>1,693,070</b>	<b>1,691,074</b>	<b>1,621,054</b>	<b>1,688,885</b>	<b>1,773,999</b>	<b>9%</b>

### REVENUE ANALYSIS

The majority of stormwater revenue comes from the stormwater utility fee (Charges for Services). The stormwater utility rate will remain the same for CY2018. Investments & Loans increased due to available cash earning higher rates. Other indicates the utility penalty collected, which is anticipated to remain relatively the same.

## STORMWATER UTILITY FUND EXPENDITURES

Stormwater Utility Fund (507) Expenditure							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	290,303	402,832	473,283	562,866	509,366	579,712	3%
Supplies	57,675	31,998	98,668	80,665	72,460	81,675	1%
Services	319,179	347,569	577,284	1,002,818	500,787	712,535	-29%
Other	2,061	2,484	2,163	2,666	2,567	2,166	-19%
Programs	30,935	11,931	31,657	40,000	38,448	71,000	78%
Capital	8,214	2,000	-	31,478	2,842	340,000	980%
Debt Service	64,835	89,888	87,367	84,400	88,986	87,895	4%
Transfers	230,817	320,466	331,226	331,226	331,226	336,300	2%
Contingency	102,504	259,753	153,135	279,299	122,447	260,887	-7%
<b>Total Department</b>	<b>1,106,523</b>	<b>1,468,921</b>	<b>1,754,783</b>	<b>2,415,418</b>	<b>1,669,129</b>	<b>2,472,170</b>	<b>2%</b>

### EXPENDITURE ANALYSIS

Personnel costs are slightly higher due to the annual general wage increase. Supplies increased due to needed bike path repairs and the purchase of backfill containment blocks. Services decreased due to

typographical error in the CY 2017 budget for fleet maintenance, reallocation of flood pump maintenance and pump rental to the Utilities Maintenance Division from the Municipal Services Division, reduced catch basin program repair costs, and completion of the Downtown Storm System Improvements project in CY 2017. Programs increased due to higher number of requests for the Rain Garden Program and Rock Island Drainage Assistance Program. Capital increased due to a large storm water project on 31<sup>st</sup> Avenue and additional work on the Outfall Valve Overhaul project. Depreciation/Contingency decreased due to lower depreciation costs and a reduction in the anticipated bad debt collections.

## SOLID WASTE FUND

Activities in the Solid Waste fund provide the day-to-day municipal services having to do with refuse collection and disposal, yard waste, and recycling. The primary goal of the refuse staff remains high quality service at rates more favorable to citizens than private refuse collection services in the area. This enterprise fund was established in January 2016. Revenues and expenditures were previously included in the General Fund. It is administered by the Public Works Department.

### SOLID WASTE FUND REVENUES

Solid Waste Fund (510) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Grants	-	-	29,264	29,264	29,264	29,264	0%
Charges for Services	-	-	1,697,287	1,993,090	2,060,098	2,243,800	13%
Investments & Loans	4,147	-	(1,844)	-	(2,561)	-	---
Contributions & Donations	-	-	402,619	-	-	-	---
Other	-	-	-	-	4	-	---
<b>Total Fund</b>	<b>4,147</b>	<b>-</b>	<b>2,127,326</b>	<b>2,022,354</b>	<b>2,086,805</b>	<b>2,273,064</b>	<b>12%</b>

### REVENUE ANALYSIS

This is the third year of operation for the Solid Waste Fund. Charges for Services increased due to a proposed refuse rate increase from \$10 to \$11 per month starting in January 2018 to cover costs. A recycling rate increase from \$4.02 to \$4.14 per month occurred in August 2017 and will again increase from \$4.14 to \$4.28 in August 2018 as stated in the recycling contract.

### SOLID WASTE FUND EXPENDITURES

Solid Waste Fund (510) Expenditure							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	88,029	64,553	1,408,828	701,434	710,283	779,306	11%
Supplies	-	-	75,408	76,637	67,396	79,800	4%
Services	-	-	1,242,565	1,175,004	1,282,965	1,242,334	6%
Transfers	-	-	100,648	114,664	114,664	125,850	10%
Contingency	488,764	641,686	(81,869)	6,719	6,159	6,719	0%
<b>Total Department</b>	<b>576,793</b>	<b>706,239</b>	<b>2,745,580</b>	<b>2,074,458</b>	<b>2,181,467</b>	<b>2,234,009</b>	<b>8%</b>

### EXPENDITURE ANALYSIS

This is the third year of operation for the Solid Waste Fund, and expenditures are consistent with last year. Personnel costs are higher due the reallocation of the Public Works Director's salary and associated insurance costs, annual general wage increase for the staff, and increased overtime due to equipment mechanical issues. Supplies are higher due to increased costs for leaf bags and stock replenishment for refuse carts. Services are up mainly due to higher insurance premiums and a slight increase in waste disposal costs. Transfers are up slightly as the transfer to the General Fund has increased in response to the findings of the cost allocation study. Contingency remains the same as in CY 2017.



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# SUNSET MARINA FUND

Activities in the Sunset Marina fund provide the day-to-day maintenance of the marina facilities and customer services such as slip rental and a fueling dock. The primary goal of the marina staff remains high quality service at rates competitive with the private marinas in the area. This fund is administered by the Public Works Department.

## SUNSET MARINA FUND REVENUES

Sunset Marina Fund (541) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Charges for Services	617,893	628,195	627,075	567,769	594,330	613,154	8%
Concessions	2,340	2,986	4,554	2,003	2,251	3,080	54%
Rents & Royalties	873	-	5,776	9,901	9,900	9,901	0%
Transfers	-	-	53,400	52,600	52,600	-	-100%
Investments & Loans	12	(15)	543	429	859	1,289	200%
Other	15,648	31,082	29,049	4,435	45,259	12,335	178%
<b>Total Fund</b>	<b>636,766</b>	<b>662,248</b>	<b>720,397</b>	<b>637,137</b>	<b>705,199</b>	<b>639,759</b>	<b>0%</b>

## REVENUE ANALYSIS

Charges for Services increased due to a Marina slip and storage rate increase of 5% for the 2018 boating season. New promotional packages have been created to increase boat slip rentals. Concessions increased because merchandise and food concessions are anticipated to be higher. There is no Transfers from Riverboat Gaming to cover the debt service paid by this fund for CY 2018. Investments & Loans are up due to increased available cash earning higher rates. Other increased due to anticipated penalty increase in proportion to increase slip rental and concerted efforts with collections of past due accounts.

## SUNSET MARINA FUND EXPENDITURES

Sunset Marina Fund (541) Expenditure							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	177,701	170,909	186,068	144,001	141,627	159,572	11%
Supplies	141,664	108,875	95,742	110,517	97,178	107,396	-3%
Services	150,898	157,552	170,060	194,791	163,646	171,931	-12%
Other	411	887	913	916	(47)	916	0%
Programs	674	463	851	1,000	528	851	-15%
Capital	12,880	-	-	-	-	-	---
Debt Service	46,289	54,166	53,366	52,600	52,600	51,800	-2%
Transfers	70,128	97,244	100,648	87,904	87,904	87,904	0%
Depreciation/Contingency	47,641	88,940	68,275	43,656	36,765	51,439	18%
<b>Total Department</b>	<b>648,286</b>	<b>679,036</b>	<b>675,923</b>	<b>635,385</b>	<b>580,201</b>	<b>631,809</b>	<b>-1%</b>

## EXPENDITURE ANALYSIS

Personnel costs increased due to changes in payroll allocations for the Public Works Director. No major maintenance projects are planned, and fuel costs are anticipated to be the same. Services decreased due to fleet amortization being deferred for one year. There is a decrease in Programs due to the slowdown for slip referral rebates. Depreciation/Contingency is up due to additional contingency funds being budgeted in CY 2018.

## PARKS & RECREATION FUND

The Parks & Recreation Fund (555) is utilized by the following areas within the Parks and Recreation Department: Administration, Recreation, Whitewater Junction, Schwiebert Riverfront Park, Parks, Highland Springs Maintenance, Highland Springs Clubhouse, Golf Pro Shop, Saukie Maintenance, Saukie Clubhouse, RIFAC (Rock Island Fitness & Activity Center) and various donation accounts.

Parks & Recreation revenue is generated through admission fees, concession sales, facility rentals, property taxes, program registrations, membership pass sales and donations.

Expenditures in Parks & Recreation are primarily used for the following: full-time salaries, part-time salaries, seasonal salaries, insurance, park maintenance services, utilities, fleet maintenance, supplies, chemicals, depreciation, internal charges and equipment.

### TOTAL PARKS & RECREATION REVENUES

Total Park & Recreation Fund (555) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Property Taxes	8,767	1,753,644	1,820,598	1,824,126	1,767,794	1,863,234	2%
Grants	24,400	4,075	3,075	151,000	2,000	-	-100%
Charges for Services	1,608,305	1,933,524	1,942,122	2,052,805	1,881,605	2,035,550	-1%
Program Fees	301,472	373,716	387,917	456,064	433,993	455,600	0%
Concessions	376,606	401,751	385,557	425,068	414,120	419,750	-1%
Rents & Royalties	438,804	452,264	407,499	494,950	412,586	507,350	3%
Transfers	275,259	548,291	329,171	339,962	303,446	180,628	-47%
Investments & Loans	1,716	2,847	4,676	2,241	3,661	6,243	179%
Contributions & Donations	37,138	48,860	92,415	29,618	41,484	45,000	52%
Reimbursements	184	-	-	-	-	-	---
Sale of Fixed Assets	-	-	-	-	5,005	-	---
Other	40,476	32,350	34,659	33,520	50,146	67,800	102%
<b>Total Fund</b>	<b>3,113,127</b>	<b>5,551,322</b>	<b>5,407,689</b>	<b>5,809,354</b>	<b>5,315,840</b>	<b>5,581,155</b>	<b>-4%</b>

### TOTAL PARKS & RECREATION EXPENDITURES

Total Department Expenditures by Object / Park & Recreation							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	2,458,220	2,959,999	2,898,219	2,647,644	2,532,098	2,643,900	0%
Supplies	733,072	743,645	812,469	937,928	822,129	911,208	-3%
Services	1,155,551	1,444,518	1,267,602	1,549,988	1,334,374	1,600,803	3%
Other	29,241	35,263	28,975	35,976	29,731	18,717	-48%
Capital	154,571	30,475	120,856	237,984	87,843	-	-100%
Debt Service	318,030	337,627	339,399	226,400	222,752	217,250	-4%
Transfers	73,099	152,904	148,475	189,666	189,666	186,000	-2%

Total Department Expenditures by Object / Park & Recreation							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Contingency	376,729	509,349	506,590	505,772	468,128	515,292	2%
<b>Total Department</b>	<b>5,298,513</b>	<b>6,213,780</b>	<b>6,122,585</b>	<b>6,331,358</b>	<b>5,686,721</b>	<b>6,093,170</b>	<b>-4%</b>

## PARKS & RECREATION REVENUES FOR ADMINISTRATION

Park & Recreation (555) Revenue / Administration							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Investments & Loans	1,716	2,847	4,676	2,241	3,661	6,243	179%
Transfers	-	-	-	-	222	-	---
Contributions & Donations	-	-	4,274	-	-	-	---
Reimbursements	184	-	-	-	-	-	---
<b>Total Fund</b>	<b>1,900</b>	<b>2,847</b>	<b>8,950</b>	<b>2,241</b>	<b>3,883</b>	<b>6,243</b>	<b>179%</b>

### REVENUE ANALYSIS

Investments & Loans has increased due to a higher projected return on investments. There are no current grants that have been awarded for CY 2018. However, there are many prospective grants out there that our Special Events and Fundraising Manager is pursuing. Any new grants are added to the budget as they are awarded.

## PARKS & RECREATION EXPENDITURES FOR ADMINISTRATION

Park & Recreation Fund Expenditure / Park & Recreation – Administration							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	248,591	271,099	486,680	258,709	267,032	266,875	3%
Supplies	213	1,710	2,202	3,027	3,323	2,000	-34%
Services	64,889	80,307	98,418	100,074	100,013	145,918	46%
Other	2,610	4,431	8,572	4,604	3,723	4,182	-9%
Transfers	73,099	101,364	104,912	166,000	166,000	186,000	12%
Contingency	153,948	213,288	210,528	210,593	201,643	220,135	5%
<b>Total Department</b>	<b>543,350</b>	<b>672,199</b>	<b>911,312</b>	<b>743,007</b>	<b>741,734</b>	<b>825,110</b>	<b>11%</b>

### EXPENDITURE ANALYSIS

Supplies have been reduced for the coming year to save costs. Services are up due to the increase in insurance charges. Over the past two years we have sustained a great deal of storm damage and this has increased our 5 year average in insurance expense. Transfers are up due to the increase in internal charges for service.

## PARKS & RECREATION REVENUES FOR PARKS MAINTENANCE

Park & Recreation (555) Revenue / Parks Maintenance							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Property Taxes	4,348	869,818	903,028	1,006,257	973,898	1,027,538	2%
Grants	-	-	-	1,000	2,000	-	-100%
Rents & Royalties	20,473	22,103	25,222	22,700	19,100	30,700	35%
Transfers	104,115	342,730	132,553	199,912	183,352	77,512	-61%
Contributions & Donations	7,697	7,080	3,939	4,410	6,419	2,000	-55%
Other	378	244	1,100	300	1,271	40,300	13333%
<b>Total Fund</b>	<b>137,011</b>	<b>1,241,975</b>	<b>1,065,842</b>	<b>1,234,579</b>	<b>1,186,040</b>	<b>1,178,050</b>	<b>-5%</b>

### REVENUE ANALYSIS

At this time no grants are anticipated to be received in CY 2018. Shelter rental rates will increase in CY 2018 resulting in an estimated increase in revenue for Rents & Royalties. Funds for Trans-Riverboat Gaming were not received for the proposed CY 2018 budget therefore Transfers are down. Contributions & Donations reflects those donations that are known for CY 2018 though additional donations are anticipated. Under Other, the thick mature canopy in the various parks is going to be thinned out a bit to promote the growth of the next generation of trees. This will improve the health of our woods and generate some revenue for the Department.

## PARKS & RECREATION EXPENDITURES FOR PARKS MAINTENANCE

Park & Recreation Fund Expenditure / Park & Recreation - Parks Maintenance							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	517,559	812,123	686,890	693,576	659,223	679,186	-2%
Supplies	92,058	106,206	134,231	138,114	123,669	125,725	-9%
Services	209,426	386,541	254,630	325,794	249,443	339,106	4%
Other	944	450	580	640	280	625	-2%
Capital	52,200	-	92,127	87,984	87,843	-	-100%
Transfers	-	35,540	43,563	2,016	2,016	-	-100%
Contingency	8,301	11,068	11,068	15,840	7,187	10,411	-34%
<b>Total Department</b>	<b>880,488</b>	<b>1,351,928</b>	<b>1,223,089</b>	<b>1,263,964</b>	<b>1,129,661</b>	<b>1,155,053</b>	<b>-9%</b>

### EXPENDITURE ANALYSIS

There will be an increase in services in CY 2018. This is due to the increased contract for mowing of the parks. This has worked well and has created more time for staff to maintain facilities. This has also decreased the amount of equipment needed to mow. No Capital projects were approved in the Parks Maintenance budget and no Transfers are to be received from the Riverboat Gaming fund in CY 2018. Contingency has decreased as depreciation costs for next year are lower.

## PARKS & RECREATION REVENUES FOR RECREATION PROGRAMS

Park & Recreation (555) Revenue / Recreation Programs							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Property Taxes	4,419	883,826	917,570	665,649	648,302	680,651	2%
Grants	24,400	-	-	-	-	-	---
Charges for Services	3,510	4,773	2,329	3,500	2,143	2,750	-21%
Program Fees	133,961	141,113	145,942	203,614	177,122	203,650	0%
Concessions	75,677	61,753	50,393	73,824	80,168	61,000	-17%
Rents & Royalties	26,145	26,230	15,443	28,200	23,469	19,400	-31%
Transfers	19,459	16,000	16,000	-	-	30,000	NEW
Contributions & Donations	13,077	18,091	11,969	1,450	5,027	25,000	1624%
Other	594	1,742	3,781	1,500	1,458	1,500	0%
<b>Total Fund</b>	<b>301,242</b>	<b>1,153,528</b>	<b>1,163,427</b>	<b>977,737</b>	<b>937,689</b>	<b>1,023,951</b>	<b>5%</b>

### REVENUE ANALYSIS

Charges for Services, Concessions, and Rents & Royalties have been reduced due to Friends of Hauberg Civic Center taking over rentals at Hauberg Civic Center as well as a majority of the programming. The transfer is for the Hauberg Carriage House tuck pointing. This will not cover the entire project, but will allow work to begin on critical areas. Contributions & Donations is up as the Special Events and Fundraising Manager has done an exceptional job collecting sponsors, partners and donations. This will continue to grow in CY 2018.

## PARKS & RECREATION EXPENDITURES RECREATION PROGRAMS

Park & Recreation Fund Expenditure / Park & Recreation - Recreation Programs							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	388,320	380,997	338,564	407,095	370,033	426,793	5%
Supplies	71,323	85,624	72,029	111,328	98,496	105,425	-5%
Services	186,076	179,117	169,369	174,176	149,007	202,222	16%
Other	7,517	6,525	5,575	6,835	4,177	6,356	-7%
Capital	28,033	-	26,400	-	-	-	---
Transfers	-	16,000	-	-	-	-	---
<b>Total Department</b>	<b>681,269</b>	<b>668,263</b>	<b>611,937</b>	<b>699,434</b>	<b>621,713</b>	<b>740,796</b>	<b>6%</b>

### EXPENDITURE ANALYSIS

Services have an increase due to banking services. The allocation costs as it is reported between the new recreation software and the former have varied and now that there is a baseline established, these fees will be better reported going forward. There are also more potential offerings that will require consultation services. The camps have continued to increase resulting also in the need for more activities.

## PARKS & RECREATION REVENUES FOR WHITEWATER JUNCTION AQUATIC CENTER

Park & Recreation (555) Revenue / Whitewater Junction Aquatic Center							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Charges for Services	228,717	232,905	250,951	246,700	248,774	253,700	3%
Program Fees	1,240	897	1,254	950	1,429	950	0%
Concessions	62,486	81,526	81,789	81,225	83,280	88,250	9%
Rents & Royalties	8,280	7,615	10,553	9,000	12,058	10,000	11%
Transfers	105,000	105,000	110,000	-	-	-	---
Other	-	-	-	-	19	-	---
<b>Total Fund</b>	<b>405,723</b>	<b>427,943</b>	<b>454,547</b>	<b>337,875</b>	<b>345,560</b>	<b>352,900</b>	<b>4%</b>

### REVENUE ANALYSIS

Whitewater Junction is on track for their Revenues for CY 2018. There will be an increase of \$1 to the admission fee. Rents & Royalties are received for private rentals which are anticipated to increase next year based on current year performance.

## PARKS & RECREATION EXPENDITURES WHITEWATER JUNCTION AQUATIC CENTER

Park & Recreation Fund Expenditure / Park & Recreation - Whitewater Junction Aquatic Center							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	161,252	150,146	180,428	176,341	176,759	158,237	-10%
Supplies	64,398	70,933	83,275	80,465	79,794	98,660	23%
Services	65,224	68,432	81,113	77,789	73,266	72,786	-6%
Other	340	245	70	280	280	70	-75%
Debt Service	111,220	111,196	113,034	-	-	-	---
Contingency	96,332	128,443	128,443	125,943	117,740	128,444	2%
<b>Total Department</b>	<b>498,766</b>	<b>529,395</b>	<b>586,363</b>	<b>460,818</b>	<b>447,839</b>	<b>458,197</b>	<b>-1%</b>

### EXPENDITURE ANALYSIS

Whitewater Junction is very rare in that there are very few outdoor community water parks that offset their operating expense. Personnel is down as part time and seasonal salaries have been reduced. An increase in prices for pool chemicals resulted in an increase in expenditures for Supplies in CY 2018. Services have been reduced due to a history of lower utilities. Other is down due to lower license and certification costs.

## PARKS & RECREATION REVENUES FOR HIGHLAND SPRINGS GOLF COURSE

Park & Recreation (555) Revenue / Highland Springs Golf Course Dept							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Grants	-	-	-	150,000	-	-	-100%
Charges for Services	438,644	460,361	449,612	501,950	433,007	514,750	3%
Program Fees	8,821	6,541	6,468	10,000	19,591	10,000	0%
Concessions	132,218	147,849	147,819	152,000	150,850	152,000	0%
Rents & Royalties	201,891	218,224	219,104	233,400	206,114	233,400	0%
Contributions & Donations	300	-	-	-	50	-	---
Sale of Fixed Assets	-	-	-	-	5,005	-	---
Other	18,572	16,267	18,348	50	16,341	18,500	36900%
<b>Total Fund</b>	<b>800,446</b>	<b>849,242</b>	<b>841,351</b>	<b>1,047,400</b>	<b>830,958</b>	<b>928,650</b>	<b>-11%</b>

### REVENUE ANALYSIS

CY 2018 numbers for Highland Springs look good. The \$150,000 grant in CY 2017 was for the First Tee project. This project is complete and is ready to go for CY 2018. The additional \$18,500 listed under Other is for forest maintenance. Under Other, the thick mature canopy at Highland Springs is going to be thinned out a bit to promote the growth of the next generation of trees. This will improve the health of our woods and generate some revenue for the Department.

## PARKS & RECREATION EXPENDITURES FOR HIGHLAND SPRINGS GOLF COURSE

Park & Recreation Fund Expenditure / Park & Recreation - Highland Springs Golf Course							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	443,523	498,652	452,542	387,135	356,121	402,658	4%
Supplies	242,695	235,585	250,312	263,176	221,346	282,949	8%
Services	161,749	144,405	125,911	202,217	185,967	187,993	-7%
Other	1,712	3,930	2,961	3,385	3,318	3,110	-8%
Capital	63,667	-	-	150,000	-	-	-100%
Contingency	5,102	6,053	6,053	3,242	3,049	4,554	40%
<b>Total Department</b>	<b>918,448</b>	<b>888,625</b>	<b>837,779</b>	<b>1,009,155</b>	<b>769,801</b>	<b>881,264</b>	<b>-13%</b>

### EXPENDITURE ANALYSIS

Supplies are slightly up for CY 2018. This is for the increased maintenance required for the First Tee facility. The increased maintenance is well worth the added value and learning center. This will generate additional revenue and expose a large number of children to the game of golf. No capital expenditures are planned in this area for CY 2018. The increase in Contingency is due to higher depreciation cost.

## PARKS & RECREATION REVENUES FOR SAUKIE GOLF COURSE

Park & Recreation (555) Revenue / Saukie Golf Course							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Charges for Services	256,414	304,519	296,880	311,600	306,547	302,800	-3%
Program Fees	6,070	6,371	6,759	7,000	7,215	7,500	7%
Concessions	66,866	62,477	63,275	69,500	62,556	68,000	-2%
Rents & Royalties	147,334	139,060	110,203	159,700	107,031	161,000	1%
Contributions & Donations	-	-	59,200	-	-	-	---
Other	15,093	4,405	3,407	18,440	21,669	200	-99%
<b>Total Fund</b>	<b>491,777</b>	<b>516,832</b>	<b>539,724</b>	<b>566,240</b>	<b>505,018</b>	<b>539,500</b>	<b>-5%</b>

### REVENUE ANALYSIS

The increase in Rents & Royalties is due to a price increase in golf cart rentals. Under Other, Saukie was the test site for the reforestation program. The \$18,440 budgeted in CY 2017 was a result of that program.

## PARKS & RECREATION EXPENDITURES FOR SAUKIE GOLF COURSE

Park & Recreation Fund Expenditure / Park & Recreation - Saukie Golf Course							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	278,430	325,279	271,161	221,077	220,632	227,896	3%
Supplies	128,981	131,878	126,503	147,108	124,474	155,764	6%
Services	125,997	110,153	94,789	132,392	114,143	129,386	-2%
Other	1,323	2,262	1,116	2,980	1,550	2,575	-14%
Capital	10,671	30,475	2,329	-	-	-	---
Transfers	-	-	-	18,240	18,240	-	-100%
Contingency	4,281	4,797	4,797	3,315	3,080	4,007	21%
<b>Total Department</b>	<b>549,683</b>	<b>604,844</b>	<b>500,695</b>	<b>525,112</b>	<b>482,119</b>	<b>519,628</b>	<b>-1%</b>

### EXPENDITURE ANALYSIS

Other has decreased slightly due to lower dues payments. Transfers in CY 2017 was a one-time transfer to the Fleet Services fund for a vehicle purchase. The Contingency increase is for depreciation which has gone up for this area.

## PARKS & RECREATION REVENUES FOR GOLF PRO SHOP

Park & Recreation (555) Revenue /Golf Pro Shop							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Concessions	35,730	39,319	36,126	42,000	32,443	42,000	0%

Other	284	410	-	300	480	300	0%
<b>Total Fund</b>	<b>36,014</b>	<b>39,729</b>	<b>36,126</b>	<b>42,300</b>	<b>32,923</b>	<b>42,300</b>	<b>0%</b>

#### REVENUE ANALYSIS

The sales from the pro shop are for convenience items including tees, balls, hats, and limited clothing. No significant change in revenue from its operation is projected.

#### PARKS & RECREATION EXPENDITURES FOR GOLF PRO SHOP

Park & Recreation Fund Expenditure / Park & Recreation - Golf Pro Shop							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	-	-	-	440	-	540	23%
Supplies	27,484	30,395	25,493	30,000	24,792	30,000	0%
Services	300	568	589	250	-	639	156%
Other	44	389	-	400	389	300	-25%
<b>Total Department</b>	<b>27,828</b>	<b>31,352</b>	<b>26,082</b>	<b>31,090</b>	<b>25,181</b>	<b>31,479</b>	<b>1%</b>

#### EXPENDITURE ANALYSIS

Personnel has increased slightly due to an hourly wage increase. Services is up to cover the cost of the inventory control company to come and take counts at the end of the year for auditing purposes. Other is down as dues payments have decreased.

#### PARKS & RECREATION REVENUES FOR RI FITNESS & ACTIVITY CENTER

Park & Recreation (555) Revenue / RI Fitness & Activity Center							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Property Taxes	-	-	-	152,220	145,594	155,045	2%
Charges for Services	675,280	924,466	940,227	984,000	886,079	961,550	-2%
Program Fees	151,380	218,014	226,533	233,300	228,636	232,500	0%
Concessions	1,308	2,104	2,493	2,400	2,515	2,400	0%
Rents & Royalties	17,919	23,471	14,709	24,500	26,768	34,000	39%
Transfers	-	-	-	75,000	75,000	-	-100%
Other	5,555	9,282	8,023	11,280	6,419	7,000	-38%
<b>Total Fund</b>	<b>851,442</b>	<b>1,177,337</b>	<b>1,191,985</b>	<b>1,482,700</b>	<b>1,371,011</b>	<b>1,392,495</b>	<b>-6%</b>

#### REVENUE ANALYSIS

Rental rates will be increasing for party rentals as well as gym rentals to better reflect the operating costs to run each area. No Transfers are budgeted from the Riverboat Gaming Fund for CY 2018. In Other there is a reduction due to preschool fundraisers not being as successful so they will be reducing to one event a year.

## PARKS & RECREATION EXPENDITURES FOR RI FITNESS & ACTIVITY CENTER

Park & Recreation Fund Expenditure / Park & Recreation - RI Fitness & Activity Center							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	363,296	432,324	408,824	415,878	411,266	393,445	-5%
Supplies	97,420	75,304	109,943	152,271	137,805	95,330	-37%
Services	319,697	431,102	416,303	504,851	433,131	481,838	-5%
Other	1,976	1,139	381	1,465	627	1,499	2%
Debt Service	206,810	226,431	226,365	226,400	222,752	217,250	-4%
Transfers	-	-	-	3,410	3,410	-	-100%
Contingency	108,765	145,700	145,701	146,839	135,429	147,741	1%
<b>Total Department</b>	<b>1,097,964</b>	<b>1,312,000</b>	<b>1,307,517</b>	<b>1,451,114</b>	<b>1,344,420</b>	<b>1,337,103</b>	<b>-8%</b>

### EXPENDITURE ANALYSIS

Supplies has decreased as CY 2017 included the cost of electrical supplies for the energy upgrades project. Services have experienced a reduction due to slimmed down programming to focus on programs that work versus paying for low enrollment classes. Utilities have been reduced due to an expected return on the energy upgrades done in CY 2017. Banking services will also show a reduction due to working out the appropriate allocations from the software.

## PARKS & RECREATION REVENUES FOR SCHWIEBERT RIVERFRONT PARK

Park & Recreation (555) Revenue / Schwiebert Riverfront Park							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Grants	-	4,075	3,075	-	-	-	---
Charges for Services	5,740	6,500	2,123	5,055	5,055	-	-100%
Program Fees	-	780	961	1,200	-	1,000	-17%
Concessions	2,321	6,723	3,662	4,119	2,308	6,100	48%
Rents & Royalties	16,762	15,561	12,265	17,450	18,046	18,850	8%
Transfers	46,685	84,561	70,618	65,050	44,872	73,116	12%
Contributions & Donations	16,064	23,689	13,033	23,758	29,988	18,000	-24%
Other	-	-	-	1,650	2,489	-	-100%
<b>Total Fund</b>	<b>87,572</b>	<b>141,889</b>	<b>105,737</b>	<b>118,282</b>	<b>102,758</b>	<b>117,066</b>	<b>-1%</b>

### REVENUE ANALYSIS

Charges for Services is not budgeted at this time as it reflects the admission fees for the ALS Benefit and revenue will be recorded as it is received. Revenue from the Amazing Race program is down as reflected in Program Fees. Concessions are up due to higher attendance at the Groove series. The bands were quite popular this year. As in other areas, Contributions & Donations from events such as Lissie will not be recorded until the revenue and expenditures occur. Therefore, the Lissie concert will not be recorded until it takes place. Other revenue was from Fright Night and some other revenue efforts that will most likely be reallocated in 2018 to the Contributions & Donations category.

## PARKS & RECREATION EXPENDITURES FOR SCHWIEBERT RIVERFRONT PARK

Park & Recreation Fund Expenditure / Park & Recreation - Schwiebert Riverfront Park							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	57,249	89,379	73,130	87,393	71,032	88,270	1%
Supplies	8,500	6,010	8,481	12,439	8,430	15,355	23%
Services	22,193	43,893	26,480	32,445	29,404	40,915	26%
Other	12,775	15,892	9,720	15,387	15,387	-	-100%
<b>Total Department</b>	<b>100,717</b>	<b>155,174</b>	<b>117,811</b>	<b>147,664</b>	<b>124,253</b>	<b>144,540</b>	<b>-2%</b>

### EXPENDITURE ANALYSIS

The increase in Supplies and Services are tied to the projected increased revenues for concessions. This is dependent on the weather as well as the entertainment provided. Both worked out positively in CY 2017. Services have increased due to moving Fright Night to the park as well as the necessity to order more portable toilets for Red White and Boom in CY 2018. Entertainment Services was also increased to be able to bring in larger bands resulting in increased potential revenue in concessions. Other is not budgeted as this is the ALS contribution that will be determined after the benefit event takes place.

## **HOUSING & COMMUNITY DEVELOPMENT LOAN FUNDS**

The funds included in this section involve various loan/grant programs offered by the City of Rock Island. These funds are managed by the Community and Economic Development Department. The revenue is typically generated from loan principal and interest payments received from loan recipients. The expenses include loan administration costs as well as the origination of new loans made annually each year. The Brownfield Revolving Loan Fund receives grant revenue which is then used on eligible project costs in accordance with EPA standards.

The Housing & community Development Loan Funds consist of the following:

- CDBG Loan Programs Fund (581)
- CED Loans Fund (583)
- CIRLF Loan fund (584)
- Brownfield Revolving Loan Fund (586)



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## CDBG LOAN PROGRAMS FUND

The CDBG Loan Programs fund was established to represent the activity of the CDBG homeowner rehabilitation programs offered by the City of Rock Island. This fund records the repayable rehabilitation loans offered to Rock Island citizens. The revenue reflects payments received from previous loan recipients. The expenditures represent the payments made to finance new rehabilitation projects for low-to moderate-income citizens in accordance with HUD regulations.

### CDBG LOAN PROGRAMS FUND REVENUES

CDBG Loan Programs Fund (581) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Charges for Services	(262)	12,100	1,996	6,000	1,250	-	-100%
Investments & Loans	7,783	7,362	8,288	20,577	9,642	769	-96%
<b>Total Fund</b>	<b>7,521</b>	<b>19,462</b>	<b>10,284</b>	<b>26,577</b>	<b>10,892</b>	<b>769</b>	<b>-97%</b>

#### REVENUE ANALYSIS

Revenue from Charges and Services is derived from Neighborhood Housing participants in the form of loan contributions for projects over the program funding ceiling or loan closeout payments that are received outside of the normal payment channels. This revenue line is unpredictable and therefore not budgeted.

### CDBG LOAN PROGRAMS FUND EXPENDITURES

CDBG Loan Programs Fund Expenditure / Comm & Econ Development - Neighborhood Redevelopment							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Services	4,241	5,400	5,679	5,700	5,169	5,800	2%
Programs	62,393	44,316	40,535	71,400	43,648	126,500	77%
Transfers	2,888	4,005	4,145	4,290	4,290	4,290	0%
Contingency	13,912	15,521	15,286	-	-	-	---
<b>Total Department</b>	<b>83,434</b>	<b>69,242</b>	<b>65,645</b>	<b>81,390</b>	<b>53,107</b>	<b>136,590</b>	<b>68%</b>

#### EXPENDITURE ANALYSIS

CED staff will be promoting the Neighborhood Housing Standard Payment Loan programs in an effort to meet the goals established in the PY 2018 Annual Action Plan and the Five year Consolidated Plan.



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## COMMUNITY/ECONOMIC DEVELOPMENT LOANS FUND

This fund was created to provide low interest loans to businesses that do not qualify for the Commercial/Industrial Revolving Loan Fund (CIRLF). This loan fund also provides "green" loans which are designed to encourage economical and energy efficient practices when constructing or updating a commercial facility.

### CED LOANS FUND REVENUES

Community/Economic Development Loans Fund (583) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Investments & Loans	1,030	5,224	1,335	3,494	1,818	1,311	-62%
<b>Total Fund</b>	<b>1,030</b>	<b>5,224</b>	<b>1,335</b>	<b>3,494</b>	<b>1,818</b>	<b>1,311</b>	<b>-62%</b>

### REVENUE ANALYSIS

Investment & Loans has decreased for CY 2018 as revenue from the investment of the fund balance is projected to be lower than in CY 2017.

### CED LOANS FUND EXPENDITURES

Com/Econ Development Loans Fund Expenditure / Comm & Econ Development - Economic Development							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Programs	24,823	-	-	-	-	-	---
Contingency	3,042	3,241	1,609	-	-	-	---
<b>Total Department</b>	<b>27,865</b>	<b>3,241</b>	<b>1,609</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>---</b>

### EXPENDITURE ANALYSIS

This program ended in 2014 and no expenditures are planned for CY 2018



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## CIRLF LOAN FUND

The Commercial/Industrial Revolving Loan Fund (CIRLF) is part of the City's CDBG program. This program provides repayable CIRLF loans to citizens with business located in the City of Rock Island. The revenue reflects payments received from previous loan recipients. The expenditures represent costs associated with financing new CIRLF projects with the goal of creating jobs that are available to low- and moderate-income citizens working within the City of Rock Island.

### CIRLF LOAN FUND REVENUES

CIRLF Loan Fund (584) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Investments & Loans	27,751	48,176	45,659	50,657	66,161	30	-100%
<b>Total Fund</b>	<b>27,751</b>	<b>48,176</b>	<b>45,659</b>	<b>50,657</b>	<b>66,161</b>	<b>30</b>	<b>-100%</b>

#### REVENUE ANALYSIS

Investments & Loans has decreased as revenue received on investment of the fund balance is projected to be lower in CY 2018.

### CIRLF LOAN FUND EXPENDITURES

CIRLF Loan Fund Expenditure / Comm & Econ Development - Economic Development							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Supplies	28	30	-	50	-	-	-100%
Services	4,297	6,019	5,908	5,850	5,287	5,880	1%
Other	21	-	-	225	100	-	-100%
Programs	36,586	260,000	440,046	299,825	154,196	256,000	-15%
Contingency	144,812	(45,168)	61,936	-	-	-	---
<b>Total Department</b>	<b>185,744</b>	<b>220,881</b>	<b>507,890</b>	<b>305,950</b>	<b>159,583</b>	<b>261,880</b>	<b>-14%</b>

#### EXPENDITURE ANALYSIS

Budgeted reductions in this loan program fund are the result of economic conditions and an effort to maintain fund sustainability.



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## BROWNFIELD REVOLVING LOAN FUND

This fund accounts for revenue and expenditures related to a loan established with a grant from the United States Environmental Protection Agency. This grant helps the City fund crucial environmental studies and clean-ups of contaminated land in order to prepare the land for re-development and/or new construction.

### BROWNFIELD REVOLVING LOAN FUND REVENUES

Brownfield Revolving Loan Fund (586) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Grants	-	-	100,000	-	(14,976)	-	---
Investments & Loans	9	-	47	-	961	165	NEW
<b>Total Fund</b>	<b>9</b>	<b>-</b>	<b>100,047</b>	<b>-</b>	<b>(14,015)</b>	<b>165</b>	<b>NEW</b>

#### REVENUE ANALYSIS

The remainder of the EPA Brownfield grant funding was transferred into a revolving loan fund program. To date there is one existing loan. Investment & Loans has increased as additional revenue from investment of the fund balance is projected for CY 2018.

### BROWNFIELD REVOLVING LOAN FUND EXPENDITURES

Brownfield Revolving Loan Fund Expenditure / Comm & Econ Development - Economic Development							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Programs	-	-	100,000	-	-	-	---
<b>Total Department</b>	<b>-</b>	<b>-</b>	<b>100,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>---</b>

#### EXPENDITURE ANALYSIS

Currently there are no projects slated to receive Brownfield RLF assistance in CY 2018.



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# INTERNAL FUNDS

Internal Service Funds account for the financing of goods or services provided by one department to other departments of the City on a cost reimbursement basis. In all these funds, revenue is generated by charging the costs of services provided to the user departments.

What follows is a review of each of the following Internal Funds along with the expenditures for each fund as utilized by the respective departmental unit(s):

- Equipment Maintenance funds consisting of the Fleet Services Fund (601) and the Fleet Amortization Fund (602)
- Engineering Fund (606)
- Hydroelectric Plant Fund (609)
- Self-Insurance Fund (621)
- Employee Health Benefit Fund (626)



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## EQUIPMENT MAINTENANCE FUNDS

This fund provides services in the areas of parts inventory, preventative maintenance, scheduled and unscheduled repairs, and body shop services for the City's fleet and other governmental agencies that contract with the City for these services. The primary goal is high quality services at rates below the private sector. Revenue is mainly from maintenance and amortization of the City's fleet. These funds are administered by the Public Works Department.

### FLEET SERVICES FUND REVENUES

Fleet Services Fund (601) & Fleet Amortization Fund (602) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Charges for Services	25,867	78,990	27,367	81,645	5,575	80,000	-2%
Rents & Royalties	400	-	-	-	-	-	---
Equipment Maintenance	2,661,802	3,835,276	2,700,103	4,208,147	3,244,425	3,983,126	-5%
Transfers	3,500	-	23,563	58,850	58,850	-	-100%
Investments & Loans	1,856	5,816	5,752	17,941	2,976	29,148	62%
Sale of Fixed Assets	-	-	4,350	5,500	66,911	53,142	866%
Other	3,687	5,361	4,491	3,200	4,435	2,500	-22%
<b>Total Fund</b>	<b>2,697,112</b>	<b>3,925,443</b>	<b>2,765,626</b>	<b>4,375,283</b>	<b>3,383,172</b>	<b>4,147,916</b>	<b>-5%</b>

### REVENUE ANALYSIS

Equipment Maintenance is down slightly mainly due to amortization deferments for Fire, Police, and the Marina. Transfers from the General Fund and Parks and Recreation Fund were eliminated for CY 2018. Investments & Loans are up due to increased available cash earning higher rates. Sale of Fixed Assets is higher due to the anticipated salvage of several snow vehicles and associated equipment. Other is reduced due to the anticipated reduction in the sale of scrap metal.

### FLEET SERVICES FUND EXPENDITURES

Fleet Services Fund (601) & fleet Amortization (602) Expenditure							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	743,706	1,043,475	1,127,169	1,111,629	984,837	1,122,836	1%
Supplies	936,736	1,074,684	1,005,343	1,241,864	1,050,295	1,068,893	-14%
Services	167,060	179,484	172,948	245,603	203,561	201,292	-18%
Other	9,554	11,335	14,564	23,829	17,650	21,865	-8%
Capital	138,476	1,202,273	1,044,230	159,409	159,308	702,568	341%
Transfers	208,033	288,472	298,569	302,733	302,733	302,732	0%
Depreciation/Contingency	401,864	546,653	687,976	676,024	644,170	697,199	3%
<b>Total Department</b>	<b>2,605,429</b>	<b>4,346,376</b>	<b>4,350,799</b>	<b>3,761,091</b>	<b>3,362,554</b>	<b>4,117,385</b>	<b>9%</b>

## EXPENDITURE ANALYSIS

Personnel costs are relatively the same as in CY 2017. Supplies is lower due to lower fuel costs as compared to CY 2017. Services are down as a result of lower repair costs, lower insurance premiums, and lower employment service costs. Other is reduced primarily due to fewer reference materials being purchased. Capital is increased due to the purchase of four (4) tandem dump trucks with snow control appurtenances.

## ENGINEERING FUND

The engineering fund provides accurate cost estimates and preliminary layouts for projects being considered for inclusion in the Five-Year Capital Improvement Plan (CIP). It also provides accurate, professional plans, specifications, and inspections on construction projects and major contract maintenance programs. Revenue comes primarily from engineering services provided for the City's capital improvement projects and contract maintenance programs. Services are provided to other Public Works divisions and to other City departments under the administration of the Public Works Department.

### ENGINEERING FUND REVENUES

Engineering Fund (606) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Business License & Permits	2,425	3,200	4,275	4,010	2,700	4,250	6%
Charges for Services	41,781	43,813	30,340	41,075	46,375	36,000	-12%
Engineering	577,998	921,746	1,050,134	1,660,000	871,069	1,000,000	-40%
Transfers	215,302	188,563	174,509	160,000	159,675	160,000	0%
Investments & Loans	(1,176)	(3,426)	(9,339)	-	(3,452)	-	---
Reimbursements	-	-	200	-	-	-	---
Other	-	-	-	-	70	-	---
<b>Total Fund</b>	<b>836,330</b>	<b>1,153,896</b>	<b>1,250,119</b>	<b>1,865,085</b>	<b>1,076,437</b>	<b>1,200,250</b>	<b>-36%</b>

### REVENUE ANALYSIS

Charges for Services decreased due to decreased funding in the Street, Sidewalk, and Curb Program. Engineering decreased due to fewer projects being scheduled for CY 2018.

### ENGINEERING FUND EXPENDITURES

Engineering Fund (606) Expenditure							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	806,547	967,777	1,140,071	1,138,130	1,059,352	1,134,393	0%
Supplies	35,295	8,488	4,905	7,902	7,252	6,710	-15%
Services	32,981	48,918	40,766	52,573	43,335	49,330	-6%
Other	1,700	3,216	2,326	2,764	2,444	2,265	-18%
Capital	6,623	103,869	-	-	-	-	---
Transfers	140,918	209,915	216,754	205,773	205,773	209,475	2%
Contingency	-	-	-	4,080	-	20,000	390%
<b>Total Department</b>	<b>1,024,064</b>	<b>1,342,183</b>	<b>1,404,822</b>	<b>1,411,222</b>	<b>1,318,156</b>	<b>1,422,173</b>	<b>1%</b>

## EXPENDITURE ANALYSIS

Supplies is slightly lower because of a reduction in miscellaneous supplies. Other is down due to a reduction in reference and research materials being purchased. Contingency is set annually at \$20,000 with these funds being transferred to different items during the year as needed.

# HYDROELECTRIC PLANT FUND

The Hydroelectric Plant generates electricity on the Rock River near 11th Street. It provides low cost renewable energy for the City's facilities. This fund is administered by the Public Works Department.

## HYDROELECTRIC PLANT FUND REVENUES

Hydroelectric Plant Fund (609) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Charges for Services	509	1,108	508	-	-	-	---
Electric Services	124,094	338,060	266,291	200,000	15,250	242,452	21%
Investments & Loans	(14)	(615)	(790)	-	(111)	-	---
Other	-	-	-	-	4	-	---
<b>Total Fund</b>	<b>124,589</b>	<b>338,553</b>	<b>266,009</b>	<b>200,000</b>	<b>15,143</b>	<b>242,452</b>	<b>21%</b>

### REVENUE ANALYSIS

Revenue projection has been increased based on the average production over the past three years and recently completed repairs to the generators which will increase production.

## HYDROELECTRIC PLANT FUND EXPENDITURES

Hydroelectric Plant Fund (609) Expenditure							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	12,715	29,441	29,776	32,389	30,912	44,818	38%
Supplies	2,902	2,358	1,787	6,723	1,072	7,450	11%
Services	24,730	54,091	60,754	82,425	77,792	139,322	69%
Other	-	-	-	-	-	28,310	NEW
Debt Service	157,850	168,850	170,908	168,037	168,037	160,884	-4%
Contingency	44,150	58,866	58,866	58,866	53,961	68,867	17%
<b>Total Department</b>	<b>242,347</b>	<b>313,606</b>	<b>322,091</b>	<b>348,440</b>	<b>331,774</b>	<b>449,651</b>	<b>29%</b>

### EXPENDITURE ANALYSIS

Personnel costs are higher due to a retirement in May 2017 and then partially filling the position in CY 2018 along with the payroll reallocation for the Public Works Director. Services increased mainly due to repairs to the #4 gearbox and #2 wood bearings. Other is new due to the quarterly electricity excise tax now being paid from this fund. Debt Service will continue to decline as the loans are further paid down. It should be noted that \$10,000 of the Contingency expense is actual contingency funds while the rest is budgeted for depreciation costs.



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## SELF-INSURANCE FUND

The Human Resources Department administers the City's self-insurance program. Included are programs for workers' compensation, unemployment, general liability/property insurance, claims and lawsuits/settlements. Staff is responsible for monitoring each program of the self-insurance division to assure the fund's fiscal integrity is maintained. Staff works closely with each department to reduce liability by identifying trends and developing programs that may impact the City's workers' compensation and general liability costs. Staff also works with the City Attorney, insurance broker and third party administrator to effectively deliver coverage in the most efficient manner. Revenues are derived from other City departments and are based on actual claims experience and insurance premiums related to different department operations. Expenditures are used to primarily cover the workers' compensation program which includes medical, settlement and total temporary disability payments to injured workers, unemployment and general liability insurance for claims.

### SELF-INSURANCE FUND REVENUES

Self-Insurance Fund (621) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Charges for Services	59,020	45,994	70,169	55,550	62,720	57,287	3%
Employer Contribution	961,130	1,446,555	1,554,301	1,613,000	1,612,999	1,824,749	13%
Investments & Loans	506	1,847	4,168	4,220	2,110	14,006	232%
Sale of Fixed Assets	-	-	-	-	4,861	-	---
Other	11,001	-	7,674	-	5	-	---
<b>Total Fund</b>	<b>1,031,657</b>	<b>1,494,396</b>	<b>1,636,312</b>	<b>1,672,770</b>	<b>1,682,695</b>	<b>1,896,042</b>	<b>13%</b>

### REVENUE ANALYSIS

Overall Self-insurance revenues will increase 13% in CY 2018. Employer contributions are from other City departments based upon their actual claims experience and insurance premiums pertaining to their operation. The self-insurance fund is currently in a deficit position (-\$376,468). By policy, the fund should have one year of operating expenses in reserve. As a result, revenues were increased to renew the fund and help get it into financial compliance over the next five years. Investment & Loans will increase 232% due to higher projected investment returns assisted by the improved fund balance.

### SELF-INSURANCE FUND EXPENDITURES

Self-Insurance Fund (621) Expenditure							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	77,828	99,061	101,671	104,506	114,436	134,294	29%
Supplies	92	121	65	50	35	-	-100%
Services	854,840	1,519,030	1,785,335	1,572,724	1,469,203	1,309,125	-17%
Other	1,032	-	-	-	-	-	---
Transfers	-	-	-	12,500	12,500	-	-100%
<b>Total Department</b>	<b>933,792</b>	<b>1,618,212</b>	<b>1,887,071</b>	<b>1,689,780</b>	<b>1,596,174</b>	<b>1,443,419</b>	<b>-15%</b>

## EXPENDITURE ANALYSIS

Overall the Self-Insurance expenditure budget will decrease 15% in CY 2018. Personnel will increase 29% primarily due to a public safety employee (Fire) becoming eligible for the Public Safety Employee Benefits Act. This person will receive City provided health benefits due to being injured on-the-job. This health benefit will be for life. Supplies are not being budgeted. Services are down 17% as a result of lower projected claim cost for CY 2018.

## EMPLOYEE HEALTH BENEFIT FUND

The Human Resources Department administers the City's health insurance program. The following providers handle select aspects of the health plan and ancillary programs: Blue Cross Blue Shield (medical providers, third party administration, COBRA administration); CVS (pharmacy); Delta Dental (dental); Avesis (vision); One Exchange (Medicare Exchange); SA Benefit Service (reinsurance); TriStar (flexible spending account administration). Staff also works with a facilitator, actuary and the Heartland Healthcare Coalition to effectively find and deliver services in the most cost efficient means.

Revenues for this fund come from three primary sources. The employer pays 77% of the health insurance premium for active employees. Employees pay 23% of the health insurance premiums and 100% of voluntary program cost (dental and vision) through payroll deduction. Retirees (< 65) pay 100% of medical premiums for health insurance. Other miscellaneous revenue sources come from drug rebates through CVS, Wellness Center payments from Augustana College and South RI Township for medical services and interest income. Expenditures are related to all program costs, premiums and professional services pertaining to the health fund.

### HEALTH BENEFIT FUND REVENUES

Employee Health Plan Fund (626) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Grants	73,478	83,144	-	-	-	-	---
Charges for Services	61,500	104,437	28,618	43,000	19,175	32,000	-26%
Employer Contribution	2,544,052	3,391,703	3,299,700	3,694,030	3,246,657	3,891,358	5%
Employee Contribution	921,672	1,243,767	1,090,942	1,321,916	1,090,882	1,474,855	12%
Retiree Contribution	410,151	441,902	399,816	351,799	437,054	387,414	10%
Investments & Loans	6,047	13,983	30,576	18,997	15,554	37,339	97%
Other	55,180	124,225	158,103	79,394	85,080	85,000	7%
<b>Total Fund</b>	<b>4,072,080</b>	<b>5,403,161</b>	<b>5,007,755</b>	<b>5,509,136</b>	<b>4,894,402</b>	<b>5,907,966</b>	<b>7%</b>

### REVENUE ANALYSIS

Health insurance revenues will increase 7% overall in CY 2018. Charges for Services pertain to revenues received from Augustana College and South Rock Island Township. Augustana College was added as a new Wellness Center customer September 1, 2016. Augustana College pays the City a fee of \$50 per employee visit. South Rock Island Township pays 1.50% of the charges pertaining to operating the Wellness Center. Revenue projections have been lowered as a result of actual medical visit utilization becoming available for Augustana College. Augustana College and South Rock Island Township have "evergreen" agreements meaning they will continue to participate in the Wellness Center unless the College or Township notifies the City and cancels their agreement 90 days in advance. Employer and employee contributions will increase 5% and 12%, respectively. This is due to higher insurance premiums (which will increase 5.2% in CY 2018) and an increase in the number of employees participating in the health care plan and voluntary plans. Retiree contributions will be higher due to an increased number of retirees (under age 65) on the health plan and voluntary plans. The health insurance plan has a fund balance of \$3.249 million (CY ending 12/31/16). Investment and Loans will increase 97% due to higher projected investment returns. Other will increase 7% due to higher projected drug rebates from CVS (pharmacy).

## HEALTH BENEFIT FUND EXPENDITURES

Employee Health Plan Fund (626) Expenditure							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	24,438	52,497	29,867	64,772	69,824	69,053	7%
Supplies	497	663	408	500	465	500	0%
Services	3,584,578	5,154,419	5,526,277	5,643,775	5,230,214	6,144,393	9%
Other	2,064	61,563	1,536	32,156	28,671	28,793	-10%
Transfers	3,293	4,566	4,726	5,908	5,908	6,114	3%
<b>Total Department</b>	<b>3,614,870</b>	<b>5,273,708</b>	<b>5,562,814</b>	<b>5,747,111</b>	<b>5,335,082</b>	<b>6,248,853</b>	<b>9%</b>

### EXPENDITURE ANALYSIS

Health insurance expenditures will increase 9% overall in CY 2018. According to the City's actuary, medical and prescription drug trend was predicted at 8 percent and 12 percent, respectively. However, CY 2018 premiums will increase 5.2%. Due to usage of fund balance, the health plan has a planned deficit of (\$341,000) for CY 2018. Personnel costs will be increased due to applying a portion of time spent by the Human Resources Director and Risk Manager in health fund administration. Services are up 9% due to increased costs of health claims and administrative services. Other is being decreased 10%. Under the Transitional Reinsurance Program, self-insured plans such as the City's plan must make payment to the Health and Human Services to help stabilize premiums for coverage in the individual market under the Affordable Care Act. The fee is based on the number of individuals on the health plan and is projected to be lower in CY 2018.

# FIDUCIARY FUNDS

Fiduciary funds are used to account for assets held by the City as a trustee or agent for individuals, private organizations and other governmental units. The fund types included in this category are Trust and Agency funds.

What follows is a review of each of the following Fiduciary Funds along with the expenditures for each fund as utilized by the respective departmental unit(s):

- Fire Pension Fund (701)
- Police Pension Fund (706)
- Cafeteria Plan Fund (711)



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## **PENSION TRUST FUNDS**

The Pension Trust funds consist of the Police and Fire Pension funds which provide retirement benefits for sworn police personnel, firefighters, and their beneficiaries. They are funded by employee and employer contributions. The tax levy for the employer's share is determined annually by an actuarial computation. Retirement benefits are paid monthly from these funds through the City's payroll system. Each fund is managed by a pension board made up of retirees and City personnel.

### **FIRE PENSION FUND**

#### **FIRE PENSION REVENUES**

<b>Fire Pension Fund (701) Revenue</b>							
<b>Revenue by Object:</b>	<b>Actual CY 2014</b>	<b>Actual CY 2015</b>	<b>Actual CY 2016</b>	<b>Budget CY 2017</b>	<b>Estimated CY 2017</b>	<b>Proposed CY 2018</b>	<b>% Var</b>
Employer Contribution	2,186,165	2,676,324	2,803,551	3,059,212	3,098,954	3,280,309	7%
Employee Contribution	288,706	416,580	429,505	402,702	400,288	444,808	10%
Investments & Loans	802,357	430,613	1,624,337	-	3,064,148	-	---
<b>Total Fund</b>	<b>3,277,228</b>	<b>3,523,517</b>	<b>4,857,393</b>	<b>3,461,914</b>	<b>6,563,390</b>	<b>3,725,117</b>	<b>8%</b>

#### **REVENUE ANALYSIS**

The Employer Contribution amount is determined by an actuarial service and the revenue comes from the property tax levy. Investments & Loans consists of interest received on investments, which are handled by a private investment firm so no projection is available at this time.

#### **FIRE PENSION EXPENDITURES**

<b>Fire Pension Fund (701) Expenditure</b>							
<b>Expense by Object:</b>	<b>Actual CY 2014</b>	<b>Actual CY 2015</b>	<b>Actual CY 2016</b>	<b>Budget CY 2017</b>	<b>Estimated CY 2017</b>	<b>Proposed CY 2018</b>	<b>% Var</b>
Personnel	3,190,857	3,869,325	3,926,829	4,047,406	4,167,841	3,590,429	-11%
Services	33,666	61,362	68,422	62,960	64,322	74,610	19%
Other	5,714	5,862	4,718	6,200	5,242	6,200	0%
Contingency	11,679	537,928	47,857	-	35,867	-	---
<b>Total Department</b>	<b>3,241,916</b>	<b>4,474,477</b>	<b>4,047,826</b>	<b>4,116,566</b>	<b>4,273,272</b>	<b>3,671,239</b>	<b>-11%</b>

#### **EXPENDITURE ANALYSIS**

Services is up in CY 2018 to cover expenditures for legal services provided to the Fire Pension Board, which have experienced an increase in CY 2017.



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# POLICE PENSION FUND

## POLICE PENSION REVENUES

Police Pension Fund (706) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Employer Contribution	2,421,323	2,687,850	2,893,929	3,210,078	3,249,106	3,384,517	5%
Employee Contribution	419,739	590,127	580,374	610,032	592,709	630,635	3%
Investments & Loans	1,358,626	(21,826)	3,942,292	-	3,951,560	-	---
Other	-	-	50	-	-	-	---
<b>Total Fund</b>	<b>4,199,688</b>	<b>3,256,151</b>	<b>7,416,645</b>	<b>3,820,110</b>	<b>7,793,375</b>	<b>4,015,152</b>	<b>5%</b>

### REVENUE ANALYSIS

The Employer Contribution amount is determined by an actuarial service and the revenue comes from the property tax levy. Investments & Loans consists of interest received on investments which are handled by a private investment firm so no projection is available at this time.

## POLICE PENSION EXPENDITURES

Police Pension Fund (706) Expenditure							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	3,239,492	3,971,835	4,102,121	4,202,813	4,124,559	3,784,072	-10%
Services	29,094	56,082	59,528	60,810	70,961	62,710	3%
Other	7,298	7,778	6,763	8,000	8,585	8,000	0%
Contingency	35,521	246,219	965,343	-	81,332	-	---
<b>Total Department</b>	<b>3,311,405</b>	<b>4,281,914</b>	<b>5,133,755</b>	<b>4,271,623</b>	<b>4,285,437</b>	<b>3,854,782</b>	<b>-10%</b>

### EXPENDITURE ANALYSIS

Services is up due an increase in legal services obtained by the Police Pension Board and a minor increase in costs associated with financial services provided to the board.



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## **AGENCY FUND**

The sole Agency Fund is the Cafeteria Plan fund (711) which accounts for revenue and expenditures related to the maintenance of the Section 125 Cafeteria Plan available for use by the employees of the City. This fund is administered by the Human Resources Department.

## **CAFETERIA PLAN FUND**

### CAFETERIA PLAN REVENUES

<b>Cafeteria Plan Fund (711) Revenue</b>							
<b>Revenue by Object:</b>	<b>Actual CY 2014</b>	<b>Actual CY 2015</b>	<b>Actual CY 2016</b>	<b>Budget CY 2017</b>	<b>Estimated CY 2017</b>	<b>Proposed CY 2018</b>	<b>% Var</b>
Employee Contribution	58,009	67,354	80,864	75,000	86,465	80,000	7%
Investments & Loans	27	33	85	977	31	1,110	14%
<b>Total Fund</b>	<b>58,036</b>	<b>67,387</b>	<b>80,949</b>	<b>75,977</b>	<b>86,496</b>	<b>81,110</b>	<b>7%</b>

### REVENUE ANALYSIS

Investments & Loans is projected to see a slight increase based on an increase in the fund balance from which investment interest is received as well as an anticipated increase in the interest rate received on all City investments.

### CAFETERIA PLAN EXPENDITURES

<b>Cafeteria Plan Fund (711) Expenditure</b>							
<b>Expense by Object:</b>	<b>Actual CY 2014</b>	<b>Actual CY 2015</b>	<b>Actual CY 2016</b>	<b>Budget CY 2017</b>	<b>Estimated CY 2017</b>	<b>Proposed CY 2018</b>	<b>% Var</b>
Personnel	52,891	64,992	83,127	75,000	84,431	80,000	7%
<b>Total Department</b>	<b>52,891</b>	<b>64,992</b>	<b>83,127</b>	<b>75,000</b>	<b>84,431</b>	<b>80,000</b>	<b>7%</b>

### EXPENDITURE ANALYSIS

Personnel expenditures are anticipated to increase slightly in CY 2018 as more employees are projected to choose to participate in the Cafeteria Plan.



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## COMPONENT UNITS

Component Units are legally separate organizations for which the elected officials of the primary government are financially accountable. In addition, component units can be other organizations for which the nature and significance of their relationship with a primary government are such that exclusion would cause the reporting entity's financial statements to be misleading due to close relations and financial integration with the primary government.

What follows is a review of each of the following Component Units along with the expenditures for each fund as utilized by the respective departmental unit(s):

- MLK Activity Fund (901)
- IL DCFS (905)
- Dept of Human Services Fund (906)
- MLK Capital Contributions Fund (907)

Note: Included in the City of Rock Island's Consolidated Annual Financial Report (CAFR) is the Library Foundation component unit. This unit however is not budgeted for by the City and therefore is not included in this section.



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## MLK ACTIVITY FUND

The MLK Activity Fund is comprised mainly of grant and donation supported programs such as after school activities, youth development, annual community events, and social and volunteer activities for seniors. Revenues are derived from a wide range of funding sources.

### MLK ACTIVITY FUND

MLK Activity Fund (901) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Grants	110,025	233,270	323,289	316,540	363,852	332,203	5%
Charges for Services	-	3,800	-	-	-	-	---
Program Fees	2,104	10,293	5,292	12,180	3,375	4,550	-63%
Concessions	-	96	340	500	400	100	-80%
Transfers	65,147	-	-	-	-	-	---
Investments & Loans	240	627	765	857	788	3,514	310%
Contributions & Donations	34,606	54,691	27,923	46,357	54,344	18,300	-61%
Other	500	-	-	-	-	-	---
<b>Total Fund</b>	<b>212,622</b>	<b>302,777</b>	<b>357,609</b>	<b>376,434</b>	<b>422,759</b>	<b>358,667</b>	<b>-5%</b>

### REVENUE ANALYSIS

Overall, revenue for this fund will decrease by 5%. Grants will increase 5% due to increase in United Way funding and a reestablished relationship with a private family foundation. The Program Fees reductions recognizes the elimination of one volunteer led basketball team, the Illinois Rage. Reduction in Concessions is the conservative acknowledgement of the actual trend. Investments & Loans is projected to increase due to an improved fund balance and a better rate of return on City investments. Reduction of Contributions & Donations is explained by reclassification of some contributions to grants.

### KING CENTER ADMINISTRATION EXPENDITURES

MLK Activity Fund Expenditure / MLK Center - Administration							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	20,099	50,105	98,898	42,314	46,188	64,023	51%
Supplies	-	6	-	-	-	500	NEW
Services	7,710	10,117	7,186	1,219	1,179	-	-100%
Other	758	1,093	887	1,310	701	-	-100%
Transfers	-	-	4,870	8,600	8,600	-	-100%
<b>Total Department</b>	<b>28,567</b>	<b>61,321</b>	<b>111,841</b>	<b>53,443</b>	<b>56,668</b>	<b>64,523</b>	<b>21%</b>

### EXPENDITURE ANALYSIS

The 51% increase in Personnel is the result of adding one (1) FTE to the Family Advocacy Program. Supplies had been eliminated from the budget in CY 2017 and are new for CY 2018. The reduction in services is from reducing employment service costs and eliminating building improvement expenditures

that were needed in CY 2017. Transfers are now reflected in the sponsored programs to reflect their use of administrative services.

## SPONSORED PROGRAMS EXPENDITURES

MLK Activity Fund Expenditure / MLK Center - Sponsored Programs							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	59,273	143,377	161,810	224,591	175,055	192,192	-14%
Supplies	40,351	33,790	21,165	31,222	20,490	28,413	-9%
Services	38,340	37,627	54,706	72,861	52,822	43,817	-40%
Other	14,461	23,167	21,862	20,034	10,340	13,637	-32%
Transfers	-	-	-	-	-	13,071	NEW
<b>Total Department</b>	<b>152,425</b>	<b>237,961</b>	<b>259,543</b>	<b>348,708</b>	<b>258,707</b>	<b>291,130</b>	<b>-17%</b>

## EXPENDITURE ANALYSIS

Sponsored programs expenditures will decrease overall by 17% in CY 2018. Services have decreased 40% due to making reductions and seeking sponsorships for some activities. Other has also decreased due to reduction in one volunteer led youth program. It should be noted that all of these areas may be increased during the budget year as new grant funding is received. Transfers are added in this category recognizing the DCFS contract capacity to be applied to administrative costs.

## MLK IL DCFS FUND

The ML King Center contracts with the Illinois Department of Children and Family Services to deliver community based counseling, case management and support to families through its MLK Family Advocacy Center. The contract supports three employees to fill the positions of Family Advocate (2) and Family Advocate Manager (1). This contract may be renewed on an annual basis.

### MLK IL DCFS FUND REVENUES

MLK IL DCFS Fund (905) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Grants	-	-	-	200,000	37,500	200,000	0%
Investments & Loans	240	627	-	-	(54)	161	NEW
<b>Total Fund</b>	<b>240</b>	<b>627</b>	<b>-</b>	<b>200,000</b>	<b>37,446</b>	<b>200,161</b>	<b>0%</b>

#### REVENUE ANALYSIS

The contract has been finalized to provide \$200,000 for services in CY 2018. This is no change from the previous year. Investment & Loans is new for CY 2018 as investment interest is anticipated to be received based on the projected fund balance.

### MLK IL DCFS FUND EXPENDITURES

MLK IL DCFS Fund (905) Expenditure							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	-	-	-	156,570	78,996	166,308	6%
Supplies	-	-	-	4,894	4,675	4,900	0%
Services	-	-	-	7,147	5,256	12,453	74%
Other	-	-	-	2,047	-	-	100%
Transfers	-	-	-	13,714	13,714	16,500	20%
<b>Total Department</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>184,372</b>	<b>102,641</b>	<b>200,161</b>	<b>9%</b>

#### EXPENDITURE ANALYSIS

Expenditures in most categories are expected to increase in CY 2018 as services in CY 2017 did not span the entire year due to contract negotiations delaying the implementation of the program.



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## DEPT. OF HUMAN SERVICES FUND

The Department of Human Services Fund is utilized by the Martin Luther King Center and is supported by the following grants from the State of Illinois: Substance Abuse Prevention Program and Teen Pregnancy Prevention Programming.

### DEPT. OF HUMAN SERVICES FUND REVENUES

Dept of Human Services Fund (906) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Grants	259,545	238,176	190,691	217,781	137,291	200,000	-8%
Investments & Loans	(94)	(177)	(617)	-	(379)	-	---
<b>Total Fund</b>	<b>259,451</b>	<b>237,999</b>	<b>190,074</b>	<b>217,781</b>	<b>136,912</b>	<b>200,000</b>	<b>-8%</b>

### REVENUE ANALYSIS

Overall revenue for this fund will decrease by 8% for CY 2018. This is due to an anticipated reduction in grant funding from the State of Illinois for the Substance Abuse Prevention Program and Teen Pregnancy Prevention Program.

### KING CENTER ADMINISTRATION EXPENDITURES

Dept of Human Services Fund Expenditure / MLK Center - Administration							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	16,107	13,986	11,433	9,541	9,577	-	-100%
Other	10	-	-	-	-	-	---
<b>Total Department</b>	<b>16,117</b>	<b>13,986</b>	<b>11,433</b>	<b>9,541</b>	<b>9,577</b>	<b>-</b>	<b>-100%</b>

### EXPENDITURE ANALYSIS

For CY 2018, no administration related expenditures have been budgeted for this fund.

### SPONSORED PROGRAMS EXPENDITURES

Dept of Human Services Fund Expenditure / MLK Center - Sponsored Programs							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Personnel	208,679	238,508	214,353	200,613	211,621	197,760	-1%
Supplies	2,169	2,147	-	-	-	-	---
Services	5,123	5,321	1,659	1,433	996	2,240	56%
Other	5,514	6,295	-	-	-	-	---
<b>Total Department</b>	<b>221,485</b>	<b>252,271</b>	<b>216,012</b>	<b>202,046</b>	<b>212,617</b>	<b>200,000</b>	<b>-1%</b>

## EXPENDITURE ANALYSIS

Personnel costs are down slightly in conjunction with the anticipated reduction in grant funding. Services has increased as copying and printing charges have gone up along with telephone services.

## MLK CAPITAL CONTRIBUTIONS FUND

The Capital Contributions Fund represents donations to fund the expansion and renovation project (see Facility Improvements Fund), which began in 2010. This fund is currently inactive as the expansion and renovation project has been completed.

### MLK CAPITAL CONTRIBUTIONS FUND REVENUES

MLK Capital Contributions Fund (907) Revenue							
Revenue by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Contributions & Donations	7,000	8,669	-	-	425	-	---
<b>Total Fund</b>	<b>7,000</b>	<b>8,669</b>	<b>-</b>	<b>-</b>	<b>425</b>	<b>-</b>	<b>---</b>

#### REVENUE ANALYSIS

No revenue activity is anticipated in this fund for CY 2018.

### MLK CAPITAL CONTRIBUTIONS FUND EXPENDITURES

MLK Capital Contributions Fund (907) Expenditure							
Expense by Object:	Actual CY 2014	Actual CY 2015	Actual CY 2016	Budget CY 2017	Estimated CY 2017	Proposed CY 2018	% Var
Transfers	407,000	8,669	-	-	425	-	---
<b>Total Department</b>	<b>407,000</b>	<b>8,669</b>	<b>-</b>	<b>-</b>	<b>425</b>	<b>-</b>	<b>---</b>

#### EXPENDITURE ANALYSIS

No expenditure activity is anticipated in this fund for CY 2018.



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**Capital**

**Table 1**

<b>Account Number</b>			<b>Amount</b>	
101-256081-56405-0000223	Computer Software - Gaming	Upgrade to Microsoft Office 2016	100,000	
101-256081-56405-0000223	Computer Software - Gaming	Northstar Version 6.4 Upgrade	<u>76,020</u>	176,020
201-312801-56306-0000000	Landscaping	Downtown Streetscape Master Plan	<u>25,000</u>	25,000
501-618352-56201-2760000	Buildings-New Construction	WTF Filter Building Replacement	5,431,802	
501-618352-56501-2760000	Engineering Services	WTF Filter Building Replacement	50,000	
501-618352-56405-0000000	Computer Software	Pulsator Building Software Updates	15,000	
501-619356-56310-2732000	Water System Improvements	Ridgewood Road Water Tower Rehabilitation	275,000	
501-619356-56501-2732000	Engineering Services	Ridgewood Road Water Tower Rehabilitation	50,000	
501-619356-56310-2766000	Water System Improvements	Water Valve Replacement Program	45,000	
501-619356-56501-2779000	Engineering Services	Rock Island Arsenal Utilities Privatization	175,000	
501-619356-56501-2798000	Engineering Services	Water Main Replacement; 27 Ave, W of 30 St	15,000	
501-619356-56501-2799000	Engineering Services	Water Main Replacement; E of 12 St, 31 & 32 Ave	<u>10,000</u>	6,066,802
506-618341-56311-2803000	Wastewater System Improvements	Grit Channel Rehabilitation	215,000	
506-618341-56501-2803000	Engineering Services	Grit Channel Rehabilitation	35,000	
506-619346-56501-2742000	Engineering Services	Combined Sewer Separation; 26-30 St & 5-9 Ave	75,000	
506-619346-56501-2779000	Engineering Services	Rock Island Arsenal Utilities Privatization	<u>175,000</u>	500,000
507-619348-56310-2774000	Water System Improvements	Outfall Valve Repair Program	135,000	
507-619348-56501-2774000	Engineering Services	Outfall Valve Repair Program	15,000	
507-619348-56311-2787000	Wastewater System Improvements	Replace N-S pipe under 31st Ave	130,000	
507-619348-56501-2787000	Engineering Services	Replace N-S pipe under 31st Ave	20,000	
507-619348-56501-2801000	Engineering Services	Storm Sewer Upgrade; 28 St, 20 - 21 Ave	20,000	
507-619348-56501-2802000	Engineering Services	IL 92 Storm Sewer Outlet Upgrade	<u>20,000</u>	340,000
601-617365-56406-0000000	Motor Vehicles	4 5600GVW Tandem Dumps - PW 11/06/17	500,320	
		4 11 foot snow plows - PW 11/06/17	63,600	
		2 mig mount wing plows - PW 11/06/17	25,440	
		4 tailgate spreaders - PW 11/06/17	17,808	
		4 tailgate pre-wet systems - PW 11/06/17	25,440	
		4 force control systems - PW 11/06/17	<u>69,960</u>	702,568
				<u><u>7,810,390</u></u>



ROCK ISLAND  
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## Infrastructure Maintenance Projects

**Table 2**

Account Number			Amount	
101-616301-53805-2140223	Street/Lot S/C - Gaming	Street Repair Program	180,000	
101-616301-53805-2411223	Street/Lot S/C - Gaming	Sealcoat	70,000	
101-616301-53805-2434223	Street/Lot S/C - Gaming	Asphalt & Gutter Patching	<u>70,000</u>	320,000
201-312801-53806-0000000	Infrastructure Maintenance	Desoto Potters Woodturner Building	<u>50,000</u>	50,000
211-356041-53806-0000223	Infrastructure Maintenance - Gam	MLK Center Banquet Room Upgrades	<u>20,000</u>	20,000
251-711401-53805-0000000	Street/Lot S/C	Street/Lot Service Contract	5,000	
251-714402-53805-0000000	Street/Lot S/C	Street/Lot Service Contract	5,000	
251-714403-53805-0000000	Street/Lot S/C	Street/Lot Service Contract	5,000	
251-714403-53806-0000223	Infrastructure Maintenance - Gam	SW Library Masonry Restoration	<u>40,000</u>	55,000
301-616311-53806-2705000	Infrastructure Maintenance	18th Ave Resurfacing, 17 - 46 St	480,000	
301-616311-53806-2706000	Infrastructure Maintenance	38th St Resurfacing, 7 - 18 Av	680,000	
301-616315-53806-2797223	Infrastructure Maintenance - Gam	SW Railroad Spur Repair	<u>145,000</u>	1,305,000
501-618352-53806-2796000	Infrastructure Maintenance	Raw Water Pump Bldg Roof Replacement	150,000	
501-619356-53806-0000000	Infrastructure Maintenance	Emergency Water Main Repairs	300,000	
501-619359-53806-2526000	Infrastructure Maintenance	Water Service Repairs	<u>125,544</u>	575,544
506-619346-53806-1866000	Infrastructure Maintenance	CB & MH Rebuild Program	65,000	
506-619346-53806-2158000	Infrastructure Maintenance	Emergency Repairs	204,750	
506-619346-53806-2571000	Infrastructure Maintenance	Pipe Lining Maintenance	250,000	
506-619346-53806-2579000	Infrastructure Maintenance	Sewer Cleaning/TV	55,000	
506-619359-53806-2564000	Infrastructure Maintenance	SLRP Contractor Fees	<u>90,000</u>	664,750
507-619348-53806-0000000	Infrastructure Maintenance	Emergency Repairs	100,000	
507-619348-53806-2412000	Infrastructure Maintenance	Catch Basin Repair Program	124,000	
507-619348-53806-2650000	Infrastructure Maintenance	Outfall Repair Program	<u>135,000</u>	359,000
510-616331-53805-0000000	Street/Lot S/C	Refuse Collection on Big Island	<u>2,300</u>	2,300
555-813511-53806-6282223	Infrastructure Maintenance - Gam	RIFAC Energy Audit Upgrades	<u>30,000</u>	30,000
				<u><u>3,381,594</u></u>



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**Programs**

**Table 3**

<b>Account</b>	<b>Account Description</b>		<b>Budget Amount</b>
101-211041-55109-0000000	Rebates	Prepared Food & Liquor Sales Tax Rebate	2,500
101-313851-55110-0000223	Contracted Services - Gaming	Social Service Organizations	<u>50,000</u>
			52,500
201-312801-55105-0000000	Facade Improvement	Downtown Façade & Grounds Work	50,000
201-312801-55109-0000000	Rebates	Rebate - Residential Properties	20,000
201-312801-55109-0000000	Rebates	Rebate - Voss Brothers Loft	3,000
201-312801-55109-0000000	Rebates	Rebate - Garden District Townhomes	30,000
201-312801-55109-0000000	Rebates	Rebate - Renaissance Gold	35,000
201-312801-55109-6093000	Rebates - Jackson Square	Rebate - Jackson Square	13,500
201-312801-55301-0000000	CED Land Purchase	Purchase of Tax Auction Properties	50,000
201-312801-55305-0000000	CED Building Improv	Downtown building Improvements	<u>30,000</u>
			231,500
203-312801-55105-0000000	Facade Improvement	N. 11th St. Façade Imprvements	50,000
203-312801-55109-0000000	Rebates	Rebate - Residential Properties	10,000
203-312801-55109-6311000	Rebates - Jesse Mart RDA	Rebate - Jesse Mart	13,000
203-312801-55301-0000000	CED Land Purchase	Purchase of Tax Auction Properties	<u>10,000</u>
			83,000
204-312801-55109-0000000	Rebates	Rebates - Jumer's Casino	<u>1,745,422</u>
			1,745,422
205-312801-55109-0000000	Rebates	Rebate - LRC Development Agreement	<u>200,000</u>
			200,000
207-312801-55105-0000223	Facade Improvement - Gaming	Façade Improvement Program	50,000
207-312801-55109-0000223	Rebates - Gaming	Rebate - Residential Properties	<u>20,000</u>
			70,000
208-312801-55109-0000000	Rebates	Rebate - Star Block	10,000
208-312801-55109-6171000	Rebates - The Locks	Rebate - The Locks	<u>90,000</u>
			100,000
209-312801-55109-0000000	Rebates	Rebates - 11th St Redevelopment	<u>100,000</u>
			100,000
213-312801-55301-0000000	CED Land Purchase	Purchase of Tax Auction Properties	<u>2,500</u>
			2,500
242-313851-55203-6214810	EDPL Underwriting	Credit Checks / Credco Filings	600
242-313851-55204-6214810	EDPL Payout	Emergency Deferred Payment Loan	64,577
242-313851-55209-6216810	RDPL Underwriting	Credit Checks / Credco Filings	600
242-313851-55210-6216810	RDPL Payout	Roofing Deferred Payment Loan	74,577
242-313851-55226-6215810	NEDPL Underwriting	Credit Checks / Credco Filings	300
242-313851-55227-6215810	NEDPL Payout	Non-Emergency Forgivable Payment Loan	<u>39,577</u>
			180,231
506-619041-55109-0000000	Rebates	Backflow Rebates	<u>300</u>
			300
507-619892-55601-0000000	Rain Garden Program	Rain Garden Program	34,000
507-619892-55602-0000000	Drainage Assistance Program	Drainage Assistance Program	36,000
507-619892-55603-0000000	Sump Pump Program	Sump Pump Program	<u>1,000</u>
			71,000
541-617041-55109-0000000	Rebates	Slip Referral Rebates	<u>851</u>
			851
581-313851-55205-6218000	ESPL 3% Underwriting	Credit Checks / Credco Filings	600
581-313851-55206-6218000	ESPL 3% Payout	Emergency Standard Payment Loan Program	50,000
581-313851-55211-6220000	RSPL 3% Underwriting	Credit Checks / Credco Filings	600
581-313851-55212-6220000	RSPL 3% Payout	Roof Standard Payment Loan Program	50,000
581-313851-55228-6219000	NESPL 3% Underwriting	Credit Checks / Credco Filings	300
581-313851-55229-6219000	NESPL 3% Payout	Non-Emergency Standard Pay Loan	<u>25,000</u>
			126,500
584-312801-55224-6198000	Business Loan	CIRLF Business Loan	250,000
584-312801-55225-6198000	CIRLF Underwriting	Credit Checks / Credco Filings	<u>6,000</u>
			256,000
			<u>3,219,804</u>

Allocation of Gaming and General Fund Carryover Funds

Table 4

		Total Requests	Gaming Funds	General Fund Carryover	Total
City Hall Remodel	Transfer - City Hall Remodel	30,000.00	30,000.00		30,000.00
Substandard Structure Demolition	Transfer - Substandard Structure Demo	50,000.00	50,000.00		50,000.00
Iowa Interstate Railroad Lease	Transfer - IA Instate RR Lease	13,150.00	13,150.00		13,150.00
Quad City Arts Sculpture program	Transfer - QC Arts Sculpture	8,541.00	8,541.00		8,541.00
RI Economic GROWTH contribution	Transfer - RI Econ GROWTH	40,000.00	40,000.00		40,000.00
Growth EAP Live/Work contribution	Transfer - Growth EAP Live/Work	10,000.00	10,000.00		10,000.00
Development Association of Rock Island (DARI)	Transfer - DARI	135,000.00	135,000.00		135,000.00
Rock Island Arsenal Lobbying	Transfer - RI Arsenal Lobbying	20,000.00	20,000.00		20,000.00
Metro Arts Summer program	Transfer - Metro Arts	10,000.00	10,000.00		10,000.00
River Action	Transfer - River Action	7,745.00	7,745.00		7,745.00
Bi-State Regional Commission	Transfer - Bi-State	39,412.00	39,412.00		39,412.00
Keep Rock Island Beautiful	Transfer - Keep RI Beautiful	18,500.00	18,500.00		18,500.00
District Events Management	Transfer - District Event Management	28,500.00	28,500.00		28,500.00
Red, White, & Boom	Transfer - Red White Boom	10,000.00	10,000.00		10,000.00
QC Botanical Center	Transfer - QC Botanical	50,000.00	50,000.00		50,000.00
QC First	Transfer - QC First	68,000.00	68,000.00		68,000.00
Hispanic Chamber of Commerce	Transfer - Hispanic Chamber	750.00	750.00		750.00
Façade Improvement Program	Transfer - Facade Improvement Program	50,000.00	50,000.00		50,000.00
Neighborhood Organizations/Gardens	Transfer - Neighborhood Groups	25,000.00	25,000.00		25,000.00
Residential Property Tax rebates	Transfer - Residential Rebates	20,000.00	20,000.00		20,000.00
Labor Day Parade	Transfer - Labor Day Parade	15,000.00			0.00
Catering Services - Gaming	parade luncheon/reception		1,300.00		1,300.00
Entertainment Services - Gaming	various bands, etc		4,225.00		4,225.00
Promotional Publication - Gaming	promotional publication		600.00		600.00
Internal copy/printing - Gaming	internal copy/printing		275.00		275.00
Operating S/C - Gaming	operating s/c		700.00		700.00
Equipment Rental - Gaming	port-a-potties		700.00		700.00
	golf carts		1,000.00		1,000.00
	electronic equipment		300.00		300.00
Automotive Rental - Gaming	automotive rental		4,400.00		4,400.00
Promotions - Gaming	promotions		1,500.00		1,500.00
Social Service Organization (CAC - 50,000)	Transfer - Social Service Organization	50,000.00			
Habitat for Humanity			8,000.00		8,000.00
Rebuilding Together Quad Cities			6,750.00		6,750.00
Alternatives for Older Adults			6,250.00		6,250.00
Spring Forward Learning Center			5,000.00		5,000.00
Youth Services Bureau			5,000.00		5,000.00
Girl Scouts of E. IA & W. IL			4,000.00		4,000.00
Children's Therapy Center			2,500.00		2,500.00
Child Abuse Council			2,000.00		2,000.00
Christian Care			2,000.00		2,000.00
Royal Family Kids Camp			1,500.00		1,500.00
Community Caring Conference			1,500.00		1,500.00
Bethany for Children & Families			1,000.00		1,000.00
Big Brothers Big Sisters			1,000.00		1,000.00
Churches United			1,000.00		1,000.00
SBC Outreach Music & Arts			1,000.00		1,000.00
Church of Peace			500.00		500.00
Augustana Speech & Language			500.00		500.00
Thy Loving Kindness Ministries			500.00		500.00
11th Street Intersection Improvement debt service	Transfer - 11 St Intersect Debt Service Prin	95,582.00	65,000.00		65,000.00
aka 2012A (formerly Ridgewood Road Park)	Transfer - 11 St Intersect Debt Service Int		30,582.00		30,582.00
Watchtower Plaza Site debt service	Transfer - Watchtower Debt Service Int	137,543.00	137,543.00		137,543.00
Watchtower Plaza Site debt service	Transfer - Watchtower Debt Service Int	363,921.00	363,921.00		363,921.00
Watchtower Plaza Site debt service	Transfer - Watchtower Debt Service Prin	17,063.00	17,063.00		17,063.00
Watchtower Plaza Site debt service	Transfer - Watchtower Debt Service Prin	65,407.00	65,407.00		65,407.00
CED service contracts	Transfer - CED Expenditures	120,000.00	120,000.00		120,000.00
<b>Community &amp; Economic Development</b>		<b>1,499,114.00</b>	<b>1,499,114.00</b>	<b>0.00</b>	<b>1,499,114.00</b>
Finance service contracts	Transfer - Finance Expenditures	161,789.00	161,789.00		161,789.00
<b>Finance</b>		<b>161,789.00</b>	<b>161,789.00</b>	<b>0.00</b>	<b>161,789.00</b>

Allocation of Gaming and General Fund Carryover Funds

Table 4

		Total Requests	Gaming Funds	General Fund Carryover	Total
Fire service contracts	Transfer - Fire Expenditures	74,500.00	74,500.00		74,500.00
<b>Fire</b>		<b>74,500.00</b>	<b>74,500.00</b>	<b>0.00</b>	<b>74,500.00</b>
Computer Network Equipment Replacement	Transfer - Computer Network Equip Replace	100,000.00	100,000.00		100,000.00
Upgrade to Microsoft Office 2016	Transfer - Microsoft Office Upgrade	100,000.00	100,000.00		100,000.00
Northstar Version 6.4 Upgrade	Transfer - Northstar Upgrade	76,020.00	76,020.00		76,020.00
Info Tech service contracts	Transfer - Info Tech Expenditures	429,200.00	429,200.00		429,200.00
<b>Info Technology</b>		<b>705,220.00</b>	<b>705,220.00</b>	<b>0.00</b>	<b>705,220.00</b>
SW Library Masonry Restoration	Transfer - SW Library Masonry	40,000.00	40,000.00		40,000.00
<b>Library</b>		<b>40,000.00</b>	<b>40,000.00</b>	<b>0.00</b>	<b>40,000.00</b>
MLK Center Banquet Room Upgrades	Transfer - MLK Banquet Room	20,000.00	20,000.00		20,000.00
<b>Martin Luther King Jr Center</b>		<b>20,000.00</b>	<b>20,000.00</b>	<b>0.00</b>	<b>20,000.00</b>
Hauberg Carriage House Tuckpointing & Gutter Replacement	Transfer - Hauberg Carriage House	30,000.00	30,000.00		30,000.00
<b>Park</b>		<b>30,000.00</b>	<b>30,000.00</b>	<b>0.00</b>	<b>30,000.00</b>
Police Facility Construction debt services 2013 aka 2013A	Transfer - PD Facility Debt Service Prin Transfer - PD Facility Debt Service Int	673,919.00	365,000.00 308,919.00		365,000.00 308,919.00
800mhz radio system debt service	Transfer - 800mhz radio debt service Prin	165,700.00	140,000.00		140,000.00
aka 2015A (includes police radio/networking/fiber)	Transfer - 800mhz radio debt service Int		25,700.00		25,700.00
Police Body Cameras & Related Equipment	Transfer - Body Cameras	93,156.00	93,156.00		93,156.00
Police service contracts	Transfer - Police Expenditures	214,108.00	214,108.00		214,108.00
<b>Police</b>		<b>1,146,883.00</b>	<b>1,146,883.00</b>	<b>0.00</b>	<b>1,146,883.00</b>
Contract Street Maintenance		173,000.00			
asphalt patching	Transfer - asphalt patching		5,000.00		5,000.00
asphalt patching	Transfer - asphalt patching		70,000.00		70,000.00
brick streets	Transfer - brick streets		4,000.00		4,000.00
brick streets	Transfer - brick streets		70,000.00		70,000.00
horticulture s/c	Transfer - horticulture s/c		24,000.00		24,000.00
Public Works service contracts	Transfer - PW Expenditures	494,099.00	494,099.00		494,099.00
Southwest RR Spur Repairs	Transfer - SW RR maintenance Transfer - SW RR engineering	150,000.00	145,000.00 5,000.00		145,000.00 5,000.00
Special Assessment Program debt service	Transfer - Special Assess Debt Service	402,582.00	402,582.00		402,582.00
23rd Ave Reconstruction debt service aka 2013A	Transfer - 23 Ave Reconstruction	66,900.00	55,000.00 11,900.00		55,000.00 11,900.00
Street Reconstruction (previously special assessment) aka 2015A	Transfer - Street Reconstruction	88,425.00	75,000.00 13,425.00		75,000.00 13,425.00
Street Reconstruction 2016 debt service aka 2016A	Transfer - Street Debt Service Prin Transfer - Street Debt Service Int	255,050.00	125,000.00 130,050.00		125,000.00 130,050.00
Street Reconstruction 2017 debt service aka 2017A	Transfer - Street Debt Service Prin Transfer - Street Debt Service Int	192,632.00	105,000.00 87,632.00		105,000.00 87,632.00
<b>Public Works</b>		<b>1,822,688.00</b>	<b>1,822,688.00</b>	<b>0.00</b>	<b>1,822,688.00</b>
<b>Total Allocated</b>		<b>5,500,194.00</b>	<b>5,500,194.00</b>	<b>0.00</b>	<b>5,500,194.00</b>



ROCK ISLAND  
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General Fund Five Year Projection

Table 5

Account Title	CY 2017 Budget Revised	CY 2018 Budget Proposed	CY2019 Budget Projected	CY2020 Budget Projected	CY2021 Budget Projected	CY2022 Budget Projected
<b>Assumptions</b>						
Property Taxes			103.00%	103.00%	103.00%	103.00%
Local Taxes			102.00%	102.00%	102.00%	102.00%
State Taxes			102.00%	102.00%	102.00%	102.00%
Penalties/Collection Fee			102.00%	102.00%	102.00%	102.00%
Business Licenses & Permits			102.00%	102.00%	102.00%	102.00%
Non-Business Licenses & Permits			102.00%	102.00%	102.00%	102.00%
Federal Grants			101.00%	101.00%	101.00%	101.00%
State Grants			101.00%	101.00%	101.00%	101.00%
Local Grants			101.00%	101.00%	101.00%	101.00%
Charges for Services			102.00%	102.00%	102.00%	102.00%
Rents & Royalties			102.00%	102.00%	102.00%	102.00%
Transfers for Charges			102.00%	102.00%	102.00%	102.00%
Investments & Loans			102.00%	102.00%	102.00%	102.00%
Ambulance Contra Revenue			102.00%	102.00%	102.00%	102.00%
Contributions & Donations			102.00%	102.00%	102.00%	102.00%
Reimbursements			102.00%	102.00%	102.00%	102.00%
Proceeds of Fixed Asset			102.00%	102.00%	102.00%	102.00%
Bond Proceeds & Rebates			103.00%	103.00%	103.00%	103.00%
Operating Transfers			103.00%	103.00%	103.00%	103.00%
Other			102.00%	102.00%	102.00%	102.00%
Personnel			105.00%	105.00%	105.00%	105.00%
Supplies			103.00%	103.00%	103.00%	103.00%
Services			103.00%	103.00%	103.00%	103.00%
Other			103.00%	103.00%	103.00%	103.00%
Programs			101.00%	101.00%	101.00%	101.00%
Capital			101.00%	101.00%	101.00%	101.00%
Transfers			105.00%	105.00%	105.00%	105.00%
Contingency/Bad Debt			101.00%	101.00%	101.00%	101.00%
<b>Revenue</b>						
Property taxes	7,169,931	8,304,641	8,553,780	8,810,394	9,074,705	9,346,947
Local Taxes	7,102,225	6,999,588	7,139,580	7,282,371	7,428,019	7,576,579
State Taxes	10,662,350	10,134,006	10,336,686	10,543,420	10,754,288	10,969,374
Penalties/Collection Fee	18,000	25,000	25,500	26,010	26,530	27,061
Business license & permits	396,450	406,725	414,860	423,157	431,620	440,252
Non-business license & permits	472,300	449,100	458,082	467,244	476,589	486,120
Federal Grants	99,484	3,396	3,430	3,464	3,499	3,534
State Grants	6,308	500	505	510	515	520
Local Grants	0	0	0	0	0	0
Charges for services	2,895,464	3,048,864	3,109,841	3,172,038	3,235,479	3,300,188
Rents & Royalties	62,525	61,281	62,507	63,757	65,032	66,333
Transfers for Charges	2,563,089	2,614,837	2,667,134	2,720,476	2,774,886	2,830,384
Investments & Loans	34,682	42,987	43,847	44,724	45,618	46,531
Contributions & Donations	7,985	7,600	7,752	7,907	8,065	8,226
Reimbursements	150	130	133	135	138	141
Proceeds of Fixed Asset	6,000	6,500	6,630	6,763	6,898	7,036
Bond Proceeds & Rebates	6,800	6,800	7,004	7,214	7,431	7,653
Operating Transfers	3,030,228	3,089,872	3,182,568	3,278,045	3,376,387	3,477,678
Other	39,650	35,650	36,363	37,090	37,832	38,589
	<u>34,573,621</u>	<u>35,237,477</u>	<u>36,056,201</u>	<u>36,894,719</u>	<u>37,753,530</u>	<u>38,633,146</u>
<b>Expenditure</b>						
Personnel	26,242,577	26,876,281	28,220,095	29,631,100	31,112,655	32,668,288
Supplies	1,179,339	1,001,370	1,031,411	1,062,353	1,094,224	1,127,051
Services	6,513,200	6,203,969	6,390,088	6,581,791	6,779,244	6,982,622
Other	337,246	313,861	323,277	332,975	342,964	353,253
Programs	50,635	52,500	53,025	53,555	54,091	54,632
Capital	13,104	176,020	177,780	179,558	181,354	183,167
Transfers	380,790	358,068	375,971	394,770	414,508	435,234
Contingency	98,507	200,150	202,152	204,173	206,215	208,277
	<u>34,815,398</u>	<u>35,182,219</u>	<u>36,773,799</u>	<u>38,440,275</u>	<u>40,185,255</u>	<u>42,012,523</u>
Net change in fund balances	<u>(241,777)</u>	<u>55,258</u>	<u>(717,598)</u>	<u>(1,545,556)</u>	<u>(2,431,725)</u>	<u>(3,379,377)</u>

Note: The following funds make up the General Fund: 101, 225, 226, 227, 272, 273, 274, 275, 276, 278, & 279

## Revenue Comparisons

<b>Account Title</b>	<b>CY 2014 Actual</b>	<b>CY 2015 Actual</b>	<b>CY 2016 Actual</b>
Property Taxes	13,797,833	15,282,522	16,245,983
Local Taxes	5,486,992	7,027,149	7,080,317
State Taxes	12,148,809	16,632,023	16,554,142
Penalties/Collection Fees	182,647	265,372	269,689
Business License & Permits	237,919	408,145	403,325
Non-Business License & Permits	585,194	514,099	412,976
Federal Grants	1,487,096	1,380,462	1,496,594
State Grants	65,823	61,904	67,390
Local Grants	228,443	280,965	227,568
Charges for Services	17,757,726	24,311,590	24,683,757
Program Fees	304,401	384,754	393,864
Concessions	381,670	413,527	395,147
Rents & Royalties	915,172	937,999	973,226
Employer Contributions	8,112,670	10,202,432	10,551,481
Employee Contributions	1,688,126	2,317,828	2,181,685
Retiree Contributions	410,151	441,902	399,816
Engineering Services	577,998	921,746	1,050,134
Equipment Maintenance	2,661,802	3,835,276	2,700,103
Central Stores	0	0	0
Electricity	124,094	338,060	266,291
Transfers for Charges	1,813,477	2,534,874	2,866,375
Investments and Loans	2,306,535	735,320	5,875,530
Contributions & Donations	500,241	183,870	607,514
Sale of Fixed Assets	1,528	9,174	9,442
Bond/Loan Proceeds	28,844,989	7,623,754	5,900,184
Operating Transfers	13,553,848	17,801,705	12,324,585
Other	156,109	234,036	459,661
<b>Total before eliminations</b>	<b>114,331,293</b>	<b>115,080,488</b>	<b>114,396,779</b>
Employer Contributions	8,112,670	10,202,432	10,551,481
Transfers	13,553,848	17,801,705	12,324,585
Equipment Maintenance	2,566,108	3,747,720	2,642,440
Hydroelectric	124,094	338,060	266,291
Engineering	577,998	921,746	1,050,134
<b>Total after eliminations</b>	<b>89,396,575</b>	<b>82,068,825</b>	<b>87,561,848</b>

**Table 6**

<b>CY 2017 Proposed Budget</b>	<b>CY 2017 Revised Budget</b>	<b>CY 2018 Proposed Budget</b>	<b>Difference CY 2017 Budget vs CY 2017 Budget</b>	<b>Percent Change</b>
16,537,420	16,537,420	17,866,067	1,328,647	8%
7,102,225	7,102,225	6,999,588	(102,637)	-1%
15,634,350	15,634,350	15,576,006	(58,344)	0%
249,852	249,852	264,474	14,622	6%
400,460	400,460	410,975	10,515	3%
472,725	472,725	449,840	(22,885)	-5%
1,580,958	2,937,136	1,298,340	(282,618)	-18%
241,788	245,308	238,400	(3,388)	-1%
327,264	324,264	223,334	(103,930)	-32%
26,281,109	24,641,157	24,803,539	(1,477,570)	-6%
419,480	468,894	460,800	41,320	10%
433,883	438,071	431,430	(2,453)	-1%
1,047,433	1,047,768	1,073,831	26,398	3%
11,576,320	11,576,320	12,380,933	804,613	7%
2,409,650	2,409,650	2,630,298	220,648	9%
351,799	351,799	387,414	35,615	10%
1,660,000	1,660,000	1,000,000	(660,000)	-40%
4,208,147	4,208,147	3,983,126	(225,021)	-5%
0	0	0	0	-----
200,000	200,000	242,452	42,452	21%
2,888,089	2,888,089	2,924,940	36,851	1%
201,080	201,080	225,913	24,833	12%
146,300	203,526	142,500	(3,800)	-3%
13,500	13,500	59,642	46,142	342%
25,495,201	25,495,201	13,541,747	(11,953,454)	-47%
8,887,388	9,598,753	8,090,878	(796,510)	-9%
145,129	167,099	191,215	46,086	32%
128,911,550	129,472,794	115,897,682	(13,013,868)	-10%
11,576,320	11,576,320	12,380,933	804,613	7%
8,887,388	9,598,753	8,090,878	(796,510)	-9%
4,100,355	4,100,355	3,918,126	(182,229)	-4%
200,000	200,000	242,452	42,452	21%
1,660,000	1,660,000	1,000,000	(660,000)	-40%
102,487,487	102,337,366	90,265,293	(12,222,194)	-12%

## Expenditure Comparison by Object

<b>Account Title</b>	<b>CY 2014 Actual</b>	<b>CY 2015 Actual</b>	<b>CY 2016 Actual</b>
Personnel	34,306,059	45,478,037	47,554,442
Supplies	3,688,297	4,885,665	4,421,781
Services	17,854,556	26,838,541	24,796,152
Other	2,078,611	2,222,213	2,757,254
Programs	5,028,665	2,647,730	3,058,416
Capital	9,822,529	28,303,733	13,441,069
Debt Service	21,154,325	8,560,586	9,792,527
Transfers	13,117,857	20,336,580	15,190,961
Contingency	3,652,157	5,762,479	6,590,456
Total before eliminations	110,703,056	145,035,564	127,603,058
Employer Contributions	8,112,670	10,202,432	10,551,481
Transfers	13,553,848	17,801,705	12,324,585
Equipment Maintenance	2,566,108	3,747,720	2,642,440
Hydroelectric	124,094	338,060	266,291
Engineering	577,998	921,746	1,050,134
Total after eliminations	85,768,338	112,023,901	100,768,127

**Table 7**

<b>CY 2017 Proposed Budget</b>	<b>CY 2017 Revised Budget</b>	<b>CY 2018 Proposed Budget</b>	<b>Difference CY 2017 Budget vs CY 2018 Budget</b>	<b>Percent Change</b>
48,057,414	47,901,884	47,785,120	(272,294)	-1%
4,864,812	5,196,041	4,875,827	11,015	0%
26,382,918	29,551,801	24,566,002	(1,816,916)	-7%
2,939,345	3,602,607	2,826,176	(113,169)	-4%
3,236,612	3,339,416	3,219,804	(16,808)	-1%
23,702,100	25,925,303	7,810,390	(15,891,710)	-67%
10,213,216	10,213,218	10,256,289	43,073	0%
11,775,477	12,493,930	11,015,818	(759,659)	-6%
4,983,588	4,988,751	4,815,384	(168,204)	-3%
<b>136,155,482</b>	<b>143,212,951</b>	<b>117,170,810</b>	<b>(18,984,672)</b>	<b>-14%</b>
11,576,320	11,576,320	12,380,933	804,613	7%
8,887,388	9,598,753	8,090,878	(796,510)	-9%
4,100,355	4,100,355	3,918,126	(182,229)	-4%
200,000	200,000	242,452	42,452	21%
1,660,000	1,660,000	1,000,000	(660,000)	-40%
<b>109,731,419</b>	<b>116,077,523</b>	<b>91,538,421</b>	<b>(18,192,998)</b>	<b>-17%</b>

## Expenditures by Department

Department	CY 2014 Actual	CY 2015 Actual	CY 2016 Actual
Mayor & Council	109,470	133,071	145,765
General Administration	505,563	1,032,076	958,737
Human Resources	4,964,048	7,602,416	8,340,845
Finance	4,198,537	5,266,615	2,977,615
Information Technology	1,414,391	1,668,142	1,507,127
Community Development	27,772,764	14,520,748	14,066,922
M L King Community Center	1,132,132	986,822	1,018,846
Police	15,428,791	31,184,724	19,023,114
Fire	7,791,372	10,984,754	11,526,479
Public Works	32,317,198	50,824,243	48,888,741
Library	2,013,322	3,448,100	2,613,803
Park	6,502,147	8,627,462	7,353,483
Fire pension	3,241,916	4,474,265	4,047,826
Police pension	3,311,405	4,282,126	5,133,755
Total before eliminations	110,703,056	145,035,564	127,603,058
Employer Contributions	8,112,670	10,202,432	10,551,481
Transfers	13,553,848	17,801,705	12,324,585
Equipment Maintenance	2,566,108	3,747,720	2,642,440
Hydroelectric	124,094	338,060	266,291
Engineering	577,998	921,746	1,050,134
	85,768,338	112,023,901	100,768,127

**Table 8**

<b>CY 2017 Proposed Budget</b>	<b>CY 2017 Revised Budget</b>	<b>CY 2018 Proposed Budget</b>	<b>Difference CY 2017 Budget vs CY 2017 Budget</b>	<b>Percent Change</b>
170,533	181,015	172,272	1,739	1%
482,303	662,665	398,561	(83,742)	-17%
7,837,678	8,142,399	8,392,084	554,406	7%
2,186,847	2,052,368	1,962,116	(224,731)	-10%
1,732,548	1,843,643	2,124,460	391,912	23%
12,783,256	15,258,284	11,539,551	(1,243,705)	-10%
1,067,187	1,192,504	1,139,830	72,643	7%
17,930,881	18,154,797	17,319,662	(611,219)	-3%
11,384,022	9,778,089	9,971,337	(1,412,685)	-12%
62,097,646	67,158,781	46,982,274	(15,115,372)	-24%
2,731,124	2,822,095	2,571,926	(159,198)	-6%
7,363,268	7,578,122	7,070,716	(292,552)	-4%
4,116,566	4,116,566	3,671,239	(445,327)	-11%
4,271,623	4,271,623	3,854,782	(416,841)	-10%
136,155,482	143,212,951	117,170,810	(18,984,672)	-14%
11,576,320	11,576,320	12,380,933	804,613	7%
8,887,388	9,598,753	8,090,878	(796,510)	-9%
4,100,355	4,100,355	3,918,126	(182,229)	-4%
200,000	200,000	242,452	42,452	21%
1,660,000	1,660,000	1,000,000	(660,000)	-40%
109,731,419	116,077,523	91,538,421	(18,192,998)	-17%

## Cash Flow Projection

	<b>Cash Balance At 12/31/16</b>	<b>CY 2017 Revised Revenue</b>	<b>CY 2017 Revised Expense</b>
101: GENERAL FUND	7,428,363	34,487,002	34,766,250
201: TIF #1 DOWNTOWN	(24,679)	2,046,357	2,540,740
202: TIF #2 SOUTH 11TH STREET	138,869	690	-
203: TIF #3 NORTH 11TH STREET	(10,720)	326,000	405,327
204: TIF #4 JUMER'S CASINO R I	576,488	2,346,743	2,389,489
205: TIF #5 COLUMBIA PARK	167,575	307,391	501,872
207: COMMUNITY/ECONOMIC DEVELOPMENT	(148,545)	1,378,232	1,559,928
208: TIF #7 THE LOCKS	(52,970)	125,261	106,000
209: TIF #8 WATCHTOWER	81,270	104,275	135,000
211: M L KING CENTER	(158,976)	244,666	250,739
212: MLK FACILITY IMPROVEMENT	(90,922)	-	-
213: TIF #9 1ST STREET	(126,670)	1,250	900,500
221: MOTOR FUEL TAX	179,720	970,970	970,000
222: FOREIGN FIRE INSURANCE	85,643	52,461	52,000
223: RIVERBOAT GAMING	5,611,181	3,959,737	6,565,524
224: STATE DRUG PREVENTION	213,777	125,437	195,048
225: DUI FINE LAW	151,306	49,001	2,510
226: COURT SUPERVISION	11,999	13,138	-
227: CRIME LABORATORY	5,104	819	-
241: US DEPT OF JUSTICE GRANT	24,651	14,810	14,677
242: COMM DEV BLOCK GRANT	(750,419)	2,145,563	2,095,363
243: FEDERAL DRUG PREVENTION	68,551	7,665	19,200
244: NEIGHBORHOOD STABILIZATION	(12,460)	-	-
245: SCHWIEBERT PARK BOAT DOCK	12,846	65	-
246: RIDGEWOOD ROAD BUSINESS PARK	-	-	-
251: PUBLIC LIBRARY	1,150,812	2,559,862	2,772,095
272: DARE	9,435	-	9,431
273: POLICE CONTRIBUTIONS	23,705	5,012	18,283
274: ELDERLY SERVICE CONTRIBUTIONS	-	-	-
276: RI LABOR DAY PARADE	927	17,950	17,950
278: ADOPT - A - SCHOOL	887	-	889
279: FIRE DONATIONS	2,113	699	85
TOTAL SPECIAL REVENUE FUNDS	7,140,499	16,804,054	21,522,650
301: CAPITAL IMPROVEMENTS	826,646	2,256,692	6,084,306
405: DEBT SERVICE	1,032,242	4,832,116	4,668,861
501: WATER OPERATIONS/MAINTENANCE	(847,238)	21,842,284	20,472,832
502: WATER CAPITAL 2010A BAB'S	-	-	-
506: WASTEWATER OPER & MAINTENANCE	554,383	17,305,529	21,635,150
507: STORMWATER UTILITY	1,737,241	1,621,054	2,415,418
510: SOLID WASTE	(599,902)	2,022,354	2,074,458

**Table 9**

<b>Add Back Depreciation</b>	<b>Estimated Cash Balance At 12/31/17</b>	<b>CY 2018 Proposed Revenue</b>	<b>CY 2018 Proposed Expense</b>	<b>Add Back Depreciation</b>	<b>Projected Cash Balance At 12/31/18</b>
	7,149,115	35,157,188	35,156,952		7,149,351
	(519,062)	2,212,435	2,342,910		(649,537)
	139,559	1,535	139,745		1,349
	(90,047)	334,768	340,391		(95,670)
	533,742	2,325,061	2,329,429		529,374
	(26,906)	345,424	351,480		(32,962)
	(330,241)	634,598	634,598		(330,241)
	(33,709)	131,495	117,000		(19,214)
	50,545	104,432	103,500		51,477
	(165,049)	244,284	239,561		(160,326)
	(90,922)	-	-		(90,922)
	(1,025,920)	2,533	2,500		(1,025,887)
	180,690	990,988	989,000		182,678
	86,104	53,947	53,000		87,051
	3,005,394	4,444,152	5,500,194		1,949,352
	144,166	125,956	185,228		84,894
	197,797	42,588	2,510		237,875
	25,137	13,420	-		38,557
	5,923	874	-		6,797
	24,784	13,198	12,925		25,057
	(700,219)	940,886	940,886		(700,219)
	57,016	25,649	24,900		57,765
	(12,460)	-	-		(12,460)
	12,911	142	-		13,053
	-	-	-		-
	938,579	2,549,917	2,531,926		956,570
	4	-	-		4
	10,434	5,115	5,000		10,549
	-	-	-		-
	927	17,757	17,757		927
	(2)	-	-		(2)
	2,727	535	-		3,262
-	2,421,903	15,561,689	16,864,440	-	1,119,152
	(3,000,968)	1,600,000	1,600,000		(3,000,968)
	1,195,497	3,843,689	4,759,302		279,884
644,494	1,166,709	18,999,956	12,751,668	629,475	8,044,472
	-	-	-		-
1,997,456	(1,777,783)	8,490,075	12,165,504	1,997,456	(3,455,756)
117,905	1,060,782	1,773,999	2,472,170	101,137	463,748
6,719	(645,287)	2,273,064	2,234,009	6,719	(599,513)

## Cash Flow Projection

	<b>Cash Balance At 12/31/16</b>	<b>CY 2017 Revised Revenue</b>	<b>CY 2017 Revised Expense</b>
541: SUNSET MARINA	78,626	637,137	635,385
555: PARK & RECREATION *	759,587	5,809,354	6,331,358
581: CDBG LOAN PROGRAMS *	261,317	26,577	81,390
583: COMM/ECON DEV LOANS *	115,657	3,494	-
584: CIRLF LOAN FUND *	519,878	50,657	305,950
586: USEPA BROWNFIELDS LOANS	14,976	-	-
<b>TOTAL ENTERPRISE FUNDS</b>	<b>2,594,526</b>	<b>49,318,440</b>	<b>53,951,941</b>
601: FLEET SERVICES	987,041	4,375,283	3,761,091
606: ENGINEERING	(1,059,974)	1,865,085	1,411,222
609: HYDROELECTRIC PLANT	-	200,000	348,440
621: SELF-INSURANCE	521,648	1,672,770	1,689,780
626: EMPLOYEE HEALTH PLAN	3,980,419	5,509,136	5,747,111
<b>TOTAL INTERNAL SERVICE FUNDS</b>	<b>4,429,134</b>	<b>13,622,274</b>	<b>12,957,644</b>
701: FIRE PENSION	(1,051,976)	3,461,914	4,116,566
706: POLICE PENSION	(1,072,568)	3,820,110	4,271,623
711: CAFETERIA PLAN	13,819	75,977	75,000
<b>TOTAL TRUST FUNDS</b>	<b>(2,110,725)</b>	<b>7,358,001</b>	<b>8,463,189</b>
901: MLK ACTIVITY	71,387	376,434	402,151
905: IL DCFS	-	200,000	184,372
906: DEPT OF HUMAN SERVICES	(77,769)	217,781	211,587
<b>TOTAL COMPONENT UNIT FUNDS</b>	<b>(6,382)</b>	<b>794,215</b>	<b>798,110</b>
<b>TOTAL ALL FUNDS</b>	<b>21,334,303</b>	<b>129,472,794</b>	<b>143,212,951</b>

\* Note: Revenue for these funds does not include repayments of loaned principle.

**Table 9**

<b>Add Back Depreciation</b>	<b>Estimated Cash Balance At 12/31/17</b>	<b>CY 2018 Proposed Revenue</b>	<b>CY 2018 Proposed Expense</b>	<b>Add Back Depreciation</b>	<b>Projected Cash Balance At 12/31/18</b>
43,629	124,007	639,759	631,809	41,439	173,396
505,772	743,355	5,581,155	6,093,170	515,292	746,632
	206,504	769	136,590		70,683
	119,151	1,311	-		120,462
	264,585	30	261,880		2,735
	14,976	165	-		15,141
3,315,975	1,276,999	37,760,283	36,746,800	3,291,518	5,582,000
672,199	2,273,432	4,147,916	4,117,385	672,199	2,976,162
	(606,111)	1,200,250	1,422,173		(828,034)
58,866	(89,574)	242,452	449,651	58,867	(237,906)
	504,638	1,896,042	1,443,419		957,261
	3,742,444	5,907,966	6,248,853		3,401,557
731,065	5,824,829	13,394,626	13,681,481	731,066	6,269,040
	(1,706,628)	3,725,117	3,671,239		(1,652,750)
	(1,524,081)	4,015,152	3,854,782		(1,363,711)
	14,796	81,110	80,000		15,906
-	(3,215,913)	7,821,379	7,606,021	-	(3,000,555)
	45,670	358,667	355,653		48,684
	15,628	200,161	200,161		15,628
	(71,575)	200,000	200,000		(71,575)
-	(10,277)	758,828	755,814	-	(7,263)
4,047,039	11,641,185	115,897,682	117,170,810	4,022,584	14,390,641

## Net Income Projection

	Total Fund Balance or Net Assets At 01/31/16	Revised Revenue CY 2017	Revised Expense CY 2017	Revised Bond Proceeds CY 2017	Revised Loan Repayments CY 2017	Revised Loan Payments CY 2017	Revised Capital Improvements CY 2017	Revised Debt Principal CY 2017
101: GENERAL FUND	9,959,209	34,487,002	34,766,250					
201: TIF #1 DOWNTOWN	(26,853)	2,046,357	2,540,740					
202: TIF #2 SOUTH 11TH STREET	139,304	690	-					
203: TIF #3 NORTH 11TH STREET	8,218	326,000	405,327					
204: TIF #4 JUMER'S CASINO R I	6,710	2,346,743	2,389,489					
205: TIF #5 COLUMBIA PARK	169,230	307,391	501,872					
207: COMMUNITY/ECONOMIC DEVELOPMENT	(220,260)	1,378,232	1,559,928					
208: TIF #7 20TH SW/1ST AVE	(105,246)	125,261	106,000					
209: TIF #8 WATCHTOWER	(8,980)	104,275	135,000					
211: M L KING CENTER	(173,107)	244,666	250,739					
212: MLK FACILITY IMPROVEMENT	(91,207)	-	-					
213: TIF #9 1ST STREET	(127,067)	1,250	900,500					
221: MOTOR FUEL TAX	179,717	970,970	970,000					
222: FOREIGN FIRE INSURANCE	113,888	52,461	52,000					
223: RIVERBOAT GAMING	6,114,087	3,959,737	6,565,524					
224: STATE DRUG PREVENTION	171,290	125,437	195,048					
225: DUI FINE LAW	151,780	49,001	2,510					
226: COURT SUPERVISION	12,036	13,138	-					
227: CRIME LABORATORY	5,120	819	-					
241: US DEPT OF JUSTICE GRANT	10,050	14,810	14,677					
242: COMM DEV BLOCK GRANT	(211,825)	2,145,563	2,095,363					
243: FEDERAL DRUG PREVENTION	63,966	7,665	19,200					
244: NEIGHBORHOOD STABILIZATION	(12,499)	-	-					
245: SCHWIEBERT PARK BOAT DOCK	12,886	65	-					
251: PUBLIC LIBRARY	1,204,983	2,559,862	2,772,095					
272: DARE	9,465	-	9,431					
273: POLICE CONTRIBUTIONS	(2,966)	5,012	18,283					
276: RI LABOR DAY PARADE	755	17,950	17,950					
278: ADOPT - A - SCHOOL	890	-	889					
279: FIRE DONATIONS	2,119	699	85					
TOTAL SPECIAL REVENUE FUNDS	7,396,484	16,804,054	21,522,650	-	-	-	-	-
301: CAPITAL IMPROVEMENTS	811,463	2,256,692	6,084,306					
405: DEBT SERVICE	1,048,520	4,832,116	4,668,861					
501: WATER OPERATIONS/MAINTENANCE	9,654,440	21,842,284	20,472,832				13,878,328	555,520
506: WASTEWATER OPER & MAINTENANCE	28,478,026	17,305,529	21,635,150				10,534,300	3,215,909
507: STORMWATER UTILITY	3,214,026	1,621,054	2,415,418				31,478	
510: SOLID WASTE	(618,254)	2,022,354	2,074,458					
541: SUNSET MARINA	187,393	637,137	635,385					40,000
555: PARK & RECREATION	10,248,050	5,809,354	6,331,358				237,984	165,000
581: CDBG LOAN PROGRAMS	1,012,256	26,577	81,390		12,000			
583: COMM/ECON DEV LOANS	193,538	3,494	-		2,500			
584: CIRLF LOAN FUND	1,378,371	50,657	305,950		38,000	299,825		
586: USEPA BROWNFIELDS LOANS	100,047	-	-					
TOTAL ENTERPRISE FUNDS	53,847,893	49,318,440	53,951,941	-	52,500	299,825	24,682,090	3,976,429
601: FLEET SERVICES	5,926,220	4,375,283	3,761,091				159,409	
606: ENGINEERING	(1,330,739)	1,865,085	1,411,222					
609: HYDROELECTRIC PLANT	439,662	200,000	348,440					122,862
621: SELF-INSURANCE	(376,467)	1,672,770	1,689,780					
626: EMPLOYEE HEALTH PLAN	3,249,941	5,509,136	5,747,111					
TOTAL INTERNAL SERVICE FUNDS	7,908,617	13,622,274	12,957,644	-	-	-	159,409	122,862
701: FIRE PENSION	(1,426,627)	3,461,914	4,116,566					
706: POLICE PENSION	3,825,730	3,820,110	4,271,623					
711: CAFETERIA PLAN	8,258	75,977	75,000					
TOTAL TRUST FUNDS	2,407,360	7,358,001	8,463,189	-	-	-	-	-
901: MLK ACTIVITY	180,651	376,434	402,151					
905: IL DCFS	-	200,000	184,372					
906: DEPT OF HUMAN SERVICES	(69,563)	217,781	211,587					
TOTAL COMPONENT UNIT FUNDS	111,087	794,215	798,110	-	-	-	-	-
TOTAL ALL FUNDS	83,490,633	129,472,794	143,212,951	-	52,500	299,825	24,841,499	4,099,291

**Table 10**

Unrestricted Fund Balance or Net Assets At 12/31/17	Proposed Revenue CY 2018	Proposed Expense CY 2018	Proposed Bond Proceeds CY 2018	Proposed Loan Repayments CY 2018	Proposed Loan Payments CY 2018	Proposed Capital Improvements CY 2018	Proposed Debt Principal CY 2018	Unrestricted Fund Balance or Net Assets At 12/31/18	Net Income (Loss)	Percentage Change CY 2017 vs CY2018
9,679,961	35,157,188	35,156,952						9,680,197	236	0%
(521,236)	2,212,435	2,342,910						(651,711)	(130,475)	25%
139,994	1,535	139,745						1,784	(138,210)	-99%
(71,109)	334,768	340,391						(76,732)	(5,623)	8%
(36,036)	2,325,061	2,329,429						(40,404)	(4,368)	12%
(25,251)	345,424	351,480						(31,307)	(6,056)	24%
(401,956)	634,598	634,598						(401,956)	-	0%
(85,985)	131,495	117,000						(71,490)	14,495	-17%
(39,705)	104,432	103,500						(38,773)	932	-2%
(179,180)	244,284	239,561						(174,457)	4,723	-3%
(91,207)	-	-						(91,207)	-	0%
(1,026,317)	2,533	2,500						(1,026,284)	33	0%
180,687	990,988	989,000						182,675	1,988	1%
114,349	53,947	53,000						115,296	947	1%
3,508,300	4,444,152	5,500,194						2,452,258	(1,056,042)	-30%
101,679	125,956	185,228						42,407	(59,272)	-58%
198,271	42,588	2,510						238,349	40,078	20%
25,174	13,420	-						38,594	13,420	53%
5,939	874	-						6,813	874	15%
10,183	13,198	12,925						10,456	273	3%
(161,625)	940,886	940,886						(161,625)	-	0%
52,431	25,649	24,900						53,180	749	1%
(12,499)	-	-						(12,499)	-	0%
12,951	142	-						13,093	142	1%
992,750	2,549,917	2,531,926						1,010,741	17,991	2%
34	-	-						34	-	0%
(16,237)	5,115	5,000						(16,122)	115	-1%
755	17,757	17,757						755	-	0%
1	-	-						1	-	0%
2,733	535	-						3,268	535	20%
2,677,888	15,561,689	16,864,440	-	-	-	-	-	1,375,137	(1,302,751)	-49%
(3,016,151)	1,600,000	1,600,000						(3,016,151)	-	0%
1,211,775	3,843,689	4,759,302						296,162	(915,613)	-76%
25,457,740	18,999,956	12,751,668				6,066,802	193,505	37,966,335	12,508,595	49%
37,898,614	8,490,075	12,165,504				500,000	3,544,971	38,268,156	369,542	1%
2,451,140	1,773,999	2,472,170				340,000		2,092,969	(358,171)	-15%
(670,358)	2,273,064	2,234,009						(631,303)	39,055	-6%
229,145	639,759	631,809					40,000	277,095	47,950	21%
10,129,030	5,581,155	6,093,170					175,000	9,792,015	(337,015)	-3%
945,443	769	136,590						809,622	(135,821)	-14%
194,532	1,311	-						195,843	1,311	1%
1,384,903	30	261,880			250,000			1,373,053	(11,850)	-1%
100,047	165	-						100,212	165	0%
78,120,236	37,760,283	36,746,800	-	-	250,000	6,906,802	3,953,476	90,243,997	12,123,761	16%
6,699,821	4,147,916	4,117,385				702,568		7,432,920	733,099	11%
(876,876)	1,200,250	1,422,173						(1,098,799)	(221,923)	25%
414,084	242,452	449,651					121,667	328,552	(85,532)	-21%
(393,477)	1,896,042	1,443,419						59,146	452,623	-115%
3,011,966	5,907,966	6,248,853						2,671,079	(340,887)	-11%
8,855,518	13,394,626	13,681,481	-	-	-	702,568	121,667	9,392,898	537,380	6%
(2,081,279)	3,725,117	3,671,239						(2,027,401)	53,878	-3%
3,374,217	4,015,152	3,854,782						3,534,587	160,370	5%
9,235	81,110	80,000						10,345	1,110	12%
1,302,172	7,821,379	7,606,021	-	-	-	-	-	1,517,530	215,358	17%
154,934	358,667	355,653						157,948	3,014	2%
15,628	200,161	200,161						15,628	-	0%
(63,369)	200,000	200,000						(63,369)	-	0%
107,192	758,828	755,814	-	-	-	-	-	110,206	3,014	3%
98,938,591	115,897,682	117,170,810	-	-	250,000	7,609,370	4,075,143	109,599,976	10,661,385	11%



ROCK ISLAND  
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**Percentage Change of Fund Balances**

**Table 10 (Addendum)**

	Unrestricted Fund Balance or Net Assets At 12/31/17	Unrestricted Fund Balance or Net Assets At 12/31/18	Net Income (Loss)	Percentage Change CY 2017 vs CY 2018	Explanation for those Funds with +/- 10% Change
<b>MAJOR FUNDS</b>					
101: GENERAL FUND	9,679,961	9,680,197	236	0%	The percentage change in this fund is less than 10%.
201: TIF #1 DOWNTOWN	(521,236)	(651,711)	(130,475)	-25%	CY 2018 budgeted revenues are projected to increase just over 8% from the CY 2017 budget but budgeted expenditures are projected to exceed revenues for CY 2018 by 130,475. Expenditures for CY 2018 have increased with the new rebate for Kinseth Hospitality, funding for the Downtown Streetscape Master Plan, and the downtown parking ramp structural study. While expenditures for CY 2018 exceed revenues, the fund balance for this fund is closely monitored and is projected to be positive by CY 2020.
202: TIF #2 SOUTH 11TH STREET	139,994	1,784	(138,210)	-99%	The expenditure budgeted in CY 2018 is for the transfer of the remaining fund balance in this closed TIF to Rock Island County for distribution to the various taxing districts.
203: TIF #3 NORTH 11TH STREET	(71,109)	(76,732)	(5,623)	-8%	The percentage change in this fund is less than 10%.
204: TIF #4 JUMER'S CASINO R I	(36,036)	(40,404)	(4,368)	-12%	CY 2018 budgeted revenues are projected to decrease approx. 1% from the CY 2017 budget and budgeted expenditures are projected to decrease by approx. 2.5%. The primary expenditures in this fund consist of the rebates to Jumer's Casino and Rock Island County. For CY 2018, this fund has taken on additional personnel expenditures totaling 13,817.
205: TIF #5 COLUMBIA PARK	(25,251)	(31,307)	(6,056)	-24%	CY 2018 budgeted revenues are projected to increase by more than 12% from the CY 2017 budget and budgeted expenditures are projected to decrease for the same period by almost 30%. Expenditures in this fund were specifically targeted for this reduction as the Community and Economic Development department works toward improving the fund balance in all of the TIF funds under its control.
207: COMMUNITY/ECONOMIC DEVELOPMENT	(401,956)	(401,956)	-	0%	The percentage change in this fund is less than 10%.
208: TIF #7 THE LOCKS	(85,985)	(71,490)	14,495	17%	CY 2018 budgeted revenues are projected to increase approx. 5% from the CY 2017 budget and budgeted revenues are projected to decrease by approx. 2.5%. The primary expenditures in this fund consist of the rebates to Jumer's Casino and Rock Island County. For CY 2018, this fund has taken on additional personnel expenditures totaling 13,817.
209: TIF #8 WATCHTOWER	(39,705)	(38,773)	932	2%	The percentage change in this fund is less than 10%.
213: TIF #9 1ST STREET	(1,026,317)	(1,026,284)	33	0%	The percentage change in this fund is less than 10%.
223: RIVERBOAT GAMING	3,508,300	2,452,258	(1,056,042)	-30%	CY 2018 budgeted revenues are projected to increase approx. 12% from the CY 2017 budget while budgeted expenditures are projected to decrease by approx. 16% from CY 2017. Revenues for CY 2017 were originally anticipated to decrease due to the opening of two new gaming facilities in Iowa but the actual decrease was not as great as a projected. It should be noted that this fund is closely monitored each year so that expenditures budgeted for the upcoming fiscal year are based on actual revenues received during the previous fiscal year.
251: PUBLIC LIBRARY	992,750	1,010,741	17,991	2%	The percentage change in this fund is less than 10%.
301: CAPITAL IMPROVEMENTS	(3,016,151)	(3,016,151)	-	0%	The percentage change in this fund is less than 10%.
405: DEBT SERVICE	1,211,775	296,162	(915,613)	-76%	For CY 2018 budgeted revenues are projected to decrease approx. 13% from the CY 2017 budget while budgeted expenditures are projected to increase approx. 5% in CY 2018. The decrease in revenue is due to diverting a portion of the property tax revenue previously received by this fund to the General Fund. Additionally, the transfer from the Riverboat Gaming fund to cover a portion of the debt service paid from this fund has been reduced for CY 2018. Both actions were taken as this fund has sufficient fund balance to cover these changes.
501: WATER OPERATIONS/MAINTENANCE	25,457,740	37,966,335	12,508,595	49%	For CY 2018 budgeted revenues are projected to decrease approx. 13% from the CY 2017 budget and budgeted expenditures are projected to decrease almost 38% in CY 2018. The drop in revenues and expenditures for CY 2018 are the result of various Long Term Control Plan related projects having been finished in the previous year. Loan revenue though is budgeted to be received in CY 2018 for work performed the prior year.
506: WASTEWATER OPER & MAINTENANCE	37,898,614	38,268,156	369,542	1%	The percentage change in this fund is less than 10%.
555: PARK & RECREATION	10,129,030	9,792,015	(337,015)	-3%	The percentage change in this fund is less than 10%.

## Transfers by Fund

## Table 11

101	General Fund			
221	Motor Fuel Tax	989,000		
223	Riverboat Gaming	2,085,872		
251	Public Library	61,800		
501	Water Operation & Maintenance	841,872		
506	Wastewater Operation & Maintenance	492,500		
507	Stormwater Utility	296,300		
510	Solid Waste	125,850		
541	Sunset Marina	87,904		
555	Park & Recreation	186,000		
581	CDBG Loan Programs	4,290		
601	Fleet Services	302,732		
606	Engineering	209,475		
626	Employee Health Plan	6,114	5,689,709	
211	M L King Center	(167,440)		
555	Park & Recreation	(150,628)		
606	Engineering	(40,000)	(358,068)	5,331,641
201	TIF #1 Downtown			
405	Debt Service		(946,281)	
506	Wastewater Operation & Maintenance		(103,634)	(1,049,915)
203	TIF #3 North 11th Street			
405	Debt Service			(124,000)
205	TIF #3 Columbia Park			
405	Debt Service			(80,130)
207	Community/Economic Development			
223	Riverboat Gaming			634,598
211	M L King Center			
101	General Fund		167,440	
223	Riverboat Gaming		20,000	
901	MLK Activity		13,071	
905	IL DCFS		16,500	217,011
221	Motor Fuel Tax			
101	General Fund			(989,000)
223	Riverboat Gaming			
101	General Fund		(20,000)	

## Transfers by Fund

## Table 11

101	General Fund	(20,000)	
101	General Fund	(24,000)	
101	General Fund	(28,832)	
101	General Fund	(30,000)	
101	General Fund	(36,774)	
101	General Fund	(44,718)	
101	General Fund	(50,000)	
101	General Fund	(52,071)	
101	General Fund	(61,227)	
101	General Fund	(64,432)	
101	General Fund	(65,000)	
101	General Fund	(74,500)	
101	General Fund	(82,834)	
101	General Fund	(90,825)	
101	General Fund	(93,156)	
101	General Fund	(93,283)	
101	General Fund	(120,000)	
101	General Fund	(128,500)	
101	General Fund	(329,000)	
101	General Fund	(576,720)	
207	Community/Economic Development	(634,598)	
211	M L King Center	(20,000)	
251	Public Library	(40,000)	
276	R I Labor Day Parade	(15,000)	
301	Capital Improvements	(150,000)	
405	Debt Service	(165,700)	
405	Debt Service	(402,582)	
405	Debt Service	(603,007)	
405	Debt Service	(673,919)	
405	Debt Service	(679,516)	
555	Park & Recreation	<u>(30,000)</u>	(5,500,194)
251	Public Library		
223	Riverboat Gaming	40,000	
101	General Fund	<u>(61,800)</u>	(21,800)
276	R I Labor Day Parade		
223	Riverboat Gaming		15,000
301	Capital Improvements		
223	Riverboat Gaming		150,000

## Transfers by Fund

## Table 11

405	Debt Service			
201	TIF #1 Downtown		946,281	
203	TIF #3 North 11th Street		124,000	
205	TIF #3 Columbia Park		80,130	
223	Riverboat Gaming		<u>2,524,724</u>	3,675,135
501	Water Operation & Maintenance			
506	Wastewater Operation & Maintenance		150,103	
101	General Fund	(841,872)		
606	Engineering	<u>(40,000)</u>	<u>(881,872)</u>	(731,769)
506	Wastewater Operation & Maintenance			
201	TIF #1 Downtown		103,634	
101	General Fund	(492,500)		
501	Water Operation & Maintenance	(150,103)		
606	Engineering	<u>(40,000)</u>	<u>(682,603)</u>	(578,969)
507	Stormwater Utility			
101	General Fund		(296,300)	
606	Engineering		<u>(40,000)</u>	(336,300)
510	Solid Waste			
101	General Fund			(125,850)
541	Sunset Marina			
101	General Fund			(87,904)
555	Park & Recreation			
101	General Fund	73,116		
101	General Fund	77,512		
223	Riverboat Gaming	<u>30,000</u>	180,628	
101	General Fund		<u>(186,000)</u>	(5,372)
581	CDBG Loan Programs			
101	General Fund			(4,290)
601	Fleet Services			
101	General Fund			(302,732)
606	Engineering			
101	General Fund	40,000		
501	Water Operation & Maintenance	40,000		

## Transfers by Fund

## Table 11

506	Wastewater Operation & Maintenance	40,000		
507	Stormwater Utility	<u>40,000</u>	160,000	
101	General Fund		<u>(209,475)</u>	(49,475)
626	Employee Health Plan			
101	General Fund			(6,114)
901	MLK Activity			
211	M L King Center		(100)	
211	M L King Center		(300)	
211	M L King Center		(630)	
211	M L King Center		(747)	
211	M L King Center		(1,622)	
211	M L King Center		(2,000)	
211	M L King Center		(2,167)	
211	M L King Center		<u>(5,505)</u>	(13,071)
905	IL DCFS			
211	M L King Center		(7,500)	
211	M L King Center		<u>(9,000)</u>	(16,500)
			<u>0</u>	

Debt Service Schedule  
At 12/31/2017

Table 12

Issue Description	Funding Source	Principal Interest	Payment Date	CYE-->	2018	2019	2020	2021	2022	2023	2024	2025	2026
MLK Center 2008 G. O. Wells Fargo 405-356041	TIF 3	Interest	June 1		2,100	0	0	0	0	0	0	0	0
		Interest	Dec 1		2,100	0	0	0	0	0	0	0	0
		Principal	Dec 1		120,000	0	0	0	0	0	0	0	0
					124,200	0	0	0	0	0	0	0	0
Special Assessments 2008 G. O. Wells Fargo 405-616316	Gaming	Interest	June 1		700	0	0	0	0	0	0	0	0
		Interest	Dec 1		700	0	0	0	0	0	0	0	0
		Principal	Dec 1		40,000	0	0	0	0	0	0	0	0
					41,400	0	0	0	0	0	0	0	0
Hydroelectric Plant 2008 G. O. Wells Fargo 609-618369	Fund 609 Electric charges	Interest	June 1		1,313	0	0	0	0	0	0	0	0
		Interest	Dec 1		1,313	0	0	0	0	0	0	0	0
		Principal	Dec 1		75,000	0	0	0	0	0	0	0	0
					77,625	0	0	0	0	0	0	0	0
Total 2008A GO		Interest	June 1		4,113	0	0	0	0	0	0	0	0
		Interest	Dec 1		4,113	0	0	0	0	0	0	0	0
		Principal	Dec 1		235,000	0	0	0	0	0	0	0	0
				243,225	0	0	0	0	0	0	0	0	
Armory Park 2008 G. O. Wells Fargo 405-822601-*****0526000	TIF 1	Interest	June 1	59%	2,423	0	0	0	0	0	0	0	0
		Interest	Dec 1		2,423	0	0	0	0	0	0	0	0
		Principal	Dec 1		132,750	0	0	0	0	0	0	0	0
					137,595	0	0	0	0	0	0	0	0
Wastewater 2008 G. O. Wells Fargo 506-618041	TIF 1	Interest	June 1	41%	1,684	0	0	0	0	0	0	0	0
		Interest	Dec 1		1,684	0	0	0	0	0	0	0	0
		Principal	Dec 1		92,250	0	0	0	0	0	0	0	0
					95,617	0	0	0	0	0	0	0	0
Total 2008B GO		Interest	June 1		4,106	0	0	0	0	0	0	0	0
		Interest	Dec 1		4,106	0	0	0	0	0	0	0	0
		Principal	Dec 1		225,000	0	0	0	0	0	0	0	0
				233,213	0	0	0	0	0	0	0	0	
Hydroelectric Plant 2008 G. O. CREB Bank of America 609-618369	Fund 609 Electric Charges	Interest	June 15		1,196	957	718	478	239	0	0	0	0
		Interest	Dec 15		1,196	957	718	478	239	0	0	0	0
		Principal	Dec 15		46,667	46,667	46,667	46,667	46,667	0	0	0	0
					49,058	48,580	48,102	47,623	47,145	0	0	0	0
Total 2008C GO CREB		Interest	June 15		1,196	957	718	478	239	0	0	0	0
		Interest	Dec 15		1,196	957	718	478	239	0	0	0	0
		Principal	Dec 15		46,667	46,667	46,667	46,667	46,667	0	0	0	0
				49,058	48,580	48,102	47,623	47,145	0	0	0	0	
Columbia Park 2009CG. O. Wells Fargo 405-312801	TIF 5 SSA#3	Interest	June 1		40,065	40,065	37,260	34,200	30,755	27,310	23,460	19,335	15,060
		Interest	Dec 1		40,065	40,065	37,260	34,200	30,755	27,310	23,460	19,335	15,060
		Principal	Dec 1		0	110,000	120,000	130,000	130,000	140,000	150,000	150,000	160,000
					80,130	190,130	194,520	198,400	191,510	194,620	196,920	188,670	190,120
Total 2009C GO		Interest	June 1		40,065	40,065	37,260	34,200	30,755	27,310	23,460	19,335	15,060
		Interest	Dec 1		40,065	40,065	37,260	34,200	30,755	27,310	23,460	19,335	15,060
		Principal	Dec 1		0	110,000	120,000	130,000	130,000	140,000	150,000	150,000	160,000
				80,130	190,130	194,520	198,400	191,510	194,620	196,920	188,670	190,120	
Street Garage 2010A BAB Wells Fargo 506-618041	Fund 506 Sewer	Interest	June 1		85,132	81,370	77,014	72,287	67,110	61,595	55,664	49,303	42,288
		Interest	Dec 1		85,132	81,370	77,014	72,287	67,110	61,595	55,664	49,303	42,288
		Principal	Dec 1		231,495	242,018	245,525	252,540	259,555	266,570	273,585	280,600	291,123
					401,759	404,758	399,552	397,115	393,776	389,760	384,912	379,205	375,698
Water 2010A BAB Wells Fargo 501-618041	Fund 501 Water	Interest	June 1		36,221	34,621	32,767	30,756	28,553	26,206	23,682	20,975	17,990
		Interest	Dec 1		36,221	34,621	32,767	30,756	28,553	26,206	23,682	20,975	17,990
		Principal	Dec 1		98,505	102,983	104,475	107,460	110,445	113,430	116,415	119,400	123,878
					170,948	172,224	170,009	168,972	167,551	165,842	163,779	161,351	159,858
Total 2010A BAB		Interest	June 1		121,353	115,991	109,781	103,043	95,663	87,801	79,346	70,278	60,278
		Interest	Dec 1		121,353	115,991	109,781	103,043	95,663	87,801	79,346	70,278	60,278
		Principal	Dec 1		330,000	345,000	350,000	360,000	370,000	380,000	390,000	400,000	415,000
				572,706	576,981	569,561	566,086	561,326	555,601	548,691	540,556	535,556	
Special Assessments 2010 G. O. Wells Fargo 405-616316	Gaming	Interest	June 1		4,725	3,225	1,650	0	0	0	0	0	0
		Interest	Dec 1		4,725	3,225	1,650	0	0	0	0	0	0
		Principal	Dec 1		100,000	105,000	110,000	0	0	0	0	0	0
					109,450	111,450	113,300	0	0	0	0	0	0
Total 2010B G.O.		Interest	June 1		4,725	3,225	1,650	0	0	0	0	0	0
		Interest	Dec 1		4,725	3,225	1,650	0	0	0	0	0	0
		Principal	Dec 1		100,000	105,000	110,000	0	0	0	0	0	0
		Total		109,450	111,450	113,300	0	0	0	0	0	0	0
Wastewater 2003 G. O. Wells Fargo 506-618041	Fund 506 Sewer	Interest	June 15		2,713	0	0	0	0	0	0	0	0
		Interest	Dec 15		2,713	0	0	0	0	0	0	0	0
		Principal	Dec 15		155,000	0	0	0	0	0	0	0	0
					160,425	0	0	0	0	0	0	0	0
Total 2011A Refunding		Interest	June 15		2,713	0	0	0	0	0	0	0	0
		Interest	Dec 15		2,713	0	0	0	0	0	0	0	0
		Principal	Dec 15		155,000	0	0	0	0	0	0	0	0
				160,425	0	0	0	0	0	0	0	0	

**Debt Service Schedule  
At 12/31/2017**

Issue Description	Funding Source	Principal Interest	Payment Date	CYE-->	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Total
MLK Center 2008 G. O. Wells Fargo 405-356041	TIF 3	Interest	June 1		0	0	0	0	0	0	0	0	0	0	2,100
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	0	2,100
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	0	120,000
					0	0	0	0	0	0	0	0	0	0	0
Special Assessments 2008 G. O. Wells Fargo 405-616316	Gaming	Interest	June 1		0	0	0	0	0	0	0	0	0	0	700
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	0	700
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	0	40,000
					0	0	0	0	0	0	0	0	0	0	0
Hydroelectric Plant 2008 G. O. Wells Fargo 609-618369	Fund 609 Electric charges	Interest	June 1		0	0	0	0	0	0	0	0	0	0	1,313
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	0	1,313
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	0	75,000
					0	0	0	0	0	0	0	0	0	0	0
Total 2008A GO		Interest	June 1		0	0	0	0	0	0	0	0	0	0	4,113
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	0	4,113
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	0	235,000
				0	0	0	0	0	0	0	0	0	0	0	243,225
Armory Park 2008 G. O. Wells Fargo 405-822601-*****0526000	TIF 1	Interest	June 1	59%	0	0	0	0	0	0	0	0	0	0	2,423
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	0	2,423
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	0	132,750
					0	0	0	0	0	0	0	0	0	0	0
Wastewater 2008 G. O. Wells Fargo 506-618041	TIF 1	Interest	June 1	41%	0	0	0	0	0	0	0	0	0	0	1,684
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	0	1,684
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	0	92,250
					0	0	0	0	0	0	0	0	0	0	0
Total 2008B GO		Interest	June 1		0	0	0	0	0	0	0	0	0	0	4,106
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	0	4,106
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	0	225,000
				0	0	0	0	0	0	0	0	0	0	0	233,213
Hydroelectric Plant 2008 G. O. CREB Bank of America 609-618369	Fund 609 Electric Charges	Interest	June 15		0	0	0	0	0	0	0	0	0	0	3,587
		Interest	Dec 15		0	0	0	0	0	0	0	0	0	0	3,587
		Principal	Dec 15		0	0	0	0	0	0	0	0	0	0	233,333
					0	0	0	0	0	0	0	0	0	0	0
Total 2008C GO CREB		Interest	June 15		0	0	0	0	0	0	0	0	0	0	3,587
		Interest	Dec 15		0	0	0	0	0	0	0	0	0	0	3,587
		Principal	Dec 15		0	0	0	0	0	0	0	0	0	0	233,333
				0	0	0	0	0	0	0	0	0	0	0	240,508
Columbia Park 2009CG. O. Wells Fargo 405-312801	TIF 5 SSA#3	Interest	June 1		10,500	5,400	0	0	0	0	0	0	0	0	283,410
		Interest	Dec 1		10,500	5,400	0	0	0	0	0	0	0	0	283,410
		Principal	Dec 1		170,000	180,000	0	0	0	0	0	0	0	0	1,440,000
					191,000	190,800	0	0	0	0	0	0	0	0	0
Total 2009C GO		Interest	June 1		10,500	5,400	0	0	0	0	0	0	0	0	283,410
		Interest	Dec 1		10,500	5,400	0	0	0	0	0	0	0	0	283,410
		Principal	Dec 1		170,000	180,000	0	0	0	0	0	0	0	0	1,440,000
				191,000	190,800	0	0	0	0	0	0	0	0	0	2,006,820
Street Garage 2010A BAB Wells Fargo 506-618041	Fund 506 Sewer	Interest	June 1		34,828	26,817	18,136	9,166	0	0	0	0	0	0	680,710
		Interest	Dec 1		34,828	26,817	18,136	9,166	0	0	0	0	0	0	680,710
		Principal	Dec 1		305,153	315,675	326,198	333,308	0	0	0	0	0	0	3,623,343
					374,808	369,310	362,470	351,639	0	0	0	0	0	0	4,984,762
Water 2010A BAB Wells Fargo 501-618041	Fund 501 Water	Interest	June 1		14,816	11,408	7,714	3,897	0	0	0	0	0	0	289,605
		Interest	Dec 1		14,816	11,408	7,714	3,897	0	0	0	0	0	0	289,605
		Principal	Dec 1		129,848	134,325	138,803	141,693	0	0	0	0	0	0	1,541,658
					159,480	157,140	154,230	149,486	0	0	0	0	0	0	2,120,867
Total 2010A BAB		Interest	June 1		49,644	38,225	25,850	13,063	0	0	0	0	0	0	970,314
		Interest	Dec 1		49,644	38,225	25,850	13,063	0	0	0	0	0	0	970,314
		Principal	Dec 1		435,000	450,000	465,000	475,000	0	0	0	0	0	0	5,165,000
				534,288	526,450	516,700	501,125	0	0	0	0	0	0	0	7,105,629
Special Assessments 2010 G. O. Wells Fargo 405-616316	Gaming	Interest	June 1		0	0	0	0	0	0	0	0	0	0	9,600
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	0	9,600
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	0	315,000
					0	0	0	0	0	0	0	0	0	0	0
Total 2010B G.O.		Interest	June 1		0	0	0	0	0	0	0	0	0	0	9,600
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	0	9,600
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	0	315,000
		Total		0	0	0	0	0	0	0	0	0	0	0	334,200
Wastewater 2003 G. O. Wells Fargo 506-618041	Fund 506 Sewer	Interest	June 15		0	0	0	0	0	0	0	0	0	0	2,713
		Interest	Dec 15		0	0	0	0	0	0	0	0	0	0	2,713
		Principal	Dec 15		0	0	0	0	0	0	0	0	0	0	155,000
					0	0	0	0	0	0	0	0	0	0	0
Total 2011A Refunding		Interest	June 15		0	0	0	0	0	0	0	0	0	0	2,713
		Interest	Dec 15		0	0	0	0	0	0	0	0	0	0	2,713
		Principal	Dec 15		0	0	0	0	0	0	0	0	0	0	155,000
				0	0	0	0	0	0	0	0	0	0	0	160,425

Debt Service Schedule  
At 12/31/2017

Table 12

Issue Description	Funding Source	Principal Interest	Payment Date	CYE-->	2018	2019	2020	2021	2022	2023	2024	2025	2026	
Special Assessments 2011 G. O. Wells Fargo 405-616316	Gaming	Interest	June 15		4,550	3,500	2,363	1,225	0	0	0	0	0	
			Dec 15		4,550	3,500	2,363	1,225	0	0	0	0	0	
			Principal	Dec 15		60,000	65,000	65,000	70,000	0	0	0	0	0
						69,100	72,000	69,725	72,450	0	0	0	0	0
Total 2011 Special Assessments		Interest	June 15		4,550	3,500	2,363	1,225	0	0	0	0	0	
			Dec 15		4,550	3,500	2,363	1,225	0	0	0	0	0	
			Principal	Dec 15		60,000	65,000	65,000	70,000	0	0	0	0	0
						69,100	72,000	69,725	72,450	0	0	0	0	0
Sunset Marina 2010 & 2011 refunding GO Bonds 2012 541-617041	Gaming Marina	Interest	June 15		5,900	5,500	5,100	4,700	4,166	3,631	3,097	2,563	2,000	
			Dec 15		5,900	5,500	5,100	4,700	4,166	3,631	3,097	2,563	2,000	
			Principal	Dec 15		40,000	40,000	40,000	45,000	45,000	45,000	45,000	45,000	50,000
						51,800	51,000	50,200	54,400	53,331	52,263	51,194	50,125	54,000
Special Assessments GO Bonds 2012 405-616316	Gaming	Interest	June 15		3,553	2,903	2,253	1,603	831	0	0	0	0	
			Dec 15		3,553	2,903	2,253	1,603	831	0	0	0	0	
			Principal	Dec 15		65,000	65,000	65,000	70,000	0	0	0	0	0
						72,106	70,806	69,506	68,206	71,663	0	0	0	0
11th Street Intersection GO Bonds 2012 405-312801	Gaming	Interest	June 15		15,291	14,641	13,941	13,241	12,409	11,519	10,628	9,738	8,738	
			Dec 15		15,291	14,641	13,941	13,241	12,409	11,519	10,628	9,738	8,738	
			Principal	Dec 15		65,000	70,000	70,000	70,000	75,000	75,000	75,000	80,000	80,000
						95,581	99,281	97,881	96,481	99,819	98,038	96,256	99,475	97,475
2004 Refunding GO Bonds 2012 501-618041	Fund 501 Water	Interest	June 15		950	0	0	0	0	0	0	0	0	
			Dec 15		950	0	0	0	0	0	0	0	0	
			Principal	Dec 15		95,000	0	0	0	0	0	0	0	0
						96,900	0	0	0	0	0	0	0	0
Total 2012A		Interest	June 15		25,694	23,044	21,294	19,544	17,406	15,150	13,725	12,300	10,738	
			Dec 15		25,694	23,044	21,294	19,544	17,406	15,150	13,725	12,300	10,738	
			Principal	Dec 15		265,000	175,000	175,000	180,000	190,000	120,000	120,000	120,000	130,000
						316,388	221,088	217,588	219,088	224,813	150,300	147,450	149,600	151,475
Police Facility Construction GO Bonds 2013A 405-411041	Gaming	Interest	June 1		154,459	148,984	143,359	137,584	131,659	123,459	114,959	106,159	96,959	
			Dec 1		154,459	148,984	143,359	137,584	131,659	123,459	114,959	106,159	96,959	
			Principal	Dec 1		365,000	375,000	385,000	395,000	410,000	425,000	440,000	460,000	480,000
						673,919	672,969	671,719	670,169	673,319	671,919	669,919	672,319	673,919
23rd Ave Reconstruction GO Bonds 2013A 405-616311	Gaming	Interest	June 1		5,950	5,125	4,300	3,400	2,500	1,300	0	0	0	
			Dec 1		5,950	5,125	4,300	3,400	2,500	1,300	0	0	0	
			Principal	Dec 1		55,000	55,000	60,000	60,000	60,000	65,000	0	0	0
						66,900	65,250	68,600	66,800	65,000	67,600	0	0	0
Riverstone Property Purchase Taxable GO Bonds 2013B 405-312801	Gaming	Interest	June 1		10,460	9,368	7,968	6,327	4,489	2,372	0	0	0	
			Dec 1		10,460	9,368	7,968	6,327	4,489	2,372	0	0	0	
			Principal	Dec 1		95,000	100,000	105,000	105,000	110,000	115,000	0	0	0
						115,920	118,735	120,935	117,654	118,979	119,744	0	0	0
Total 2013 GO Bonds		Interest	June 1		170,869	163,477	155,627	147,311	138,649	127,131	114,959	106,159	96,959	
			Dec 1		170,869	163,477	155,627	147,311	138,649	127,131	114,959	106,159	96,959	
			Principal	Dec 1		515,000	530,000	550,000	560,000	580,000	605,000	440,000	460,000	480,000
						856,739	856,954	861,254	854,623	857,298	859,263	669,919	672,319	673,919
Police Station - 20 Years GO Bonds 2014A 405-411041	Gaming	Interest	June 1		141,256	135,481	129,481	123,331	117,031	110,506	103,756	96,856	89,731	
			Dec 1		141,256	135,481	129,481	123,331	117,031	110,506	103,756	96,856	89,731	
			Principal	Dec 1		385,000	400,000	410,000	420,000	435,000	450,000	460,000	475,000	490,000
						667,513	670,963	668,963	666,663	669,063	671,013	667,513	668,713	669,463
Watchtower Project Taxable GO Bonds 2014B 405-312801	Gaming TIF 8	Interest	June 1		68,772	68,772	66,691	64,410	61,710	58,788	55,701	52,369	48,656	
			Dec 1		68,772	68,772	66,691	64,410	61,710	58,788	55,701	52,369	48,656	
			Principal	Dec 1		0	190,000	195,000	200,000	205,000	210,000	215,000	225,000	230,000
						137,543	327,543	328,382	328,819	328,419	327,577	326,403	329,738	327,313
Watchtower Project Taxable GO Bonds 2014B 405-312801	Gaming Sales Tax	Interest	June 1		181,960	181,960	176,485	170,460	163,372	155,677	147,519	138,684	128,949	
			Dec 1		181,960	181,960	176,485	170,460	163,372	155,677	147,519	138,684	128,949	
			Principal	Dec 1		0	500,000	515,000	525,000	540,000	555,000	570,000	590,000	610,000
						363,921	863,921	867,971	865,920	866,745	866,355	865,038	867,368	867,898
Total 2014 Debt Service		Interest	June 1		391,988	386,213	372,658	358,201	342,113	324,972	306,976	287,909	267,336	
			Dec 1		391,988	386,213	372,658	358,201	342,113	324,972	306,976	287,909	267,336	
			Principal	Dec 1		385,000	1,090,000	1,120,000	1,145,000	1,180,000	1,215,000	1,245,000	1,290,000	1,330,000
						1,168,976	1,862,426	1,865,315	1,861,401	1,864,226	1,864,944	1,858,953	1,865,818	1,864,673
Police Station (TE) 405-411041	Gaming	Interest	June 1		47,631	46,231	44,831	43,381	41,881	40,381	38,831	36,894	34,894	
			Dec 1		47,631	46,231	44,831	43,381	41,881	40,381	38,831	36,894	34,894	
			Principal	Dec 1		140,000	140,000	145,000	150,000	150,000	155,000	155,000	160,000	165,000
						235,263	232,463	234,663	236,763	233,763	235,763	232,663	233,788	234,788
Street Project 11th St ROW Improvements 405-616311	Gaming	Interest	June 1		6,713	5,963	5,213	4,463	3,663	2,863	2,063	1,063	0	
			Dec 1		6,713	5,963	5,213	4,463	3,663	2,863	2,063	1,063	0	
			Principal	Dec 1		75,000	75,000	75,000	80,000	80,000	80,000	80,000	85,000	0
						88,425	86,925	85,425	88,925	87,325	85,725	84,125	87,125	0
Special Assessment projects 2360 & 2661 405-616316	Gaming	Interest	June 1		4,163	3,713	3,263	2,813	2,313	1,813	1,313	688	0	
			Dec 1		4,163	3,713	3,263	2,813	2,313	1,813	1,313	688	0	
			Principal	Dec 1		45,000	45,000	45,000	50,000	50,000	50,000	50,000	55,000	0
						53,325	52,425	51,525	55,625	54,625	53,625	52,625	56,375	0

**Debt Service Schedule  
At 12/31/2017**

Issue Description	Funding Source	Principal Interest	Payment Date	CYE-->	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Total	
Special Assessments 2011 G. O. Wells Fargo 405-616316	Gaming	Interest	June 15		0	0	0	0	0	0	0	0	0	0	11,638	
			Dec 15		0	0	0	0	0	0	0	0	0	0	11,638	
			Principal	Dec 15		0	0	0	0	0	0	0	0	0	0	260,000
						0	0	0	0	0	0	0	0	0	0	283,275
Total 2011 Special Assessments		Interest	June 15		0	0	0	0	0	0	0	0	0	0	11,638	
			Dec 15		0	0	0	0	0	0	0	0	0	0	11,638	
			Principal	Dec 15		0	0	0	0	0	0	0	0	0	0	260,000
						0	0	0	0	0	0	0	0	0	0	283,275
Sunset Marina 2010 & 2011 refunding GO Bonds 2012 541-617041	Gaming Marina	Interest	June 15		1,375	688	0	0	0	0	0	0	0	0	38,719	
			Dec 15		1,375	688	0	0	0	0	0	0	0	0	38,719	
			Principal	Dec 15		50,000	50,000	0	0	0	0	0	0	0	0	495,000
			Total		52,750	51,375	0	0	0	0	0	0	0	0	0	572,438
Special Assessments GO Bonds 2012 405-616316	Gaming	Interest	June 15		0	0	0	0	0	0	0	0	0	0	11,144	
			Dec 15		0	0	0	0	0	0	0	0	0	0	11,144	
			Principal	Dec 15		0	0	0	0	0	0	0	0	0	0	330,000
					0	0	0	0	0	0	0	0	0	0	0	352,288
11th Street Intersection GO Bonds 2012 405-312801	Gaming	Interest	June 15		7,738	6,569	5,400	4,125	2,775	1,425	0	0	0	0	138,175	
			Dec 15		7,738	6,569	5,400	4,125	2,775	1,425	0	0	0	0	138,175	
			Principal	Dec 15		85,000	85,000	85,000	90,000	90,000	95,000	0	0	0	0	1,190,000
					100,475	98,138	95,800	98,250	95,550	97,850	0	0	0	0	0	1,466,350
2004 Refunding GO Bonds 2012 501-618041	Fund 501 Water	Interest	June 15		0	0	0	0	0	0	0	0	0	0	950	
			Dec 15		0	0	0	0	0	0	0	0	0	0	950	
			Principal	Dec 15		0	0	0	0	0	0	0	0	0	0	95,000
					0	0	0	0	0	0	0	0	0	0	0	96,900
Total 2012A		Interest	June 15		9,113	7,256	5,400	4,125	2,775	1,425	0	0	0	0	188,988	
			Dec 15		9,113	7,256	5,400	4,125	2,775	1,425	0	0	0	0	188,988	
			Principal	Dec 15		135,000	135,000	85,000	90,000	90,000	95,000	0	0	0	0	2,110,000
					153,225	149,513	95,800	98,250	95,550	97,850	0	0	0	0	0	2,487,975
Police Facility Construction GO Bonds 2013A 405-411041	Gaming	Interest	June 1		87,359	77,359	66,309	54,834	42,584	29,422	15,200	0	0	0	1,530,653	
			Dec 1		87,359	77,359	66,309	54,834	42,584	29,422	15,200	0	0	0	1,530,653	
			Principal	Dec 1		500,000	520,000	540,000	560,000	585,000	615,000	640,000	0	0	0	7,695,000
					674,719	674,719	672,619	669,669	670,169	673,844	670,400	0	0	0	0	10,756,306
23rd Ave Reconstruction GO Bonds 2013A 405-616311	Gaming	Interest	June 1		0	0	0	0	0	0	0	0	0	0	22,575	
			Dec 1		0	0	0	0	0	0	0	0	0	0	22,575	
			Principal	Dec 1		0	0	0	0	0	0	0	0	0	0	355,000
					0	0	0	0	0	0	0	0	0	0	0	400,150
Riverstone Property Purchase Taxable GO Bonds 2013B 405-312801	Gaming	Interest	June 1		0	0	0	0	0	0	0	0	0	0	40,983	
			Dec 1		0	0	0	0	0	0	0	0	0	0	40,983	
			Principal	Dec 1		0	0	0	0	0	0	0	0	0	0	630,000
					0	0	0	0	0	0	0	0	0	0	0	711,966
Total 2013 GO Bonds		Interest	June 1		87,359	77,359	66,309	54,834	42,584	29,422	15,200	0	0	0	1,594,211	
			Dec 1		87,359	77,359	66,309	54,834	42,584	29,422	15,200	0	0	0	1,594,211	
			Principal	Dec 1		500,000	520,000	540,000	560,000	585,000	615,000	640,000	0	0	0	8,680,000
					674,719	674,719	672,619	669,669	670,169	673,844	670,400	0	0	0	0	11,868,423
Police Station - 20 Years GO Bonds 2014A 405-411041	Gaming	Interest	June 1		82,381	74,806	67,006	58,313	48,600	37,200	25,300	12,900	0	0	1,453,938	
			Dec 1		82,381	74,806	67,006	58,313	48,600	37,200	25,300	12,900	0	0	1,453,938	
			Principal	Dec 1		505,000	520,000	535,000	555,000	570,000	595,000	620,000	645,000	0	0	8,470,000
					669,763	669,613	669,013	671,625	667,200	669,400	670,600	670,800	0	0	0	11,377,875
Watchtower Project Taxable GO Bonds 2014B 405-312801	Gaming TIF 8	Interest	June 1		44,631	40,191	35,475	30,375	25,075	19,231	13,069	6,694	0	0	760,609	
			Dec 1		44,631	40,191	35,475	30,375	25,075	19,231	13,069	6,694	0	0	760,609	
			Principal	Dec 1		240,000	245,000	255,000	265,000	275,000	290,000	300,000	315,000	0	0	3,855,000
					329,263	325,383	325,950	325,750	325,150	328,463	326,138	328,388	0	0	0	5,376,218
Watchtower Project Taxable GO Bonds 2014B 405-312801	Gaming Sales Tax	Interest	June 1		118,274	106,619	94,106	80,506	66,406	50,788	34,531	17,638	0	0	2,013,934	
			Dec 1		118,274	106,619	94,106	80,506	66,406	50,788	34,531	17,638	0	0	2,013,934	
			Principal	Dec 1		630,000	650,000	680,000	705,000	735,000	765,000	795,000	830,000	0	0	10,195,000
					866,548	863,238	868,213	866,013	867,813	866,575	864,063	865,275	0	0	0	14,222,868
Total 2014 Debt Service		Interest	June 1		245,286	221,616	196,588	169,194	140,081	107,219	72,900	37,231	0	0	4,228,480	
			Dec 1		245,286	221,616	196,588	169,194	140,081	107,219	72,900	37,231	0	0	4,228,480	
			Principal	Dec 1		1,375,000	1,415,000	1,470,000	1,525,000	1,580,000	1,650,000	1,715,000	1,790,000	0	0	22,520,000
					1,865,573	1,858,233	1,863,175	1,863,388	1,860,163	1,864,438	1,860,800	1,864,463	0	0	0	30,976,960
Police Station (TE) 405-411041	Gaming	Interest	June 1		32,213	29,450	26,388	23,238	19,913	16,500	13,000	8,800	4,500	0	548,956	
			Dec 1		32,213	29,450	26,388	23,238	19,913	16,500	13,000	8,800	4,500	0	548,956	
			Principal	Dec 1		170,000	175,000	180,000	190,000	195,000	200,000	210,000	215,000	225,000	0	3,120,000
					234,425	233,900	232,775	236,475	234,825	233,000	236,000	232,600	234,000	0	0	4,217,913
Street Project 11th St ROW Improvements 405-616311	Gaming	Interest	June 1		0	0	0	0	0	0	0	0	0	0	32,000	
			Dec 1		0	0	0	0	0	0	0	0	0	0	32,000	
			Principal	Dec 1		0	0	0	0	0	0	0	0	0	0	630,000
					0	0	0	0	0	0	0	0	0	0	0	694,000
Special Assessment projects 2360 & 2661 405-616316	Gaming	Interest	June 1		0	0	0	0	0	0	0	0	0	0	20,075	
			Dec 1		0	0	0	0	0	0	0	0	0	0	20,075	
			Principal	Dec 1		0	0	0	0	0	0	0	0	0	0	390,000
					0	0	0	0	0	0	0	0	0	0	0	430,150

Debt Service Schedule  
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Table 12

Issue Description	Funding Source	Principal Interest	Payment Date	CYE-->	2018	2019	2020	2021	2022	2023	2024	2025	2026
Police Radio/Networking/Fiber 405-414226	Gaming	Interest	June 1		12,850	11,450	10,000	8,550	7,050	5,550	4,000	2,000	0
		Interest	Dec 1		12,850	11,450	10,000	8,550	7,050	5,550	4,000	2,000	0
		Principal	Dec 1		140,000	145,000	145,000	150,000	150,000	155,000	160,000	160,000	0
					165,700	167,900	165,000	167,100	164,100	166,100	168,000	164,000	0
Total 2015A Debt Service		Interest	June 1		71,356	67,356	63,306	59,206	54,906	50,606	46,206	40,644	34,894
		Interest	Dec 1		71,356	67,356	63,306	59,206	54,906	50,606	46,206	40,644	34,894
		Principal	Dec 1		400,000	405,000	410,000	430,000	430,000	440,000	445,000	460,000	165,000
					542,713	539,713	536,613	548,413	539,813	541,213	537,413	541,288	234,788
Wastewater 2005 Refunding 506-618041	Fund 506 Wastewater	Interest	June 1		8,800	4,600	0	0	0	0	0	0	0
		Interest	Dec 1		8,800	4,600	0	0	0	0	0	0	0
		Principal	Dec 1		210,000	230,000	0	0	0	0	0	0	0
					227,600	239,200	0	0	0	0	0	0	0
Wastewater 2007 Refunding 506-618041	Fund 506 Wastewater	Interest	June 1		35,300	30,900	27,900	24,600	21,400	17,400	13,300	9,000	4,600
		Interest	Dec 1		35,300	30,900	27,900	24,600	21,400	17,400	13,300	9,000	4,600
		Principal	Dec 1		220,000	150,000	165,000	160,000	200,000	205,000	215,000	220,000	230,000
					290,600	211,800	220,800	209,200	242,800	239,800	241,600	238,000	239,200
Armory Park 2008D Refunding 405-822601-*****-0523000	TIF 1	Interest	June 1		22,000	18,200	12,500	6,500	0	0	0	0	0
		Interest	Dec 1		22,000	18,200	12,500	6,500	0	0	0	0	0
		Principal	Dec 1		190,000	285,000	300,000	325,000	0	0	0	0	0
					234,000	321,400	325,000	338,000	0	0	0	0	0
Total 2015B Debt Service		Interest	June 1		66,100	53,700	40,400	31,100	21,400	17,400	13,300	9,000	4,600
		Interest	Dec 1		66,100	53,700	40,400	31,100	21,400	17,400	13,300	9,000	4,600
		Principal	Dec 1		620,000	665,000	465,000	485,000	200,000	205,000	215,000	220,000	230,000
					752,200	772,400	545,800	547,200	242,800	239,800	241,600	238,000	239,200
Street Improvement Projects GO Bonds, Series 2016A 405-616316	Gaming	Interest	June 1		65,025	63,775	61,825	59,800	57,100	54,300	51,300	48,200	45,000
		Interest	Dec 1		65,025	63,775	61,825	59,800	57,100	54,300	51,300	48,200	45,000
		Principal	Dec 1		125,000	130,000	135,000	135,000	140,000	150,000	155,000	160,000	165,000
					255,050	257,550	258,650	254,600	254,200	258,600	257,600	256,400	255,000
Total 2016A Debt Service		Interest	June 1		65,025	63,775	61,825	59,800	57,100	54,300	51,300	48,200	45,000
		Interest	Dec 1		65,025	63,775	61,825	59,800	57,100	54,300	51,300	48,200	45,000
		Principal	Dec 1		125,000	130,000	135,000	135,000	140,000	150,000	155,000	160,000	165,000
					255,050	257,550	258,650	254,600	254,200	258,600	257,600	256,400	255,000
2014B Partial Refunding Taxable GO Bonds 2016C 405-312801	Gaming TIF 8	Interest	June 1		8,531	8,531	8,531	8,531	8,531	8,531	8,531	8,531	8,531
		Interest	Dec 1		8,531	8,531	8,531	8,531	8,531	8,531	8,531	8,531	8,531
		Principal	Dec 1		0	0	0	0	0	0	0	0	0
					17,063	17,063	17,063	17,063	17,063	17,063	17,063	17,063	17,063
2014B Partial Refunding Taxable GO Bonds 2016C 405-312801	Gaming Sales Tax	Interest	June 1		32,703	32,703	32,703	32,703	32,703	32,703	32,703	32,703	32,703
		Interest	Dec 1		32,703	32,703	32,703	32,703	32,703	32,703	32,703	32,703	32,703
		Principal	Dec 1		0	0	0	0	0	0	0	0	0
					65,406	65,406	65,406	65,406	65,406	65,406	65,406	65,406	65,406
Total 2016C Debt Service		Interest	June 1		41,234	41,234	41,234	41,234	41,234	41,234	41,234	41,234	41,234
		Interest	Dec 1		41,234	41,234	41,234	41,234	41,234	41,234	41,234	41,234	41,234
		Principal	Dec 1		0	0	0	0	0	0	0	0	
					82,469	82,469	82,469	82,469	82,469	82,469	82,469	82,469	
Hydroelectric Plant 2008A Refunding Amalgamated Bank 609-618369	Fund 609 Electric charges	Interest	June 1		17,100	17,100	16,150	14,725	13,300	11,400	9,500	7,600	5,700
		Interest	Dec 1		17,100	17,100	16,150	14,725	13,300	11,400	9,500	7,600	5,700
		Principal	Dec 1		0	95,000	95,000	95,000	95,000	95,000	95,000	95,000	95,000
					34,200	129,200	127,300	124,450	121,600	117,800	114,000	110,200	106,400
RIFAC 2009B Refunding Amalgamated Bank 555-867561	Fund 555 Member Fees	Interest	June 1		21,125	19,375	17,575	14,875	12,100	8,200	4,200	0	0
		Interest	Dec 1		21,125	19,375	17,575	14,875	12,100	8,200	4,200	0	0
		Principal	Dec 1		175,000	180,000	180,000	185,000	195,000	200,000	210,000	0	0
					217,250	218,750	215,150	214,750	219,200	216,400	218,400	0	0
Special Assessments 2009B Refunding Amalgamated Bank 405-616316	Gaming	Interest	June 1		1,100	550	0	0	0	0	0	0	0
		Interest	Dec 1		1,100	550	0	0	0	0	0	0	0
		Principal	Dec 1		55,000	55,000	0	0	0	0	0	0	0
					57,200	56,100	0	0	0	0	0	0	0
Streets 2017A GO Bond Amalgamated Bank 405-616311	Gaming	Interest	June 1		43,816	42,766	42,766	42,766	41,116	38,816	36,416	34,016	31,516
		Interest	Dec 1		43,816	42,766	42,766	42,766	41,116	38,816	36,416	34,016	31,516
		Principal	Dec 1		105,000	0	0	110,000	115,000	120,000	120,000	125,000	130,000
					192,631	85,531	85,531	195,531	197,231	197,631	192,831	193,031	193,031
Total 2017A GO		Interest	June 1		83,141	79,791	76,491	72,366	66,516	58,416	50,116	41,616	37,216
		Interest	Dec 1		83,141	79,791	76,491	72,366	66,516	58,416	50,116	41,616	37,216
		Principal	Dec 1		335,000	330,000	275,000	390,000	405,000	415,000	425,000	220,000	225,000
					501,281	489,581	427,981	534,731	538,031	531,831	525,231	303,231	299,431
Armory Park 2008B Refunding Amalgamated Bank 405-822601-*****-0526000	TIF 1	Interest	June 1	59%	5,767	5,767	4,381	2,168	0	0	0	0	0
		Interest	Dec 1		5,767	5,767	4,381	2,168	0	0	0	0	0
		Principal	Dec 1		0	138,650	147,500	144,550	0	0	0	0	0
					11,535	150,185	156,262	148,887	0	0	0	0	0
Wastewater 2008B Refunding Amalgamated Bank 506-618041	TIF 1	Interest	June 1	41%	4,008	4,008	3,044	1,507	0	0	0	0	0
		Interest	Dec 1		4,008	4,008	3,044	1,507	0	0	0	0	0
		Principal	Dec 1		0	96,350	102,500	100,450	0	0	0	0	0
					8,016	104,366	108,589	103,464	0	0	0	0	0

**Debt Service Schedule  
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Issue Description	Funding Source	Principal Interest	Payment Date	CYE-->	2017	2018	2019	2030	2031	2032	2033	2034	2035	2036	Total	
Police Radio/Networking/Fiber 405-414226	Gaming	Interest	June 1		0	0	0	0	0	0	0	0	0	0	0	61,450
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	0	0	61,450
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	0	0	1,205,000
					0	0	0	0	0	0	0	0	0	0	0	1,327,900
<b>Total 2015A Debt Service</b>		Interest	June 1		32,213	29,450	26,388	23,238	19,913	16,500	13,000	8,800	4,500	0	662,481	
		Interest	Dec 1		32,213	29,450	26,388	23,238	19,913	16,500	13,000	8,800	4,500	0	662,481	
		Principal	Dec 1		170,000	175,000	180,000	190,000	195,000	200,000	210,000	215,000	225,000	0	5,345,000	
					234,425	233,900	232,775	236,475	234,825	233,000	236,000	232,600	234,000	0	6,669,963	
Wastewater 2005 Refunding 506-618041	Fund 506 Wastewater	Interest	June 1		0	0	0	0	0	0	0	0	0	0	0	13,400
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	0	0	13,400
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	0	0	440,000
					0	0	0	0	0	0	0	0	0	0	0	466,800
Wastewater 2007 Refunding 506-618041	Fund 506 Wastewater	Interest	June 1		0	0	0	0	0	0	0	0	0	0	0	184,400
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	0	0	184,400
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	0	0	1,765,000
					0	0	0	0	0	0	0	0	0	0	0	2,133,800
Armory Park 2008D Refunding 405-822601-*****-0523000	TIF 1	Interest	June 1		0	0	0	0	0	0	0	0	0	0	0	59,200
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	0	0	59,200
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	0	0	1,100,000
					0	0	0	0	0	0	0	0	0	0	0	1,218,400
<b>Total 2015B Debt Service</b>		Interest	June 1		0	0	0	0	0	0	0	0	0	0	257,000	
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	0	257,000	
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	0	3,305,000	
					0	0	0	0	0	0	0	0	0	0	3,819,000	
Street Improvement Projects GO Bonds, Series 2016A 405-616316	Gaming	Interest	June 1		41,700	38,200	34,600	30,800	26,900	22,800	18,600	14,200	9,600	4,900	0	748,625
		Interest	Dec 1		41,700	38,200	34,600	30,800	26,900	22,800	18,600	14,200	9,600	4,900	0	748,625
		Principal	Dec 1		175,000	180,000	190,000	195,000	205,000	210,000	220,000	230,000	235,000	245,000	0	3,380,000
					258,400	256,400	259,200	256,600	258,800	255,600	257,200	258,400	254,200	254,800	0	4,877,250
<b>Total 2016A Debt Service</b>		Interest	June 1		41,700	38,200	34,600	30,800	26,900	22,800	18,600	14,200	9,600	4,900	748,625	
		Interest	Dec 1		41,700	38,200	34,600	30,800	26,900	22,800	18,600	14,200	9,600	4,900	748,625	
		Principal	Dec 1		175,000	180,000	190,000	195,000	205,000	210,000	220,000	230,000	235,000	245,000	0	3,380,000
					258,400	256,400	259,200	256,600	258,800	255,600	257,200	258,400	254,200	254,800	0	4,877,250
2014B Partial Refunding Taxable GO Bonds 2016C 405-312801	Gaming TIF 8	Interest	June 1		8,531	8,531	8,531	8,531	8,531	8,531	8,531	8,531	8,531	0	0	153,563
		Interest	Dec 1		8,531	8,531	8,531	8,531	8,531	8,531	8,531	8,531	8,531	0	0	153,563
		Principal	Dec 1		0	0	0	0	0	0	0	0	390,000	0	0	390,000
					17,063	17,063	17,063	17,063	17,063	17,063	17,063	17,063	407,063	0	0	697,125
2014B Partial Refunding Taxable GO Bonds 2016C 405-312801	Gaming Sales Tax	Interest	June 1		32,703	32,703	32,703	32,703	32,703	32,703	32,703	32,703	32,703	0	0	588,656
		Interest	Dec 1		32,703	32,703	32,703	32,703	32,703	32,703	32,703	32,703	32,703	0	0	588,656
		Principal	Dec 1		0	0	0	0	0	0	0	0	1,495,000	0	0	1,495,000
					65,406	65,406	65,406	65,406	65,406	65,406	65,406	65,406	1,560,406	0	0	2,672,313
<b>Total 2016C Debt Service</b>		Interest	June 1		41,234	41,234	41,234	41,234	41,234	41,234	41,234	41,234	41,234	0	742,219	
		Interest	Dec 1		41,234	41,234	41,234	41,234	41,234	41,234	41,234	41,234	41,234	0	742,219	
		Principal	Dec 1		0	0	0	0	0	0	0	1,885,000	0	0	1,885,000	
					82,469	82,469	82,469	82,469	82,469	82,469	82,469	1,967,469	0	0	3,369,438	
Hydroelectric Plant 2008A Refunding Amalgamated Bank 609-618369	Fund 609 Electric charges	Interest	June 1		3,800	1,900	0	0	0	0	0	0	0	0	0	118,275
		Interest	Dec 1		3,800	1,900	0	0	0	0	0	0	0	0	0	118,275
		Principal	Dec 1		95,000	95,000	0	0	0	0	0	0	0	0	0	950,000
					102,600	98,800	0	0	0	0	0	0	0	0	0	1,186,550
RIFAC 2009B Refunding Amalgamated Bank 555-867561	Fund 555 Member Fees	Interest	June 1		0	0	0	0	0	0	0	0	0	0	0	97,450
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	0	0	97,450
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	0	0	1,325,000
					0	0	0	0	0	0	0	0	0	0	0	1,519,900
Special Assessments 2009B Refunding Amalgamated Bank 405-616316	Gaming	Interest	June 1		0	0	0	0	0	0	0	0	0	0	0	1,650
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	0	0	1,650
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	0	0	110,000
					0	0	0	0	0	0	0	0	0	0	0	113,300
Streets 2017A GO Bond Amalgamated Bank 405-616311	Gaming	Interest	June 1		28,916	26,216	23,316	20,316	17,216	14,616	11,934	9,172	6,328	3,206	0	515,225
		Interest	Dec 1		28,916	26,216	23,316	20,316	17,216	14,616	11,934	9,172	6,328	3,206	0	515,225
		Principal	Dec 1		135,000	145,000	150,000	155,000	160,000	165,000	170,000	175,000	185,000	190,000	0	2,455,000
					192,831	197,431	196,631	195,631	194,431	194,231	193,869	193,344	197,656	196,413	0	3,485,450
<b>Total 2017A GO</b>		Interest	June 1		32,716	28,116	23,316	20,316	17,216	14,616	11,934	9,172	6,328	3,206	732,600	
		Interest	Dec 1		32,716	28,116	23,316	20,316	17,216	14,616	11,934	9,172	6,328	3,206	732,600	
		Principal	Dec 1		230,000	240,000	150,000	155,000	160,000	165,000	170,000	175,000	185,000	190,000	0	4,840,000
					295,431	296,231	196,631	195,631	194,431	194,231	193,869				6,305,200	
Armory Park 2008B Refunding Amalgamated Bank 405-822601-*****-0526000	TIF 1	Interest	June 1	59%	0	0	0	0	0	0	0	0	0	0	0	18,084
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	0	0	18,084
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	0	0	430,700
					0	0	0	0	0	0	0	0	0	0	0	466,867
Wastewater 2008B Refunding Amalgamated Bank 506-618041	TIF 1	Interest	June 1	41%	0	0	0	0	0	0	0	0	0	0	0	12,567
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	0	0	12,567
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	0	0	299,300
					0	0	0	0	0	0	0	0	0	0	0	324,433

Debt Service Schedule  
At 12/31/2017

Table 12

Issue Description	Funding Source	Principal Interest	Payment Date	CYE-->	2018	2019	2020	2021	2022	2023	2024	2025	2026
Armory Park	TIF 1	Interest	June 1		26,575	21,475	16,275	8,325	0	0	0	0	0
2009A Refunding		Interest	Dec 1		26,575	21,475	16,275	8,325	0	0	0	0	0
Amalgamated Bank		Principal	Dec 1		510,000	520,000	530,000	555,000	0	0	0	0	0
405-822601-*****-0524000					563,150	562,950	562,550	571,650	0	0	0	0	0
<b>Total 2017B Debt Service</b>													
		Interest	June 1		36,350	31,250	23,700	12,000	0	0	0	0	0
		Interest	Dec 1		36,350	31,250	23,700	12,000	0	0	0	0	0
		Principal	Dec 1		510,000	755,000	780,000	800,000	0	0	0	0	0
					582,700	817,500	827,400	824,000	0	0	0	0	0
<b>Total GO Debt Service</b>													
		Interest			1,134,578	1,073,577	1,008,305	939,708	865,982	804,320	740,623	676,675	613,315
		Interest			1,134,578	1,073,577	1,008,305	939,708	865,982	804,320	740,623	676,675	613,315
		Principal			4,306,667	4,751,667	4,601,667	4,731,667	3,671,667	3,670,000	3,585,000	3,485,000	3,300,000
					6,575,822	6,898,821	6,618,277	6,611,083	5,403,630	5,278,640	5,066,245	4,838,350	4,526,630
<b>Governmental</b>													
		Interest			835,879	804,589	764,616	722,521	677,998	637,072	594,764	553,219	509,221
		Interest			835,879	804,589	764,616	722,521	677,998	637,072	594,764	553,219	509,221
		Principal			2,197,750	2,855,000	2,945,000	2,930,000	2,605,000	2,625,000	2,510,000	2,600,000	2,380,000
					3,869,509	4,464,179	4,474,233	4,375,042	3,960,996	3,899,145	3,699,529	3,706,438	3,398,443
<b>Business Type</b>													
		Interest			298,698	268,988	243,689	217,187	187,984	167,248	145,858	123,456	104,094
		Interest			298,698	268,988	243,689	217,187	187,984	167,248	145,858	123,456	104,094
		Principal			2,108,917	1,896,667	1,656,667	1,801,667	1,066,667	1,045,000	1,075,000	885,000	920,000
					2,706,313	2,434,643	2,144,044	2,236,041	1,442,634	1,379,495	1,366,716	1,131,913	1,128,188

**Debt Service Schedule  
At 12/31/2017**

Issue Description	Funding Source	Principal Interest	Payment Date	CYE-->	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Total
Armory Park	TIF 1	Interest	June 1		0	0	0	0	0	0	0	0	0	0	72,650
2009A Refunding		Interest	Dec 1		0	0	0	0	0	0	0	0	0	0	72,650
Amalgamated Bank		Principal	Dec 1		0	0	0	0	0	0	0	0	0	0	2,115,000
405-822601-*****-0524000					0	0	0	0	0	0	0	0	0	0	2,260,300
<b>Total 2017B Debt Service</b>		Interest	June 1		0	0	0	0	0	0	0	0	0	0	103,300
		Interest	Dec 1		0	0	0	0	0	0	0	0	0	0	103,300
		Principal	Dec 1		0	0	0	0	0	0	0	0	0	0	2,845,000
					0	0	0	0	0	0	0	0	0	0	3,051,600
<b>Total GO Debt Service</b>		Interest			549,764	486,857	419,684	356,803	290,703	233,216	172,869	110,638	61,663	8,106	10,547,385
		Interest			549,764	486,857	419,684	356,803	290,703	233,216	172,869	110,638	61,663	8,106	10,547,385
		Principal			3,190,000	3,295,000	3,080,000	3,190,000	2,815,000	2,935,000	2,955,000	2,410,000	2,530,000	435,000	62,938,333
					4,289,529	4,268,714	3,919,369	3,903,606	3,396,406	3,401,431	3,300,738	2,631,275	2,653,325	451,213	84,033,103
<b>Governmental</b>		Interest			466,030	419,829	370,519	323,425	273,488	218,600	160,934	101,466	55,334	4,900	8,494,405
		Interest			466,030	419,829	370,519	323,425	273,488	218,600	160,934	101,466	55,334	4,900	8,494,405
		Principal			2,475,000	2,555,000	2,465,000	2,560,000	2,655,000	2,770,000	2,785,000	2,235,000	2,345,000	245,000	46,737,750
					3,407,060	3,394,658	3,206,038	3,206,850	3,201,975	3,207,200	3,106,869	2,437,931	2,455,669	254,800	63,726,561
<b>Business Type</b>		Interest			83,734	67,028	49,166	33,378	17,216	14,616	11,934	9,172	6,328	3,206	2,052,979
		Interest			83,734	67,028	49,166	33,378	17,216	14,616	11,934	9,172	6,328	3,206	2,052,979
		Principal			715,000	740,000	615,000	630,000	160,000	165,000	170,000	175,000	185,000	190,000	16,200,583
					882,469	874,056	713,331	696,756	194,431	194,231	193,869	193,344	197,656	196,413	20,306,542

## Revenue and Expense by Fund Type

	General Fund	Special Revenue	Capital Projects	Debt Service	Enterprise	Internal Service	Trust and Agency	Component Unit
<b>Revenue:</b>								
Property taxes	8,304,641	7,544,566	-	153,626	1,863,234	-	-	-
State and local taxes	17,133,594	5,442,000	-	-	-	-	-	-
Business license & permits	406,725	-	-	-	-	4,250	-	-
Non-business license & permits	449,100	-	-	-	740	-	-	-
Government grants	3,896	994,711	-	-	29,264	-	-	732,203
Charges for services	3,048,864	429,500	-	-	21,119,888	205,287	-	-
Program fees	650	-	-	-	455,600	-	-	4,550
Concessions	-	8,500	-	-	422,830	-	-	100
Rents and royalties	61,281	32,100	-	-	980,450	-	-	-
Employer contribution	-	-	-	-	-	5,716,107	6,664,826	-
Employee contribution	-	-	-	-	-	1,474,855	1,155,443	-
Retiree contribution	-	-	-	-	-	387,414	-	-
Engineering	-	-	-	-	-	1,000,000	-	-
Equipment maintenance	-	-	-	-	-	3,983,126	-	-
Hydroplant	-	-	-	-	-	242,452	-	-
Transfers	5,704,709	891,609	150,000	3,675,135	434,365	160,000	-	-
Investments and loans	42,987	66,814	-	14,928	15,906	80,493	1,110	3,675
Contributions and donations	7,600	71,600	-	-	45,000	-	-	18,300
Reimbursements	130	-	-	-	-	-	-	-
Sale of fixed assets	6,500	-	-	-	-	53,142	-	-
Proceeds from LT liabilities	6,800	-	1,450,000	-	12,084,947	-	-	-
Other	60,000	-	-	-	308,059	87,500	-	-
Revenue CY 2018	35,237,477	15,481,400	1,600,000	3,843,689	37,760,283	13,394,626	7,821,379	758,828
Revenue CY 2017	35,976,515	14,982,329	2,256,692	4,832,116	49,192,125	13,600,624	7,358,001	713,148
Revenue CY 2016	37,147,618	15,115,930	3,627,365	5,005,330	45,442,176	12,580,481	6,564,907	553,866
Revenue CY 2015	38,162,338	19,890,207	8,876,286	4,317,921	33,726,031	12,778,078	6,376,361	638,438
Revenue CY 2014	29,548,167	22,024,901	12,299,156	18,129,392	38,670,015	9,524,795	6,169,405	467,983
Revenue FY 13-14	36,438,308	25,259,141	4,389,250	17,571,153	48,352,925	12,817,141	6,156,078	601,307
Revenue FY 12-13	35,195,579	23,492,770	4,760,240	2,045,208	43,245,906	13,405,882	8,833,162	402,352
Revenue FY 11-12	34,451,823	21,281,474	5,414,240	2,045,558	40,045,618	13,046,898	8,454,436	502,378
Revenue FY 10-11	33,226,293	22,439,047	5,991,275	2,041,030	29,529,511	10,789,292	6,171,589	997,806
Revenue FY 09-10	31,707,406	19,377,754	8,116,559	1,378,303	24,218,633	11,070,640	5,868,578	468,741
Percent change from CY 2017	-2.1%	3.3%	-29.1%	-20.5%	-23.2%	-1.5%	6.3%	6.4%
<b>Expense:</b>								
Personnel	26,876,281	2,576,664	-	-	7,751,997	2,505,394	7,454,501	620,283
Supplies	1,001,370	176,032	-	-	2,581,059	1,083,553	-	33,813
Services	6,203,969	1,186,978	1,600,000	64,985	7,470,778	7,843,462	137,320	58,510
Other	313,861	2,253,907	-	-	149,338	81,233	14,200	13,637
Programs	52,500	2,712,653	-	-	454,651	-	-	-
Capital	176,020	25,000	-	-	6,906,802	702,568	-	-
Debt	-	-	-	4,694,317	5,401,088	160,884	-	-
Transfers	358,068	7,805,039	-	-	2,304,819	518,321	-	29,571
Depreciation/Contingency/Other	200,150	102,900	-	-	3,726,268	786,066	-	-
Expense CY2018	35,182,219	16,839,173	1,600,000	4,759,302	36,746,800	13,681,481	7,606,021	755,814
Expense CY2016	36,570,906	18,670,016	4,495,961	4,668,860	50,143,183	12,455,747	8,463,189	687,620
Expense CY2015	37,121,014	17,604,765	5,392,236	5,280,556	44,699,470	12,860,327	8,198,087	559,676
Expense CY2014	38,348,548	22,678,601	12,392,466	4,147,525	31,578,149	13,326,588	8,135,431	613,884
Expense FY 13-14	29,548,167	25,077,748	15,391,156	18,157,813	37,667,787	10,390,774	5,687,797	467,170
Expense FY 12-13	36,438,308	29,576,358	9,001,963	17,767,578	50,430,155	12,157,876	7,311,954	601,307
Expense FY 11-12	35,195,579	25,102,145	6,148,271	2,248,705	44,091,886	13,609,542	7,139,276	446,094
Expense FY 10-11	34,422,750	23,388,842	7,039,044	2,335,533	41,945,591	13,165,277	6,549,445	487,439
Expense FY 09-10	33,167,503	28,305,915	12,567,302	2,153,154	33,065,111	11,694,725	6,299,218	606,942
Expense FY 08-09	31,707,406	19,206,622	9,335,143	1,325,424	27,767,495	10,038,806	6,917,089	431,208
Percent change from CY 2017	-3.8%	-9.8%	-64.4%	1.9%	-26.7%	9.8%	-10.1%	9.9%
<b>Cash flow CY 2018:</b>								
Revenue less expense	55,258	(1,357,773)	-	(915,613)	1,013,483	(286,855)	215,358	3,014
Add back depreciation	-	-	-	-	1,849,081	605,519	-	-
Budgeted cash flow	55,258	(1,357,773)	-	(915,613)	2,862,564	318,664	215,358	3,014
<b>Income (loss) CY 2018:</b>								
Revenue less expense	55,258	(1,357,773)	-	(915,613)	1,013,483	(286,855)	215,358	3,014
Loan repayments received	-	-	-	-	52,500	-	-	-
Loans issued	-	-	-	-	300,000	-	-	-
Capital outlay	-	-	-	-	23,157,500	123,600	-	-
Debt principal	-	-	-	-	3,976,429	121,667	-	-
Budgeted income (loss)	55,258	(1,357,773)	-	(915,613)	28,394,912	(41,588)	215,358	3,014

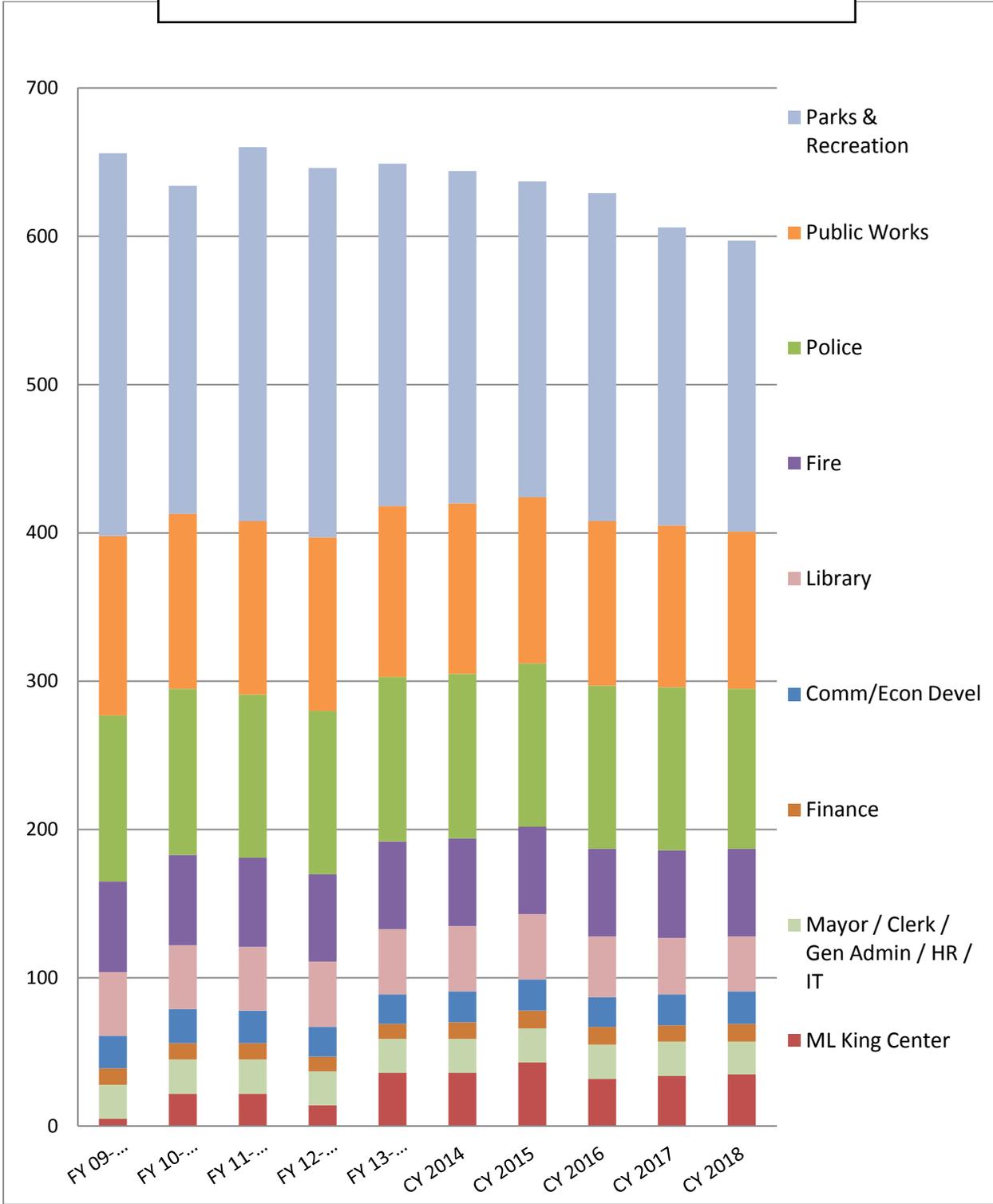
**Table 13**

Budget CY 2018	Budget CY 2017	Budget CY 2016	Budget CY 2015	Budget CY 2014	Budget FY 13-14	Budget FY 12-13	Budget FY 11-12	Budget FY 10-11
17,866,067	16,537,420	15,712,652	15,232,249	15,807,718	16,161,297	16,822,534	16,561,977	16,107,780
22,575,594	22,736,575	23,971,056	23,858,829	18,094,552	23,704,415	23,375,870	22,800,330	21,623,336
410,975	400,460	411,400	409,725	292,924	431,550	423,530	372,810	358,210
449,840	472,725	501,670	657,325	485,775	671,500	557,150	471,650	470,950
1,760,074	2,150,010	1,520,951	1,702,055	6,012,487	6,210,350	7,964,301	8,117,128	9,464,921
24,803,539	26,281,109	25,409,040	25,316,649	18,794,378	24,946,766	24,487,174	23,686,743	22,558,069
460,800	419,480	444,925	404,315	306,259	389,525	393,642	445,135	392,740
431,430	433,883	451,779	473,577	463,525	506,799	461,952	471,990	447,034
1,073,831	1,047,433	1,033,945	924,739	868,209	943,161	825,830	801,120	811,677
12,380,933	11,576,320	10,325,928	10,186,274	8,006,474	9,271,359	8,822,831	8,619,738	7,959,115
2,630,298	2,409,650	2,271,531	2,224,568	1,532,925	2,207,444	2,170,095	2,105,136	1,992,374
387,414	351,799	433,854	431,035	311,946	755,463	966,563	813,674	736,482
1,000,000	1,660,000	1,207,038	1,352,000	1,100,000	1,293,270	1,339,470	1,286,001	1,107,938
3,983,126	4,208,147	4,097,042	4,081,434	3,053,797	3,854,398	3,690,404	3,678,449	3,389,565
242,452	200,000	165,000	208,000	167,320	240,798	233,501	228,766	277,239
11,015,818	11,775,477	12,111,679	13,907,928	16,679,703	17,087,259	13,228,869	13,270,338	11,172,716
225,913	201,080	286,243	183,831	1,392,732	1,373,615	4,425,516	4,017,423	2,242,698
142,500	146,300	157,748	143,021	172,369	450,200	223,618	1,078,665	1,942,100
130	150	150	160	100	150	74	65	84
59,642	13,500	91,352	4,587,928	4,504,030	4,504,030	3,000	8,550	-
13,541,747	25,495,201	24,971,179	17,954,793	38,479,331	36,411,525	20,715,524	16,252,027	7,972,000
455,559	394,831	461,511	525,225	307,260	170,429	249,651	154,710	158,815
115,897,682	128,911,550	126,037,673	124,765,660	136,833,814	151,585,303	131,381,099	125,242,425	111,185,843
128,911,550								
126,037,673								
124,765,660								
136,833,814								
151,585,303								
131,381,099								
125,242,425								
111,185,843								
102,206,614								
-10.1%								
Budget CY 2018	Budget CY 2017	Budget CY 2016	Budget CY 2015	Budget CY 2014	Budget FY 13-14	Budget FY 12-13	Budget FY 11-12	Budget FY 10-11
47,785,120	48,057,414	47,267,697	46,822,427	34,884,592	44,010,476	42,441,078	41,274,294	40,525,904
4,875,827	4,864,812	5,101,551	5,129,924	4,339,834	5,328,417	5,167,418	4,956,980	4,603,121
24,566,002	26,382,918	26,091,259	27,148,868	21,303,159	25,389,504	24,737,369	24,303,266	25,304,306
2,826,176	2,939,345	2,836,236	2,545,577	3,015,237	4,860,189	1,900,875	1,852,023	1,970,382
3,219,804	3,236,612	2,875,500	2,945,500	3,214,909	4,915,225	4,794,055	5,973,828	6,931,012
7,810,390	23,702,100	20,318,416	13,994,736	31,520,646	33,522,650	31,330,819	27,933,390	27,694,315
10,256,289	10,213,216	10,144,514	9,202,071	22,594,531	22,467,201	5,330,338	5,108,701	4,960,033
11,015,818	11,775,477	12,111,679	13,907,928	16,679,703	17,087,259	13,228,869	13,115,882	11,172,716
4,815,384	4,983,588	4,969,279	9,524,161	4,835,801	5,704,578	5,050,677	4,815,557	4,698,081
117,170,810	136,155,482	131,716,131	131,221,192	142,388,412	163,285,499	133,981,498	129,333,921	127,859,870
136,155,482								
131,716,131								
131,221,192								
142,388,412								
163,285,499								
133,981,498								
129,333,921								
127,859,870								
106,729,193								
-13.9%								
(1,273,128)								
2,454,600								
1,181,472								
(1,273,128)								
52,500								
300,000								
23,281,100								
4,098,096								
26,353,568								



ROCK ISLAND  
ILLINOIS

# EMPLOYEES BY DEPARTMENT



**Employees by Department**  
(includes full time, part time, & seasonal employees)

**Table 14**

	Budget FY 12-13	Budget FY 13-14	Budget CY 2014	Budget CY 2015	Budget CY 2016	Budget CY 2017	Budget CY 2018	Var
<b>Mayor &amp; Council</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>0</b>
<b>City Clerk</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>
<b>General Administration</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>2</b>	<b>-1</b>
<b>Administrative Services</b>	<b>11</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Personnel	4	0	0	0	0	0	0	0
Information Technology	7	0	0	0	0	0	0	0
<b>Human Resources</b>	<b>0</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>5</b>	<b>1</b>
<b>Finance</b>	<b>10</b>	<b>10</b>	<b>11</b>	<b>12</b>	<b>12</b>	<b>11</b>	<b>12</b>	<b>1</b>
Administration	1	1	1	1	1	1	1	0
Customer Service	4	4	5	6	6	5	5	0
Accounting	5	5	5	5	5	5	6	1
<b>Information Technology</b>	<b>0</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>6</b>	<b>-1</b>
<b>Community/Economic Development</b>	<b>20</b>	<b>20</b>	<b>21</b>	<b>21</b>	<b>20</b>	<b>21</b>	<b>22</b>	<b>1</b>
Administration	1	1	2	2	2	2	2	0
Economic Dev	1	2	1	1	1	2	3	1
Planning/Redev	8	7	8	8	7	7	7	0
Inspection	10	10	10	10	10	10	10	0
<b>ML King Center</b>	<b>14</b>	<b>36</b>	<b>36</b>	<b>43</b>	<b>32</b>	<b>34</b>	<b>35</b>	<b>1</b>
Full Time	5	7	7	7	7	8	9	1
Part Time	9	29	29	36	25	26	26	0
<b>Police</b>	<b>110</b>	<b>111</b>	<b>111</b>	<b>110</b>	<b>110</b>	<b>110</b>	<b>108</b>	<b>-2</b>
Administration	4	4	4	4	4	4	4	0
Operations	56	57	59	58	51	51	49	-2
Investigations	24	24	22	22	29	29	29	0
Staff Support	26	26	26	26	26	26	26	0
<b>Fire</b>	<b>59</b>	<b>59</b>	<b>59</b>	<b>59</b>	<b>59</b>	<b>59</b>	<b>59</b>	<b>0</b>
Administration	3	3	3	3	3	3	3	0
Emergency/Disaster	14	15	15	14	15	16	14	-2
Fire Prevention	1	1	1	1	1	1	1	0
Ambulance	41	40	40	41	40	39	41	2
<b>Public Works</b>	<b>117</b>	<b>115</b>	<b>115</b>	<b>112</b>	<b>111</b>	<b>109</b>	<b>106</b>	<b>-3</b>
Administration	13	11	11	10	9	9	9	0
Motor Vehicle Parking	2	2	2	0	0	0	0	0
Water Meter Services	4	4	4	4	4	4	4	0

**Employees by Department**  
(includes full time, part time, & seasonal employees)

**Table 14**

	Budget FY 12-13	Budget FY 13-14	Budget CY 2014	Budget CY 2015	Budget CY 2016	Budget CY 2017	Budget CY 2018	Var
Engineering	20	20	20	18	18	15	14	-1
Municipal Services	27	27	27	32	32	32	30	-2
Fleet Services	17	16	16	13	13	13	13	0
Utilities Services	21	22	22	22	22	23	23	0
Utilities Maintenance	13	13	13	13	13	13	13	0
<b>Parks &amp; Recreation</b>	<b>249</b>	<b>231</b>	<b>224</b>	<b>213</b>	<b>221</b>	<b>201</b>	<b>196</b>	<b>-5</b>
Full Time	27	27	27	26	26	23	23	0
Part Time	53	53	55	52	53	48	43	-5
Seasonal	169	151	142	135	142	130	130	0
<b>City Total</b>	<b>602</b>	<b>605</b>	<b>600</b>	<b>593</b>	<b>588</b>	<b>568</b>	<b>560</b>	<b>-8</b>
<b>Library</b>	<b>44</b>	<b>44</b>	<b>44</b>	<b>44</b>	<b>41</b>	<b>38</b>	<b>37</b>	<b>-1</b>
<b>Grand Total</b>	<b>646</b>	<b>649</b>	<b>644</b>	<b>637</b>	<b>629</b>	<b>606</b>	<b>597</b>	<b>-9</b>

**Full Time Equivalent by Cost Center**

**Table 15**

	Budget FY 12-13	Budget FY 13-14	Budget CY 2014	Budget CY 2015	Budget CY 2016	Budget CY 2017	Budget CY 2018	Variance
<b>Mayor and Council</b>	8.00	8.00	8.00	8.00	8.00	8.00	8.00	-
<b>City Clerk</b>	1.00	1.00	1.00	1.00	1.00	1.00	1.00	-
<b>General Administration</b>	3.00	3.00	3.00	3.00	3.00	2.50	2.00	(0.50)
<b>Administrative Services</b>								
Administration	3.40	-	-	-	-	-	-	-
Personnel Services	0.40	-	-	-	-	-	-	-
Insurance	1.60	-	-	-	-	-	-	-
IT Services	5.35	-	-	-	-	-	-	-
GIS	0.25	-	-	-	-	-	-	-
	11.00	-	-	-	-	-	-	-
<b>Human Resources</b>								
Administration	-	2.20	2.20	2.20	2.20	2.00	2.08	0.08
HR Services	-	0.40	0.40	0.40	0.40	0.35	0.35	-
Insurance	-	1.40	1.40	1.40	1.40	1.65	1.65	-
	-	4.00	4.00	4.00	4.00	4.00	4.08	0.08
<b>Finance</b>								
Administration	1.00	1.00	1.00	1.00	1.00	1.00	1.00	-
Customer Service	4.00	4.00	4.31	5.23	5.23	5.00	5.15	0.15
Accounting	5.00	5.00	5.00	5.00	5.00	5.00	4.35	(0.65)
	10.00	10.00	10.31	11.23	11.23	11.00	10.50	(0.50)
<b>Information Technology</b>								
Administration	-	2.00	2.00	2.00	2.00	1.85	1.80	(0.05)
Services	-	4.80	4.50	4.50	4.50	4.20	3.80	(0.40)
GIS	-	0.20	0.50	0.50	0.50	0.45	0.40	(0.05)
	-	7.00	7.00	7.00	7.00	6.50	6.00	(0.50)
<b>Community/Economic Development</b>								
Administration	0.50	0.75	0.86	0.94	0.95	0.82	1.30	0.49
Economic Development	1.88	2.50	3.23	3.06	3.05	3.38	4.28	0.90
Planning/Zoning/Historic Preservati	5.72	4.85	3.77	3.89	3.74	2.99	2.87	(0.12)
Neighborhood Redevelopment	1.90	1.90	2.25	2.26	2.26	3.01	2.57	(0.44)
Inspection	4.95	4.92	6.07	6.12	5.94	6.00	5.75	(0.25)
Rental Inspection	5.05	5.08	4.05	4.03	4.06	4.00	4.25	0.25
	20.00	20.00	20.23	20.29	20.00	20.19	21.02	0.83
<b>Martin Luther King Jr. Center</b>								
Administration	2.20	3.75	3.05	3.00	3.00	2.87	3.01	0.15
Sponsored Programs	7.56	10.27	11.62	12.04	9.34	11.98	12.32	0.34
	9.76	14.02	14.67	15.04	12.34	14.85	15.33	0.48
<b>Police</b>								
Administration	4.00	4.00	4.00	4.00	4.00	4.00	4.00	-
Patrol	56.00	57.00	58.35	58.30	51.30	51.45	49.45	(2.00)
Major Crime	10.20	10.20	9.90	9.90	10.20	10.20	9.25	(0.95)
Narcotics/Vice	7.30	7.30	5.30	5.30	12.15	12.15	12.15	-
Juvenile	6.50	6.50	6.50	6.50	6.35	6.35	7.30	0.95
Resource Services	2.53	2.53	2.53	2.53	2.53	2.50	2.49	(0.01)
Community Services	2.45	2.45	2.45	2.45	2.45	2.41	2.41	-
Communications	13.16	13.16	13.16	13.16	13.16	13.14	13.15	0.01
Technical Services	2.38	2.38	2.38	2.38	2.38	2.34	2.34	-
Records	5.48	5.48	5.48	5.48	5.48	5.46	5.46	-
	110.00	111.00	110.05	110.00	110.00	110.00	108.00	(2.00)

**Full Time Equivalent by Cost Center**

**Table 15**

	Budget FY 12-13	Budget FY 13-14	Budget CY 2014	Budget CY 2015	Budget CY 2016	Budget CY 2017	Budget CY 2018	Variance
<b>Fire</b>								
Administration	8.94	8.94	8.94	8.94	8.94	8.94	8.94	-
Emergency/Disaster Services	20.52	20.52	20.52	20.52	20.52	20.52	20.52	-
Fire Prevention	6.94	6.94	6.94	6.94	6.94	6.94	6.94	-
Ambulance	22.60	22.60	22.60	22.60	22.60	22.60	22.60	-
	59.00	59.00	59.00	59.00	59.00	59.00	59.00	-
<b>Public Works</b>								
Administration	20.46	20.50	19.74	18.84	18.84	17.23	17.34	0.11
Street Maintenance & Repair	8.32	8.32	8.88	7.54	8.67	7.67	7.12	(0.55)
Snow & Ice Control	0.64	0.64	0.34	0.66	0.65	0.59	0.55	(0.04)
Refuse Collection	8.02	8.02	8.09	7.80	7.90	7.95	7.95	-
Levee/ROW Maintenance	5.92	5.92	6.66	5.72	5.83	5.19	4.78	(0.41)
Water Distribution	13.75	13.75	12.78	13.75	12.35	8.45	7.95	(0.50)
Wastewater Collection	3.02	2.97	2.85	2.97	2.97	6.45	6.95	0.50
Motor Vehicle Parking	1.88	1.88	1.88	0.18	0.05	0.05	0.05	-
Water Treatment	10.63	10.28	10.27	10.25	10.25	10.38	10.38	-
Wastewater Treatment	9.68	9.68	9.52	9.50	9.50	10.35	10.35	-
Fleet Services	9.15	9.15	10.00	10.00	10.00	10.00	10.00	-
Electrical Maintenance	3.00	2.00	2.00	1.80	1.80	1.80	1.80	-
Engineering Services	10.62	10.28	9.91	10.61	10.61	10.16	9.46	(0.70)
Building Maintenance	1.70	1.70	1.28	2.45	2.20	2.20	2.20	-
Sunset Marina	1.24	1.24	1.84	1.40	0.95	0.95	0.80	(0.15)
Hydroelectric Plant	-	-	0.05	0.25	0.25	0.25	0.25	-
Stormwater	5.75	5.95	5.06	5.03	4.93	4.83	4.97	0.15
	113.78	112.28	111.15	108.75	107.75	104.49	102.90	(1.59)
<b>Parks &amp; Recreation</b>								
Administration	2.45	2.45	2.50	2.50	2.50	2.50	2.50	-
Park Maintenance	14.77	14.73	16.64	15.28	15.28	12.08	12.08	-
Recreation Programs	12.17	9.59	11.27	8.71	9.25	9.24	8.48	(0.77)
Highland Springs Golf	14.12	14.10	16.90	13.38	13.38	13.07	12.64	(0.42)
Saukie Golf	8.73	8.74	10.87	8.76	8.76	7.76	7.95	0.19
Golf Pro Shop	0.14	0.14	0.19	0.03	0.03	0.03	0.03	-
Whitewater Junction	7.09	7.06	9.37	7.21	7.75	7.21	7.19	(0.02)
RI Fitness Center	14.92	16.28	18.10	13.47	13.93	14.63	14.60	(0.02)
Riverfront Park	2.27	2.31	2.38	2.40	2.40	1.77	1.72	(0.06)
	76.66	75.40	88.22	71.74	73.27	68.30	67.19	(1.11)
<b>Library</b>								
Administration	2.00	2.00	4.00	3.00	3.00	3.00	3.00	-
Main Library	21.98	21.80	20.17	20.15	19.76	18.40	18.26	(0.14)
30/31 Library	4.00	4.00	4.00	4.77	3.81	2.85	2.85	0.00
Southwest Library	3.25	3.25	3.25	3.73	3.23	2.76	2.76	0.00
	31.23	31.05	31.42	31.65	29.80	27.00	26.88	(0.13)
<b>Total</b>	<b>453.43</b>	<b>455.75</b>	<b>468.05</b>	<b>450.70</b>	<b>446.40</b>	<b>436.84</b>	<b>431.89</b>	<b>(4.94)</b>



ROCK ISLAND  
ILLINOIS

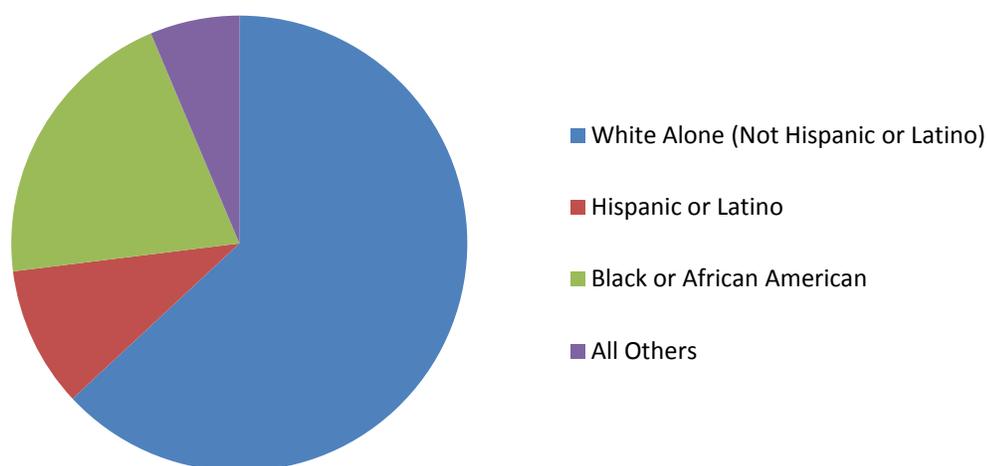
## General Community Information

## Table 16

### Area and Population:

Total Area in Square Miles	17.872
Total Population	39,018
Persons Under 20 Years	26.8%
Persons 20 to 64 Years	57.7%
Persons 65 Years and Over	15.5%
Female Persons	52.2%
Male Persons	47.8%

### Race and Hispanic Origin:



White Alone (Not Hispanic or Latino)	63.1%
Hispanic or Latino	10.0%
Black or African American	20.6%
All Others	6.3%

### Housing and Families:

Housing Units	17,422
Owner-Occupied Housing Unit Rate	65.5%
Median Value of Owner-Occupied Housing Units	\$97,400
Number of Households	15,451
Persons per Household	2.34
Median Household Income	\$23,012

### Education and Income:

High School Graduate or Higher	86.9%
Bachelor's Degree or Higher	22.3%

## General Community Information

Table 16

### Weather:

Average Summer Temperature	73.20 F
Average Annual Rainfall	36.4123 inches
Average Winter Temperature	24.80 F
Average Annual Snowfall	30.3897 inches
Number of Sunny Days	198
Number of Days with Measurable Precipitation	69

### Municipal Services:

Type of Local Government	Council / Mayor / City Manager
Municipal Zoning	Yes
Comprehensive City Plan	Yes - revised 1986
County Zoning	Yes
Subdivision Ordinance w/ Design Standards	Yes
Home Rule	Yes
Public Library in City	Yes
Enhanced 911 system	Yes
Rescue Squad	Yes
Fire Insurance Class:	
In City	4
Outside City	9
Fire Department Personnel	58 (sworn)
Police Department Personnel	83 (sworn)

### Commercial Services:

General Waste Disposal	Yes
Special Waste Disposal	Yes
Radio Stations	21
Television Channels	5
Cable	Yes
Newspapers:	
Daily	2
Weekly	2
Machine Shops	3
Tool & Die	2
Banks	10
Bank Assets	\$370,209,130,000

## General Community Information

## Table 16

### Additional Economic Amenities:

Competitive Communities Initiative	No
Foreign Trade Zone	Yes
Enterprise Zone	Yes
Tax Increment Financing District	Yes

### Transportation - Motor Carrier:

Highways Serving Community:	
Federal	1
State	3
Interstates Serving Community	I-280
Motor Freight Terminals	15
Local Carriers	3
Interstate Carriers	43
Intrastate Carriers	27
Package Delivery Service	Yes
Commercial Bus Service	Yes

### Transportation - Air:

Nearest Commercial Airport	Quad City International Airport
Commercial Airlines	4
Flights Per Day	25
Nearest Public Airport	Quad City International Airport
Type of Surface	Concrete
Longest Runway	10,000 Ft
Runway Lighted	Yes
Fuel Available	Yes
Charter Service Available	Yes
Private Storage Available	Yes
Private Maintenance Available	Yes

### Transportation - Water:

City Adjoins Navigable Waterway	Yes
Name of Waterway(s)	Mississippi & Rock River
Public Barge	Yes
Private Barge	Yes
Channel Depth	12 Feet
Length of Season	10 Months
Public Dock	Yes

## General Community Information

## Table 16

### Transportation - Railroad:

#### Railroad:

Burlington Northern-Santa Fe	Daily Switching
Iowa Interstate	Daily Switching
Piggyback Service	Yes
Container Service	Yes

### Utilities - Water:

Water Supplier	City of Rock Island
Water Source	Mississippi River
Storage Capacity	10,850,000 Gallons/Day
Treatment Capacity	12,000,000 Gallons/Day
Average Daily Demand	5,861,000 Gallons/Day
Peak Daily Demand	8,000,000 Gallons/Day
Excess Capacity	4,000,000 Gallons/Day

### Utilities - Waste Water Treatment:

Type of Sewage Treatment Plant	Tertiary
Treatment Capacity	17,500,000 Gallons/Day
Present Load	16,220,000 Gallons/Day
Excess Capacity	1,280,000 Gallons/Day

### Utilities - Natural Gas / Electricity / Telecommunications:

Gas Supplier	Mid-American Energy Co.
Electric Supplier	Mid-American Energy Co.
Local Telephone Supplier(s)	SBC, McLeod
Digital Switching	Yes
Fiber Optics	Yes
Long Distance Carrier(s)	AT&T

### Health Facilities in Community:

Number of Hospitals	1
Number of Beds	338
Clinic	Yes
Doctors	47
Dentists	13
Emergency Medical Treatment Local	Yes

## General Community Information

## Table 16

### Education Facilities in Community:

Elementary Schools	9
Elementary Enrollment	3,551
Junior High Schools	2
Junior High Enrollment	950
High Schools	2
High School Enrollment	1,674
Trade & Technical	0
Community College	0
Four Year College	1
Four Year College Enrollment	2,532
University	0
Latest ACT Composite Score	17.8

### Community Facilities Available Within 10 Miles:

Civic Centers / Arena	1
Motels/Hotels	47
Number of Hotel/Motel Rooms	5,090
Restaurants	492
Public Golf Courses	1,500
Capacity of Largest Banquet Room	26
Public Tennis Courts	37
Public Access to Lake/River	Yes
Protestant Churches	122
Catholic Churches	15
Jewish Synagogues	1
Country Clubs	7
Health Clubs	48
Public Swimming Pools	10

### Major Employers in Community:

<b>Employer</b>	<b>Employees</b>	<b>Percent of Total</b>
Rock Island Arsenal	6,301	27.09%
Trinity Regional Health System	1,848	7.94%
Rock Island School District	1,292	5.55%
Jumer's Casino	550	2.36%
Augustana College	550	2.36%
Thoms-Proestler Company	530	2.28%
City of Rock Island	446	1.92%

## General Community Information

## Table 16

<b>Employer (continued)</b>	<b>Employees</b>	<b>Percent of Total</b>
Modern Woodmen of Rock Island	435	1.87%
Honeywell Safety Products	400	1.72%
Anderson Dean	300	1.29%
	<b>12,652</b>	<b>54.39%</b>

Total City Employment 23,262

### Principal Property Taxpayers

<b>Taxpayer (12/31/15)</b>	<b>Assessed Valuation</b>	<b>Percent of City</b>
DNC Gaming & Entertainment	22,603,550	4.95%
Modern Woodmen of America	8,208,975	1.80%
Friendship Manor Properties LLC	5,393,817	1.18%
Piret USA	5,264,377	1.15%
MidAmerican Energy Co.	2,959,222	0.65%
PFG Thoms-Proester Co.	2,893,333	0.63%
LRC HV LLC	2,769,118	0.61%
GTI Rock Island Partners	2,606,486	0.57%
Deere & Co. / Tax Dept.	2,402,173	0.53%
First Equity Management	2,356,431	0.52%
<b>Total</b>	<b>\$57,457,482</b>	<b>12.59%</b>

#### Notes:

1. Valuation as of January 1, 2015, for taxes collected in 2016.
2. Total City assessed valuation equals \$456,455,696

## GENERAL INFORMATION ABOUT THE CITY OF ROCK ISLAND

The City of Rock Island is located in northwestern Illinois, situated between the Mississippi and Rock Rivers approximately 175 miles west of Chicago and 175 miles east of Des Moines. Along with the communities of Moline and East Moline, Illinois, and Davenport and Bettendorf, Iowa, the City of Rock Island is part of the Davenport - Rock Island - Moline Metropolitan Statistical Area (MSA) commonly referred to as the Quad Cities. Rock Island is also the county seat of Rock Island County.

### Demographics

The City of Rock Island saw its population peak in 1960 with 51,863 residents. In 2010, Rock Island's population was 39,018 in a region of 379,690. Over the past decades the City and the Quad Cities area in general has seen its population decline, particularly during the period between 1980 and 2000. Rock Island was not insulated from this trend and ultimately lost 17 percent of its population during that period. Similar population losses occurred in Milan and, less dramatically, Moline and Davenport. Despite this trend, the 2010 Census demonstrates that the tides may be turning for the Quad Cities with population stabilizing in the region; the population of the MSA increased by 5.7 percent between 2000 and 2010.

	1980	1990	2000	2010	% Change 1980-2010	% Change 2000-2010
City of Rock Island	47,036	40,552	39,684	39,018	-17.0%	-1.7%
City of Moline	45,709	43,202	43,768	43,483	-4.9%	-0.7%
City of East Moline	20,907	20,147	20,333	21,302	1.9%	4.8%
Village of Milan	6,264	5,831	5,348	5,099	-18.6%	-4.7%
City of Bettendorf	27,381	28,132	31,275	33,217	21.3%	6.2%
City of Davenport	103,264	95,333	98,359	99,685	-3.5%	1.3%
Rock Island County, IL	165,968	148,723	149,374	147,546	-11.1%	-1.2%
Scott County, IA	160,022	150,979	158,668	165,224	3.3%	4.1%
MSA*	383,740	350,862	359,062	379,690	-1.1%	5.7%

Source: U.S. Census Bureau.

\*Davenport-Moline-Rock Island Metropolitan Statistical Area (MSA)

### History of the Area

Before the arrival of European settlers to what is now the City of Rock Island, the land was inhabited by Native Americans, including Sauk and Meskwaki (or sometimes labeled Fox) tribes. European settlers began to arrive in the early 1800s. The original city plat was filed on July 10, 1835 with 600 inhabitants. The new 62 acre city originally was named Stephenson—but was renamed Rock Island in 1841. Rock Island benefitted from its location at the center of 1,200 miles of navigable waterways. The City later prospered following the introduction of the railroad and the first railroad bridge to traverse the Mississippi in 1856. This integral rail crossing resulted in the industrialization of Rock Island. Lumber, pottery, and railroad supplies were the predominant industries in addition to a strong agricultural economy.

### Rock Island Arsenal

The Rock Island Arsenal is the largest employer in Rock Island and the Quad Cities as a whole. Located on a 946 acre island in the Mississippi River, the Arsenal Industrial Complex occupies approximately 867 acres. The balance of the island contains the Veterans Administration with a U.S. National Cemetery, a Confederate Cemetery, and the headquarters of the Rock Island District Corps of Engineers. Arsenal Island draws both workers and tourists locally and from around the world.

The Arsenal is the largest government-owned weapons manufacturing arsenal in the United States. The Arsenal provides manufacturing, logistics, and base support services for the Armed Forces. The Arsenal

also partners with non-military entities to advance manufacturing technologies in the private sector. Tenant organizations located on the Arsenal employ approximately 6,600 employees. Some of the major tenant organizations are the headquarters of the U.S. Army Sustainment Command and U.S. Army Joint Munitions Command, the U.S. Army TACOM Life Cycle Management Command-Rock Island, the U.S. Army Civilian Human Resource Agency-North Central Region, and U.S. Army Armament Research Development and Engineering Center.

## **ECONOMIC, HOUSING, AND COMMUNITY GROWTH**

In 2018 the Rock Island City Council has identified community and economic development as a top priority and has supported a number of initiatives directed at creating and retaining jobs in the community, expanding the City's tax base, and promoting Rock Island as a place to work, live, and play.

### **Economic Activity Downtown**

The downtown area, known regionally as "The District", is a destination for some 100,000 people who attend numerous major events and weekly music presentations throughout the year. The success of The District in attracting visitors and new residents to the downtown has fostered the establishment of over 30 restaurants, bars, art galleries, and entertainment outlets generating significant private investment. Retail art establishments such as the Art Place, The ARTery, and the Quad City Arts offer unique venues for experiencing and purchasing art. Dphilms, a commercial video production business, maintains state of the art video production facilities. Services for District patrons and residents have expanded as well with the opening of nationally known eating establishments like Subway and Bennigan's complementing more unique local restaurants El Patron, Soi 2, Quad City Pancake House, Huckleberry's, Blue Cat Brew Pub and Moe's Burgers.

Aside from arts and entertainment, downtown Rock Island continues to benefit from the home office operations of four major insurance companies: Modern Woodman of America, Royal Neighbors of America, Illinois Casualty, and Gallagher. Several new businesses have also opened in the downtown recently including: Bridges Catering, Taste Buds, J Wild Marketing, Avenue Studio, 2<sup>nd</sup> Avenue Grocery, Splash and Healthy Harvest to name a few.

In addition to private investment in The District and downtown, the City of Rock Island has contributed to projects designed to improve the quality of life for residents and downtown employees through its façade improvement program and economic development incentives. The Holiday Inn, Circa '21 Dinner Playhouse, The Establishment, Huckleberry's, Orr's Mortuary, Project Now and Bridges Catering are examples of downtown businesses that have benefitted from public investment in the past two years.

### **Housing Activity Downtown**

Creating new housing opportunities in the downtown has been a major focus of investment in recent years. Rock Island Economic Growth Corporation (GROWTH) has been instrumental in redeveloping structures for downtown housing which has expanded the resident population. These efforts are advancing the goal of creating a downtown mixed-use neighborhood with office, retail, and recreational amenities integrated with quality public transportation. While GROWTH has led the way, several private developers have followed suit to convert the upper floors of commercial buildings into living space. Downtown housing successes include:

- Renaissance, Goldman, and Bowlby Lofts, renovated in 2001, were the first loft developments in the downtown with 54 mixed-income apartments and first floor commercial space.
- Clipper Condos, completed in 2004, with 9 condominium units and first floor commercial represents the first new owner-occupied construction in the downtown in over 50 years.
- Sala Apartments was completed in 2005 with 33 affordable rental units. This development received the Richard Driehaus Foundation award for Outstanding Rehabilitation; the Sala building is listed on the National Register of Historic Places.
- Voss Brothers Lofts was completed in 2006; a former a vacant warehouse transformed into 35 rental apartments.

- DuMarche' Market on Third, completed in 2009, offers 6 live-work artist studios and retail shops.
- McKesson building was renovated in 2009 as a mixed-use, sustainable development. McKesson was the first building in the Illinois Quad Cities to have a 10,000 square foot environmentally friendly "green" roof.
- Jackson Square, the former Illinois Oil Co. building, was redeveloped in 2011. The project features 30 rental units with nine different floor plans of one, two, and three bedroom units.
- Goldman Family Block redevelopment project was completed in 2013. This was the final piece of a \$12 million public/private investment for 1700 block on 2<sup>nd</sup> Avenue.
- The Locks is a 36-unit mixed-income apartment building that is also transit-oriented development to support downtown's need for market driven, live-work housing. This project supports the Federal Transit Administration's Livable Communities Initiative, an effort that strengthens the link between transit and communities. The project was completed in January 2015.
- The old historic Star Block building underwent rehabilitation that was completed in 2016 to create 8 live-work units and approximately 1,200 square feet of commercial space. The units feature one and two bedrooms ranging from 564 to 1000 square feet.

In addition, the following project had a development agreement negotiated in 2017:

- Plans were developed to renovate and redevelop the historic VanDerGinst office building into the Best Building. The project had stalled but another developer is continuing the project which will create more living units and a small boutique hotel located in the heart of the downtown.

Building on the momentum of these successful projects, the City anticipates an increase in private investment and a continuation of the downtown renaissance.

### **Economic and Housing Activity in Greater Rock Island**

The City of Rock Island continues to make progress with new developments within the city limits. In 2015, FedEx completed its 189,000 square foot distribution facility in the City's southwest industrial area. Several other companies in the southwest industrial area have added jobs and one is adding a physical expansion. Hill and Valley, employing 150 people, relocated from the Watchtower Plaza to the Columbia Park area. Production at their new 90,000 sq. ft facility began and they are already planning an expansion. Hawk Technology, a fast growing technology & robotic company, completed an 18,000 sq. ft. expansion which allows them to continue to grow. The trend of industrial growth by all reports will continue for the next few years as they economy grows.

The City's business incentive programs continue to play an important role in supporting new and existing businesses in Rock Island. Over the past fiscal year, the Commercial/Industrial Revolving Loan Fund program (CIRLF) approved four loans totaling \$169,000. These program dollars are partnered with private funds. Approved loans supported the redevelopment of Silver Paws, Pizano Electrical, Bridges Catering, Igor's Restaurant and others. In addition to the CIRLF program, the City's Micro CIRLF program also supports new business creation or business expansion in the City.

The City also helps to further economic and housing activity through it's Facade Improvement Program. The program provides a financial incentive to commercial property owners or tenants who are planning to renovate the exterior of a property. The program is designed as a dollar for dollar match program with funds disbursed after all of the authorized work has been completed. The maximum match is \$7,500.

The City's state certified Enterprise Zone program was available through mid-2016 to issue certificates for building materials sales tax exemptions. The City's Enterprise Zone has expired and a new regional Zone is being created with neighboring communities.

From a growth standpoint, the City continues to move steadily forward, avoiding the major development peaks and valleys experienced in other areas of the country. Modest, steady and sustainable growth has allowed the City to maintain high service levels at very reasonable costs.

### **Planning Activity**

The City's planning division continues to work on long-rang plan and policy documents that aide in community and economic development. Goals for 2018 include:

1. Creation of Streetscape Guidelines

The Planning Division will be creating streetscape guidelines to create a signature look within in the downtown area. It will also assist City Staff in the knowing how to replace failing infrastructure moving forward.

2. Downtown Designated as a National Historic Preservation District

City Council passed the Heritage Resources Plan in 2016. One significant goal is prioritizing neighborhoods or districts for future survey and documentation efforts. The plan suggests the downtown as the most important. Once the Downtown HP district is formalized developers will be able to take advantage of historic tax credits for certain rehab projects.

3. 14<sup>th</sup> & 30<sup>th</sup> Public Space

The Planning Division is working on a creating a public space on the corner of 14<sup>th</sup> Avenue and 30<sup>th</sup> Street. A large public visioning meeting was held in late 2017. In 2018 future public meetings will be held to finalize the uses and design of the space.

4. Neighborhood Engagement

The City of Rock Island has recommitted itself to the importance of communicating and working with neighborhood groups for a better relationship. Some strategies in 2018 will include ongoing ward meetings and City staff attending neighborhood meetings.

The City also recently initiated a project to carry out a comprehensive review, analysis, and rewrite of the City's zoning and land development regulations. This project will also fulfill the following objectives:

- Create modern and legally-defensible development regulations that ensure a desirable and sustainable development pattern to achieve the community vision outlined in the Comprehensive Plan.
- Codify regulations that ensure predictable, high-quality development that is sensitive to the context, form, and character of surrounding development.
- Recognize that some existing development may not align with the desired community character and that the desired character may be achieved through strategic revisions to the City's development regulations.
- Integrate process improvements necessary to ensure an efficient and predictable development review process.
- Create an ordinance that is logically organized, well cross-referenced, and easily understandable through the use of common, consistent language and the inclusion of graphics, charts, and tables that illustrate the regulations.
- Update the zoning map to implement the adopted Comprehensive Plan and new ordinance.

## **MUNICIPAL SERVICES**

### **City Management**

The City of Rock Island is organized under the Council-Manager form of government, with legislative authority vested in a City Council made up of a Mayor and seven members. Council members are elected from wards with staggered four-year terms. The City became a home rule unit with the adoption of the

1970 Illinois Constitution. As such, the City has no tax rate or debt limits, nor is it required to conduct a referendum to authorize the issuance of debt or to increase property taxes.

The City has unified its administrative functions through the appointment of a City Manager (the position was created by action of the City Council on July 1, 1952), who is responsible for the day-to-day operations of the City and its full-time employees.

City Hall is home to City Council Chambers, the Office of the Mayor, Office of City Manager, Finance Department, Human Resources, Information Technology, Code Enforcement, Building Inspection, and the Community and Economic Development Department.

### **Public Safety**

The Police Department has 81 sworn police officers and 27 civilian personnel. The department is divided into three divisions: Field Operations, Criminal Investigations, and Technical Services. The department instituted a body worn camera program in which all patrol officers, patrol supervisors, and members of the Emergency Response Team, are outfitted with a body worn camera.

The Fire Department currently has four fire stations housing the department's 59 full-time personnel, consisting of 58 sworn members and 1 civilian employee. The department is divided into four areas of responsibilities that include the daily administration of the department, fire/emergency response services, EMS Operations, and fire prevention. The department operates two advanced life support ambulances staffed by two paramedics/firefighters, along with paramedic first response units consisting of a light Rescue Squad and three (3) Paramedic Pumpers. The department also staffs a 105-foot aerial ladder truck, and can respond to incidents on area waterways with a custom built 26-foot rescue boat. In addition, members from the department are trained to respond to Technical Rescue, Hazardous Materials, and Ice/Water rescue incidents. The department responded to 6,753 calls for service in 2017.

The City negotiates with the following bargaining units: Fraternal Order of Police (FOP), Police Command, International Association of Firefighters (IAFF), United Auto Workers (UAW), and American Federation of State, Municipal Employees (AFSME). The City considers its employee relations to be good.

### **Public Works**

The Public Works Department is responsible for the operation, maintenance, and construction of the public infrastructure of the City, including streets, water distribution, and sewer collection, the provision of basic municipal services such as refuse, yard waste collection, recycling, and snow removal, the operation, maintenance, and management of Sunset Marina, and the operation and maintenance of the 1200kW Hydroelectric Generation Plant. The Public Works Administration building houses Public Works Administration, Engineering, and Fleet. The Utilities Maintenance Building houses the City's water and sewer utilities maintenance workers. The Municipal Services Building (Streets Garage) houses the City's storage garage, Streets Division, and Levee workers. This building, constructed in 2011, was built to LEED certification standards, including geothermal heating and cooling, native landscaping, and a rain garden.

The City's source of water is the Mississippi River. The municipal water system consists of over 220 miles of water mains, 10.9 million gallons of storage, and a 12 million gallon per day (MGD) water plant, with average production of 5.4 MGD and peak production of 9.1 MGD.

Sewage collection and treatment are also City responsibilities. Rock Island maintains 250 miles of wastewater collection mains, 7,000 storm inlets and sewer manholes, seven waste water pumping stations, and two wastewater treatment plants. The southwest plant processes at an average of .3 MGD with a peak of 1.2 MDG and a total capability of 1.5 MGD. The main plant processes an average of 8.4 MDG with a peak of 16 MGD and a capacity of 106 MGD during wet weather events. The wet weather expansion was completed in the summer of 2014.

The City of Rock Island owns and operates Sunset Marina, a 473 slip recreational marina located at 31<sup>st</sup> Avenue and the Mississippi River (mile marker 479.8). Generally, the facility includes covered and uncovered docking with slip sizes ranging from 16 to 60 feet, a 35 ton travel-lift and lift well, two buildings that house office, storage, rental space and restroom/showers, a fuel dock and an approximate 150 space surfaced parking lot.

## **Public Library**

The Rock Island Library is the oldest public library in Illinois, serving citizens with a collection of community centers, outreach efforts, and online opportunities that provide resources to enhance personal achievement and stimulate the imagination. Physical library locations include a downtown library, and two neighborhood branch libraries serving the east and southwest residents. The library also has 24/7 presence at [www.rockislandlibrary.org](http://www.rockislandlibrary.org).

The library is governed by a nine member Board of Trustees, appointed by the Mayor and approved by City Council. The Illinois "Local Library Act" found in the state statutes determines Board authority, which is considered semi-autonomous, due to municipal library budget laws. All other library activities are independently determined by the Board.

The library collection includes print and electronic materials featuring downloadable e-books and magazines, and streaming music and movies. The library's tagline, "Begin Here," encourages everyone to achieve their educational goals and entertainment needs by using its wide array of services and resources. Anyone living within the city limits of Rock Island, or within the Milan-Blackhawk Area Public Library District, is eligible for a free library card.

In addition to reading, viewing, and listening for education and pleasure, the library also offers hundreds of free programs and events each year for all age groups. Partnerships with the Martin Luther King, Jr. Center, Parks and Recreation, Spring Forward Learning Center, HeadStart, and Community Health Care, are just a few examples of how the library extends its reach into the community.

## **Parks and Recreation**

The City provides all park and recreational services (there is no separate municipal corporation providing park district services). The City operates 26 parks on 850 acres, including two 18-hole golf courses. Other major facilities include an aquatic center, sports complex and a fitness center. A portion of the proceeds of the Series 2001 Bonds (\$1,325,000) together with \$2,900,000 of locally raised funds was used to fund a Family Aquatic Center that replaced a pool built in 1956. The \$4.2 million facility includes a tube flume slide, a body flume slide and two drop slides. The main pool has a zero depth entry with spray toys in the shallow area and four 25 yard lap lanes. The facility is placed in such a way as to take advantage of the hillside for the slides and visibility of the community.

On September 10, 1990 the former Rock Island Family YMCA building with its indoor running track and swimming pool became the Rock Island Park and Recreation department Fitness and Activity Center (RIFAC). Since 1990, the City has twice renovated the facility, which currently consists of an indoor pool, gymnasium, fitness-cardiac room, weight room, three racquetball courts and five classroom areas. The first expansion of RIFAC included expanded locker room space, new cardio and weight room area, expanded running track and basement storage area. The second expansion added the whirlpool, additional gymnasium, aerobic fitness room, and administrative office space that enabled the Park and Recreation Department to close a separate administrative building, and decrease administrative staff.

On July 3, 2010 the City opened Schwiebert Riverfront Park located on the Mississippi River in the Downtown area. The park has a spray pad fountain, stage, and new in 2014, a day time dock for 21 boats. This enables boaters to use the river to access the downtown restaurants and entertainment venues. The park is host to concerts, weddings, special events and daily visitation by 100's of people each day in the summer months.

The Park and Recreation Department also operates a sports complex that includes four athletic fields and four full size soccer fields that hosts leagues for youth and adults. Other amenities include the Hauberg Center Complex that consists of a Historic Mansion and smaller classroom spaces in the renovated Administrative building. Hauberg is now operated by the Friends of Hauberg under an operational agreement between the group and the city.

During CY 2015, the Parks and Recreation Department participated in an operational audit. This audit was in response to declining revenues and increasing expenses which resulted in deficit spending for several years. In 2016 the Department went through a reorganization that resulted in over \$300,000 in expense savings. The Department also developed a new business model to reduce expenditures, increase revenues and make the Department fiscally sound.

### **Martin Luther King, Jr. Community Center**

The Martin Luther King, Jr. Community Center (The King Center), located at 630 Martin Luther King Drive, opened in 1975 as a multipurpose center to serve as a catalyst to build the community and a centralized location for various social service programs and organizations. The King Center provides multiple services including an after school program, a six-week summer day camp, family and youth counseling, tax return program, facility rental, community and family events, teen pregnancy prevention and substance abuse prevention services. The King Center is the host organization for the volunteer led programs of The Metropolitan Youth Program, The Rock Island Boxing Club, The Rock Island Striders (track and field), The Aging Citizens Taking Interest in a Variety of Experiences Club (ACTIVE Club) and the 340's basketball program. Other agencies lease space at the King Center to serve as satellite offices including the Two Rivers YMCA and Arrowhead Youth and Family Services. In 2011, the center was renovated and expanded adding 6,800 square feet with over 5,000 square feet dedicated to youth development. The King Center has the capacity to serve over 150 youth per day, a community room with capacity for over 400 people for a variety of uses, a full-service kitchen, and spaces to enhance existing relationships with partner agencies. Annually, the King Center serves 20,000 people with a variety of services.

### **Financial Awards and Policies**

The City's 1979 Annual Financial Report was awarded the Certificate of Achievement for financial reporting by the Government Finance Officers Association (GFOA) of the United States and Canada. A supplemental Certificate of Achievement was awarded for the City's 1981-1985 and 1987-2015 reports. The significance of the GFOA award is emphasized by their statement: "The Certificate of Achievement is the highest form of recognition in the area of governmental accounting and financial reporting and its attainment represents a significant accomplishment by a governmental unit and its management." The City has received the Award for Distinguished Budget Presentation awarded by GFOA since fiscal year 1987/88. The GFOA notes that "in order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium." Other examples of the City's strong planning and financial management policies include the Comprehensive Plan, the five-year Capital Improvements Program, Statement of Financial Policies, and an Investment Policy.

The City's Statement of Financial Policies was adopted on September 14, 1987 with updates dated December 1989, November 1994 and November 2016 by the City Council. The statement, which was formulated by the City of Rock Island Financial Planning Task force (membership included representatives of the local banks, insurance companies, accounting firms and Augustana College), includes policies on borrowing, General Fund cash and fund balance, revenue sources, accounting and financial reporting, reserves for the General Fund and for equipment replacement, the appropriate uses of debt, various other fund balances, etc. The statement also calls for a five-year projection of General Fund operations to be updated annually.

While it is the policy of the City to establish and maintain sufficient cash in its General Fund so a positive cash balance and fund balance is maintained at the end of each fiscal year, it is the City's goal to

maintain a positive unrestricted and non-designated balance at a level equal to an amount representing 90 days of budgeted operating expenditures for the following fiscal year. This financial goal was revised in 2005 from 60 days to 90 days and was phased in over a five year period ending in fiscal year 2009. Any General Fund balance in excess of this requirement is transferred to the Capital Improvements Fund at the completion of the annual audit.

## DOCUMENT ORGANIZATION

The budget document is organized by fund structure similar to what one would find in the City's Comprehensive Financial Annual Report (CAFR). This is a change from how the budget has been presented in the past and is designed to help the reader have some comparability between the two documents. In addition, this format is how the City's Management Reports are arranged.

The document is arranged within eight tabs. The information within these tabs is as detailed below.

Contents The table of contents is located within this budget section. The reader is encouraged to refer to this table of contents to easily find specific information they may be looking for.

Financial Summary – This section of the budget document provides good summary information on the City of Rock Island. The Executive Summary and the Budget Digest, both of which are located within this section, are useful tools for developing an overall understanding of the budget and the City's fund structure. Also within this section is a description of the budget process and the Financial Trend Monitoring System (FTMS). The FTMS includes several charts that show economic and financial trends and their effect on the City of Rock Island.

Significant Policies – This section provides various Council established policies. They include among others the Financial policies, Investment Policy, and the City's Purchasing policies.

Department Overview – In the past, this document was arranged by functional area. One benefit of that type of an arrangement is that it gave the reader a better idea of City business by function. This section provides that functionality by explaining departmental business within the City's thirteen departments:

- Mayor and City Council
- City Clerk
- General Administration
- Human Resources Department
- Finance Department
- Information Technology Department
- Community & Economic Development Department
- Martin Luther King Center Department
- Police Department
- Fire Department
- Public Works Department
- Parks & Recreation Department
- Library Department

Within each department, you will see:

- Departmental overview
- Organizational structure
- Staffing changes within this budget
- Program changes within this budget
- Capital Expenditures
- Use of Gaming Funds
- Grants budgeted
- Mission Statement of the Department
- Summary of Accomplishments

- Goals and objectives
- Performance Measures
- Division's overview(s)
- Department staffing
- Total Departmental Expenditures by object and fund

Following this overview section, are sections that address the activity in each fund group (Governmental, Enterprise, Internal, Fiduciary, and Component Funds) comprising the following funds.

#### Governmental Funds

Along with the General Fund (101) the City reports the following as governmental funds. Each fund is tracked separately within the City's general ledger system for ease in accounting.

- 101 – General Fund (major)
- 225 – DUI Fine Law
- 226 – Court Supervision
- 227 – Crime Laboratory
- 271 – Honor Guard Contributions
- 272 – DARE
- 273 – Police Contributions
- 274 – Elderly Service Officer Contributions
- 276 – Rock Island Labor Day Parade
- 278 – Adopt a School
- 279 – Fire Donations

#### Special Revenue Funds

- 201 – TIF District #1 (major)
- 202 – TIF District #2 (major)
- 203 – TIF District #3 (major)
- 204 – TIF District #4 (major)
- 205 – TIF District #5 (major)
- 207 – Community & Economic Development (major)
- 208 – TIF District #7 (major)
- 209 – TIF District #8 (major)
- 211 – Martin Luther King Jr. Community Center
- 212 – Martin Luther King Jr. Facility Improvement
- 213 – TIF District #9 (major)
- 221 – Motor Fuel Tax
- 222 – Foreign Fire Insurance
- 223 – Riverboat Gaming (major)
- 224 – State Drug Prevention
- 241 – Federal COPS Grant
- 242 – Community Development Block Grant
- 243 – Federal Drug Prevention
- 244 – Neighborhood Stabilization
- 245 – Schwiebert Park Boat Dock
- 246 – Ridgewood Business Park
- 251 – Rock Island Public Library (major)

#### Capital Improvement Fund

- 301 – Capital Improvements (major)

#### Debt Service Fund

- 405 – Debt Service (major)

Enterprise Funds – The City reports the following as Enterprise Funds.

- 501 – Water Operation and Maintenance (major)

502 – Water Capital 2010A BAB  
506 – Wastewater Operation and Maintenance (major)  
507 – Stormwater Operation and Maintenance  
510 – Solid Waste  
541 – Sunset Marina  
555 – Park and Recreation (major)  
581 – Community Development Block Grant Loan Programs  
583 – Community and Economic Development Loans  
584 – Commercial and Industrial Revolving Loans (CIRLF)  
586 – Brownfield Revolving Loan Fund

Internal Service Funds - The City reports the following as Internal Service Funds.

601 – Fleet Services  
606 – Engineering  
609 – Hydroelectric Plant  
621 – Self-Insurance  
626 – Employee Health Plan

Fiduciary Funds - The City reports the following as Fiduciary Funds.

701 – Fire Pension  
706 – Police Pension  
711 – Section 125 Cafeteria Plan

Component Unit Funds – The following funds are reported as Component Units. Also included as a component unit is Fund 950 – Rock Island Public Library Foundation Fund. This fund is not budgeted as part of the City budget and is not reflected within this document.

901 – Martin Luther King Jr. Activity Fund  
905 – Martin Luther King Jr. DCFS  
906 – Martin Luther King Jr. Drug Prevention  
907 – Martin Luther King Jr. Capital Contributions



## Council Strategic Plan

The City of Rock Island has completed development of new action agenda for 2017-2018. The plan reflects the organization's on-going commitment to strategic thinking, measurable results, and the delivery of quality services.

The Mayor and City Council met over a series of public meetings to review and update the strategic plan. After reviewing the past years progress, the City Council worked cooperatively to prioritize a set of strategic initiatives which focuses on infrastructure, financial stability, economic development, redevelopment, and high quality services.

The strategic plan continues to provide direction and guidance to the community and city staff.

## Policy Agenda 2017-2018

### Top Priority

- Street Service Level: Plan and Funding
- Budget CY 2018 and Debt
- 11th Street Business Corridor Development
- Regional Collaboration for Reduced Cost of Service Delivery
- Columbia Park Business Expansion
- Highway 92 Corridor Blight Elimination Plan
- Human Rights Commission
- Crime/Shooting Reduction Plan

### High Priority

- Old Country Market Study/Clean-up
- Community Engagement Strategy and Actions
- Bond Rating Retention/Improvement Plan
- Community Information Technology Infrastructure
- Small Business Development/Growth Programs
- College Hill District Redevelopment/Business Development
- Rock Island Downtown - Historic Place Designation
- S.W. Rock Island Residential Development
- Community Cameras Plan and Direction
- Solar Power Policy and Program
- CORA - Fleeing and Eluding Ordinance

## Management Agenda 2017-2018

### Top Priority

- Comprehensive 360 Evaluation Program for Managers and Employees
- Zoning Ordinance: Revision/Update
- City Investment Policy
- City Brand and Marketing
- Riverview Lofts
- Downtown Building and Land Inventory
- College Hill Business Liaison

### High Priority

- Downtown Plan
- Downtown Streetscape Standards
- Revenue Manual/Debt Collection
- Police/Fire Pensions
- Gaming Revenues
- 9-1-1 Communications Center
- King Center Board Expansion
- Wastewater Treatment Plant Expansion: equipment Rehabilitation/Replacement
- Building/Fire Codes: UpdateTop Priority

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# STRATEGIC PLANNING FOR THE CITY OF ROCK ISLAND

# Strategic Planning Model for the City of Rock Island

Value-based principles that describe the preferred future in 15 years

## VISION

Destination  
“You Have Arrived”

Strategic goals that focus outcome-base objectives and potential actions for 5 years

## PLAN

Map  
“The Right Route”

Focus for one year – a work program: policy agenda for Mayor and Council, management agenda for staff; major projects

## EXECUTION

Itinerary  
“The Right Direction”

Principles that define the responsibility of City government and frame the primary services – core service businesses

## MISSION

Vehicle  
“The Right Bus”

Personal values that define performance standards and expectations for employees

## CORE BELIEFS

Fuel  
“The Right People”

# ROCK ISLAND VISION 2032

# *Rock Island Vision 2032*

**ROCK ISLAND**  
is a ***GROWING CITY*** <sup>(A)</sup>  
with a ***VIBRANT DOWNTOWN***, <sup>(B)</sup>  
and ***LIVABLE NEIGHBORHOODS***. <sup>(C)</sup>

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**ROCK ISLAND**  
***RESPECTS DIVERSITY AND HISTORY***. <sup>(D)</sup>

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**OUR CITIZENS**  
enjoy ***QUALITY HOMES*** <sup>(E)</sup>  
and ***PLACES FOR ENJOYMENT AND FUN***. <sup>(F)</sup>

# Rock Island Vision 2032

## PRINCIPLE A

### GROWING CITY

#### ► Means

1. More housing units within Rock Island, maintaining quality of housing stock
2. Expanded local economy through new industries including high tech, sustainability and environmental businesses, and retail stores
3. Welcoming community that celebrates diversity
4. Equitable growth that benefits all in the community – we all grow together
5. Smart growth along urban corridors
6. Grocery store on the westside
7. Development of the I-280 and Illinois 92 area

## PRINCIPLE B

### VIBRANT DOWNTOWN

#### ► Means

1. Attractive urban center for the Rock Island community and the Quad City region – destination for entertainment, dining, shopping
2. Anchor or destination business(es)
3. Well-balanced activities for day time and evening time
4. Retail businesses that are in areas designed for customer convenience
5. Walkable, pedestrian friendly Downtown
6. Additional major, full service hotel(s) with community/conference rooms
7. Successful community events, festivals and celebrations with family events and activities
8. Downtown built for families – beautiful, safe and inviting
9. Arts and cultural venues and opportunities, including multiple theaters

## PRINCIPLE C

### LIVABLE NEIGHBORHOODS

#### ► Means

1. City involved and supporting neighborhoods
2. Strong, distinctive and diverse neighborhood identities and pride
3. Quality neighborhood streets, sidewalks, alleys and infrastructure
4. Safe routes to schools that are well attended
5. Trees throughout each neighborhood
6. People feeling safe at home and in the neighborhood
7. Convenient services and neighborhood retail
8. Southwest Rock Island developed as a neighborhood

## PRINCIPLE D

### RESPECTS DIVERSITY AND HISTORY

#### ► Means

1. More immigrant/refugee business owners
2. Diverse businesses serving the needs of our diverse Rock Island community
3. Incorporating historic sites in marketing Rock Island
4. Celebrating cultural traditions and heritage
5. Inclusive community with a diverse population
6. Anti-racism / pro-reconciliation community
7. Preserving and using historic buildings and assets to the community's advantage
8. Reaching out to international communities for community and business benefit

## PRINCIPLE E

### QUALITY HOMES

#### ► Means

1. New residential subdivisions in Rock Island
2. Downtown and infill housing developed consistent with neighborhood character
3. High quality, low income housing opportunities
4. Renovation or removal of blighted homes
5. Quality rental housing opportunities
6. Positive image with realtors, developers, homebuyers
7. New housing opportunities: \$200,000 and up (2017 dollars)

## PRINCIPLE F

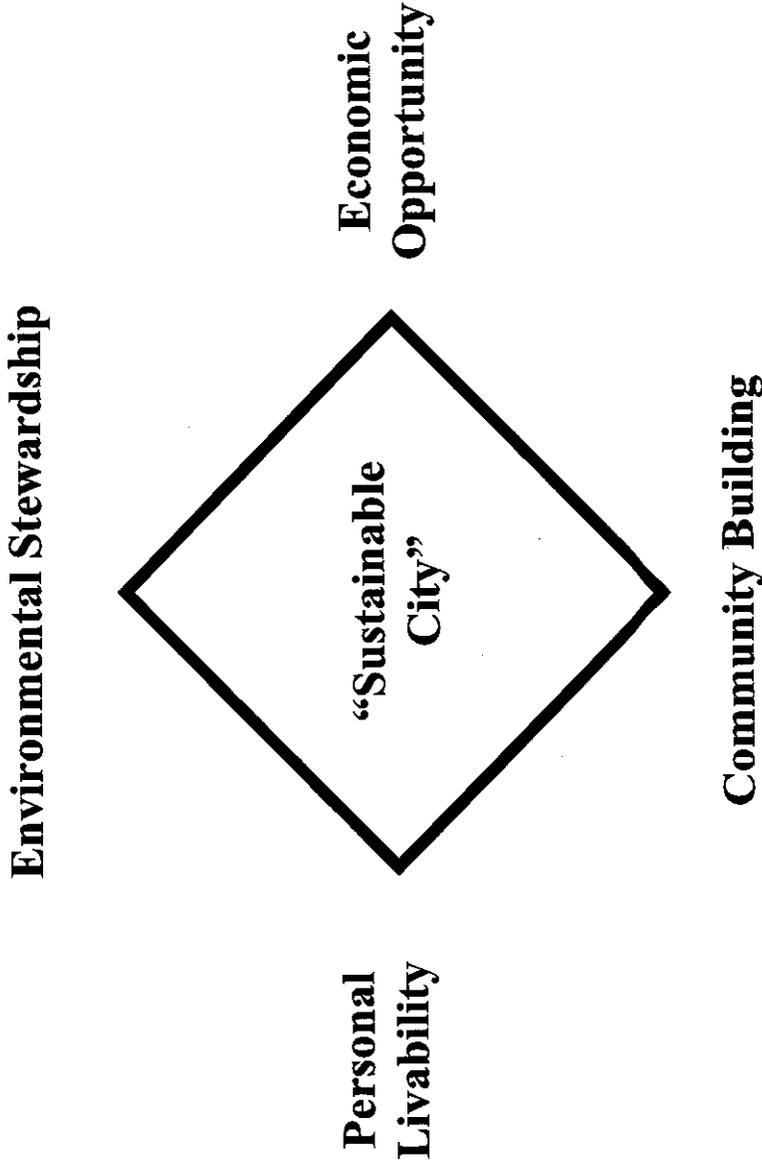
### PLACES FOR ENJOYMENT AND FUN

#### ► Means

1. Quality parks, swimming facility and community centers
2. Splash pad / parks and wading ponds throughout the City
3. Active use of two riverfronts by residents
4. Range of specialty parks responding to community needs and recreation trends – skate park, dog park, pickle ball, deck hockey
5. “World-class” Botanical Center and Gardens, including Children’s Garden
6. Multi-use trails connecting the City and the region
7. Access to recreational venues and activities, cultural opportunities and professional sports in the Quad Cities Region

# **ROCK ISLAND A SUSTAINABLE CITY**

# *Sustainable City Model*



# *Personal Livability for Rock Island*

**Reputation of safe neighborhoods**

**Quality programming for Library, King Center, Parks and Recreation – affordable and free**

**Easy access to programs (e.g. summer camps, King Center)**

**Recognition of quality schools and educational programs for a lifetime**

**Residents involved in community safety**

**Information to “survive” today**

**Affordable housing opportunity**

**Aesthetically pleasing city – attractive streetscape, corridors, public spaces**

**Basic services – water, sewer, snow removal, streets, sidewalks, bike path – necessary for daily living**

**Opportunities to live near work**

**Access to the rivers for public use**

**Arts and Entertainment District**

**Easy access to interstate system**

# *Environmental Stewardship for Rock Island*

**Image: Green City (actions and projects – real)**

**Bike paths**

**Hydro Plant**

**Greenhouse Gas and Carbon Footprint**

**Parks – expansions**

**Solid Waste System, including recycling**

**Stormwater management, including rain gardens, wetland protection**

**Public awareness and taking responsibility**

**Sustainable business incentives**

**Hybrid City Fleet**

**Sewer Treatment Plant design and future operation**

**Products used by the City government (e.g. golf course)**

**Clean Air; including burn ban**

**Clean Water in rivers, streams, ponds**

**Sunset Marina**

**Mill Creek**

**Sylvan Slough Natural Area**

# ***Economic Opportunity for Rock Island***

## **Amtrak Service**

**Business assistance for expansion and retention**

**Façade program and facility**

**ISO rating upgrade**

**Home grown retail programs**

**Diverse tax base**

**Brand – living and working in Rock Island**

**Land for business development**

**Tournaments bringing people and dollars to Rock Island**

**Rock Island Arsenal expansion and various business opportunities – Arsenal Development Group**

**Federal agencies, including Corps of Engineers**

**Diverse industrial businesses and major employers in Quad Cities and Rock Island County**

**Jumer’s - Rock Island’s Casino**

**Easy access to airport**

# *Community Building for Rock Island*

**Strong community pride – neighborhoods working together**

**Confidence in City: leadership, Mayor-Council, City staff**

**Neighborhood associations involving residents**

**Boards, commissions, taskforces**

**Residents willing to volunteer**

**City awarding and rewarding residents efforts**

**Community events: Labor Day, district events, King Memorial, July 4<sup>th</sup>, concerts, plays, lectures, film series, neighborhood events**

**Opportunities to address issues, solving problems – engagement and responsibilities**

**Partnering with community organizations, Augustana College, businesses, schools**

**Cooperation among City, GROWTH, Housing Authority**

**Active volunteers contributing to the community**

**Inclusive community with a diverse population**

# ROCK ISLAND’S CITY GOVERNMENT: MISSION

# *Rock Island’s City Government: Our Mission*

**ROCK ISLAND CITY GOVERNMENT**

is **FINANCIALLY SOUND** <sup>(1)</sup>

and provides the

**BEST SERVICES IN THE QUAD CITIES.** <sup>(2)</sup>

# *Rock Island’s City Government: Our Mission*

## **PRINCIPLE 1**

### **FINANCIALLY SOUND**

#### **► Means**

1. Providing services in the most efficient, cost-effective manner
2. Being fiscally responsible for the City’s debt and reserves
3. Having adequate resources to support City services and service levels
4. Producing services responsive to citizens needs
5. Maintaining a strong bond rating

## **PRINCIPLE 2**

### **BEST SERVICES IN THE QUAD CITIES**

#### **► Means**

1. Creatively using of unique resources to obtain unique results
2. Having well-built and well-maintained City facilities and infrastructure
3. Having well-trained City employees dedicated to serving Rock Island
4. Anticipating problems and not just react to problems
5. Reliable City services responsive to the citizens needs

# **CITY OF ROCK ISLAND PLAN 2017 – 2022**

# *City of Rock Island* *Goals 2022*

**FINANCIALLY SOUND CITY PROVIDING HIGH QUALITY  
SERVICE AND INFRASTRUCTURE**

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**EXPANDING LOCAL ECONOMY**

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**REVITALIZATION OF STRATEGIC LOCATIONS**

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**INCREASE POPULATION THROUGH  
LIVABLE NEIGHBORHOODS**

# Goal 1

## Financially Sound City Providing High Quality Service and Infrastructure

### OBJECTIVES

1. Take financially responsible actions creating a long-term sustainable City government
2. Upgrade City infrastructure: streets, utilities, sidewalks and alleys
3. Maintain fund reserves consistent with defined City policies and national standards
4. Provide reliable City services responsive to changing community needs
5. Expand utility service: electricity and information technology
6. Increase trust and confidence in City government through resident engagement
7. Provide sufficient resources to support defined City services and service levels
8. Provide strong advocacy for City of Rock Island's interest – State of Illinois and federal level

### MEANS TO RESIDENTS

1. Value for tax dollars and fees
2. Reliable service delivery by the City
3. Timely response with resolution to your problem
4. Customer-friendly service delivery
5. Well-maintained city Facilities and infrastructure
6. Pride in city services: "Best in Quad Cities"

### **SHORT TERM CHALLENGES AND OPPORTUNITIES**

1. Aging, deteriorating City infrastructure with potential major failures
2. Loss of state revenues: grants, state shared resources
3. Difficulty in expanding retail tax base
4. Decreasing population for Rock Island
5. Revenues to support current services and service levels
6. Aging facilities needing repair or replacement
7. Informing and educating the public on City finances and services
8. Long term debt and lower bond rating

### **LONG TERM CHALLENGES AND OPPORTUNITIES**

1. Engaging residents and positive involvement in City governance
2. Anti-government environment with resident distrust in City government
3. State and federal government mandates
4. Percentage to Fire / Police pensions and funding
5. Keeping property tax at a stable rate for homeowners and businesses
6. Willingness to increase taxes and fees or reduce or eliminate services
7. Unforeseen events impacting City operations and revenues
8. Increasing gaming competition and video gaming impact on City revenues
9. Potential budget reductions resulting in lower level of City services
10. Financial condition of Rock Island County impacting the City
11. Residents' expectations for services and lacking the willingness to pay

**POLICY ACTIONS  
2017 – 2018**

- |  |   |
|--|---|
| 1. Street Service Level: Plan and Funding                      | <b>PRIORITY</b>   |
|  | <span style="border: 1px solid black; padding: 2px;">Top Priority</span>  |
| 2. Regional Collaboration for Reduced Cost of Service Delivery | <span style="border: 1px solid black; padding: 2px;">Top Priority</span>  |
| 3. Budget CY '18 and Debt                                      | <span style="border: 1px solid black; padding: 2px;">Top Priority</span>  |
| 4. Community Engagement Strategy and Actions                   | <span style="border: 1px solid black; padding: 2px;">High Priority</span> |
| 5. Bond Rating Retention / Improvement Plan                    | <span style="border: 1px solid black; padding: 2px;">High Priority</span> |
| 6. Community Information Technology Infrastructure             | <span style="border: 1px solid black; padding: 2px;">High Priority</span> |
| 7. Community Survey  |   |
| 8. Electric Feasibility Study and Direction                    |   |

**MANAGEMENT ACTIONS  
2017 – 2018**

- |  |   |
|--|---|
| 1. Comprehensive 360 Evaluation Program for Managers and Employees   | <b>PRIORITY</b>   |
|  | <span style="border: 1px solid black; padding: 2px;">Top Priority</span>  |
| 2. City Investment Policy  | <span style="border: 1px solid black; padding: 2px;">Top Priority</span>  |
| 3. Revenue Manual / Debt Collection                                  | <span style="border: 1px solid black; padding: 2px;">High Priority</span> |
| 4. Police and Fire Pensions  | <span style="border: 1px solid black; padding: 2px;">High Priority</span> |
| 5. Gaming Revenues   | <span style="border: 1px solid black; padding: 2px;">High Priority</span> |
| 6. King Center Board Expansion                                       | <span style="border: 1px solid black; padding: 2px;">High Priority</span> |
| 7. 9-1-1 Communications Center                                       | <span style="border: 1px solid black; padding: 2px;">High Priority</span> |
| 8. Wastewater Treatment Plant Equipment Rehabilitation / Replacement | <span style="border: 1px solid black; padding: 2px;">High Priority</span> |
| 9. Ambulance Rates   |   |
| 10. King Center Strategic Plan                                       |   |
| 11. Microsoft Office Upgrade   |   |
| 12. ADA Compliance Plan  |   |
| 13. Fire Pumper  |   |

**MANAGEMENT IN PROGRESS 2017 – 2018**

1. iNovah: Update
2. Health – Cost Reduction (Stem Cell, RX Program)
3. King Center Website: Revision
4. Banking Services: Contract (Council Decision)
5. Investment Services: Contract
6. King Center Banquet Room Fees
7. Annual IT Replacement Funding
8. Financial Internal Control Deficiencies: Actions
9. Auditing Services: Contract (Council Decision)
10. City Personnel Rules: Update (Council Action)
11. Joint Administration Agreement for Health Plan (Council Action)
12. City Works / Arc GIS: Update
13. Milestone: Update
14. Pension Administration Contract
15. Human Resources Database Platform
16. Occupational Health Clinic within City Hall (Genesis)
  - a) Building Lease
  - b) Opening
17. King Center Resource Development Strategy
18. Labor Negotiations and Contracts
  - a) IAFF
  - b) AFSCME “C”
19. P25 Compliance Vendor Study (with Rock Island County / Scott County)
20. NFIRS Reporting Software and Inspection Reporting Software: Update
21. Fire SOG’s: Revision (Top 10)

**MANAGEMENT IN PROGRESS 2017 – 2018**  
(Continued)

22. Northstar (Utility Billing): Update
23. NIMS Compliance
  - a) General Staff Course
  - b) Update
24. SCBA Breathing Apparatus: Replacement (Grant)

**MAJOR PROJECTS 2017 – 2018**

1. Water Filtration Building: Construction
2. King Center Family Security Upgrades
3. Annual Water Main Replacement Program
4. Annual Residential Concrete Patching Program
5. Fire Station #4: Roof Replacement
6. RJFAC Energy Improvements: LED Lighting
7. 27<sup>th</sup> Street Sewer Separation Project
8. Blackhawk Lift Station
9. Outfall 007 Relocation
10. Long Term Control Plan

**ON THE HORIZON 2018 – 2022**

1. Fire Station: Upgrades
2. Library Plan, Direction and Funding – Facility Operation
3. ERP Software: Plan and Funding
4. Outsourcing City Services: Evaluation Report
5. City Communications Plan
6. Mill Creek Water / Sewer Lines and Mitigation
7. Vehicle Leasing Report: Long Term Direction
8. City Services and Staffing: Inventory, Priority and Funding
9. Non-English Speaking Program: Best Practices, Report and Direction
10. Fleet Replacement: Plan, Direction and Funding
11. Incentive Curbside Recycling Program: Report, Direction
12. Long Range Financial Plan with 5 years Projections, Report, Public Education, Direction
13. Debt Reduction Plan
14. City App Development: Report, Direction and Funding
15. City Communication Plan and Guidelines
16. Park and Program Fees: Policy on Cost Recovery and Affordability
17. Financial Reserves Policy: Refinement
18. Customer Service Feedback: Report and Direction

**ON THE HORIZON 2018 – 2022**

19. Community Legislative Program and Advocacy: Report with Options and Direction
20. Comprehensive Fees: Review and Direction
21. Employee Compensation and Benefits: Evaluation Report and Direction
  - Moline Pay and Classification
  - Contract for Manager
22. Social Media Policy: Direction and Guidelines
23. Manager/Employee Succession Policy and Plan (including High School)
24. Use of Consultants: Evaluation Report and Direction
25. Water/Sewer Lines Replacement Plan: Direction and Funding
26. Parks and Recreation Levy: Direction
27. New City Revenues: Report and Direction
28. GEMS: Replacement
29. Govern: Replacement
30. Beltway Improvement Project (85<sup>th</sup> Avenue)

## Goal 2 Expanding Local Economy

### OBJECTIVES

1. Retain and expand local businesses
2. Support growth in small businesses development
3. Attract new businesses to Rock Island
4. Increase number of job opportunities
5. Attract and retain young professionals
6. Foster cooperative business model with shared ownership

### MEANS TO RESIDENTS

1. More job opportunities for residents
2. Opportunities to start and grow a business in Rock Island
3. Convenient shopping in Rock Island
4. Rock Island as a desirable place or young professionals
5. Reduced tax burden on residential taxpayers
6. New revenues from people coming to Rock Island to shop

## SHORT TERM CHALLENGES AND OPPORTUNITIES

1. Reputation of City’s Inspection Division
2. Attracting new businesses – helping businesses to discover Rock Island
3. Developing a strong relationship with current Rock Island businesses
4. Perception of Rock Island by businesses, realtors, Quad Cities First
5. Different business climates: Illinois vs. Iowa with the loss of meaningful jobs due to State’s actual and perceived negative business climate
6. Rock Island’s visual appearance and “curb appeal”
7. Availability and attracting a qualified and diverse workforce
8. Branding and promoting Rock Island

## LONG TERM CHALLENGES AND OPPORTUNITIES

1. Cultivating a business climate that supports entrepreneurial businesses
2. Negative business reputation of the State of Illinois
3. High City debt and limited funding for economic incentives
4. Growing population living in poverty
5. Growing the sales tax base
6. Changes in retail businesses and internet sales
7. Awareness of City economic development programs and incentives
8. Tapping the economic potential of the Rock Island Arsenal
9. Legacy of “Walmart”
10. Potential tourism development – historic
11. Lack of industrial property for sale, especially new buildings
12. Attracting major corporate headquarters or regional offices
13. Lack of large industrial development lots (100 acres and larger)

**POLICY ACTIONS  
2017 – 2018**

1. 11<sup>th</sup> Street Business Corridor Development Programs
2. Columbia Park Business Expansion
3. Small Business Development/Growth Programs
4. City Support for Jumer’s Retail Development
5. Tourism Development Strategy
6. Development Process / Inspections Performance Audit Report and City Actions
7. NFL Museum at Douglas Park

**PRIORITY**

- |               |
|---------------|
| Top Priority  |
| Top Priority  |
| High Priority |

**MANAGEMENT IN PROGRESS  
2017 – 2018**

1. Major Developers / Commercial Brokers: List and Outreach
2. Host “Investors Socials”
  - a) Augustana
  - b) Downtown
3. Small Business Development / Outreach Position: Hired

**MANAGEMENT ACTIONS  
2017 – 2018**

1. City Brand and Marketing
2. Best Building / Riverview Lofts

**PRIORITY**

- |              |
|--------------|
| Top Priority |
| Top Priority |

## ON THE HORIZON 2018 – 2022

1. Rock Island Arsenal / BRAC Strategy
2. Southwest Corridor Business Development
3. Business Development on 5<sup>th</sup> Street Corridor (18<sup>th</sup> Avenue to 31<sup>st</sup> Avenue)
4. Workforce Development Strategy
5. Retail Report
6. “K-Mart” Site Redevelopment: Direction
7. Business Visitation Program: Best Practices, Report, Direction
8. Sunset Business Park Development: Direction
9. City Economic Development Policy and Programs: Review, Direction, Funding
10. Sister Cities Program: Report and Direction
11. 18<sup>th</sup> Avenue Corridor Business Development: Direction
12. Watch Tower Site Redevelopment: Developer Contract, RFQ, Direction
13. Black Hawk Corridor Business Development: Direction
14. Incubator Business Center: Best Practice, Report, Partners, Direction, Site
15. Tech Lab Incubator: Report and Direction
16. Economic Development “Large Site”: Direction (Southwest / Sunset / Columbia)
17. Old Servus Rubber / Norcross Building: Next Steps
18. Major Retail: Announcement
19. Infill Business Development: New Business in Downtown on Parking Lot
20. Water Tower: Marketing Signs

# Goal 3

## Revitalization of Strategic Locations

### OBJECTIVES

1. Increase / expand retail businesses and sales tax revenues
2. Work in partnership with neighborhoods, businesses, community organizations, institutions
3. Increase private sector investment
4. Create a vibrant Downtown – a destination for residents and region
5. Develop Columbia Park
6. Enhance College Hill District

### MEANS TO RESIDENTS

1. Protection of property values
2. More choices for retail and housing
3. Making Rock Island a destination – more reasons for visitors to come to the city
4. Greater convenience in daily lives
5. More attractive, livable city

### **SHORT TERM CHALLENGES AND OPPORTUNITIES**

1. Addressing the direction of nightlife – businesses and degree of City regulations
2. Micro managing Downtown businesses by the City – 4 am, police presence
3. Perception of Rock Island and specific locations
4. Keeping Downtown Alive
5. Downtown TIF running out of time and available dollars (2020)
6. Working with neighborhoods and residents
7. Working with Downtown property owners who are not willing to invest
8. Working with property owners, particularly out-of-state owners with accountability

### **LONG TERM CHALLENGES AND OPPORTUNITIES**

1. Attracting retail to Rock Island
2. Land available for redevelopment at great locations
3. Making Downtown more pedestrian friendly
4. School Administrative Building
5. Aggressively marketing strategic locations
6. Linking Riverfront Park to Downtown
7. Lack of Downtown class “A” office building and spaces
8. Shared opportunities with Augustana College and School District #41
9. Community resistance to change
10. Illinois vs. Iowa
11. Awareness of City incentives and programs
12. Rock Island County properties needing renovations, replacement or demolition
13. Availability of upscale housing opportunities in Downtown

**POLICY ACTIONS 2017 – 2018**

1. Highway 92 Corridor Blight Elimination Plan
2. Old Country Market (24<sup>th</sup> Street / 23<sup>rd</sup> Avenue) Study, Direction on Clean Up
3. College Hills District Redevelopment / Business Development
4. Rock Island Downtown – Historic Place Designation
5. Junkyard
6. Relationships with Growth, DARI and Renaissance Unrestricted Dollars, Housing Direction, Commercial Development
7. Downtown Plaza

**PRIORITY**

- Top Priority
- High Priority
- High Priority
- High Priority

**MANAGEMENT IN PROGRESS 2017 – 2018**

1. Dohm Building Demolition: Monitoring

**MAJOR PROJECTS 2017 – 2018**

1. Signage for Parking Ramp

**ON THE HORIZON 2018 – 2022**

1. Highway Relocation: Direction
2. Old Zimmerman Honda Site
3. Bituminous Insurance Building
4. Old Historic Buildings Report
5. Seaford Building Redevelopment
6. Water Taxi Feasibility Study
7. Big Island Property Development: Direction
8. Downtown Business Attraction Strategy (including Infill on Parking Lots)
9. Norcross Property Project
10. Rock Island County Buildings: Direction
  - a) Old County Courthouse
  - b) County Administrative
11. Nightlife in Downtown: Direction
12. Two Way Streets in Downtown: Direction
13. Augustana College Strategy and City Actions

**MANAGEMENT ACTIONS 2017 – 2018**

1. College Hill Business Liaison
2. Downtown Building and Land Inventory
3. Downtown Plan
4. Downtown Streetscape Standards
5. 1<sup>st</sup> Avenue Quiet Zone

**PRIORITY**

- Top Priority
- Top Priority
- High Priority
- High Priority

# Goal 4 Increase Population Through Livable Neighborhoods

## OBJECTIVES

1. Be a intentional welcoming, inclusive community
2. Maintain safe neighborhoods
3. Upgrade neighborhood infrastructure: streets, sidewalks, utilities, facilities
4. Increase population in the City of Rock Island: 5 – 10%
5. Access to programs for childhood success
6. Increase residential opportunities
7. Have residents linked via neighborhood communication networks with each other and the City

## MEANS TO RESIDENTS

1. Rock Island – a preferred, desirable place to live
2. Choice for housing: type, price
3. Opportunities to move up in Rock Island
4. Protection and enhancement of property values
5. Involvement in the neighborhood and the community
6. Pride in your neighborhood

## SHORT TERM CHALLENGES AND OPPORTUNITIES

1. Perception of safety and crime in Rock Island and community in general
2. City funding for neighborhood improvements
3. Realtors labeling and negative comments about Rock Island
4. Addressing neighborhood nuisances and code violations
5. Image of public schools
6. Keeping crime rate down
7. Involving neighbors in their neighborhoods
8. Defining “livability” for each neighborhood

## LONG TERM CHALLENGES AND OPPORTUNITIES

1. Upgrading library
2. Lack of City and neighborhood involvement in Neighborhood Partners Board
3. Attracting young middle class families and professionals
4. Challenging demographics with long term decline in household incomes, deteriorating condition of housing stock, increasing age and life expectancy of residents
5. Reputation and image of specific neighborhoods
6. Residents and property owners taking responsibility for maintenance
7. High percentage of subsidized vs. non-subsidized housing
8. Maintaining a large park system
9. Creating new housing options from single family homes to multi-family residential
10. Old housing stock needing modernization
11. Making neighborhoods more walkable

**POLICY ACTIONS  
2017 – 2018**

1. Human Rights Commission
2. Crime / Shootings Reduction Plan
3. S.W. Residential Development
4. Solar Power Policy and Program
5. Community Cameras Plan and Direction
6. CORA – Fleeing Eluding Ordinance
7. City-School Strategy and City Actions
8. Marketing: Celebrating / Showcasing Rock Island
9. Public Art Policy

**PRIORITY**

Top Priority
Top Priority
High Priority
High Priority
High Priority
High Priority

**MANAGEMENT IN PROGRESS  
2017 – 2018**

1. Fireworks Report: Options (Council Decision)
2. Library Digitization Archived Documents
3. Library Private Philanthropic Campaign
4. HOME Program Report
5. Public Art Advisory Fund: Report
6. Police Computer Forensic Specialist: Training
7. Safe Passage Program (Treating Opioid Addition)
8. Buildings / Homes Demolition (6)
9. Friends of Hauberg Center: Funding / Annual Contribution

**MANAGEMENT ACTIONS  
2017 – 2018**

1. Zoning Ordinance: Revision / Update
2. Building / Fire Codes: Update
3. Emerald Ash Borer Policy

**PRIORITY**

Top Priority
High Priority

**MAJOR PROJECTS  
2017 – 2018**

1. Lincoln Park Cannons: Installation
2. Douglas Park Playground
3. Ben Williams Park Dock Repairs
4. Highland Springs First Tee Project
5. 18<sup>th</sup> Avenue Resurfacing Project
6. 38<sup>th</sup> Street Resurfacing Project
7. Carriage House Project
8. Hauberg Facility and Grounds Improvements

## ON THE HORIZON 2018 – 2022

1. Bi-State Regional Trail Development
2. Marina Development
3. Neighborhood Partners: Rework Organization
4. Code Enforcement / Compliance Evaluation Report
5. Rental Housing Registration and Inspection Program: Direction
6. Micro Grant Program for Banners
7. Douglas Park Development: Next Steps
8. “Welcome” Program for New Residents: Direction
9. Comprehensive Plan: Update / Review
10. Alley “Paving” Program: Enhancement and Funding
11. Aquatic Center / Competition Pool: Direction, Partners and Funding
12. Corridor Beautification Plan and Funding
13. Skate Park: Study, Direction and Funding
14. International Forum – Quarterly: Direction
15. License Plate Reader System: Report, Direction and Funding
16. Metal Recycling Facility Yard Screening
17. Neighborhoods Engagement Revitalization Action Plan
18. Nuisance Abatement Ordinance: Revision
19. Millennium Project: Status and Direction
20. Splash Park / Pad: Direction and Funding
21. Multi Cultural Advisory Board: Direction
22. Sustainable City / Community Policy: Direction and City Actions

# CITY OF ROCK ISLAND ACTION AGENDA 2017 – 2018

# *City of Rock Island Policy Agenda 2017 – 2018*

## **TOP PRIORITY**

### **Street Service Level**

#### **Budget CY '18 and Debt**

#### **11<sup>th</sup> Street Business Corridor Development**

#### **Regional Collaboration for Reduced Cost of Service Delivery**

#### **Columbia Park Business Expansion**

#### **Highway 92 Corridor Blight Elimination Plan**

#### **Human Rights Commission**

#### **Crime / Shootings Reduction Plan**

## **HIGH PRIORITY**

**Old Country Market (24<sup>th</sup> Street / 23<sup>rd</sup> Avenue) Study, Direction on Clean Up**

**Community Engagement Strategy and Actions**

**Bond Rating Retention / Improvement Plan**

**S.W. Residential Development**

**College Hills District Redevelopment / Business Development**

**Community Information Technology Infrastructure**

**Small Business Development / Growth Programs**

**Solar Power Policy and Program**

**Rock Island Downtown – Historic Place Designation**

**Community Cameras Plan and Direction**

**CORA – Fleeing and Eluding Ordinance**

# *City of Rock Island Management Agenda 2017 – 2018*

## **TOP PRIORITY**

**Comprehensive 360 Evaluation Program for Managers and Employees**

**Zoning Ordinance: Revision / Update**

**City Investment Policy**

**City Brand and Marketing**

**Best Building / Riverview Lofts**

**College Hill Business Liaison**

**Downtown Building and Land Inventory**

## **HIGH PRIORITY**

### **Downtown Plan**

**Downtown Streetscape Standards**

**King Center Board Expansion**

**Revenue Manual / Debt Collection**

**Police and Fire Pensions**

**Gaming Revenues**

**9-1-1 Communications Center**

**Building / Fire Codes**

**Wastewater Treatment Plant Equipment Rehabilitation / Replacement**

# ***City of Rock Island Management in Progress 2017 – 2018***

**iNovah: Update**

**Health – Cost Reduction**

**King Center Website: Revision**

**Banking Services: Contract**

**Investment Services: Contract**

**King Center Banquet Room Fees**

**Annual IT Replacement Funding**

**Financial Internal Control Deficiencies: Actions**

**Auditing Services: Contract**

**City Personnel Rules: Update**

**Joint Administration Agreement for Health Plan**

**City Works /Arc GIS: Update**

**Milestone: Update**

**Pension Administration Contract**

**Human Resources Database Platform**

**Occupational Health Clinic within City Hall**

- King Center Resource Development Strategy**
  - Labor Negotiations and Contracts**
  - P25 Compliance Vendor Study**
- NFIRS Reporting Software and Inspection Reporting Software: Update**
  - Fire SOG's: Revision**
  - Northstar (Utility Billing): Update**
    - NIMS Compliance**
  - SCBA Breathing Apparatus: Replacement**
- Major Developers / Commercial Brokers: List and Outreach**
  - Host "Investors Socials"**
- Small Business Development / Outreach Position: Hired**
  - Dohrn Building Demolition: Monitoring**
  - Fireworks Report: Options**
  - Library Digitization Archived Documents**
  - Library Private Philanthropic Campaign**
    - HOME Program Report**
  - Public Art Advisory Fund: Report**
  - Police Computer Forensic Specialist: Training**
    - Safe Passage Program**
  - Buildings / Homes Demolition (6)**
- Friends of Hauberg Center: Funding/Annual Contribution**

# *City of Rock Island Major Projects 2017 – 2018*

- Water Filtration Building: Construction**
- King Center Family Security Upgrades**
- Annual Water Main Replacement Program**
- Annual Residential Concrete Patching Program**
  - Fire Station #4: Roof Replacement**
- RIFAC Energy Improvements: LED Lighting**
  - 27<sup>th</sup> Street Sewer Separation Project**
    - Blackhawk Lift Station**
    - Outfall 007 Relocation**
    - Long Term Control Plan**
    - Signage for Parking Ramp**
  - Lincoln Park Cannons: Installation**
    - Douglas Park Playground**
    - Ben Williams Park Dock Repairs**
    - Highland Springs First Tee Project**

**18<sup>th</sup> Avenue Resurfacing Project**

**38<sup>th</sup> Street Resurfacing Project**

**Carriage House Project**

**Hauberg Facility and Grounds Improvements**

## ORDINANCE NO. 051-2017

An ordinance providing for the levy, assessment and collection of taxes for the City of Rock Island, Rock Island County, Illinois, for the fiscal year beginning the first day of January, 2017 and ending the thirty-first day of December, 2017. Be it ordained by the City Council of the City of Rock Island, Illinois, as follows:

Section 1. That there be levied, assessed and collected upon the real property of the City of Rock Island for the fiscal year beginning the first day of January, 2017 and ending the thirty-first day of December, 2017, the sum of twelve million, three hundred eighty-four thousand, one hundred sixty-eight dollars, (\$12,384,168) being the total of the budgeted amounts determined to be necessary to be raised by taxation for the fiscal year of the City of Rock Island. The specific amounts are levied for the purposes listed below, indicated by being placed in a separate column designated "Amount Raised by Taxation", which item appears at the right hand column of this ordinance. The tax so levied is for the fiscal year of the City of Rock Island, and is for the budgeted amounts to be raised by taxation, the total of which has been determined as follows:

	Budget CY 2017	Amount raised by other than taxation	Amount raised by taxation
General Fund:	36,521,845	34,902,337	1,619,508
Police Pension	4,271,623	887,106	3,384,517
Fire Pension	4,116,566	836,257	3,280,309
Library	2,681,124	592,224	2,088,900
Park	6,137,299	4,279,323	1,857,976
Debt Service	4,668,860	4,515,902	152,958
Total	58,397,317	46,013,149	12,384,168
TIF District #1	2,365,740	2,365,740	0
TIF District #3	401,270	401,270	0
TIF District #4	2,389,489	2,389,489	0
TIF District #5	486,872	486,872	0
Community Development	893,586	893,586	0
TIF District #7	106,000	106,000	0
TIF District #8	135,000	135,000	0
M.L.K. Center	236,127	236,127	0
TIF District #9	900,500	900,500	0
Motor Fuel Tax	970,000	970,000	0
Foreign Fire Insurance	52,000	52,000	0
Riverboat Gaming	5,892,525	5,892,525	0
State Drug Prevention	195,048	195,048	0
DUI Fine Law	2,510	2,510	0
US Dept of Justice Grant	14,679	14,679	0
Block Grant	930,856	930,856	0
Federal Drug Prevention	19,200	19,200	0
DARE	9,430	9,430	0
Police Contributions	18,283	18,283	0
Labor Day Parade	17,950	17,950	0
Adopt-A-School	888	888	0

	Budget CY 2017	Amount raised by other than taxation	Amount raised by taxation
Capital Improvements	4,495,961	4,495,961	0
Water	19,941,855	19,941,855	0
Wastewater	18,599,551	18,599,551	0
Stormwater	2,374,013	2,374,013	0
Solid Waste	2,067,739	2,067,739	0
Sunset Marina	635,386	635,386	0
CDBG Loan Programs	81,390	81,390	0
CIRLF Loan Programs	305,950	305,950	0
Fleet Services	3,592,194	3,592,194	0
Engineering	1,411,222	1,411,222	0
Hydropower Plant	348,439	348,439	0
Self-Insurance	1,356,781	1,356,781	0
Health Insurance	5,747,111	5,747,111	0
Cafeteria Plan	75,000	75,000	0
MLK Activity	284,322	284,322	0
IL DCFS	184,372	184,372	0
Dept of Human Services	218,926	218,926	0
Total all funds	136,155,482	123,771,314	12,384,168
Eliminations	-26,424,063		
Net Total	109,731,419		

Section 2. All ordinances and parts of ordinances in conflict herewith are hereby repealed, insofar as they do so conflict.

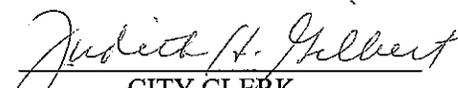
Section 3. This ordinance shall be in full force and effect from and after its passage and approval as required by law.

  
 MAYOR OF THE CITY OF ROCK ISLAND

PASSED: December 18, 2017

AYES: Aldermen  
 Geenen  
 Clark  
 Spurgetis  
 Tollenaer  
 Parker  
 Schipp

APPROVED: December 19, 2017

ATTEST:   
 CITY CLERK

NAYS: None

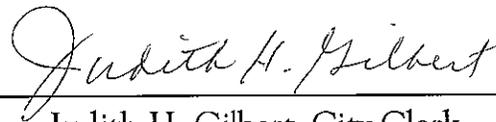
ABSENT: Mayberry

## CERTIFICATION

I, Judith H. Gilbert, City Clerk in and for the City of Rock Island, hereby certify the foregoing to be a true and perfect copy of Ordinance No. 051-2017, passed by the Rock Island City Council at their regular meeting of December 18, 2017, which meeting was held by the Rock Island City Council in Council Chambers of Rock Island City Hall.

IN TESTIMONY WHEREOF, I have hereunto set my hand and seal this 19<sup>th</sup> day of December 2017.

Seal



*Judith H. Gilbert*

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Judith H. Gilbert, City Clerk



ROCK ISLAND  
ILLINOIS

## ORDINANCE NO. 052-2017

An ordinance adopting the budget for all corporate purposes of the City of Rock Island, Illinois, in lieu of the appropriation ordinance, for the fiscal year commencing on the first day of January, 2018 and ending on the thirty-first day of December, 2018.

Whereas, on November 20, 2017 there was submitted to the Mayor and Council of the City of Rock Island, Illinois, a proposed budget for all corporate purposes of the City of Rock Island for the fiscal year commencing on the first day of January, 2018 and ending on the thirty-first day of December, 2018; and

Whereas, the Public Hearing was conducted on December 11, 2017 as required by law; and

Whereas, the City, as a home rule unit has enacted such Ordinance under the provisions of Section 6, Article VII of the Constitution of the State of Illinois;

Now therefore, be it ordained by the Mayor and City Council of the City of Rock Island, Illinois that the budget for all corporate purposes of the City of Rock Island, Illinois for the fiscal year beginning January 1, 2018 and ending on December 31, 2018 is incorporated herein by reference, and is hereby adopted.

Be it further ordained that this Budget Adoption Ordinance is instead of the statutory appropriation ordinance and that the amounts set forth in the budget for various corporate purposes shall constitute the aggregate amount of appropriation for the City of Rock Island, Illinois.

101	GENERAL FUND	35,156,952
201	TIF #1 DOWNTOWN	2,342,910
202	TIF #2 SOUTH 11TH STREET	139,745
203	TIF #3 NORTH 11TH STREET	340,391
204	TIF #4 JUMER'S CASINO R I	2,329,429
205	TIF #5 COLUMBIA PARK	351,480
207	COMMUNITY/ECONOMIC DEVELOPMENT	634,598
208	TIF #7 THE LOCKS	117,000
209	TIF #8 WATCHTOWER	103,500
211	M L KING CENTER	239,561
213	TIF #9 1ST STREET	2,500
221	MOTOR FUEL TAX	989,000
222	FOREIGN FIRE INSURANCE	53,000
223	RIVERBOAT GAMING	5,500,194
224	STATE DRUG PREVENTION	185,228
225	DUI FINE LAW	2,510
241	US DEPT OF JUSTICE GRANT	12,925
242	COMM DEV BLOCK GRANT	940,886
243	FEDERAL DRUG PREVENTION	24,900
251	PUBLIC LIBRARY	2,531,926
273	POLICE CONTRIBUTIONS	5,000
276	RI LABOR DAY PARADE	17,757
301	CAPITAL IMPROVEMENTS	1,600,000
405	DEBT SERVICE	4,759,302
501	WATER OPERATIONS/MAINTENANCE	12,751,668
506	WASTEWATER OPER & MAINTENANCE	12,165,504
507	STORMWATER UTILITY	2,472,170
510	SOLID WASTE	2,234,009
541	SUNSET MARINA	631,809

555	PARK & RECREATION	6,093,170
581	CDBG LOAN PROGRAMS	136,590
584	CIRLF LOAN FUND	261,880
601	FLEET SERVICES	4,117,385
606	ENGINEERING	1,422,173
609	HYDROELECTRIC PLANT	449,651
621	SELF-INSURANCE	1,443,419
626	EMPLOYEE HEALTH PLAN	6,248,853
701	FIRE PENSION	3,671,239
706	POLICE PENSION	3,854,782
711	CAFETERIA PLAN	80,000
901	MLK ACTIVITY	355,653
905	IL DCFS	200,161
906	DEPT OF HUMAN SERVICES	200,000
Total		117,170,810
Less Eliminations		(25,632,389)
Budget		91,538,421

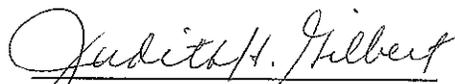
This ordinance shall be in full force and effect from and after its passage and approval as required by law.

  
 MAYOR OF THE CITY OF ROCK ISLAND

PASSED: December 18, 2017

AYES: Aldermen  
 Geenen  
 Clark  
 Spurgetis  
 Tollenaer  
 Parker  
 Schipp

APPROVED: December 19, 2017

ATTEST:   
 CITY CLERK

NAYS: None

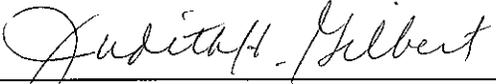
ABSENT: Mayberry

## CERTIFICATION

I, Judith H. Gilbert, City Clerk in and for the City of Rock Island, hereby certify the foregoing to be a true and perfect copy of Ordinance No. 052-2017, passed by the Rock Island City Council at their regular meeting of December 18, 2017, which meeting was held by the Rock Island City Council in Council Chambers of Rock Island City Hall.

IN TESTIMONY WHEREOF, I have hereunto set my hand and seal this 19<sup>th</sup> day of December 2017.

Seal

  
\_\_\_\_\_  
Judith H. Gilbert, City Clerk



ROCK ISLAND  
ILLINOIS

- (3) Submit a development plan which shall include:
  - a. A description of how the land will be developed.
  - b. A performance schedule to cover both the duration of the option and project development after purchase.
  - c. Proposal for project financing.
- (4) Indicate the purchase price the applicant is willing to pay for the real estate.

(Ord. of 6-1-81, § 1)

**Sec. 2-157. Same—Consideration paid.**

In the event a determination is made to enter into an option under section 2-156, the option shall contain, among other requirements, the following: The consideration for the option shall not be less than five hundred dollars (\$500.00) with a provision that in the event the option is exercised, the consideration will be applied to the purchase price. (Ord. of 6-1-81, § 1)

**Sec. 2-158. Same—Applicability.**

Sections 2-156 and 2-157 shall apply only to those options entered into from and after this date [June 1, 1981]. (Ord. of 6-1-81, § 3)

**Sec. 2-159. Bids on behalf of city at tax sales, etc.**

The finance director and the city attorney are authorized to attend annually any sale of property to enforce the collection of any tax or special assessment and bid for and on behalf of the city all delinquent special assessments offered for sale, on default of other bidders therefor, as provided for in 65 ILCS 5/9-2-98. (Ord. No. 82-32, § 1, 9-27-82)  
 Cross reference—Taxation, ch. 15.

**Sec. 2-160. Public works contract wages.**

(a) To the extent and as required by “An Act regulating wages of laborers, mechanics and other workers employed in any public works by state, county, city or any public body or any political subdivision or by anyone under contract for public works,” approved June 26, 1941, as amended, the

general prevailing rate of wages in this locality for laborers, mechanics and other workers engaged in construction of public works coming under the jurisdiction of the city is hereby ascertained to be the same as the prevailing rate of wages for construction work in Rock Island County area as determined by the Department of Labor of the State of Illinois as of July, 1986, a copy of that determination being attached hereto [but not set out herein at length] and incorporated herein by reference. The definition of any terms appearing in this section which are also used in aforesaid act shall be the same as in that act.

(b) Nothing herein contained shall be construed to apply general prevailing rate of wages as herein ascertained to any work or employment except public works construction of the city to the extent required by the aforesaid act.

(c) The city clerk shall publicly post or keep available for inspection by any interested party in the main office of the city this determination of such prevailing rate of wage.

(d) The city clerk shall mail a copy of this determination to any employer, and to any association of employers and to any person of association of employees who have filed or file their names and addresses, requesting copies of any determination stating the particular rates and particular class of workers whose wages will be affected by such rates.

(e) The city clerk shall promptly file a certified copy of this section with both the secretary of state and the department of labor of the state. (Ord. No. 85-18, §§ 1-4, 6-17-85; Ord. No. 86-40, §§ 1-5, 8-11-86)

**Editor’s note**—Nonamendatory Ord. No. 85-18, §§ 1-4, adopted June 17, 1985, has been codified as § 2-160 at the editor’s discretion.

**Cross reference**—Public works, ch. 13.

**Secs. 2-161–2-170. Reserved**

**DIVISION 2. BUDGET POLICIES AND PROCEDURES**

**Sec. 2-171. Establishment of policy.**

There is hereby established a budget policy, which shall be implemented by the city manager in the orderly preparation of an annual budget. (Ord. of 3-15-82, § 1)

**Sec. 2-172. Implementation by manager.**

The city manager shall:

- (1) Establish and encourage the use of efficient fiscal management procedures in all departments of the city.
  - (2) Prepare and present to the council an annual budget.
  - (3) Obtain detailed information from all city departments for the purpose of compiling the budget. Such information shall be in the form required by the city manager.
- (Ord. of 3-15-82, § II)

**Sec. 2-173. Budget—Compilation; contents.**

The budget shall contain estimates of revenue available to the city for the fiscal year for which the budget is drafted, together with recommended expenditures for all departments. Revenue and expenditure recommendations shall be presented in a manner which is in conformity with good fiscal management practices. The budget shall contain actual revenues and expenditures for the two (2) budget years immediately preceding the fiscal year for which the budget is prepared. The budget shall show the specific fund from which each anticipated expenditure is to be made.

(Ord. of 3-15-82, § III)

**Sec. 2-174. Same—Passage; effect.**

Passage of the annual budget by the city council shall be in lieu of the passage of the appropriation ordinance as heretofore required. The budget shall be adopted by ordinance before the beginning of the fiscal year to which it applies. Subsequent to the passage of the budget, an ordinance shall be passed establishing property taxes to be levied for the fiscal year in accordance with applicable law. This ordinance shall establish property taxes as may be required by the approved budget and shall be known and referred to as the tax levy ordinance.

(Ord. of 3-15-82, § IV)

**Sec. 2-175. Same—Revision.**

During the fiscal year, the city manager may make adjustments with any departmental budget

as becomes necessary, providing that those revisions of not delete or basically change any activity or program approved by the city council in the budget document. Any such adjustments shall not cause total expenditures within the budget to exceed revenues.

(Ord. of 3-15-82, § V)

**Sec. 2-176. Contingency funds.**

The annual budget may contain funds set aside for contingency purposes not to exceed five (5) percent of the budget.

(Ord. of 3-15-82, § VI)

**Sec. 2-177. Public inspection, notice and hearing on budget.**

The city manager shall make the proposed annual budget conveniently available for public inspection at least ten (10) days prior to the public hearing on the budget as provided in this division. Notice of the availability for inspection of the proposed budget shall be given at least ten (10) days prior to the time of the hearing.

(Ord. of 3-15-82, § VII)

**Sec. 2-178. Holding of hearing; notice published.**

At least one (1) public hearing shall be held on the proposed annual budget prior to final approval thereof. Notice shall be given by publication in a newspaper having a general circulation in the city at least ten (10) days prior to the date of the hearing.

(Ord. of 3-15-82, § VIII)

**Sec. 2-179. Annual financial report; home rule.**

Following the conclusion of each fiscal year the city manager shall prepare and submit to the city council an annual report of the financial condition of the city and a summary of revenues and expenditures for the preceding fiscal year. This report shall be substantially in accordance with the recommendations of the municipal finance officers association for such reports. It shall be the responsibility of the city manager to see that the annual fiscal report is complete and made available for public inspection. The state law requiring

an annual appropriation ordinance and an annual treasurer's report shall not be applicable within the city. This division is adopted pursuant to the Illinois Constitution and the city's power as a home rule unit.

(Ord. of 3-15-82, § IX)

**State law reference**—Treasurer's reports and accounts, 65 ILCS 5/3-10-5 et seq.

**Secs. 2-180–2-200. Reserved.**

## ARTICLE VI. BOARDS, COMMISSIONS AND COMMITTEES GENERALLY\*

### DIVISION 1. GENERALLY

#### Sec. 2-201. Meetings.

All boards and commissions created by the city council shall hold meetings at least four (4) times each year.

(Ord. of 6-28-65, § 1)

**Secs. 2-202–2-215. Reserved.**

### DIVISION 2. APPOINTMENTS; REMOVALS

#### Sec. 2-216. Compliance.

All appointments to boards and commissions of the city shall be made as provided in this division, except where prohibited by law.

(Ord. of 1-14-74, § 1)

#### Sec. 2-217. Application forms.

The city clerk shall have available in his office and at the city hall reception desk application forms wherein citizens of the city may apply for consideration to appointment to any board or com-

\***Cross references**—Electrical code board of appeals, § 4-24; board of trustees of firemen's pension fund, § 6-48 et seq.; health code board of appeals, § 7-22; planning commission, § 11-1 et seq.; beautification commission, § 11-51 et seq.; preservation commission, § 11-101 et seq.; site plan review committee, § 11-139; board of trustees of police pension fund, § 12-4 et seq.; Rock Island Centennial Bridge Commission, § 13-136 et seq.; park and recreation board, § 14-17 et seq.; arts commission, § 14-51 et seq.; Hauberg Civic Center Committee, § 14-73 et seq.; water pollution control commission, § 16-107; zoning board of appeals, app. A, art. V; cable television committee, app. C, art. I, § 13.

mission in the city. Any application received by the city clerk pursuant to this division shall be submitted by him to the mayor and city council for consideration at the time appointments are considered.

(Ord. of 1-14-74, § 1)

#### Sec. 2-218. Council notified of vacancy.

Not later than thirty (30) days prior to the expiration of the term of any member of a board or commission of the city, the mayor's office shall notify the members of city council in writing of the forthcoming vacancy. In the event of a resignation, termination for cause or death of any member of any board or commission of the city, the mayor's office shall notify the members of the city council in writing of this information when the mayor's office receives the information.

(Ord. of 1-14-74, § 1)

#### Sec. 2-219. Consideration of appointments.

During the thirty-day period prior to the expiration of a term of any member of a board or commission of the city, or during the thirty-day period following the resignation, termination for cause or death of any member of any board or commission, the mayor shall consult with the members of the city council regarding possible candidates for the appointment to the vacant position; and all applications from citizens of the city for appointment as set forth in this division shall also be considered.

(Ord. of 1-14-74, § 1)

#### Sec. 2-220. Decision of mayor and council.

After due consideration of candidates for appointment described in this division, the mayor shall, within the aforementioned thirty-day period, appoint the member or members to the boards or commissions of the city with the consent of the members of the city council.

(Ord. of 1-14-74, § 1)

#### Sec. 2-221. Failure to appoint.

In the event the mayor fails to make an appointment within the period described in this division, or in the event the mayor makes an appointment within the period which is not confirmed by the



ROCK ISLAND  
ILLINOIS

## GLOSSARY

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The budget contains specialized and technical terminology that is unique to public financing and budgeting. A budget glossary is included to assist you in understanding these terms.

**ABATEMENT:** a complete or partial cancellation of a levy imposed by a government. Abatements usually apply to tax levies, special assessments and service charges.

**ACCOUNTABILITY:** the state of being obliged to explain one's actions to justify what one does. Accountability requires governments to answer to the citizenry—to justify the raising of public resources and the purposes for which they are used.

**ACCOUNTING SYSTEM:** the methods and records established to identify, assemble, analyze classify, record and report a government's transactions and to maintain accountability for the related assets and liabilities.

**ACCOUNTS PAYABLE:** a short-term liability account reflecting amounts owed to private persons or organizations for goods and services received by a government.

**ACCOUNTS RECEIVABLE:** an asset account reflecting amounts due from private persons or organizations for goods and services furnished by a government (but not including amounts due from other funds or other governments).

**ACCRUAL BASIS:** the recording of financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events and circumstances occur, rather than only in the periods in which cash is received or paid by governments.

**ACCURED BENEFITS:** the amount of a pension plan participant's benefit (whether or not vested) as of a specified date, determined in accordance with the terms of the pension plan and based on compensation (if applicable) and service to that date.

**AFSCME:** American Federation of State, County and Municipal Employees.

**ANNUAL BUDGET:** a budget applicable to a single fiscal year.

**APPROPRIATION:** a legal authorization granted by a legislative body to make expenditures and incur obligations for specific purposes. An appropriation usually is limited in amount and time it may be expended.

**ASSESSED VALUATION:** a valuation set upon real estate or other property by a government as a basis for levying taxes.

**ASSESSMENT:** (1) the process of making the official valuation of property for taxation; (2) the valuation placed upon property as a result of this process.

**ASSETS:** property owned by a government having a monetary value.

**BALANCED BUDGET:** in some funds, budgeted expenditures may exceed budgeted revenue. This typically occurs when funds are accumulated for capital projects and the projects are carried forward from one fiscal year to another. Therefore, a budget is defined as balanced when cash plus budgeted revenue is equal to or exceeds budgeted expenditures.

**BASIS OF ACCOUNTING:** a term used to refer to *when* revenues, expenditures, expenses and transfers—and related assets and liabilities—are recognized in the accounts and reported in the financial statements. Specifically, it relates to the *timing* of the measurements made.

**BENEFITS:** payments to which participants may be entitled under a pension plan, including pension benefits, death benefits and benefits due on termination of employment.

**BOND:** most often, a written promise to pay a specified sum of money (called the face value or principal amount), at a specified date or dates in the future, (called the maturity date), together with periodic interest at a specific rate. Sometimes, all or a substantial portion of the interest is included in the face value of the security. The difference between a note and a bond is that the latter is issued for a longer period and requires greater legal formality.

**BUDGET:** a plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. The term "budget" is used in two senses in practice. Sometimes it designates the financial plan presented to the appropriating governing body for adoption, and sometimes the plan finally approved by the body.

**BUDGET CALENDAR:** the schedule of key dates or milestones which departments follow in the preparation, adoption and administration of the budget.

**BUDGET DOCUMENT:** the instrument used by the budget-making authority to present a comprehensive financial program to the appropriate governing body. The budget is a policy document, financial plan, operations guide and communications device to inform the public and the governing body of plan to collect and spend the city's resources.

**BUDGET REVIEW:** a general discussion of the proposed budget as presented in writing by the budget making authority to the legislative body. The budget message should contain an explanation of the principal budget items, an outline of the government's experience during the past budget period, its financial status at the time of the message and recommendations regarding the financial policies for the coming budget period.

**BUDGETARY COMPARISONS:** statements or schedules presenting comparisons between approved budgetary amounts and actual results of operations on the budgetary basis.

**BUDGETARY CONTROL:** the control or management of a government or enterprise in accordance with an approved budget to keep expenditures within the limits of available appropriations and available revenues.

**CAPITAL BUDGET:** a plan of proposed capital outlays and the means of financing them.

**CAPITAL EXPENDITURES:** expenditures resulting in the acquisition of or addition to the government's general fixed assets.

**CAPITAL IMPROVEMENT PLAN:** an expenditure plan for capital spending to be incurred each year over a fixed period of several years, setting forth each capital project, identifying the expected

beginning and date of each project, the amount to be spent each year, and the method of financing the project.

**CAPITAL IMPROVEMENT SPECIAL ASSESSMENTS:** special assessment projects that are capital in nature and enhance the utility, accessibility or aesthetic value of the affected properties. Usually, the projects also provide improvements or additions to a government's general fixed assets or infrastructure. Typical special assessment capital improvements are streets, sidewalks, parking facilities and curbs and gutters. Sometimes the improvements provide capital assets that become an integral part of a government's enterprise activities (e.g., water or sewer main construction).

**CAPITAL OUTLAY:** expenditures for the acquisition of capital assets such as vehicles, equipment, land, buildings and major improvements or reconstruction.

**CASH:** cash includes currency on hand and demand deposits with banks or other financial institutions. Cash also includes deposits in other kinds of accounts that have the general characteristics of demand deposit accounts.

**CASH MANAGEMENT:** the management of cash necessary to pay for products and services while investing temporary cash excesses to earn interest. Cash management refers to activities of forecasting the inflow and outflow of cash, pooling cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds to protect principal and diversify risk while obtaining the highest return possible.

**CASH BASIS:** a basis of accounting under which transactions are recognized when cash is received or disbursed.

**CODING:** a system of numbering or otherwise designating accounts, entries, invoices, vouchers, etc., in such a manner that the symbol used quickly reveals information regarding the funding source, responsibility, function and purpose of the revenue or expenditure which it represents.

**CONTINGENCY:** budgetary reserve set aside for emergencies or unanticipated expenditures not otherwise budgeted.

**COPS Grant – Department of Justice local law enforcement block grant.**

**COST:** the amount of money or other consideration exchanged for goods or services.

**COST CENTER:** the smallest unit of accountability in a cost center budget.

**CURRENT:** as applied to budgeting and accounting, designates the operations of the present fiscal period as opposed to past or future periods. It usually connotes items likely to be consumed or converted to cash within one year.

**DEBT:** an obligation resulting from the borrowing of money or from the purchase of goods or services. Debts of governments include bonds, time warrants and notes.

**DEBT SERVICE:** the city's obligation to pay the principal and interest of all bonds and other debt payment schedule.

**DEBT SERVICE FUND:** a fund established to account for the accumulation of resources for and the payment of general long term debt principal and interest. Sometimes referred to as a sinking fund.

**DEFERRED COMPENSATION PLANS:** plans that offer employees the opportunity to defer receipt of a portion of their salary and the related liability for federal income taxes. Several sections of the Internal Revenue Code authorize certain state and local governments to provide deferred compensation plans for their employees.

**DEFICIT:** (1) the excess of the liabilities of a fund over its assets; (2) the excess of expenditures over revenues during an accounting period or in the case of proprietary funds, the excess of expenses over revenues during an accounting period.

**DEPRECIATION:** (1) expiration in the service life of fixed assets, other than wasting assets, attributable to wear and tear, deterioration, action of the physical elements, inadequacy and obsolescence; (2) the portion of the cost of a fixed asset, other than a wasting asset, charged as an expense during a particular period. In accounting for depreciation, the cost of a fixed asset, less any salvage value, is prorated over the estimated service life of such an asset, and each period is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense.

**ENCUMBRANCE:** commitment related to unperformed (executory) contracts for goods or services. Used in budgeting, encumbrances are

not GAAP expenditures or liabilities, but represent the estimated amount of expenditures ultimately to result if unperformed contracts in process are completed.

**ENDOWMENT:** funds or property that are donated with either a temporary or permanent restriction as to the use of principal.

**ENTERPRISE FUND:** (1) a fund established to account for operations financed and operated in a manner similar to private business enterprises (e.g. water, gas and electric utilities; airports; parking garages; transit systems, etc.). In this case the governing body intends that the costs (i.e. expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; (2) a fund established because the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

**ENTITLEMENT:** the amount of payment to which a state or local government is entitled pursuant to an allocation formula contained in applicable statutes.

**EQUALIZED ASSESSED VALUATION (EAV):** In Illinois, a Board of Review, on a county-wide basis, reviews the assessed valuation of all townships and may assign multipliers to equalized assessed valuations from township to township. If necessary, the state will then assign multipliers for counties in order that all property is assessed at 33.3% of market value.

**EXPENDITURES:** decreases in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service and capital outlays, and intergovernmental grants, entitlements and shared revenues.

**FICA:** Federal Insurance Contributions Act.

**FIDUCIARY FUND TYPE:** the trust and agency funds used to account for assets held by a governmental unit in a trustee capacity or as an agent for individuals, private organizations, other government units and/or other funds.

**FINANCIAL ACCOUNTABILITY (FINANCIALLY ACCOUNTABLE):** the level of accountability that exists if a primary government appoints a voting majority of an organization's governing board *and* is either able to impose its will on that organization or

there is potential for the organization to provide specific financial benefits to, or impose specific financial burdens on the primary government. A primary government may also be financially accountable for governmental organizations with a separately elected governing board, a governing board appointed by another government, or jointly appointed board that is fiscally dependent on the primary government.

**FISCAL PERIOD:** any period at the end of which a government determines its financial position and the results of its operations.

**FISCAL YEAR:** a twelve month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. Rock Island's fiscal year begins April 1.

**FOP:** Fraternal Order of Police.

**FOREIGN FIRE INSURANCE TAX:** all corporations, companies and associations not incorporated under the laws of the State of Illinois and which are engaged in the City in effecting fire insurance shall pay to the Treasurer of the City a tax or license fee amounting to two percent (2%) of the gross receipts received by their agency. The money paid over to the City as a result of the tax levied shall be set aside and appropriated for the maintenance, use and benefit of the Fire Department.

**FRANCHISE:** a special privilege granted by a government, permitting the continued use of public property, such as streets and usually involving the elements of monopoly and regulation.

**FULL TIME EQUIVALENT (FTE):** the decimal equivalent of a staff position based on 2,080 hours annually for a full time position. For example, an intern working for nine months or 1,560 hours would be equivalent to .75 of a full time position.

**FUND:** a fiscal and accounting entity with a self-balancing set of accounts in which cash and other financial resources, all related liabilities and residual equities, or balances, and changes are recorded and segregated to carry on specific activities or attain certain objectives in accordance with special regulation, restrictions or limitations.

**FUND BALANCE:** the difference between fund asset and fund liabilities for governmental activities. For business type funds, the fund balance is measured as the unrestricted net assets.

**FUND TYPE:** governmental accounting includes eight types of funds: general, special, debt service, capital, enterprise, internal service, trust and agency. These funds types are indicative of accounting procedures to be used and the function of each type.

**GENERAL FUND:** the fund used to account for all financial resources except those required to be accounted for in another fund.

**GENERAL OBLIGATION BOND:** a municipal bond secured by the taxing and borrowing power of the municipality issuing it.

**GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP):** uniform, minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practices at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP to state and local governments is the GASB (Governmental Accounting Standards Board).

**GFOA:** Government Finance Officer's Association.

**GRANTS:** contributions of gifts of cash or other assets from another government or private donor to be used or expended for a specified purpose, activity or facility and for which the entity must offer an accounting of revenues and expenditures.

**GROWTH:** Rock Island Economic Growth Corporation, also referred to as RIEGC.

**IAFF:** International Association of Fire Fighters.

**IMRF:** Illinois Municipal Retirement Fund.

**INTERGOVERNMENTAL REVENUES:** revenues from other governments in the form of grants, entitlement, shared revenue or payment in lieu of taxes.

**INTERNAL SERVICE FUND:** a fund used to account for the financing of goods or services provided by department or agency to other departments or agencies of a government, or to other governments, on a cost-reimbursement basis.

**INVESTMENT:** securities and real estate purchased and held for the purpose of income in the form of interest, dividends, rental or base payment.

**JUDGMENT:** an amount to be paid or collected by a government as the result of a court decision, including a condemnation award in payment for private property taken for public use.

**LEVY:** (1) to impose taxes, special assessments or service charges for the support of governmental activities; (2) the total amount of taxes, special assessments or service charges imposed by a government.

**LINE ITEM BUDGET:** a budget that lists each expenditure category (salary, benefits, office supplies, professional development, etc.) separately along with dollar amount budgeted in each category.

**LONG TERM DEBT:** debt with a maturity of more than one year after the date of issuance.

**MAINTENANCE:** the act of keeping capital assets in a state of good repair. It includes preventive maintenance; normal periodic repairs; replacement of parts, structural components and other activities needed to maintain the asset so that it continues to provide normal service and achieves its optimum life.

**MANAGER'S BRIEF:** the opening section of the budget that provides the City Council and public with a brief summary of the most important aspects of the budget, changes from the current and previous years, and the views and recommendations of the City Manager.

**MGD:** Million Gallons per Day.

**MODIFIED ACCRUAL BASIS:** the accrual basis of accounting adapted to the governmental fund type measurement focus. Revenues and other financial resource increments (e.g., bond issue proceeds) are recognized when they become susceptible to accrual, when they become both measurable and available to finance expenditures of the current period. Available means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred except for (1) inventories of materials and supplies that may be considered expenditures either when purchased or when used, and (2) prepaid insurance and similar items that may be considered

expenditures either when paid for or when consumed. All governmental funds, expendable trust funds and agency funds are accounted for using the modified accrual basis of accounting.

**MPF:** stands for Mortgage Partnership Finance Program which deals with HUD Section 184 loans.

**MUNICIPAL:** in its broadest sense, an adjective denoting the state and all subordinate units of government. In a more restricted sense, an adjective denoting a city or village as opposed to other local governments (e.g., townships and counties).

**OMB:** Office of Management and Budget.

**OPERATING BUDGET:** plans of current expenditures and the proposed means of financing them. The annual operating budget (or, in the case of some state governments, the biennial operating budget) is the primary means by which most of the financing, acquisition, spending and service delivery activities of a government are controlled. The use of annual operating budgets is usually required by law. Even when not required by law, annual operating budgets are essential to sound financial management and should be adopted by every government.

**ORDINANCE:** a formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Ordinarily, the statutes or charter will specify or imply those legislative actions that must be ordinance and those that may be by resolution. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances.

**PER CAPITA DEBT:** the amount of a government's debt divided by its population. Per capita debt is used to indicate the government's credit position by reference to the proportionate debt borne per resident.

**PROGRAM BUDGET:** a budget wherein expenditures are based primarily on programs of work and secondarily on character and object class, and performance.

**PROGRAM OBJECTIVES:** measurable output of a program directed toward maintaining the effectiveness of the program.

**PROPERTY TAX:** a tax levied on real property according to the property's valuation and the tax rate.

**PROPRIETARY FUND TYPES:** sometimes referred to as income determination or commercial type funds, the classification used to account for a government's ongoing organizations and activities that are similar to those often found in the private sector (i.e., enterprise and internal service funds). All assets and liabilities, equities, revenues, expenses and transfers relating to the government's business and quasi-business activities are accounted for through proprietary funds. The GAAP used are generally those applicable to similar businesses in the private sector and the measurement focus is on determination of net income, financial position and changes in financial position. However, where the GASB has issued pronouncement applicable to those entities and activities, they should be guided by these pronouncements.

**QCIC:** Quad City Industrial Center, also referred to as Columbia Park Redevelopment.

**RATING:** the credit worthiness of the city as evaluated by independent financial agencies.

**REALLOCATE:** moving staff or budgeted revenues and expenditures to a different cost center to better reflect the results of their function.

**RECLASSIFICATION:** renaming a specific type of expenditure or revenue to better define its purpose.

**RESERVE:** an account used to indicate that the portion of a fund balance is legally restricted to a specific purpose and is not available for general appropriation.

**REVENUE:** funds received as income including taxes, fees for services, fines, interest, etc.

**REVENUE BONDS:** bonds sold for a construction project that will produce revenue for the government. The revenue is then used to pay the principal and the interest of the bond.

**REVOLVING FUND:** (1) an internal service fund; (2) an imprest account accounted for as an asset of a fund.

**RICOMM:** Rock Island Communications, 911 call center.

**RIEGC:** Rock Island Economic Growth Corporation, also referred to as GROWTH.

**SELF-INSURANCE:** the retention by an entity of a risk of loss arising out of the ownership of property or from some other cause, instead of transferring that risk to an independent third party through the purchase of an insurance policy. It is accompanied by the setting aside of assets to fund any related losses in lieu of payments to an insurance company.

**SERVICE INDICATOR:** specific quantitative measures of work performed relating to the program objectives in a cost center.

**SHORTFALL:** the amount by which budgeted expenditures exceed budgeted revenues within the fiscal year.

**SPECIAL ASSESSMENT:** a compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

**SPECIAL REVENUE FUND:** a fund used to account for the proceeds of specific revenue sources which are legally restricted to expenditures for specific purposes.

**TAXES:** compulsory charges levied by a government to finance services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits, such as special assessments. Neither does the term include charges for services rendered, only to those paying such charges.

**TAX INCREMENT FINANCING (TIF):** a tool provided by Illinois Legislature to local governments to investment in blighted areas of the community (called a district) that would not occur without municipal intervention. During the life of the TIF District, increases in property taxes due to increased assessed valuation are deposited into the TIF Fund and used to fund public infrastructure, renovation of buildings, land acquisition, site preparation and other costs to increase the property tax base in the TIF District.

**TAX LEVY:** the total amount to be raised by general property taxes for the purposes specified in the Tax Levy Ordinance.

**TAX LEVY ORDINANCE:** an ordinance through which taxes are levied.

**TAX RATE:** the amount of tax levied for each \$100 of equalized assessed valuation. The tax rate time equalized assessed valuation equals the tax levy.

**TIF:** Tax Increment Financing.

**TRUST FUNDS:** funds used to account for assets held by a government in a trustee capacity for individuals, private organizations, other governments and/or other funds.

**UAW:** United Automobile Workers.



ROCK ISLAND  
ILLINOIS